

**NEWS RELEASE** 

## SharkNinja Reports Second Quarter 2025 Results

2025-08-07

### Raises Fiscal Year 2025 Outlook on Key Metrics

NEEDHAM, Mass.--(BUSINESS WIRE)-- SharkNinja, Inc. ("SharkNinja" or the "Company") (NYSE: SN), a global product design and technology company, today announced its financial results for the second quarter ended June 30, 2025.

## Highlights for the Second Quarter 2025 as compared to the Second Quarter 2024

- Net sales increased 15.7% to \$1,444.9 million.
- Gross margin and Adjusted Gross Margin increased 90 and 30 basis points, respectively.
- Net income increased 105.1% to \$139.6 million. Adjusted Net Income increased 38.4% to \$137.8 million.
- Adjusted EBITDA increased 33.2% to \$223.4 million, or 15.5% of net sales.

Mark Barrocas, Chief Executive Officer, commented: "SharkNinja delivered outstanding Q2 results with nearly 16% net sales growth and approximately 33% Adjusted EBITDA growth, demonstrating our ability to execute and win even in challenging global environments. Our three-pillar growth strategy continues to drive strong momentum as we expand into new categories with viral successes like the Ninja SLUSHi, meaningfully gain share across our existing categories, and accelerate our international growth. Our comprehensive supply chain diversification has strengthened our competitive position, while broad-based growth across our diverse product portfolio reflects the power of our demand creation engine globally and our unique ability to solve consumer problems across diverse markets with innovative, 5-star products. With our proven playbook, robust innovation pipeline, and relentless execution, we are confident in our ability to continue capturing market share and delivering sustainable, profitable growth for our stakeholders."

Three Months Ended June 30, 2025

Net sales increased 15.7% to \$1,444.9 million, compared to \$1,248.7 million during the same period last year, or 13.8% on a constant currency basis. The increase in net sales resulted from growth in Food Preparation Appliances, Cleaning Appliances, and Beauty and Home Environment Appliances, partially offset by a decline in Cooking and Beverage Appliances.

- Cleaning Appliances net sales increased by \$35.4 million, or 7.6%, to \$501.5 million, compared to \$466.1 million in the prior year quarter, driven by strength in the carpet extractor and robotics sub-categories.
- Cooking and Beverage Appliances net sales decreased by \$13.6 million, or 3.6%, to \$365.7 million, compared to \$379.3 million in the prior year quarter, driven by a decline in the air fryer and outdoor grill sub-categories, partially offset by sales momentum of the Ninja Luxe Café espresso machine.
- Food Preparation Appliances net sales increased by \$139.9 million, or 52.8%, to \$404.8 million, compared to \$264.9 million in the prior year quarter, driven by strong sales of the frozen drinks sub-category, specifically the SLUSHi, and ice cream makers sub-category.
- Beauty and Home Environment net sales increased by \$34.5 million, or 25.0%, to \$172.9 million, compared to \$138.4 million in the prior year quarter, primarily driven by continued strength of FlexBreeze fans and air purifiers as well as the launch of CryoGlow face masks in 2025.

Geographically, domestic net sales increased by \$119.2 million, or 13.7%, for the three months ended June 30, 2025, compared to the three months ended June 30, 2024, and international net sales increased by \$77.0 million, or 20.3%, for the three months ended June 30, 2025, compared to the three months ended June 30, 2024.

Gross profit increased 17.9% to \$708.2 million, or 49.0% of net sales, compared to \$600.9 million, or 48.1% of net sales, in the second quarter of 2024. Adjusted Gross Profit increased 16.3% to \$714.4 million, or 49.4% of net sales, compared to \$614.1 million, or 49.2% of net sales in the second quarter of 2024. The increase in gross margin and Adjusted Gross Margin of 90 and 30 basis points, respectively, was primarily driven by cost optimization efforts, as well as a decline in the amounts owed under a contractual sourcing service fee paid to JS Global for supply chain services, partially offset by the impact of tariffs.

Research and development expenses decreased 0.7% to \$89.4 million, or 6.2% of net sales, compared to \$90.1 million, or 7.2% of net sales, in the prior year quarter. This decrease was primarily driven by a \$6.0 million decrease in professional and consulting fees, a \$1.7 million decrease in prototypes and testing costs and a \$1.1 million decrease in consumer insight initiatives. This decrease was partially offset by incremental personnel-related expenses of \$8.8 million driven by increased headcount to support new product categories and new market expansion.

Sales and marketing expenses increased 18.0% to \$357.7 million, or 24.8% of net sales, compared to \$303.2 million,

or 24.3% of net sales, in the prior year quarter. This increase was primarily attributable to increases of \$18.9 million in personnel-related expenses to support new product launches and expansion into new markets, \$14.3 million in delivery and distribution costs driven by higher volumes, particularly in the direct-to-consumer business, \$11.2 million in advertising-related expenses and \$4.9 million in professional and consulting fees.

General and administrative expenses decreased 11.0% to \$92.4 million, or 6.4% of net sales, compared to \$103.8 million, or 8.3% of net sales, in the prior year quarter. This decrease was driven by a decrease of \$7.6 million in legal fees, a decrease of \$6.4 million in professional and consulting fees and a decrease of \$4.5 million in personnel-related expenses, driven by a \$5.3 million decrease in share-based compensation. The decrease was partially offset by a \$4.0 million increase in technology support costs and an increase of \$3.7 million in credit card processing and merchant fees.

Operating income increased 62.4% to \$168.6 million, or 11.7% of net sales, compared to \$103.8 million, or 8.3% of net sales, during the prior year quarter. Adjusted Operating Income increased 35.1% to \$193.5 million, or 13.4% of net sales, compared to \$143.2 million, or 11.5% of net sales, in the second guarter of 2024.

Net income increased 105.1% to \$139.6 million, or 9.7% of net sales, compared to \$68.0 million, or 5.4% of net sales, in the prior year quarter. Net income per diluted share increased 104.2% to \$0.98, compared to \$0.48 in the prior year quarter.

Adjusted Net Income increased 38.4% to \$137.8 million, or 9.5% of net sales, compared to \$99.6 million, or 8.0% of net sales, in the prior year quarter. Adjusted Net Income per diluted share increased 36.6% to \$0.97, compared to \$0.71 in the prior year quarter.

Adjusted EBITDA increased 33.2% to \$223.4 million, or 15.5% of net sales, compared to \$167.7 million, or 13.4% of net sales in the prior year quarter.

## Balance Sheet and Cash Flow Highlights

As of June 30, 2025, the Company had cash and cash equivalents of \$188.2 million and available capacity under its revolving credit facility of \$489.1 million. Total debt, excluding unamortized deferred financing costs, was \$759.4 million as of June 30, 2025.

Inventories as of June 30, 2025 increased 25.2% to \$1,052.7 million, compared to \$840.5 million as of June 30, 2024.

### Fiscal 2025 Outlook

For fiscal year 2025, SharkNinja expects:

- Net sales to increase 13% to 15% (above the prior expectation of 11% to 13%).
- Adjusted Net Income per diluted share between \$5.00 and \$5.10, reflecting a 14% to 17% increase compared to the prior year (above the prior expectation of between \$4.90 and \$5.00, reflecting a 12% to 14% increase).
- Adjusted EBITDA between \$1,100 million and \$1,120 million, reflecting a 16% to 18% increase compared to the prior year (above the prior expectation of between \$1,090 million and \$1,110 million, reflecting a 15% to 17% increase).
- A GAAP effective tax rate of approximately 24% to 25%.
- Diluted weighted average shares outstanding of approximately 143 million.
- Capital expenditures in the range of \$180 million to \$200 million primarily to support investments in new product launches and technology.

### Conference Call Details

A conference call to discuss the second quarter 2025 financial results is scheduled for today, August 7, 2025, at 8:30 a.m. Eastern Time. A live audio webcast of the conference call will be available online at http://ir.sharkninja.com. Investors and analysts interested in participating in the live call are invited to dial 1-833-470-1428 or 1-404-975-4839 and enter confirmation code 477665. The webcast will be archived and available for replay.

## About SharkNinja

SharkNinja is a global product design and technology company, with a diversified portfolio of 5-star rated lifestyle solutions that positively impact people's lives in homes around the world. Powered by two trusted, global brands, Shark and Ninja, the company has a proven track record of bringing disruptive innovation to market, and developing one consumer product after another which has allowed SharkNinja to enter multiple product categories, driving significant growth and market share gains. Headquartered in Needham, Massachusetts with more than 3,600 associates, the company's products are sold at key retailers, online and offline, and through distributors around the world. For more information, please visit **SharkNinja.com**.

## Forward-looking statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements reflect our current views with respect to, among other things, future events and our future business, financial condition, results of operations and prospects and Fiscal 2025 outlook. These statements are often, but not always, made through the use of words or phrases such as "may," "should," "could," "predict," "potential," "believe," "will likely result," "expect," "continue," "will," "anticipate,"

"seek," "estimate," "intend," "plan," "projection," "would" and "outlook," or the negative version of those words or phrases or other comparable words or phrases of a future or forward-looking nature. These forward-looking statements are not statements of historical fact, and are based on current expectations, estimates and projections about our industry as well as certain assumptions made by management, many of which, by their nature, are inherently uncertain and beyond our control. These forward-looking statements are subject to a number of known and unknown risks, uncertainties and assumptions, which you should consider and read carefully, including but not limited to:

- our ability to maintain and strengthen our brands to generate and maintain ongoing demand for our products;
- our ability to commercialize a continuing stream of new products and line extensions that create demand;
- our ability to effectively manage our future growth;
- general economic conditions, including the impacts of tariff programs, and the level of discretionary consumer spending;
- our ability to expand into additional consumer markets;
- our ability to maintain product quality and product performance at an acceptable cost;
- our ability to compete with existing and new competitors in our markets;
- problems with, or loss of, our supply chain or suppliers, or an inability to obtain raw materials;
- the risks associated with doing business globally;
- inflation, changes in the cost or availability of raw materials, energy, transportation and other necessary supplies and services;
- our ability to hire, integrate and retain highly skilled personnel;
- our ability to maintain, protect and enhance our intellectual property;
- our ability to securely maintain consumer and other third-party data;
- our ability to comply with regulatory requirements;
- the increased expenses associated with being a public company;
- our status as a "controlled company" within the meaning of the rules of NYSE;
- our ability to achieve some or all of the anticipated benefits of the separation; and
- the payment of any declared dividends.

This list of factors should not be construed as exhaustive and should be read in conjunction with those described in our Annual Report on Form 20-F filed with the SEC under "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" and other filings we make with the SEC. We operate in a very competitive and rapidly changing environment. New risks emerge from time to time. It is not possible for us to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor or combination of factors may cause actual results to differ materially from those contained in any forward-looking

statements we may make. In light of these risks, uncertainties and assumptions, the future events and trends discussed in this press release, and our future levels of activity and performance, may not occur and actual results could differ materially and adversely from those described or implied in the forward-looking statements. As a result, you should not regard any of these forward-looking statements as a representation or warranty by us or any other person or place undue reliance on any such forward-looking statements. Any forward-looking statement speaks only as of the date on which it is made, and we do not undertake any obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future developments or otherwise, except as required by law. In addition, statements that contain "we believe" and similar statements reflect our beliefs and opinions on the relevant subject. These statements are based on information available to us as of the date of this press release. While we believe that this information provides a reasonable basis for these statements, this information may be limited or incomplete. These statements are inherently uncertain, and investors are cautioned not to unduly rely on these statements. We qualify all of our forward-looking statements by the cautionary statements contained in this press release.

# SHARKNINJA, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share data)

(unal	iaitea)			
		As	of	
		June 30, 2025	Dec	cember 31, 2024
Assets				,
Current assets:				
Cash and cash equivalents	\$	188,229	\$	363,669
Accounts receivable, net		1,324,984		1,266,595
Inventories		1,052,711		899,989
Prepaid expenses and other current assets		190,586		114,008
Total current assets		2,756,510		2,644,261
Property and equipment, net		212,771		211,464
Operating lease right-of-use assets		140,714		146,257
Intangible assets, net Goodwill		457,536 834,781		462,678 834,781
Deferred tax assets		73,721		43,093
Other assets, noncurrent		63,224		51,625
	\$	4,539,257	\$	4,394,159
Total assets	Ψ	7,555,257	Ψ	7,557,155
Liabilities and Shareholders' Equity				
Current liabilities:				
Accounts payable	\$	582,560	\$	612,031
Accrued expenses and other current liabilities Tax payable		766,630 29,992		841,529 36,548
		39,344		39,344
Debt, current		,	_	<u> </u>
Total current liabilities		1,418,526		1,529,452
Debt, noncurrent Operating lease liabilities, noncurrent		716,467 140,126		736,139 145,377
Deferred tax liabilities		19.235		9,931
Other liabilities, noncurrent		37,230		37,288
		2,331,584		2,458,187
Total liabilities Shareholders' equity:				2,130,107
Ordinary shares, \$0.0001 par value per share, 1,000,000,000 shares				
authorized; 141,051,131 and 140,347,436 shares issued and outstandi	ng as			
of June 30, 2025 and December 31, 2024, respectively		14		14
Additional paid-in capital		1,018,879		1,038,213
Retained earnings		1,166,457		909,024
Accumulated other comprehensive income (loss)		22,323		(11,279)
Total shareholders' equity		2,207,673		1,935,972
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### SHARKNINJA, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (in thousands, except share and per share data)

(unaudited) Three Months Ended June 30, Six Months Ended June 30, 2025 2024 2025 2024 Net sales<sup>(1)</sup> 2,667,514 736,709 647,759 1,356,121 1,187,370 Cost of sales 600,899 1,127,516 708,167 1,311,393 Gross profit Operating expenses: Research and development 90,053 177,012 159,649 357,720 92,391 633,457 187,331 517,753 191,336 303,185 103,825 Sales and marketing General and administrative 539,520 497,063 997,800 868,738 Total operating expenses Operating income 313,593 168,647 103,836 258,778 Interest expense, net (14,844)(26,394)(29,566)26,003 689 39,219 3,937 Other income, net 233,149 55,489 Income before income taxes 89,681 41,287 21,633 68,985 Provision for income taxes \$ \$ \$ \$ 139,598 68,048 257,433 177,660 Net income \$ 0.49 1.83 1.27 Net income per share, basic \$ 0.98 0.48 1.81 1.26 Net income per share, diluted Weighted-average number of shares used in computing net income 141,044,315 139,888,497 140,834,338 139,668,527 per share, basic Weighted-average number of shares used in computing net income 140,813,662

(1) Net sales in our product categories were as follows:

per share, diluted

	Th	nree Month	is End					
	30,				Si	x Months E	nded	June 30,
(\$ in thousands)	2025 2024				2025		2024	
Cleaning Appliances	\$	501,479	\$	466,115	\$	942,903	\$	888,035
Cooking and Beverage Appliances		365,718		379,277		711,655		708,918
Food Preparation Appliances		404,787		264,911		702,179		469,948
Beauty and Home Environment Appliances		172,892		138,355		310,777		247,985
Total net sales	\$	1,444,876	\$	1,248,658	\$	2,667,514	\$	2,314,886

141,871,399

140,924,298

142,031,280

### SHARKNINJA, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

	Six Months Ended June 30,							
		2025	2024					
Cash flows from operating activities:								
Net income	\$	257,433	\$		177,660			
Adjustments to reconcile net income to net cash used in operating activities:								
Depreciation and amortization		67,017			57,042			
Share-based compensation		22,478			33,556			
Provision for credit losses		3,382			2,525			

Provision for excess and obsolete inventory	7,364	_
Non-cash lease expense	9,918	9,210
Deferred income taxes, net	(21,324)	(17,469)
Other	2,074	989
Changes in operating assets and liabilities:		
Accounts receivable	(8,837)	(100,560)
Inventories	(124,722)	(142,310)
Prepaid expenses and other assets	(111,098)	(53,040)
Accounts payable	(61,222)	47,026
Tax payable	(6,556)	(9,848)
Operating lease liabilities	(5,300)	(3,236)
Accrued expenses and other liabilities	(94,545)	(21,476)
Net cash used in operating activities	(63,938)	(19,931)
Cash flows from investing activities:		
Purchase of property and equipment Purchase of intangible asset	(60,093)	(53,801)
Purchase of intangible asset	(3,007)	(4,761)
Capitalized internal-use software development	(1,315)	(654)
Net cash used in investing activities	(64,415)	(59,216)
Cash flows from financing activities:		
Repayment of debt	(20,250)	(10,125)
Ne't proceeds from borrowings under revolving credit facility Net ordinary shares withheld for taxes upon issuance of restricted stock	<u> </u>	115,000
Net ordinary shares withheld for taxes upon issuance of restricted stock		
units	(49,237)	(40,215)
Proceeds from shares issued under employee stock purchase plan	7,425	
Net cash (used in) provided by financing activities	(62,062)	64,660
	14,975	(1,436)
Effect of exchange rates changes on cash Net decrease in cash and cash equivalents	(175,440)	(15,923)
Cash and cash equivalents at beginning of period	363,669	154,061
Cash and cash equivalents at end of period	\$ 188,229	\$ 138,138
Cash and Cash equivalents at end of period		

### Non-GAAP Financial Measures

In addition to the measures presented in our condensed consolidated financial statements, we regularly review other financial measures, defined as non-GAAP financial measures by the SEC, to evaluate our business, measure our performance, identify trends, prepare financial forecasts, and make strategic decisions.

The key non-GAAP financial measures we consider are Adjusted Gross Profit, Adjusted Gross Margin, Adjusted Operating Income, Adjusted Net Income, Adjusted Net Income Per Share, EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted Effective Tax Rate. These non-GAAP financial measures are used by both management and our Board, together with comparable GAAP information, in evaluating our current performance and planning our future business activities. These non-GAAP financial measures provide supplemental information regarding our operating performance on a non-GAAP basis that excludes certain gains, losses and charges of a noncash nature or which occur relatively infrequently and/or which management considers to be unrelated to our core operations, as well as the cost of sales from (i) inventory markups that are being eliminated as a result of the transition of certain product procurement functions from a subsidiary of |S Global to SharkNinja concurrently with the separation and (ii) costs related to the transitional Sourcing Services Agreement with JS Global that was entered into in connection with the separation (collectively, the "Product Procurement Adjustment"). Management believes that tracking and presenting these non-GAAP financial measures provides management and the investment community with valuable insight into our ongoing core operations, our ability to generate cash and the underlying business trends that are affecting our performance. We believe that these non-GAAP measures, when used in conjunction with our GAAP financial information, also allow investors to better evaluate our financial performance in comparison to other periods and to other companies in our industry and to better understand and interpret the

results of the ongoing business following the separation and distribution. These non-GAAP financial measures should not be viewed as a substitute for our financial results calculated in accordance with GAAP and you are cautioned that other companies may define these non-GAAP financial measures differently.

SharkNinja does not provide a reconciliation of forward-looking Adjusted Net Income and Adjusted EBITDA to GAAP net income because such reconciliations are not available without unreasonable efforts. This is due to the inherent difficulty in forecasting with reasonable certainty certain amounts that are necessary for such reconciliations, including, in particular, the realized and unrealized foreign currency gains or losses reported within other expense. For the same reasons, we are unable to forecast with reasonable certainty all deductions and additions needed in order to provide forward-looking GAAP net income at this time. The amount of these deductions and additions may be material, and, therefore, could result in forward-looking GAAP net income being materially different or less than forward-looking Adjusted Net Income, and Adjusted EBITDA. See "Forward-looking statements" above.

We define Adjusted Gross Profit as gross profit as adjusted to exclude (i) certain items that we do not consider indicative of our ongoing operating performance following the separation, including the cost of sales from the Product Procurement Adjustment and (ii) the impact of a voluntary product recall. We define Adjusted Gross Margin as Adjusted Gross Profit divided by net sales. We believe that Adjusted Gross Profit and Adjusted Gross Margin are appropriate measures of our operating performance because each eliminates certain other adjustments that do not relate to the ongoing performance of our business.

The following table reconciles Adjusted Gross Profit and Adjusted Gross Margin to the most comparable GAAP measure, gross profit and gross margin, respectively, for the periods presented:

	Th	ree Months	ed June 30,	Six Months Ended June 30,				
(\$ in thousands, except %)		2025		2024		2025		2024
Net sales	\$	1,444,876	\$	1,248,658	\$	2,667,514	\$	2,314,886
Cost of sales		(736,709)		(647,759)		(1,356,121)		(1,187,370)
Gross profit		708,167		600,899		1,311,393		1,127,516
Gross margin		49.0%		48.1%		49.2%		48.7%
Product Procurement Adjustment <sup>(1)</sup>		5,279		13,207		11,820		28,305
Product recall <sup>(2)</sup>		929		_		4,532		_
Adjusted Gross Profit	\$	714,375	\$	614,106	\$	1,327,745	\$	1,155,821
Net sales	\$	1,444,876	\$	1,248,658	\$	2,667,514	\$	2,314,886
Adjusted Gross Margin		49.4%		49.2%		49.8%		49.9%

<sup>(1)</sup> Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SharkNinja (Hong Kong) Company Limited ("SNHK"), and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation is completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.

We define Adjusted Operating Income as operating income excluding (i) share-based compensation, (ii) certain

<sup>(2)</sup> Adjusted for gross profit impact from a voluntary product recall that was recognized during the three and six months ended June 30, 2025.

litigation costs, (iii) amortization of certain acquired intangible assets, (iv) certain transaction-related costs, (v) certain items that we do not consider indicative of our ongoing operating performance following the separation, including cost of sales from our Product Procurement Adjustment, and (vi) the impact of a voluntary product recall.

The following table reconciles Adjusted Operating Income to the most comparable GAAP measure, operating income, for the periods presented:

	Ιh	ree Month						
	30,			Six Months Ende			ded June 30,	
(\$ in thousands)		2025		2024		2025		2024
Operating income	\$	168,647	\$	103,836	\$	313,593	\$	258,778
Share-based compensation <sup>(1)</sup>		10,928		14,130		22,478		33,556
Litigation costs <sup>(2)</sup>		_		7,165		827		13,656
Amortization of acquired intangible assets <sup>(3)</sup>		4,897		4,897		9,794		9,794 1,342
Transaction-related costs <sup>(4)</sup>		_		_		_		1,342
Product Procurement Adjustment <sup>(5)</sup>		5,279		13,207		11,820		28,305
Product recall <sup>(6)</sup>		3,794				8,081		_
Adjusted Operating Income	\$	193,545	\$	143,235	\$	366,593	\$	345,431

. (1) Represents non-cash expense related to awards issued from the SharkNinja equity incentive plan.

(1) Represents non-cash expense related to awards issued from the SharkNinja equity incentive plan.
(2) Represents litigation costs incurred and related settlements for certain patent infringement claims, false advertising claims, and any related settlement costs and recoveries, which were recorded in general and administrative expenses.
(3) Represents amortization of acquired intangible assets that we do not consider normal recurring operating expenses, as the intangible assets relate to JS Global's acquisition of our business. We exclude amortization charges for these acquisition-related intangible assets for purposes of calculating Adjusted Operating Income, although revenue is generated, in part, by these intangible assets, to eliminate the impact of these non-cash charges that are significantly impacted by the timing and valuation of JS Global's acquisition of our business, as well as the inherent subjective nature of purchase price allocations. Of the amortization of acquired intangible assets, \$0.9 million for the three months ended June 30, 2025 and 2024, and \$1.8 million for the six months ended June 30, 2025 and 2024, was recorded to research and development expenses, and \$4.0 million for the three months ended June 30, 2025 and 2024, and \$7.9 million for the six months ended June 30, 2025 and 2024, was recorded to sales and marketing expenses.

(4) Represents certain costs incurred related to a secondary offering transaction.
(5) Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SNHK, and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation is completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement. (6) Adjusted for operating income impact from a voluntary product recall that was recognized during the three and six months ended June 30, 2025.

We define Adjusted Net Income as net income excluding (i) share-based compensation, (ii) certain litigation costs, (iii) foreign currency gains and losses, net, (iv) amortization of certain acquired intangible assets, (v) certain transaction-related costs, (vi) certain items that we do not consider indicative of our ongoing operating performance following the separation, including cost of sales from our Product Procurement Adjustment, (vii) the impact of a voluntary product recall, and (viii) the tax impact of the adjusted items.

Adjusted Net Income Per Share is defined as Adjusted Net Income divided by the diluted weighted average number of ordinary shares.

The following table reconciles Adjusted Net Income and Adjusted Net Income Per Share to the most comparable GAAP measures, net income and net income per share, diluted, respectively, for the periods presented:

	Three Months Ended June 30,				Six Months Ended June 30,			
(\$ in thousands, except share and per share amounts)		2025		2024		2025		2024
Net income	\$	139,598	\$	68.048	\$	257,433	\$	177,660
Share-based compensation <sup>(1)</sup>		10,928		14,130		22,478		33,556
Litigation costs <sup>(2)</sup>				7,165		827		13,656
Foreign currency (gains) losses, net <sup>(3)</sup>		(26,362)		(580)		(39,313)		1,587
Amortization of acquired intangible assets <sup>(4)</sup>		4,897		4,897		9,794		9,794
Transaction-related costs <sup>(5)</sup>		_		_		_		1,342
Product Procurement Adjustment <sup>(6)</sup> Product recall <sup>(7)</sup>		5,279		13,207		11,820		28,305
Product recall <sup>(7)</sup>		3,794		_		8,081		_
Tax impact of adjusting items <sup>(8)</sup>		(291)		(7,239)		(9,501)		(17,715)
Adjusted Net Income	\$	137,843	\$	99,628	\$	261,619	\$	248,185
Net income per share, diluted	\$	0.98	\$	0.48	\$	1.81	\$	1.26
Adjusted Net Income Per Share	\$	0.97	\$	0.71	\$	1.84	\$	1.76
Diluted weighted-average number of shares used in computing net		141 871 399		140 924 298		142 031 280		140 813 662

(1) Represents non-cash expense related to awards issued from the Sharkhinja equity incentive plan.
(2) Represents litigation costs incurred and related settlements for certain patent infringement claims, false advertising claims, and any related

(2) Represents litigation costs incurred and related settlements for certain patent infringement claims, false advertising claims, and any related settlement costs and recoveries, which were recorded in general and administrative expenses.

(3) Represents foreign currency transaction gains and losses recognized from the remeasurement of transactions that were not denominated in the local functional currency, including gains and losses related to foreign currency derivatives not designated as hedging instruments.

(4) Represents amortization of acquired intangible assets that we do not consider normal recurring operating expenses, as the intangible assets relate to JS Global's acquisition of our business. We exclude amortization charges for these acquisition-related intangible assets for purposes of calculated Adjusted Net Income, although revenue is generated, in part, by these intangible assets, to eliminate the impact of these non-cash charges that are significantly impacted by the timing and valuation of JS Global's acquisition of our business, as well as the inherent subjective nature of purchase price allocations. Of the amortization of acquired intangible assets, \$0.9 million for the three months ended June 30, 2025 and 2024, and \$1.8 million for the six months ended June 30, 2025 and 2024, was recorded to research and development expenses, and \$4.0 million for the six months ended June 30, 2025 and 2024, and \$7.9 million for the six months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, as ix months ended June 30, 2025 and 2024, and \$1.0 million for the six the three months ended June 30, 2025 and 2024, and \$7.9 million for the six months ended June 30, 2025 and 2024, was recorded to sales and marketing expenses.

(5) Represents certain costs incurred related to a secondary offering transaction.
(6) Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SNHK, and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation is completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.

(7) Adjusted for net income impact from a voluntary product recall that was recognized during the three and six months ended June 30, 2025.
(8) Represents the income tax effects of the adjustments included in the reconciliation of net income to Adjusted Net Income determined using the tax rate of 23.3% for the three and six months ended June 30, 2025 and 22.0% for the three and six months ended June 30, 2024, respectively, which approximates our effective tax rate, excluding certain share-based compensation costs and separation and distribution-related costs that are not tax deductible.

We define EBITDA as net income excluding: (i) interest expense, net, (ii) provision for income taxes and (iii) depreciation and amortization. We define Adjusted EBITDA as EBITDA excluding (i) share-based compensation cost, (ii) certain litigation costs, (iii) foreign currency gains and losses, net, (iv) certain transaction-related costs, (v) certain items that we do not consider indicative of our ongoing operating performance following the separation, including cost of sales from our Product Procurement Adjustment, and (vi) the impact of a voluntary product recall. We define Adjusted EBITDA Margin as Adjusted EBITDA divided by net sales. We believe EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin are appropriate measures because they facilitate a comparison of our operating performance on a consistent basis from period to period that, when viewed in combination with our results according to GAAP, we believe provide a more complete understanding of the factors and trends affecting our business than GAAP measures alone.

The following table reconciles EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin to the most comparable GAAP measure, net income, for the periods presented:

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	_ <u>Th</u>	Three Months Ended June 30,				Six Months Ended June 30,				
(\$ in thousands, except %)		2025		2024	2024 2025		2024			
Net income	\$	139,598	\$	68,048	\$	257,433	\$	177,660		
Interest expense, net Provision for income taxes		13,765 41,287		14,844 21,633		26,394 68,985		29,566 55,489		
Depreciation and amortization		35,071		29,225		67,017		57,042		
EBITDA		229,721		133,750		419,829		319,757		
Share-based compensation <sup>(1)</sup>		10,928		14,130		22,478		33,556		
Litigation costs <sup>(2)</sup>				7,165		827		13,656		
Foreign currency (gains) losses, net <sup>(3)</sup> Transaction-related costs <sup>(4)</sup>		(26,362)		(580)		(39,313)		1,587		
Transaction-related costs <sup>(4)</sup>		_		_		_		1,342		
Product Procurement Adjustment <sup>(5)</sup>		5,279		13,207		11,820		28,305		
Product recall <sup>(6)</sup>		3,794		_		8,081		_		
Adjusted EBITDA	\$	223,360	\$	167,672	\$	423,722	\$	398,203		
Net sales	\$	1,444,876	\$	1,248,658	\$	2,667,514	\$	2,314,886		
Adjusted EBITDA Margin		15.5%		13.4%		15.9%		17.2%		

djusted EBITDA Margin 15.9% 13.4% 15.9% 15 settlement costs and recoveries, which were recorded in general and administrative expenses.

(3) Represents foreign currency, including gains and losses recognized from the remeasurement of transactions that were not denominated in the local functional currency, including gains and losses related to foreign currency derivatives not designated as hedging instruments.

(4) Represents certain costs incurred related to a secondary offering transaction.

(5) Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our

inventory from one of our subsidiaries, SNHK, and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation is completely eliminated in consolidation. As a result of the separation, we pay JS (6) Adjusted for the Adjusted EBITDA impact from a voluntary product recall that was recognized during the three and six months ended June 30, 2025.

We define Adjusted Effective Tax Rate as our effective tax rate adjusted to remove the tax impact of (i) share-based compensation and (ii) other non-GAAP adjustments.

	Three Months 30	Ended June	Six Months Ended June 30,		
(in percentages)	2025	2024	2025	2024	
Effective tax rate	22.8%	24.1%	21.1%	23.8%	
Impact of share-based compensation <sup>(1)</sup>	0.4	(1.3)	2.1	(0.6)	
Tax impact of other non-GAAP adjustments <sup>(2)</sup>	_	(0.3)	(0.1)	(0.4)	
Adjusted Effective Tax Rate	23.2%	22.5%	23.1%	22.8%	
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(1) Represents the income-tax effect of share-based compensation, including nondeductible amounts and discrete tax benefits.

(2) Represents the aggregate income-tax effects of the other non-GAAP adjustments on the effective tax rate.

We refer to growth rates in net sales on a constant currency basis so that results can be viewed without the impact of fluctuations in foreign currency exchange rates. These amounts are calculated by translating current year results at prior year average exchange rates. We believe elimination of the foreign currency translation impact provides useful information in understanding and evaluating trends in our operating results.

Investor Relations:

James Lamb, CFA

SVP, Investor Relations & Treasury

### IR@sharkninja.com

Anna Kate Heller

ICR

## SharkNinja@icrinc.com

Media Relations:

Jane Carpenter

SVP, Chief Communications Officer

## PR@sharkninja.com

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