

NEWS RELEASE

JetBlue and American Airlines Offer Customers Record-Setting Summer Schedule out of New York and Boston in 2022

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FORT WORTH, Texas — JetBlue (NASDAQ: JBLU) and American Airlines (NASDAQ: AAL) today announced that customers in New York and Boston will have more reasons to make the Northeast Alliance (NEA) their preferred travel provider as the airlines add new routes, improved schedules and enhanced product offerings. Nine new routes go on sale this weekend across both airlines in New York and Boston. With these new routes, the NEA offers more frequencies in New York and Boston than any other airline.

First-ever JetBlue service to Vancouver and Asheville, North Carolina, on sale today, plus expanded flying on a variety of Northeast routes.

New international and domestic destinations announced by American from New York and Boston, including new long-haul service to Doha, Qatar.

Starting next summer, American and JetBlue will fully co-locate at LaGuardia's new Terminal B, making it easy for customers to connect between both airlines.

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"A new year brings new opportunities for the Northeast Alliance to add more JetBlue flying in New York and Boston and to deliver on the customer benefits we've promised since first announcing this innovative partnership," said Joanna Geraghty, JetBlue's president and chief operating officer. "As we look ahead to 2022, the NEA is poised to deliver incredible growth, which will bring more of our award-winning service and low fares to travelers in the Northeast as, together with American, we create a true third competitor in the region."

RECORD-SETTING SERVICE IN NEW YORK AND BOSTON

With the addition of new destinations, new markets and added frequencies on variety of existing routes in New York and Boston, JetBlue and American are on track for a record-setting year in the Northeast in summer 2022.

"As we welcome customers back to travel, the Northeast Alliance is delivering on promises to offer customers more choices and travel benefits," said Robert Isom, American Airlines president. "We're excited to offer our New York and Boston customers even more frequencies and destinations when they travel next year."

At New York's John F. Kennedy International Airport (JFK), the NEA will offer up to 300 daily departures. Along with the introduction of JetBlue's new Vancouver service, the airline will also add frequencies on a variety of existing routes between JFK and:

- Aruba (AUA): Up to 4x daily.
- Atlanta (ATL): Up to 4x daily.
- Cancun, Mexico (CUN): Up to 4x daily.
- Detroit (DTW): Up to 2x daily.
- Guayaquil, Ecuador (GYE): Up to 2x daily.
- Kingston, Jamaica (KIN): Up to 5x daily.
- Minneapolis–St. Paul (MSP): Up to 2x daily.
- Montego Bay, Jamaica (MBJ): Up to 4x daily.
- Raleigh-Durham, North Carolina (RDU): Up to 3x daily.
- Saint Lucia (UVF): Up to 2x daily.
- Providenciales, Turks and Caicos (PLS): Up to 2x daily.

As part of the customer-focused NEA, in 2022, American will enhance its global reach with new nonstop service between JFK and Doha, Qatar's Hamad International Airport (DOH), becoming the only U.S.-based carrier to serve the Middle Eastern destination.

In the past year, American has provided New York customers with new international travel options, including JFK to Santiago, Chile (SCL); Tel Aviv, Israel (TLV); Athens, Greece (ATH) and Delhi, India (DEL).

At LGA, the NEA will offer nearly 200 daily departures, which includes JetBlue tripling their departures compared to 2019. Along with the introduction of JetBlue's new Portland, Maine (PWM), service, the airline will also add frequencies on a variety of existing routes between LGA and:

- Boston (BOS): Up to 15x daily.
- Charleston, South Carolina (CHS): Up to 3x daily.
- Jacksonville, Florida (JAX): Up to 3x daily.
- Nashville, Tennessee (BNA): Up to 3x daily.
- New Orleans (MSY): Up to 2x daily.
- Orlando, Florida (MCO): Up to 5x daily.
- Tampa, Florida (TPA): Up to 3x daily.
- Savannah, Georgia (SAV): Up to 2x daily.

American has also added new LGA routes to Houston (IAH); Kansas City, Missouri (MCI); Oklahoma City (OKC); and Omaha, Nebraska (OMA). The airline has also added more seats to routes to St. Louis (STL), RDU and BNA. Bolstered by the NEA, American has strengthened its offering at Newark Liberty International Airport (EWR) with better frequencies to hub airports.

As part of the LaGuardia redevelopment project, American is completing its move of operations to the new Terminal B, Western Concourse starting today. The airline will no longer operate out of the old Central Terminal Building, which has been home to American's operation since the 1960s. Additionally, JetBlue will be fully operating out of LaGuardia's Terminal B when completed in summer 2022, providing easy connections for customers traveling on the Northeast Alliance. The LaGuardia Terminal B redevelopment includes a new 1.3-million-square-foot terminal with 35 gates, an array of New York City-inspired shops and dining options, permanent pieces of art by leading artists, and a one-of-a-kind water feature.

Beginning in June, customers in Boston will enjoy greater connectivity with six new U.S. domestic routes and two new options to Canada. With these new routes, the NEA will serve 46 of the top 50 U.S. domestic mainland markets from Boston. Tickets will be available for sale starting Dec. 20.

In Boston, American today announced new nonstop service operated on Embraer E175 aircraft between Boston and:

• Halifax, Nova Scotia (YHZ): 1x weekly.

- Louisville, Kentucky (SDF): Up to daily.
- Memphis, Tennessee (MEM): Up to daily.
- Pensacola, Florida (PNS): 1x weekly.
- Traverse City, Michigan (TVC): 1x weekly.

These new routes follow recently announced American routes from BOS to Columbus, Ohio (CMH); Cincinnati (CVG); Indianapolis (IND); Wilmington, North Carolina (ILM); STL; and Toronto (YYZ).

Along with JetBlue's introduction of new service to Vancouver and Asheville, the airline will add even more flying between BOS and Reagan National Airport (DCA) with up to 16 daily departures. Additionally, service at Baltimore/Washington International Airport (BWI) will return in summer 2022 with up to five daily flights between BWI and BOS starting June 9.

In summer 2022, the NEA will offer more than 200 daily departures at BOS, with JetBlue operating more than 150, to more nonstop destinations than any other carrier.

CODESHARE EXPANDS

Today's newly announced 2022 schedules come just as JetBlue and American have activated a key component of its codeshare agreement with more connecting markets through JFK. The airlines are now codesharing on 185 routes, as American will have its code placed on 70 JetBlue routes while JetBlue will place its code on 115 American routes. This gives the pair a combined schedule with the number of markets and seats that allows American and JetBlue to offer their respective customers options that stack up against larger, dominant carriers. JetBlue and American customers purchasing a codeshare itinerary benefit from having a single ticket that includes flights operated by both carriers, as well as conveniences on their day of travel like one-stop check-in and baggage transfer. More connecting markets through other New York airports and Boston are set to become available to book soon.

HOME SWEET (NEW) HOME

As part of the LaGuardia redevelopment project, the Admirals Club will move from Concourse D to the Western Concourse, and the new lounge space won't disappoint. Members will enjoy a 20,000-square-foot lounge, providing a place to find a place to relax amid of the hustle and bustle of the airport. American is opening the first phase of the new lounge today just as the existing lounge closes, and the new lounge is expected to be complete by Spring 2022.

Closing the door one final time to the Admirals Club in Concourse D will be a bittersweet moment. American

opened the first Admirals Club at LGA in 1939, and it was the first private airline club in the industry. "Admiral" was the title given to American's best customers, making the invite-only club an exclusive experience to American's "Admirals." More than 80 years later, American has nearly 50 clubs worldwide, and anyone can **become a member**.

Did you know?

In 1939, Virginia law prohibited the private club from selling alcohol. C. R. Smith, American's CEO at the time, took matters into his own hands and stored a private whiskey collection at the club for the guests to secretly enjoy. The collection is still in the club today and the display will move to the new club at Terminal B, Western Concourse.

MEMBERS EARN MILES ACROSS BOTH AIRLINES

As announced earlier this year, JetBlue's TrueBlue® loyalty program members and American AAdvantage® members are eligible to earn miles or points, traveling on either carrier. The accrual agreement covers American flights operating with the JetBlue code within the carriers' NEA, as well as on all other American flights operating anywhere in the world. At the same time, American's AAdvantage members can accrue miles on all JetBlue flights within and beyond the Northeast.

Additionally, AAdvantage customers are now able to redeem miles for travel on JetBlue-operated flights. JetBlue customers will be able to redeem TrueBlue points on American-operated flights in the future.

NEA BENEFITS CONTINUE TO GROW

JetBlue and American's NEA is already delivering countless benefits to customers and enabling the expansion of JetBlue's low fares and great service. JetBlue has announced nine all-new destinations and 32 new routes, enabled by the NEA. Together, JetBlue and American have added 63 new routes, including 19 international flights that will launch by 2022 and increased frequencies on more than 130 routes giving more options and choices to customers. For more information about the NEA, visit www.NEAflies.com.

About JetBlue Airways

JetBlue is New York's Hometown Airline®, and a leading carrier in Boston, Fort Lauderdale-Hollywood, Los Angeles, Orlando and San Juan. JetBlue carries customers across the U.S., Caribbean and Latin America, and between New

York and London. For more information, visit **jetblue.com**.

About American Airlines Group

American's purpose is to care for people on life's journey. Shares of American Airlines Group Inc. trade on Nasdaq under the ticker symbol AAL and the company's stock is included in the S&P 500. Learn more about what's happening at American by visiting news.aa.com and connect with American on Twitter @AmericanAir and at Facebook.com/AmericanAirlines.