

NEWS RELEASE

SharkNinja Reports Third Quarter 2025 Results

2025-11-06

Raises Fiscal Year 2025 Outlook on Key Metrics

NEEDHAM, Mass.--(BUSINESS WIRE)-- SharkNinja, Inc. ("SharkNinja" or the "Company") (NYSE: SN), a global product design and technology company, today announced its financial results for the third quarter ended September 30, 2025. SharkNinja reports its financial performance in accordance with accounting principles generally accepted in the United States of America ("GAAP") and as adjusted on a non-GAAP basis. Please see "Non-GAAP Financial Measures" below for additional information and reconciliations of the non-GAAP financial measures to the most comparable GAAP financial measures.

Highlights for the Third Quarter 2025 as compared to the Third Quarter 2024

- Net sales increased 14.3% to \$1,630.2 million.
- Gross margin and Adjusted Gross Margin increased 140 and 90 basis points, respectively.
- Net income increased 42.6% to \$188.7 million. Adjusted Net Income increased 25.2% to \$213.4 million.
- Adjusted EBITDA increased 20.7% to \$316.5 million, or 19.4% of net sales.

Mark Barrocas, Chief Executive Officer, commented: "SharkNinja delivered another quarter of exceptional performance with 14.3% net sales growth, reinforcing our position as a global leader in innovative consumer solutions. Our three-pillar growth strategy continues to generate remarkable results as we drive category expansion with breakthrough products like the CryoGlow face masks and SLUSHi, capture meaningful market share across our portfolio, and accelerate international growth to 25.8% year-over-year. The strength of our diversified portfolio was evident with broad-based growth across all product categories, highlighted by the outstanding 56.7% growth in Beauty and Home Environment. Our disciplined execution, combined with ongoing cost optimization efforts and supply chain flexibility, enabled us to deliver 90 basis points of adjusted gross margin improvement

while investing in future growth opportunities. With our proven innovation engine, expanding global footprint, and unwavering focus on solving consumer problems with 5-star products, we believe that we are well-positioned to continue delivering sustainable, profitable growth and long-term value creation for our stakeholders."

Three Months Ended September 30, 2025

Net sales increased 14.3% to \$1,630.2 million, compared to \$1,426.6 million during the same period last year, or 13.0% on a constant currency basis. Net sales growth was broad-based across all product categories.

- Cleaning Appliances net sales increased by \$65.5 million, or 12.4%, to \$592.9 million, compared to \$527.5 million in the prior year quarter, driven by strength in the carpet extractor and robotics sub-categories.
- Cooking and Beverage Appliances net sales increased by \$26.0 million, or 6.3%, to \$437.4 million, compared to \$411.5 million in the prior year quarter, driven by sales momentum of the Ninja Luxe Café espresso machine, partially offset by a decline in the air fryer and outdoor grill sub-categories.
- Food Preparation Appliances net sales increased by \$43.7 million, or 11.9%, to \$410.5 million, compared to \$366.8 million in the prior year quarter, driven by strong sales of the frozen drinks sub-category, specifically the SLUSHi.
- Beauty and Home Environment net sales increased by \$68.5 million, or 56.7%, to \$189.3 million, compared to \$120.8 million in the prior year quarter, primarily driven by continued strength of FlexBreeze fans and air purifiers as well as the launch of CryoGlow face masks in 2025.

Geographically, domestic net sales increased by \$95.0 million, or 9.5%, for the three months ended September 30, 2025, compared to the three months ended September 30, 2024, and international net sales increased by \$108.6 million, or 25.8%.

Gross profit increased 17.6% to \$817.5 million, compared to \$695.0 million in the third quarter of 2024. Adjusted Gross Profit increased 16.4% to \$820.1 million, compared to \$704.6 million. The increase in gross margin and Adjusted Gross Margin of 140 and 90 basis points, respectively, was primarily driven by cost optimization efforts, as well as a decline in the amounts owed under a contractual sourcing service fee paid to JS Global for supply chain services that ended July 31, 2025, partially offset by the impact of tariffs.

Research and development expenses decreased 2.1% to \$92.8 million, compared to \$94.8 million in the prior year quarter. This decrease was primarily driven by a \$2.7 million decrease in professional and consulting fees, a \$2.2 million decrease in consumer insight initiatives and a \$2.1 million decrease in depreciation and amortization expense. This decrease was partially offset by incremental personnel-related expenses of \$5.1 million driven by increased headcount to support new product categories and new market expansion.

Sales and marketing expenses increased 21.6% to \$365.9 million, compared to \$300.8 million in the prior year quarter. This increase was primarily attributable to increases of \$34.1 million in advertising-related expenses, \$11.0 million in personnel-related expenses to support new product launches and expansion into new markets, \$9.8 million in delivery and distribution costs driven by higher volumes, particularly in the direct-to-consumer ("DTC") business, \$5.5 million in professional and consulting fees and \$3.2 million in depreciation and amortization expense.

General and administrative expenses decreased 19.5% to \$95.8 million, compared to \$119.1 million in the prior year quarter. This decrease was driven by a decrease of \$29.2 million in legal fees and a decrease of \$5.7 million in personnel-related expenses, primarily due to a \$6.3 million decrease in share-based compensation. The decrease was partially offset by an increase of \$5.7 million in transaction-related costs, an increase of \$3.0 million in technology costs associated with cloud computing solution and an increase of \$3.6 million in credit card processing and merchant fees.

Operating income increased 45.8% to \$262.9 million, compared to \$180.3 million during the prior year quarter. Adjusted Operating Income increased 21.7% to \$289.0 million compared to \$237.5 million in the third quarter of 2024.

Net income increased 42.6% to \$188.7 million, compared to \$132.3 million in the prior year quarter. Net income per diluted share increased 41.5% to \$1.33, compared to \$0.94 in the prior year quarter.

Adjusted Net Income increased 25.2% to \$213.4 million, compared to \$170.5 million in the prior year quarter. Adjusted Net Income per diluted share increased 24.0% to \$1.50, compared to \$1.21 in the prior year quarter.

Adjusted EBITDA increased 20.7% to \$316.5 million, compared to \$262.4 million in the prior year quarter.

Balance Sheet and Cash Flow Highlights

As of September 30, 2025, the Company had cash and cash equivalents of \$263.8 million and available capacity under its revolving credit facility of \$489.0 million. Total debt, excluding unamortized deferred financing costs, was \$749.3 million as of September 30, 2025.

Inventories as of September 30, 2025 increased 7.6% to \$1,158.3 million, compared to \$1,076.2 million as of September 30, 2024.

Fiscal 2025 Outlook

For fiscal year 2025, SharkNinja expects:

- Net sales to increase 15.0% to 15.5% (above the prior expectation of 13.0% to 15.0%).
- Adjusted Net Income per diluted share between \$5.05 and \$5.15, reflecting a 15.6% to 17.8% increase compared to the prior year (above the prior expectation of between \$5.00 and \$5.10, reflecting a 14.4% to 16.7% increase).
- Adjusted EBITDA between \$1,115 million and \$1,125 million, reflecting a 17.2% to 18.3% increase compared to the prior year (above the prior expectation of between \$1,100 million and \$1,120 million, reflecting a 15.7% to 17.8% increase).
- A GAAP effective tax rate of approximately 23.0% to 24.0% (below the prior expectation of 24.0% to 25.0%).
- Diluted weighted average shares outstanding of approximately 142.5 million.
- Capital expenditures in the range of \$180 million to \$200 million primarily to support investments in new product launches and technology, now tracking toward the lower end of the range due to more efficient deployment of capital.

Conference Call Details

A conference call to discuss the third quarter 2025 financial results is scheduled for today, November 6, 2025, at 8:30 a.m. Eastern Time. A live audio webcast of the conference call will be available online at http://ir.sharkninja.com. Investors and analysts interested in participating in the live call are invited to dial 1-833-470-1428 or 1-646-844-6383 and enter confirmation code 884709. The webcast will be archived and available for replay.

About SharkNinja

SharkNinja is a global product design and technology company, with a diversified portfolio of 5-star rated lifestyle solutions that positively impact people's lives in homes around the world. Powered by two trusted, global brands, Shark and Ninja, the company has a proven track record of bringing disruptive innovation to market and developing one consumer product after another has allowed SharkNinja to enter multiple product categories, driving significant growth and market share gains. Headquartered in Needham, Massachusetts with more than 3,600 associates, the company's products are sold at key retailers, online and offline, and through distributors around the world. For more information, please visit www.SharkNinja.com.

Forward-looking statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements reflect our current views with respect to, among other things, future events and our future business, financial condition, results of operations and prospects and Fiscal 2025 outlook. These statements are often, but not always, made through the use of words or phrases such as "may," "should," "could," "predict," "potential," "believe," "will likely result," "expect," "continue," "will," "anticipate," "seek," "estimate," "intend," "plan," "projection," "would" and "outlook," or the negative version of those words or phrases or other comparable words or phrases of a future or forward-looking nature. These forward-looking statements are not statements of historical fact, and are based on current expectations, estimates and projections about our industry as well as certain assumptions made by management, many of which, by their nature, are inherently uncertain and beyond our control. These forward-looking statements are subject to a number of known and unknown risks, uncertainties and assumptions, which you should consider and read carefully, including but not limited to:

- our ability to maintain and strengthen our brands to generate and maintain ongoing demand for our products;
- our ability to commercialize a continuing stream of new products and line extensions that create demand;
- our ability to effectively manage our future growth;
- general economic conditions, including the impacts of tariff programs, and the level of discretionary consumer spending;
- our ability to expand into additional consumer markets;
- our ability to maintain product quality and product performance at an acceptable cost;
- our ability to compete with existing and new competitors in our markets;
- problems with, or loss of, our supply chain or suppliers, or an inability to obtain raw materials;
- the risks associated with doing business globally;
- inflation, changes in the cost or availability of raw materials, energy, transportation and other necessary supplies and services;
- our ability to hire, integrate and retain highly skilled personnel;
- our ability to maintain, protect and enhance our intellectual property;
- our ability to securely maintain consumer and other third-party data;
- our ability to comply with regulatory requirements;
- the increased expenses associated with being a public company;
- our ability to achieve some or all of the anticipated benefits of the separation; and
- the payment of any declared dividends.

This list of factors should not be construed as exhaustive and should be read in conjunction with those described in our Annual Report on Form 20-F filed with the SEC under "Risk Factors" and "Management's Discussion and Analysis

of Financial Condition and Results of Operations" and other filings we make with the SEC. We operate in a very competitive and rapidly changing environment. New risks emerge from time to time. It is not possible for us to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor or combination of factors may cause actual results to differ materially from those contained in any forward-looking statements we may make. In light of these risks, uncertainties and assumptions, the future events and trends discussed in this press release, and our future levels of activity and performance, may not occur and actual results could differ materially and adversely from those described or implied in the forward-looking statements. As a result, you should not regard any of these forward-looking statements as a representation or warranty by us or any other person or place undue reliance on any such forward-looking statements. Any forward-looking statement speaks only as of the date on which it is made, and we do not undertake any obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future developments or otherwise, except as required by law. In addition, statements that contain "we believe" and similar statements reflect our beliefs and opinions on the relevant subject. These statements are based on information available to us as of the date of this press release. While we believe that this information provides a reasonable basis for these statements, this information may be limited or incomplete. These statements are inherently uncertain, and investors are cautioned not to unduly rely on these statements. We qualify all of our forward-looking statements by the cautionary statements contained in this press release.

		As (TC TC	
	Sept	ember 30, 2025	December 31, 2024	
Assets				
Current assets:				
Cash and cash equivalents	\$	263,816	\$	363,669
Accounts receivable, net		1,595,180	1	,266,595
Inventories		1,158,345		899,989
Prepaid expenses and other current assets		226,561		114,008
Total current assets		3,243,902	2	,644,261
Property and equipment, net		214,693		211,464
Operating lease right-of-use assets		147,707		146,257
Intangible assets, net		454,477		462,678
Goodwill		834,781		834,781
Deferred tax assets		10,943		43,093
Other assets, noncurrent		68,469		51,625
T-t-lt-	\$	4,974,972	\$ 4	,394,159
Total assets				
Liabilities and Shareholders' Equity				
Current liabilities:	*	604.000	.	642.024
Accounts payable Accrued expenses and other current liabilities	\$	681,808	>	612,031
Tax payable		892,459 43.941		841,529 36,548
		39,344		39,344
Debt, current				
Total current liabilities		1,657,552	1	,529,452
Debt, noncurrent		706,631		736,139
Operating lease liabilities, noncurrent		146,661		145,377
Deferred tax liabilities		18,846		9,931
Other liabilities, noncurrent		36,985		37,288

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Total liabilities	2,566,675	2,458,187
Shareholders' equity:		
Ordinary shares, \$0.0001 par value per share, 1,000,000,000 shares authorized; 141,146,601 and		
140,347,436 shares issued and outstanding as of September 30, 2025 and December 31, 2024,		
respectively	14	14
Additional paid-in capital	1,034,251	1,038,213
Retained earnings	1,355,186	909,024
Accumulated other comprehensive income (loss)	18,846	(11,279)
Total shareholders' equity	 2,408,297	1,935,972
Total liabilities and shareholders' equity	\$ 4,974,972	\$ 4,394,159

		3	0,	a september	Nin	Nine Months Ended September 30,			
		2025		2024		2025		2024	
Net sales ⁽¹⁾	\$	1,630,240	\$	1,426,566	\$	4,297,754	\$	3,741,452	
Cost of sales		812,771		731,559		2,168,892		1,918,929	
Gross profit		817,469		695,007		2,128,862		1,822,523	
Operating expenses: Research and development Sales and marketing		92,826 365,919		94,808 300,841		269,838 999,376		254,457 818,594	
General and administrative		95,833		119,096		283,164		310,432	
Total operating expenses		554,578		514,745		1,552,378		1,383,483	
Operating income Interest expense, net		262,891 (12,782)		180,262 (16,916)		576,484 (39,176)		439,040 (46,482)	
Other (expense) income, net		(6,116)		11,031		33,103		14,968	
Income before income taxes		243,993		174,377		570,411		407,526	
Provision for income taxes		55,264		42,048		124,249		97,537	
Net income	\$	188,729	\$	132,329	\$	446,162	\$	309,989	
Net income per share, basic	\$	1.34	\$	0.94	\$	3.17	\$	2.22	
Net income per share, diluted	\$	1.33	\$	0.94	\$	3.14	\$	2.20	
Weighted-average number of shares used in computing net income per share, basic Weighted-average number of shares used in computing		141,112,020		140,114,282		140,927,916		139,818,196	
net income per share, diluted)	142,119,000		141,305,999		142,072,681		140,974,062	

Net sales in our product categories were as follows:

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	30,				Nine Months Ended September 30,			
(\$ in thousands)		2025		2024		2025		2024
Cleaning Appliances	\$	592,919	\$	527,453	\$	1,535,822	\$	1,415,488
Cooking and Beverage Appliances		437,439		411,453		1,149,094		1,120,371
Food Preparation Appliances		410,542		366,834		1,112,721		836,782
Beauty and Home Environment Appliances		189,340		120,826		500,117		368,811
Total net sales	\$	1,630,240	\$	1,426,566	\$	4,297,754	\$	3,741,452

SHARKNINJA, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

Cash flows from operating activities: 2025 2024 Net income \$ 446,162 \$ 309,989 Adjustments to reconcile net income to net cash provided by (used in) operating activities: 100,690 86,870 Share-based compensation 31,598 47,341 Provision for credit losses 34,72 3,744 Provision for excess and obsolete inventory 7,795 — Non-cash lease expense 15,105 15,963 Deferred income taxes, net 41,065 32,420 Other 36,32 1,631 Changes in operating assets and liabilities: (284,715) (193,151) Inventories (284,715) (193,151) Inventories (284,715) (193,151) Accounts receivable (284,715) (193,151) Inventories (284,715) (193,151) Accounts receivable (284,715) (193,151) Inventories (284,715) (193,151) Inventories (284,715) (193,151) Accounts receivable (284,715) (193,151) Accou		Nine Months Ended September 30				
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Operating lease liabilities (9,988) (7,428) Accrued expenses and other liabilities 30,748 (12,050) Net cash provided by (used in) operating activities 47,076 (43,049) Cash flows from investing activities: Purchase of property and equipment (84,938) (95,232) Purchase of intangible asset (9,779) (6,571) Capitalized internal-use software development (1,322) (1,100) Net cash used in investing activities (96,039) (102,903) Cash flows from financing activities: Repayment of debt (30,375) (15,188) Net proceeds from borrowings under revolving credit facility Net ordinary shares withheld for taxes upon issuance of restricted stock units (50,384) (50,011) Proceeds from shares issued under employee stock purchase plan (55,935) (15,288) Effect of exchange rates changes on cash (50,9853) (26,113) Net decrease in cash and cash equivalents (99,853) (26,113) Cash and cash equivalents at beginning of period (72,948)						
Accrued expenses and other liabilities 30,748 (12,050) Net cash provided by (used in) operating activities 47,076 (43,049) Cash flows from investing activities: Purchase of property and equipment (84,938) (95,232) Purchase of intangible asset (99,779) (6,571) Capitalized internal-use software development (1,322) (1,100) Net cash used in investing activities (96,039) (102,903) Cash flows from financing activities: Repayment of debt (30,375) (15,188) Net proceeds from borrowings under revolving credit facility - 175,000 Net ordinary shares withheld for taxes upon issuance of restricted stock units (50,384) (50,011) Proceeds from shares issued under employee stock purchase plan 14,824 5,487 Net cash (used in) provided by financing activities (65,935) 115,288 Effect of exchange rates changes on cash (99,853) (26,113) Cash and cash equivalents at beginning of period \$2,63,816 \$1,27,948	Operating lease liabilities		(9,988)		(7,428)	
Cash flows from investing activities: Purchase of property and equipment Purchase of intangible asset Capitalized internal-use software development Net cash used in investing activities Cash flows from financing activities: Repayment of debt Net proceeds from borrowings under revolving credit facility Net ordinary shares withheld for taxes upon issuance of restricted stock units Net ordinary shares issued under employee stock purchase plan Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period (84,938) (95,232) (1,100) (102,903) (1			30,748		(12,050)	
Cash flows from investing activities: Purchase of property and equipment (84,938) (95,232) Purchase of intangible asset (9,779) (6,571) Capitalized internal-use software development (1,322) (1,100) Net cash used in investing activities (96,039) (102,903) Cash flows from financing activities: Repayment of debt Net proceeds from borrowings under revolving credit facility - 175,000 Net ordinary shares withheld for taxes upon issuance of restricted stock units (50,384) (50,011) Proceeds from shares issued under employee stock purchase plan 14,824 5,487 Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents (99,853) (26,113) Cash and cash equivalents at beginning of period (53,816) \$ 127,948	Net cash provided by (used in) operating activities		47,076		(43,049)	
Purchase of property and equipment Purchase of intangible asset (9,779) (6,571) Capitalized internal-use software development (1,322) (1,100) Net cash used in investing activities (96,039) (102,903) Cash flows from financing activities: Repayment of debt Net proceeds from borrowings under revolving credit facility Net ordinary shares withheld for taxes upon issuance of restricted stock units Proceeds from shares issued under employee stock purchase plan Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents (99,853) (26,113) Cash and cash equivalents at beginning of period	Cash flows from investing activities:					
Purchase of intangible asset Capitalized internal-use software development Net cash used in investing activities Cash flows from financing activities: Repayment of debt Net proceeds from borrowings under revolving credit facility Net ordinary shares withheld for taxes upon issuance of restricted stock units Proceeds from shares issued under employee stock purchase plan Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period (9,779) (6,571) (1,100) (102,903) (102,903) (102,903) (15,188) (30,375) (15,188) (50,384) (50,011) (50,011) (50,011) (50,011) (65,935) (15,188) (50,011) (50,011) (50,011) (65,935) (75,011) (75,012) (75,013) (75,01	Purchase of property and equipment		(84,938)		(95,232)	
Net cash used in investing activities Cash flows from financing activities: Repayment of debt Net proceeds from borrowings under revolving credit facility Net ordinary shares withheld for taxes upon issuance of restricted stock units Proceeds from shares issued under employee stock purchase plan Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period (96,039) (102,903) (15,188) (30,375) (15,188) (50,384) (50,011) (50,011) (50,011) (50,011) (50,011) (65,935) (65,935) (115,288) (65,935) (15,045) (26,113) (26,113) (26,113)	Purchase of intangible asset					
Repayment of debt Repayment of	Capitalized internal-use software development		(1,322)		(1,100)	
Repayment of debt Repayment of debt Repayment of debt Net proceeds from borrowings under revolving credit facility Net ordinary shares withheld for taxes upon issuance of restricted stock units Proceeds from shares issued under employee stock purchase plan Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period (30,375) (15,188) (50,011) (50,011) (65,935) (65,935) (65,935) (15,045 (4,551) (99,853) (26,113) (26,113)	Net cash used in investing activities		(96,039)		(102,903)	
Repayment of debt Net proceeds from borrowings under revolving credit facility Net ordinary shares withheld for taxes upon issuance of restricted stock units Proceeds from shares issued under employee stock purchase plan Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period (30,375) (15,188) (50,384) (50,011) (65,935) 115,288 (65,935) 115,045 (4,551) (99,853) (26,113) (26,113)	Cash flows from financing activities:					
Net proceeds from borrowings under revolving credit facility Net ordinary shares withheld for taxes upon issuance of restricted stock units Proceeds from shares issued under employee stock purchase plan Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period 175,000 (50,384) (50,011) (50,384) (50,011) (50,384) (50,011) (65,935) 115,288 (65,935) (15,045 (99,853) (26,113) (26,113) (26,113)	Repayment of debt		(30,375)		(15,188)	
Proceeds from shares issued under employee stock purchase plan Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period \$ 263,816 \$ 127,948	Ne't proceeds from borrowings under revolving credit facility		_			
Net cash (used in) provided by financing activities Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period (65,935) 15,045 4,551 (99,853) (26,113) 363,669 154,061	Net ordinary shares withheld for taxes upon issuance of restricted stock units		(50,384)			
Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period \$ 263,816 \$ 127,948	Proceeds from shares issued under employee stock purchase plan		14,824		5,487	
Effect of exchange rates changes on cash Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period \$ 263,816 \$ 127,948	Net cash (used in) provided by financing activities		(65,935)		115,288	
Net decrease in cash and cash equivalents (99,853) (26,113) Cash and cash equivalents at beginning of period \$363,669 154,061			15,045		4.551	
\$ 263.816 \$ 127.948					(26,113)	
Cash and cash equivalents at end of period \$ 263,816 \$ 127,948	Cash and cash equivalents at beginning of period		363,669		154,061	
	Cash and cash equivalents at end of period	\$	263,816	\$	127,948	

Non-GAAP Financial Measures

In addition to the measures presented in our condensed consolidated financial statements, we regularly review other financial measures, defined as non-GAAP financial measures by the SEC, to evaluate our business, measure our performance, identify trends, prepare financial forecasts, and make strategic decisions.

The key non-GAAP financial measures we consider are Adjusted Gross Profit, Adjusted Gross Margin, Adjusted Operating Income, Adjusted Net Income, Adjusted Net Income Per Share, EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted Effective Tax Rate. These non-GAAP financial measures are used by both management and our Board, together with comparable GAAP information, in evaluating our current performance and planning our future business activities. These non-GAAP financial measures provide supplemental information regarding our operating performance on a non-GAAP basis that excludes certain gains, losses and charges of a non-cash nature or which occur relatively infrequently and/or which management considers to be unrelated to our core operations, as well as the cost of sales from (i) inventory markups that are being eliminated as a result of the

transition of certain product procurement functions from a subsidiary of JS Global to SharkNinja concurrently with the separation and (ii) costs related to the transitional Sourcing Services Agreement with JS Global that was entered into in connection with the separation (collectively, the "Product Procurement Adjustment"). Management believes that tracking and presenting these non-GAAP financial measures provides management and the investment community with valuable insight into our ongoing core operations, our ability to generate cash and the underlying business trends that are affecting our performance. We believe that these non-GAAP measures, when used in conjunction with our GAAP financial information, also allow investors to better evaluate our financial performance in comparison to other periods and to other companies in our industry and to better understand and interpret the results of the ongoing business following the separation and distribution. These non-GAAP financial measures should not be viewed as a substitute for our financial results calculated in accordance with GAAP and you are cautioned that other companies may define these non-GAAP financial measures differently.

SharkNinja does not provide a reconciliation of forward-looking Adjusted Net Income and Adjusted EBITDA to GAAP net income because such reconciliations are not available without unreasonable efforts. This is due to the inherent difficulty in forecasting with reasonable certainty certain amounts that are necessary for such reconciliations, including, in particular, the realized and unrealized foreign currency gains or losses reported within other expense. For the same reasons, we are unable to forecast with reasonable certainty all deductions and additions needed in order to provide forward-looking GAAP net income at this time. The amount of these deductions and additions may be material, and, therefore, could result in forward-looking GAAP net income being materially different or less than forward-looking Adjusted Net Income, and Adjusted EBITDA. See "Forward-looking statements" above.

We define Adjusted Gross Profit as gross profit as adjusted to exclude (i) certain items that we do not consider indicative of our ongoing operating performance following the separation, including the cost of sales from the Product Procurement Adjustment and (ii) the impact of a voluntary product recall. We define Adjusted Gross Margin as Adjusted Gross Profit divided by net sales. We believe that Adjusted Gross Profit and Adjusted Gross Margin are appropriate measures of our operating performance because each eliminates certain other adjustments that do not relate to the ongoing performance of our business.

The following table reconciles Adjusted Gross Profit and Adjusted Gross Margin to the most comparable GAAP measure, gross profit and gross margin, respectively, for the periods presented:

	Thre	e Months En	ded Se	eptember 30,	Nine Months Ended September 30,				
(\$ in thousands, except %)	2025		2024			2025	2024		
Net sales	\$	1,630,240	\$	1,426,566	\$	4,297,754	\$	3,741,452	
Cost of sales		(812,771)		(731,559)		(2,168,892)		(1,918,929)	
Gross profit		817 469		695.007		2 128 862		1 822 523	

Gross margin	50.1%	48.7%	49.5%	48.7%
Product Procurement Adjustment ⁽¹⁾	2,656	9,571	14,476	37,876
Product recall ⁽²⁾	9	_	4,541	_
Adjusted Gross Profit	\$ 820,134	\$ 704,578	\$ 2,147,879	\$ 1,860,399
Net sales	\$ 1,630,240	\$ 1,426,566	\$ 4,297,754	\$ 3,741,452
Adjusted Gross Margin	50.3%	49.4%	50.0%	49.7%

(2) Adjusted for gross profit impact from a voluntary product recall that was recognized during the three and nine months ended September 30, 2025.

We define Adjusted Operating Income as operating income excluding (i) share-based compensation, (ii) certain litigation costs, (iii) amortization of certain acquired intangible assets, (iv) certain transaction-related costs, (v) certain items that we do not consider indicative of our ongoing operating performance following the separation, including cost of sales from our Product Procurement Adjustment, and (vi) the impact of a voluntary product recall.

The following table reconciles Adjusted Operating Income to the most comparable GAAP measure, operating income, for the periods presented:

	Th	ree Months Er 30	nded September 0,	Nine Months Ended September 30,			
(\$ in thousands)		2025	2024	2025	2024		
Operating income	\$	262.891	\$ 180,262	\$ 576.48	4 \$ 439,040		
Share-based compensation ⁽¹⁾	·	9,120	13,785	31,59			
Litigation costs ⁽²⁾			29,035	82			
Amortization of acquired intangible assets ⁽³⁾ Transaction-related costs ⁽⁴⁾		4,896	4,896	14,69			
Transaction-related costs ⁽⁴⁾		6,949		6,94			
Product Procurement Adjustment ⁽⁵⁾		2,656	9,571	14,47	6 37,876		
Product recall ⁽⁶⁾		2,531		10,61	2		
Adjusted Operating Income	\$	289,043	\$ 237,549	\$ 655,63	6 \$ 582,980		

(1)Represents non-cash expense related to awards issued from the SharkNinja equity incentive plan.

(2)Represents litigation costs incurred and related settlements for certain patent infringement claims, false advertising claims, and any related

⁽¹⁾Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SharkNinja (Hong Kong) Company Limited ("SNHK"), and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation is completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.

⁽²⁾Represents litigation costs incurred and related settlements for certain patent infringement claims, false advertising claims, and any related settlement costs and recoveries, which were recorded in general and administrative expenses.

(3)Represents amortization of acquired intangible assets that we do not consider normal recurring operating expenses, as the intangible assets relate to JS Global's acquisition of our business. We exclude amortization charges for these acquisition-related intangible assets for purposes of calculating Adjusted Operating Income, although revenue is generated, in part, by these intangible assets, to eliminate the impact of these non-cash charges that are significantly impacted by the timing and valuation of JS Global's acquisition of our business, as well as the inherent subjective nature of purchase price allocations. Of the amortization of acquired intangible assets, \$0.9 million for the three months ended September 30, 2025 and 2024, and \$2.8 million for the nine months ended September 30, 2025 and 2024, was recorded to research and development expenses, and \$4.0 million for the three months ended September 30, 2025 and 2024, and \$11.9 million for the nine months ended September 30, 2025 and 2024, was recorded to sales and marketing expenses.

recorded to sales and marketing expenses.

(4)Represents certain costs incurred related to secondary offering transactions and transaction-related due diligence initiatives.

(5)Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SNHK, and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation is completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.

(6)Adjusted for operating income impact from a voluntary product recall that was recognized during the three and nine months ended September 30,

We define Adjusted Net Income as net income excluding (i) share-based compensation, (ii) certain litigation costs, (iii) foreign currency gains and losses, net, (iv) amortization of certain acquired intangible assets, (v) certain transaction-related costs, (vi) certain items that we do not consider indicative of our ongoing operating performance following the separation, including cost of sales from our Product Procurement Adjustment, (vii) the impact of a voluntary product recall, and (viii) the tax impact of the adjusted items.

Adjusted Net Income Per Share is defined as Adjusted Net Income divided by the diluted weighted average number of ordinary shares.

The following table reconciles Adjusted Net Income and Adjusted Net Income Per Share to the most comparable GAAP measures, net income and net income per share, diluted, respectively, for the periods presented:

	Th		nd:	ed September	Nir	ne Months Enc	led	September 30,
(\$ in thousands, except share and per share amounts)		2025		2024		2025		2024
Net income Share-based compensation ⁽¹⁾ Litigation costs ⁽²⁾ Foreign currency losses (gains), net ⁽³⁾ Amortization of acquired intangible assets ⁽⁴⁾ Transaction-related costs ⁽⁵⁾ Product Procurement Adjustment ⁽⁶⁾ Product recall ⁽⁷⁾	\$	188,729 9,120 4,830 4,896 6,949 2,656 2,531	\$	132,329 13,785 29,035 (11,156) 4,896 — 9,571	\$	446,162 31,598 827 (34,483) 14,690 6,949 14,476 10,612	\$	309,989 47,341 42,691 (9,569) 14,690 1,342 37,876
Tax impact of adjusting items ⁽⁸⁾ Adjusted Net Income	\$	(6,295)	\$	(7,996) 170,464	\$	(15,796) 475,035	\$	(25,711) 418,649
Net income per share, diluted	\$	1.33	\$	0.94	\$	3.14	\$	2.20
Adjusted Net Income Per Share Diluted weighted-average number of shares used in computing net income per share and Adjusted Net	\$	1.50	\$	1.21	\$	3.34	\$	2.97
Income Per Share		142,119,000		141,305,999		142,072,681		140,974,062

⁽¹⁾Represents non-cash expense related to awards issued from the SharkNinja equity incentive plan.
(2)Represents litigation costs incurred and related settlements for certain patent infringement claims, false advertising claims, and any related settlement costs and recoveries, which were recorded in general and administrative expenses.
(3)Represents foreign currency transaction gains and losses recognized from the remeasurement of transactions that were not denominated in the local functional currency, including gains and losses related to foreign currency derivatives not designated as hedging instruments.
(4)Represents amortization of acquired intangible assets that we do not consider normal recurring operating expenses, as the intangible assets relate to JS Global's acquisition of our business. We exclude amortization charges for these acquisition-related intangible assets for purposes of calculated Adjusted Net Income, although revenue is generated, in part, by these intangible assets, to eliminate the impact of these non-cash charges that are significantly impacted by the timing and valuation of JS Global's acquisition of our business, as well as the inherent subjective nature of purchase price allocations. Of the amortization of acquired intangible assets, \$0.9 million for the three months ended September 30, 2025 and 2024, and \$2.8 million for the nine months ended September 30, 2025 and 2024, and \$1.9 million for the nine months ended September 30, 2025 and 2024, was recorded to three months ended September 30, 2025 and 2024, and \$11.9 million for the nine months ended September 30, 2025 and 2024, was recorded to sales and marketing expenses.

⁽⁶⁾Represents certain costs incurred related to secondary offering transactions and transaction-related due diligence initiatives.

(6)Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SNHK, and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation is completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.

⁽⁷⁾Adjusted for net income impact from a voluntary product recall that was recognized during the three and nine months ended September 30, 2025.

(8)Represents the income tax effects of the adjustments included in the reconciliation of net income to Adjusted Net Income determined using the tax rate of 23.0% for the three and nine months ended September 30, 2025 and 22.0% for the three and nine months ended September 30, 2024, respectively, which approximates our effective tax rate, excluding certain share-based compensation costs and separation and distribution-related

We define EBITDA as net income excluding: (i) interest expense, net, (ii) provision for income taxes and (iii) depreciation and amortization. We define Adjusted EBITDA as EBITDA excluding (i) share-based compensation cost, (ii) certain litigation costs, (iii) foreign currency gains and losses, net, (iv) certain transaction-related costs, (v) certain items that we do not consider indicative of our ongoing operating performance following the separation, including cost of sales from our Product Procurement Adjustment, and (vi) the impact of a voluntary product recall. We define Adjusted EBITDA Margin as Adjusted EBITDA divided by net sales. We believe EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin are appropriate measures because they facilitate a comparison of our operating performance on a consistent basis from period to period that, when viewed in combination with our results according to GAAP, we believe provide a more complete understanding of the factors and trends affecting our business than GAAP measures alone.

The following table reconciles EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin to the most comparable GAAP measure, net income, for the periods presented:

	Thre	e Months En	ded S	eptember 30,	Nine Months Ended September 30				
(\$ in thousands, except %)		2025		2024	2025			2024	
Net income	\$	188,729	\$	132,329	\$	446,162	\$	309,989	
Interest expense, net	·	12,782		16,916		39,176	·	46,482	
Provision for income taxes		55,264		42,048		124,249		97,537	
Depreciation and amortization		33,673		29,828		100,690		86,870	
EBITDA		290,448		221,121		710,277		540,878	
Share-based compensation ⁽¹⁾		9,120		13,785		31,598		47,341	
Litigation costs ⁽²⁾				29,035		827		42,691	
Foreign currency losses (gains), net ⁽³⁾ Transaction-related costs ⁽⁴⁾		4,830		(11,156)		(34,483)		(9,569)	
Transaction-related costs ⁽⁴⁾		6,949				6,949		1,342	
Product Procurement Adjustment ⁽⁵⁾ Product recall ⁽⁶⁾		2,656		9,571		14,476		37,876	
Product recall ⁽⁶⁾		2,531		_		10,612		_	
Adjusted EBITDA	\$	316,534	\$	262,356	\$	740,256	\$	660,559	
Net sales	\$	1,630,240	\$	1,426,566	\$	4,297,754	\$	3,741,452	
Adjusted EBITDA Margin		19.4%		18.4%		17.2%		17.7%	

(1)Represents non-cash expense related to awards issued from the SharkNinja equity incentive plan.

⁽²⁾ Represents litigation costs incurred and related settlements for certain patent infringement claims, false advertising claims, and any related

⁽²⁾ Represents litigation costs incurred and related settlements for certain patent infringement claims, false advertising claims, and any related settlement costs and recoveries, which were recorded in general and administrative expenses.
(3) Represents foreign currency transaction gains and losses recognized from the remeasurement of transactions that were not denominated in the local functional currency, including gains and losses related to foreign currency derivatives not designated as hedging instruments.
(4) Represents certain costs incurred related to secondary offering transactions and transaction-related due diligence initiatives.
(5) Represents cost of sales incurred related to the Product Procurrement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SNHK, and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation is completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.
(6) Adjusted for the Adjusted EBITDA impact from a voluntary product recall that was recognized during the three and nine months ended September 30 2025.

^{30, 2025.}

compensation and (ii) other non-GAAP adjustments.

	Three Months Ende	ed September 30,	Nine Months Ende	ed September 30,
(in percentages)	2025	2024	2025	2024
Effective tax rate	22.6%	24.1%	21.8%	23.9%
Impact of share-based compensation ⁽¹⁾	(0.4)	(1.5)	0.9	(0.9)
Tax impact of other non-GAAP adjustments ⁽²⁾	0.1	0.1	0.1	(0.3)
Adjusted Effective Tax Rate	22.3%	22.7%	22.8%	22.7%

We refer to growth rates in net sales on a constant currency basis so that results can be viewed without the impact of fluctuations in foreign currency exchange rates. These amounts are calculated by translating current year results at prior year average exchange rates. We believe elimination of the foreign currency translation impact provides useful information in understanding and evaluating trends in our operating results.

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⁽¹⁾ Represents the income-tax effect of share-based compensation, including nondeductible amounts and discrete tax benefits. (2) Represents the aggregate income-tax effects of the other non-GAAP adjustments on the effective tax rate.