

American Airlines and British Airways Mark the Official Start of the JFK Redevelopment Plan

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NEW YORK — Today, Atlantic Joint Business partners American Airlines and British Airways joined New York Gov. Andrew Cuomo and the Port Authority of New York and New Jersey (PANYNJ) to announce the start of construction on a \$344 million investment at New York's John F. Kennedy International Airport (JFK) Terminal 8 at the Association for a Better New York luncheon in Midtown.

"Our investment will put the 14 daily flights from JFK to London that we offer in partnership with British Airways in the same terminal and give customers premium check-in space, new joint lounges and a larger variety of retail and dining options," said Robert Isom, President of American. "We will be adding more than 70,000 square feet to customer and operational spaces to create a truly world-class experience at JFK."

Additionally, airline team members who power the terminal operations will also benefit from closer, faster and easier connections to American's joint business partner British Airways by the additional co-located long-haul aircraft gates and an enhanced baggage system.

"As we progress with the JFK modernization project, we are giving Terminal 8 a new look and layout in line with the modern, world-class standards that will define the airport's ultimate transformation," Cuomo said. "When this work is completed, Terminal 8 will accommodate more passengers who will be able to enjoy a better travel experience and will make the work of airport staff more efficient and more seamless."

American and British Airways are the first airlines to mark the start of the transformation of JFK into a state-of-the-art global hub. The upgrades and additions at Terminal 8 will bring improvements in the overall customer experience, including the addition of five widebody gates and four adjacent widebody hard stands (ramp parking

where customers are transported to/from terminal via bus), enhanced baggage systems, new lounges, premium check-in space and upgraded concessions and retail options. Additionally, customers arriving in New York will enjoy the ability to more conveniently connect onto other American Airlines flights, and customers departing New York will gain the flexibility of 14 daily flights to London all departing from the same terminal. Construction is scheduled to be completed in 2022.

American and British Airways offer the most flights between JFK and London's Heathrow Airport (LHR), a route Business Traveller calls "the most important and lucrative route for business in the world," in addition to up to 70 flights a day to London from 26 destinations in the United States.

"This is an exciting development in our move to Terminal 8, alongside American Airlines, our Atlantic joint-business partner," British Airways' Chairman and CEO Alex Cruz said. "We are one step closer to offering an even better customer experience for passengers traveling to, from and through JFK. We look forward to our continued work with the Port Authority and American Airlines in order to build a world-class transatlantic travel experience."

CAPTION

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AMERICAN IN NEW YORK

New York is a key hub for American, with the airline serving three New York-area airports — JFK, LaGuardia Airport (LGA) and Newark Liberty International Airport (EWR). At JFK, American flies up to 115 peak day departures that serve 40 destinations in nearly 20 countries. LGA offers an additional 167 daily flights that serve more than 38 destinations, including American's popular Shuttle service between LGA and Boston (BOS), Chicago (ORD) and Washington, D.C. (DCA). American also announced extended summer seasonal service from LGA to Aruba (AUA) and continuing service to high-end leisure destinations like Glacier National Park Airport in Kalispell (FCA), and Bozeman, Montana (BZN), based on this year's success. Collectively, the airline flies more than 300 daily flights between the three New York airports.

Last month, American started new nonstop service from JFK to Georgetown, Guyana (GEO). The new route follows the recent addition of service to Montego Bay, Jamaica (MBJ); San Jose, Costa Rica (SJO); and Liberia, Costa Rica (LIR).

Last year, the airline announced the expansion of its exclusive **Five Star Service** options for its top customers traveling through JFK. American also offers an unmatched premium travel experience on flights between JFK and Los Angeles International Airport (LAX) on its Airbus A321T aircraft that features fully lie-flat seats, a chef-curated menu, as well as premium wines and amenity kits in Flagship First and Flagship Business.

More than 8,000 American team members call New York home and help support a variety of community and civic programs, including City Year New York, the Michael J. Fox Foundation and the Stephen Siller Tunnel to Towers Foundation. Since 2017, American has increased corporate giving to charitable organizations across the city by nearly 40 percent.

INVESTMENT IN HUB AIRPORTS ACROSS THE UNITED STATES

American's JFK hub is not alone in getting an upgrade. American and its airport partners have spent and committed billions of dollars to projects in its other hubs at Dallas Fort Worth International Airport (DFW), Miami International Airport (MIA), DCA and ORD. Recent investments at Charlotte Douglas International Airport (CLT) added more gates and an upgraded Admirals Club lounge. At LAX, the airline broke ground on a \$1.6 billion project in October 2018.

About American Airlines Group

American Airlines offers customers 6,800 daily flights to more than 365 destinations in 61 countries from its hubs in Charlotte, Chicago, Dallas-Fort Worth, Los Angeles, Miami, New York, Philadelphia, Phoenix and Washington, D.C. With a shared purpose of caring for people on life's journey, American's 130,000 global team members serve more than 200 million customers annually. Since 2013, American has invested more than \$28 billion in its product and people and now flies the youngest fleet among U.S. network carriers, equipped with industry-leading high-speed Wi-Fi, lie-flat seats, and more inflight entertainment and access to power. American also has enhanced food and beverage options in the air and on the ground in its world-class Admirals Club and Flagship lounges. American was recently named a Five Star Global Airline by the Airline Passenger Experience Association and Airline of the Year by Air Transport World. American is a founding member of oneworld®, whose members serve 1,100 destinations in 180 countries and territories. Shares of American Airlines Group Inc. trade on Nasdaq under the ticker symbol AAL and the company's stock is included in the S&P 500. Learn more about what's happening at American by visiting news.aa.com and connect with American on Twitter [@AmericanAir](https://twitter.com/AmericanAir) and at Facebook.com/AmericanAirlines.

About British Airways

British Airways is the UK's largest international airline offering 45 million customers a year quality, choice and convenience. Its principal place of business is London, with a significant presence at Heathrow, Gatwick and London City airports.

British Airways' main home at Heathrow is Terminal 5, regularly voted the world's best airport terminal in

international passenger surveys.

Operating one of the most extensive international scheduled airline route networks, together with its joint business agreement, codeshare and franchise partners, British Airways flies to more than 200 destinations in almost 80 countries, on a fleet of nearly 300 aircraft. The airline is investing £6.5bn over the next five years in new aircraft, new cabins, new lounges, new food and new technology - including industry-leading WiFi.

British Airways is a founding member of the airline alliance oneworld, which serves some 1,000 destinations across the globe.