

Investor Deck

Q1 2024

NASDAQ: WASH

Safe Harbor



This presentation contains certain statements that may be considered "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Actual results, performance or achievements of Washington Trust may differ materially from those discussed in these forward-looking statements, as a result of, among other factors, the factors described under the caption "Risk Factors" in Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2023, as filed with the Securities and Exchange Commission and updated by our Quarterly Reports on Form 10-Q. You should carefully review all of these factors, and you should be aware that there may be other factors that could cause these differences. These forward-looking statements were based on information, plans and estimates at the date of this presentation, and Washington Trust assumes no obligation to update forward-looking statements to reflect changes in underlying assumptions or factors, new information, future events or other changes.

Investor Information

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The Washington Trust Investment Story



LEVERAGING
OUR STRONG
MARKET
POSITION AND
RESILIENT
BUSINESS MODEL
TO DELIVER
SUSTAINABLE
VALUE FOR OUR
SHAREHOLDERS

- 1
- **Relationship-driven leader** with distinguished history and prestigious recognition
- 2
- **Diverse revenue streams** combine core banking, wealth management, and mortgage banking
- 3
- **Strong Credit Profile** throughout all economic cycles
- 4
- Attractive dividend payout and shareholder-friendly capital deployment strategy
- **(5)**
- **Customer-first strategy** Advancing digital offerings, high-touch service, competitive products & pricing

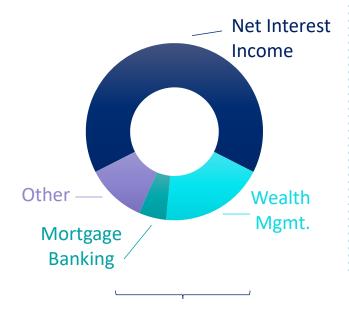
\$7B Regional Financial Services Provider



Founded in

Oldest Community bank in the US

Diverse Revenue Streams



30-35% total revenue

Largest State-Chartered Bank In Rhode Island

\$7.2B \$5.7B

Assets

Deposits

Premier Regional Wealth Management Firm

Assets under

Market Area: RI, MA, CT

- 27 bank branches
- 5 wealth management offices
- 7 mortgage loan offices
- 4 commercial lending centers

Shareholder Returns

ROA: 0.61%

ROE: 9.33%

ROTCE: 10.89% (1)

Market Capitalization

WASHINGTON TRUST AT-A-GLANCE

Prestigious Recognition



Named one of the nation's Best Banks to Work For by American Banker® magazine for the 5th consecutive year.





Named to the Forbes list of Best-In-State Banks 2023.

Named as one of Rhode Island's Best Places to Work by Providence Business News for the 13th year in a row.





Named by Newsweek as Best Small Bank in Rhode Island for the 2nd consecutive year.

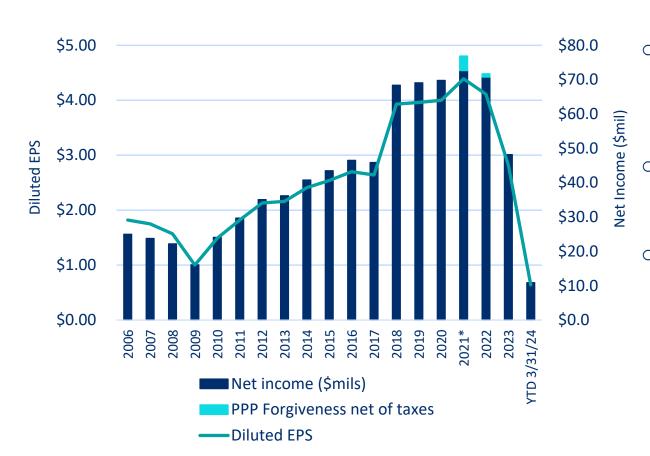
Named as one of the Healthiest Employers in Rhode Island for the 3rd consecutive year.



Consistent Record of Earnings Growth



Earnings Generation and Profitability



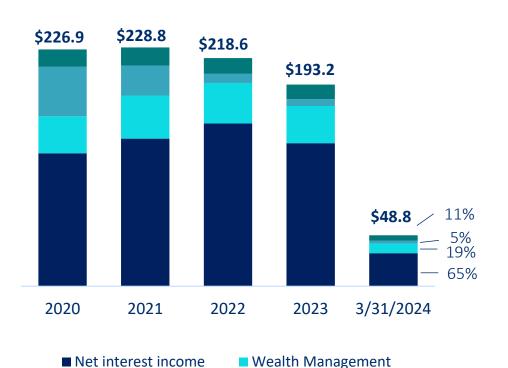
- Financial market and geopolitical headwinds have increased earnings pressure
 - Demonstrated stability through range of economic conditions
 - Implemented strategic actions to navigate the current environment and emerge stronger

■ Mortgage Banking

Generating Diverse Revenue



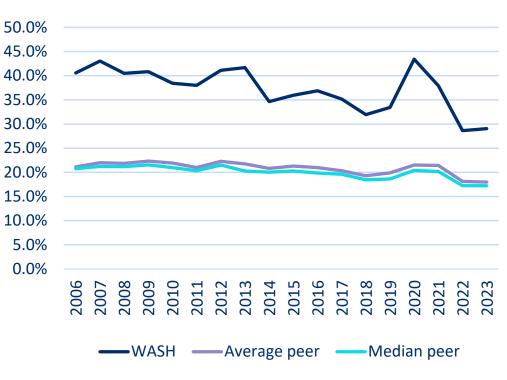
Revenue Contributions From All Major Business Lines (\$ in millions)



■ All Other

Fee Revenue Outpaces Peer Group Better than 92% of peer group (1)

Non-Interest Income / Total Revenue

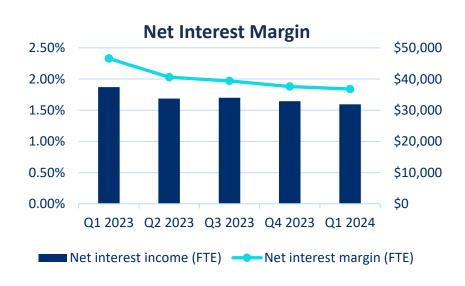


⁽¹⁾ Peers are public banks & thrifts with \$3 billion to \$10 billion in total assets excluding Puerto Rico; Most recent complete peer data as of 09/30/23. Based on core income defined as "net income after taxes and before extraordinary items, less net income attributable to noncontrolling interest, gain on the sale of held to maturity and available for sale securities, amortization of intangibles, goodwill and nonrecurring items." Source: S&P Global Market Intelligence

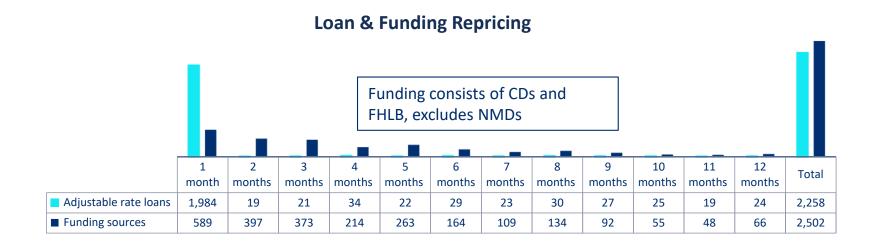
NET INTEREST MARGIN & REPRICING

Challenging Rate Environment



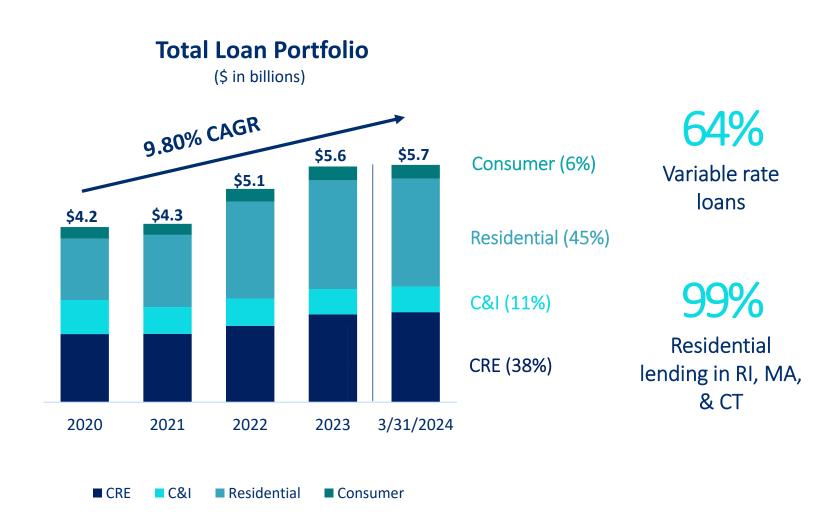


- Higher rates have put pressure on NIM
- Balance sheet positioned to benefit from lower rates
 - Adjustable-rate loans mainly 1-month
 SOFR and Prime
 - Largely funded with short-term maturity liabilities (<= 1 year)



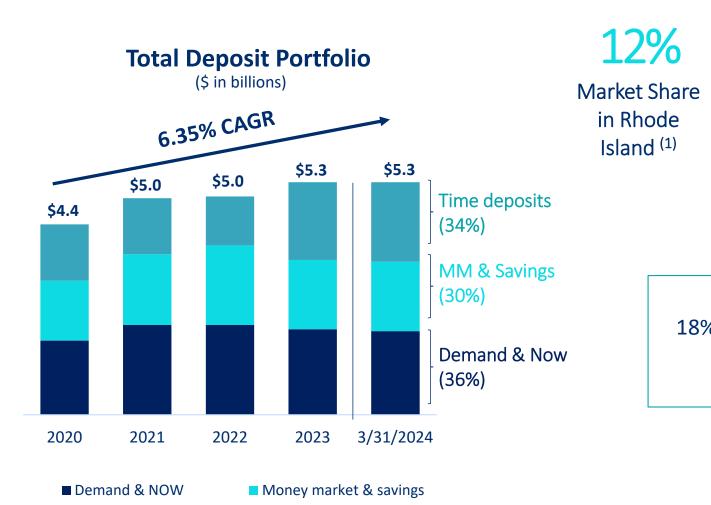
Strong Growth in Quality Loan Portfolio





Steady, Balanced Mix of Deposits





12% \$173M

Avg. in-market deposits per branch

#1

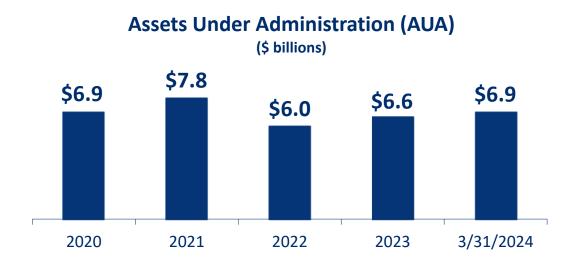
Largest statechartered bank

18% uninsured deposits after exclusions (2)

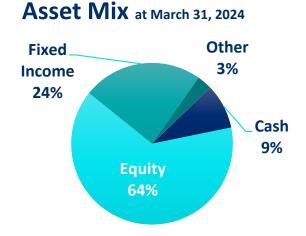
■ Time deposits

Sizeable Wealth Management Operation













- Key contributor to pre-tax income
- Average client size: \$3.9 million
- 91% high net worth individuals

MORTGAGE BANKING

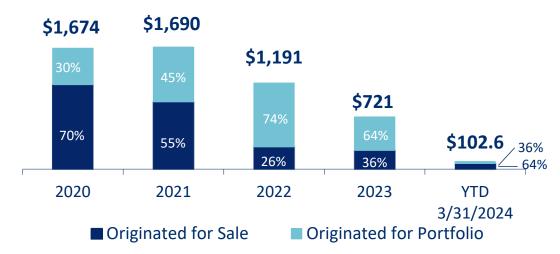
Shifting Origination Mix



Mortgage Banking Revenues (1) (\$ millions)



Mortgage Originations (2) (\$ millions)



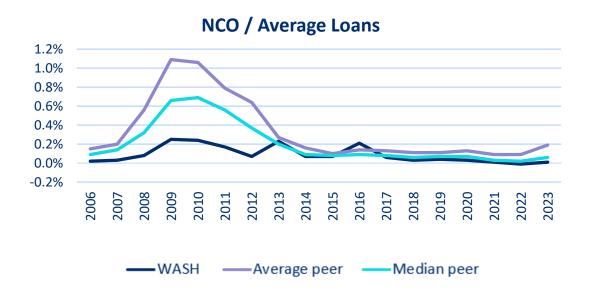
- Flexible origination model where loans can be sold or put in portfolio
- Strategic approach aimed at developing broader banking relationships
- Leading edge applications provide best in-market speed of execution

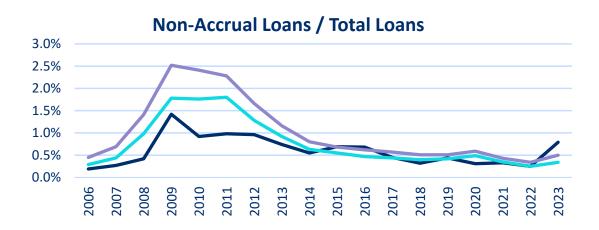
At December 31st unless otherwise noted

ASSET QUALITY

Historical Differentiator for Washington Trust







162 bps

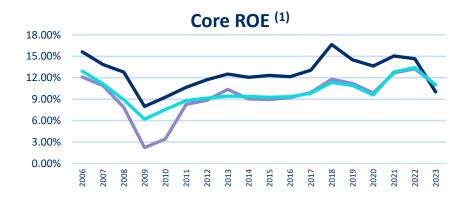
Cumulative losses 2006 – 2023 (bps)

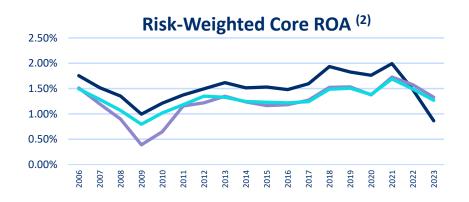
WASH	162
Average peer	602
Median peer	370

PROFITABILITY METRICS

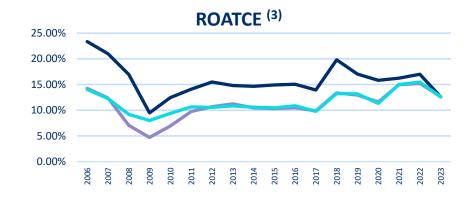
Peer Comparisons

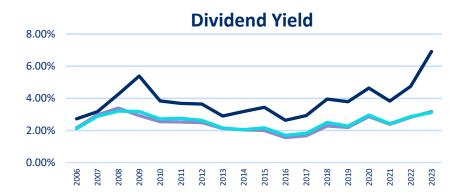












Peers are public banks & thrifts with \$3 billion to \$10 billion in total assets excluding Puerto Rico; Most recent complete peer data as of 12/31/23. Source: S&P Global Market Intelligence
(1) Based on core income defined as "net income after taxes and before extraordinary items, less net income attributable to noncontrolling interest, gain on the sale of held to maturity and available for sale

⁽¹⁾ Based on core income defined as "net income after taxes and before extraordinary items, less net income attributable to noncontrolling interest, gain on the sale of held to maturity and available for sale securities, amortization of intangibles, goodwill and nonrecurring items." Non-GAAP; see "Non-GAAP Financial Measures"

⁽²⁾ Based on core income defined as "net income after taxes and before extraordinary items, less net income attributable to noncontrolling interest, gain on the sale of held to maturity and available for sale securities, amortization of intangibles, goodwill and nonrecurring items divided by risk-weighted assets." Non-GAAP; see "Non-GAAP Financial Measures"

⁽³⁾ Non-GAAP; see "Non-GAAP Financial Measures"

20 YEAR TOTAL STOCK RETURNS

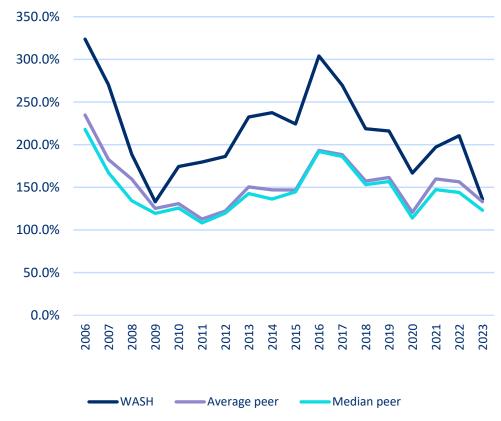
Delivering Shareholder Value







Price / Tangible Book Multiple



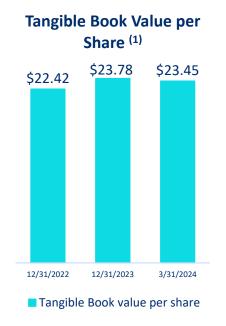
CAPITAL POSITION / BALANCE SHEET

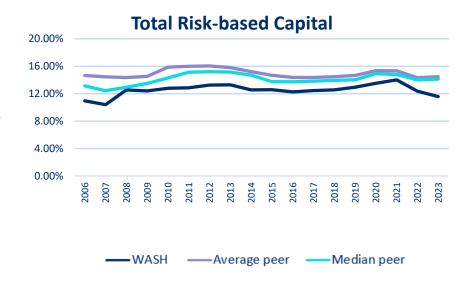
Capital Supports Dividend

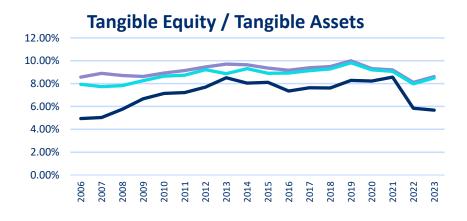


- Solid balance sheet, fee-intensive business model
- Slowing loan growth to improve capital ratios
- Temporary decline in Tangible Equity / Tangible
 Assets ratio due to AFS securities unrealized losses









Long History of Industry-Leading Dividend Yields



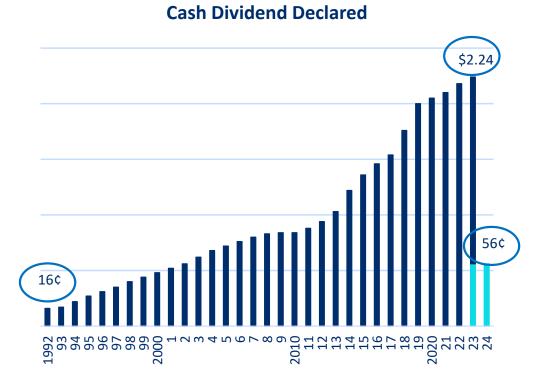
Paid consistent dividend for more than a century

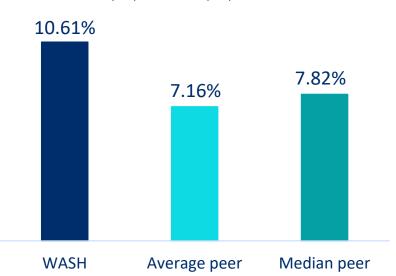
8.33%(1)

Dividend Yield

Tangible Book Value per Share Plus Cumulative Dividend per Share CAGR

12/31/2006 to 12/31/2023





Three months ended March 31

(1) As of March 31, 2024

OUR STRATEGY

Selective Growth While Enhancing Stakeholder Value



Strategic Priorities

#1 Growing deposits and improving the mix

#2 Rapid deployment of technology investments to enhance customer experience

#3 Deepening client relationships through heightened sales and services

#4 Growing our customer base by expanding our branch network and building brand awareness

- ✓ Return to historical rate of earnings expansion
- ✓ Steady growth
- ✓ Prudent risk management

FINANCIAL GOALS AND STRATEGIES

Addressing Market Challenges



#1 Improve NIM

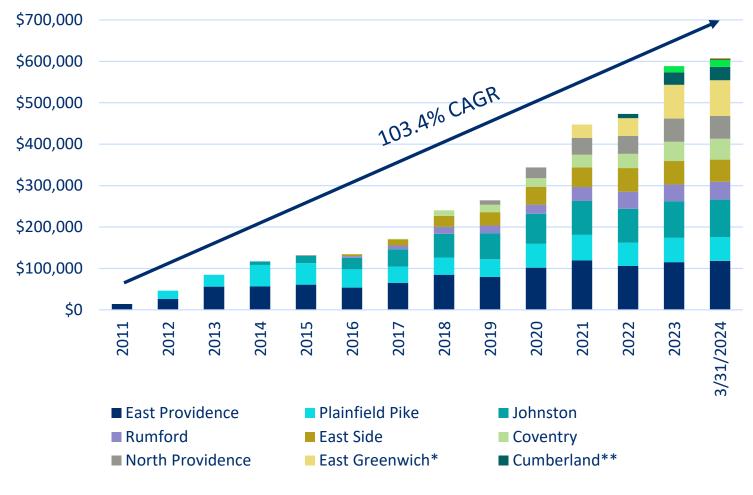
- ✓ Underwrite at higher spreads
- ✓ Reduce residential portfolio originations
- ✓ Amortize low-yielding investments and residential mortgages (~\$150m/yr)
- ✓ De-lever and pay down wholesale advances
- ✓ Improve funding mix through deposit acquisition
 - ✓ De novo branching
 - ✓ Enhanced sales efforts
 - ✓ Modest growth-oriented technology investments

#2 Improve Risk Based Capital Ratios

- ✓ Reduce Risk Weighted Assets
 - ✓ Investment portfolio and residential loan run-off
 - ✓ Pause commercial originations (except committed construction advances)
 - ✓ Exit non-relationship CRE at maturity
 - ✓ Shift mix of residential originations from portfolio to sale
 - ✓ Pursue strategic loan sales (at par)
- ✓ Improve earnings
 - ✓ NIM positioned to improve in declining rate environment
 - ✓ Shift mix of residential originations from portfolio to sale (= gains)
 - ✓ Increase wealth management fee structures
 - ✓ Manage Expenses

De Novo Branch Deposit Growth





Strategy for Growth in Market Share

- Continued de novo branching in RI
- 27th branch opened in Smithfield, RI in Q1 2024
- 3rd Providence
 branch to open
 Q3 2024

^{*}East Greenwich branch opened in May 2021

^{**}Cumberland branch opened in August 2022

^{***}Barrington branch opened in April 2023

ESG PRIORITIES

Advancing Stakeholder Value



Employee Engagement

Diversity, Equity & Inclusion Commitment

Corporate Governance

Data Security & Privacy

Community Involvement & Investment

Environmental Responsibility



Attract, motivate, & retain a talented, engaged, & diverse workforce focused on excellence



Celebrate a culture with diversity and mutual respect



Ensure we operate with highest ethical standards



Safeguard customer information/privacy and help customers protect themselves from fraud



Be an indispensable asset to our community & those who seek financial security & economic empowerment



Bring sustainable thinking into our business to help preserve our environment

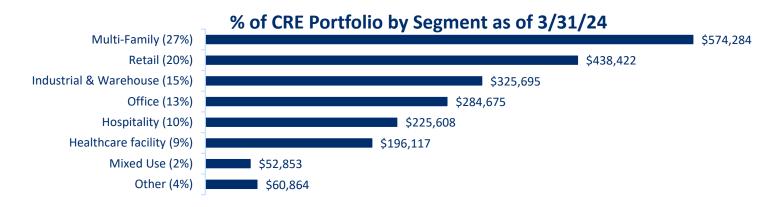
Supplemental Information



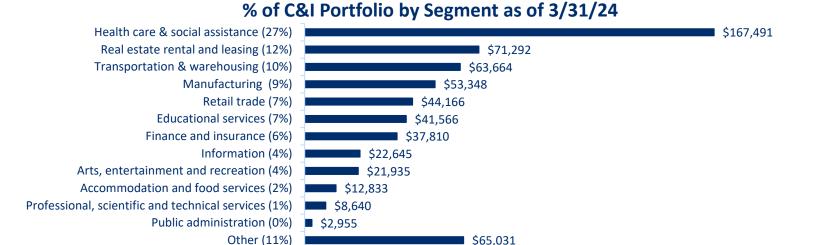
Commercial Lending Portfolio



Commercial real estate: \$2.2 billion



Commercial & Industrial (C&I): \$613.4 million



Office Portfolio



- Office portfolio consists of 47 loans with a Carry Value of \$285 million.
- Approximately 33% of the balance of total commercial real estate office balance will mature in two years.

		_	Weighte	d Average				
	Balance (2)(3)	Avg Loan Size ⁽⁴⁾	Loan to Value	Debt Service Coverage	Pass	Special Mention	Classified	Non-Accrual (included in Classified)
CRE Office by Class:								
Class A	\$113,025	\$10,352	58%	1.73X	\$106,692	\$6,333	\$-	\$-
Class B	93,993	4,503	67%	1.44X	71,788	-	22,205	18,729
Class C	12,757	2,126	58%	1.37X	12,757	-	-	-
Medical Office	40,642	6,388	61%	1.44X	40,642	-	-	-
Lab Space	24,258	23,468	91%	1.24X	4,912	-	19,346	-
Total CRE Office (1)	\$284,675	\$6,656	66%	1.51X	\$236,791	\$6,333	\$41,551	\$18,729

^{\$} thousands; at March 31, 2024

⁽¹⁾ Approximately 66% of the total commercial real estate office balance of \$285 million is secured by income producing properties located in suburban areas. Additionally, approximately 33% of the total commercial real estate office balance is expected to mature in two years.

⁽²⁾ The balance of commercial real estate office consists of 47 loans.

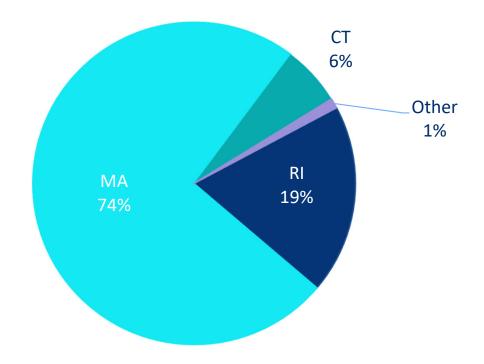
⁽³⁾ Does not include \$28.2 million of unfunded commitments.

⁽⁴⁾ Total commitment (outstanding loan balance plus unfunded commitments) divided by number of loans.

Residential & Home Equity

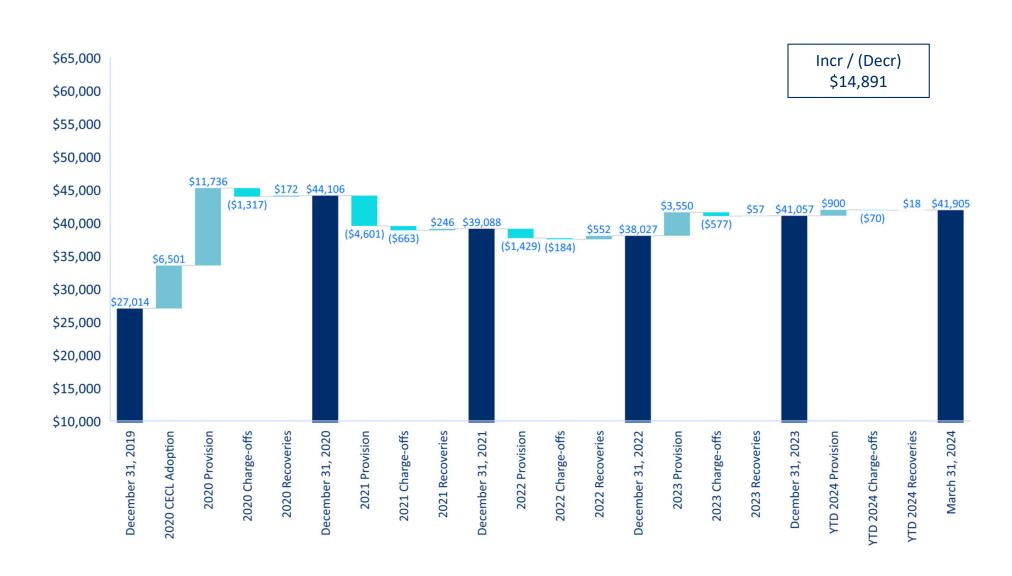


	<u>Residential</u>	<u>Home Equity</u>
Total portfolio (\$ millions)	\$ 2,585.5	\$ 309.3
FICO score*	763	758
Total delinquencies	0.27%	0.93%
Nonperforming	0.38%	0.51%
Net charge-offs to average loans	0.00%	0.00%
LTV (1)	59.8%	25.2%



ACL Rollforward





\$ thousands

Income Statement



otal n	For the Quarter Ended							
	Mar 31,	Dec 31,	Sep 30,	Jun 30,	Mar 31,			
\$s in thousands	2024	2023	2023	2023	2023			
Interest and dividend income	\$ 85,256	\$ 83,946	\$ 80,721	\$ 75,230	\$ 68,762			
Interest expense	53,591	51,292	46,970	41,730	31,569			
Net interest income	31,665	32,654	33,751	33,500	37,193			
Provision for credit losses	700	1,200	500	700	800			
Net interest income after provision for credit losses	30,965	31,454	33,251	32,800	36,393			
Total noninterest income	17,163	13,306	15,226	14,325	13,283			
Total noninterest expense	34,363	32,587	34,390	33,016	33,564			
Income before income taxes	13,765	12,173	14,087	14,109	16,112			
Income tax expense	2,829	(774)	2,926	2,853	3,300			
Net income	\$ 10,936	\$ 12,947	\$ 11,161	\$ 11,256	\$ 12,812			

Balance Sheet



	Mar 31,	Dec 31,	Sep 30,	Jun 30,	Mar 31,
\$s in thousands	2024	2023	2023	2023	2023
Assets:					
Cash and cash equivalents	\$ 105,588	\$ 90,184	\$ 113,009	\$ 128,316	\$ 138,280
Available for sale debt securities, at fair value	970,060	1,000,380	958,990	1,022,458	1,054,747
Total loans	5,685,232	5,647,706	5,611,115	5,381,113	5,227,969
Less allowance for credit losses on loans	41,905	41,057	40,213	39,343	38,780
Net loans	5,643,327	5,606,649	5,570,902	5,341,770	5,189,189
Other assets	530,149	505,634	540,574	519,216	476,966
Total assets	\$7,249,124	\$7,202,847	\$7,183,475	\$7,011,760	\$6,859,182
Liabilities and Shareholders' Equity:					
Total deposits	\$5,347,893	\$5,348,160	\$5,415,563	\$5,314,478	\$5,268,514
FHLB advances	1,240,000	1,190,000	1,120,000	1,040,000	925,000
Other liabilities	171,630	169,320	193,827	175,440	178,004
Junior subordinated debentures	22,681	22,681	22,681	22,681	22,681
Total shareholders' equity	466,920	472,686	431,404	459,161	464,983
Total liabilities and shareholders' equity	\$7,249,124	\$7,202,847	\$7,183,475	\$7,011,760	\$6,859,182



\$s in thousands, except per share amounts	Mar 31, 2024	Dec 31, 2023	Dec 31, 2022	Dec 31, 2021
Calculation of tangible book value per share				
Total shareholders' equity, as reported	\$466,920	\$472,686	\$453,669	\$564,808
Less:				
Goodwill	63,909	63,909	63,909	63,909
Identifiable intangible assets, net	3,503	3,711	4,554	5,414
Total tangible shareholders' equity at end of period	\$399,508	\$405,066	\$385,206	\$495,485
Shares outstanding, as reported	17,033	17,031	17,183	17,331
Book value per share – GAAP	\$27.41	\$27.75	\$26.40	\$32.59
Tangible book value per share – Non-GAAP	\$23.45	\$23.78	\$22.42	\$28.59
Calculation of tangible equity to tangible assets Total tangible shareholders' equity	\$399,508	\$405,066	\$385,206	\$495,485
Total assets, as reported Less:	\$7,249,124	\$7,202,847	\$6,660,051	\$5,851,127
Goodwill	63,909	63,909	63,909	63,909
Identifiable intangible assets, net	3,503	3,711	4,554	5,414
Total tangible assets	\$7,181,712	\$7,135,227	\$6,591,588	\$5,781,804
Equity to assets - GAAP Tangible equity to tangible assets – Non-GAAP	6.44%	6.56%	6.81%	9.65% 8.57%
ranginic equity to tanginic assets. Non oral	5.50/0	5.00/0	3.04/0	0.5770

Washington Trust's management believes that the supplemental non-GAAP information, which consists of measurements and ratios based on tangible equity and tangible assets, is utilized by regulators and market analysts to evaluate a company's financial condition and therefore, such information is useful to investors. These disclosures should not be viewed as a substitute for financial results determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures which may be presented by other companies.



	For the three months ended	For the t	For the twelve months ended				
	Mar 31,	Dec 31,	Dec 31,	Dec 31, 2021			
\$s in thousands, except per share amounts	2024	2023	2022				
Calculation of return on average tangible assets:							
Net income, as reported	\$ 10,936	\$ 48,176	\$ 71,681	\$ 76,870			
Total average assets, as reported	7,231,835	6,999,040	6,102,755	5,837,966			
Less average balances:							
Goodwill	63,909	63,909	63,909	63,909			
Identifiable intangible assets, net	3,604	4,126	4,977	5,852			
Total average tangible assets	\$7,164,322	\$6,931,005	\$6,033,869	\$5,768,205			
Return on average assets - GAAP	0.61%	0.69%	1.17%	1.32%			
Return on average tangible assets - Non-GAAP	0.61%	0.70%	1.19%	1.33%			
Calculation of return on average tangible equity							
Net income available to common shareholders, as reported	\$10,924	\$48,091	\$71,479	\$76,648			
Net income available to common shareholders, as reported	710,524	740,031	771,473	770,040			
Total average equity, as reported	\$471,096	\$455,044	\$493,252	\$546,193			
Less average balances:	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,-	,, -	13 3, 33			
Goodwill	63,909	63,909	63,909	63,909			
Identifiable intangible assets, net	3,604	•		5,852			
Total average tangible equity	\$403,583	\$387,009	\$424,366	\$476,432			
Return on average equity - GAAP	9.33%	10.57%	14.49%	14.03%			
Return on average tangible equity - Non-GAAP on Trust's management believes that the supplemental non-GAAP information, which consist	10.89%	12.43%	16.84%	16.09%			

Washington Trust's management believes that the supplemental non-GAAP information, which consists of measurements and ratios based on tangible equity and tangible assets, is utilized by regulators and market analysts to evaluate a company's financial condition and therefore, such information is useful to investors. These disclosures should not be viewed as a substitute for financial results determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures which may be presented by other companies.



As calculated by S&P Global Market Intelligence

		FYE		
	Dec 31,	Dec 31,	Dec 31,	Dec 31,
	2023	2022	2021	2020
Calculation of adjusted return on average tangible equity				
Net income available to common shareholders	\$48,091	\$71,479	\$76,648	\$69,678
Adjustments:				
State tax credit	(3,252)	-	-	-
Amortization*	666	679	703	722
Adjusted net income available to common shareholders	45,505	72,158	77,351	70,400
	455.044	4400.050	4546400	4545 700
Total average equity	455,044	\$493,252	\$546,193	\$515,702
Less average balances:				
Goodwill	63,909	63,909	63,909	63,909
Identifiable intangible assets, net	4,126	4,977	5,852	6,755
Total tangible assets at end of period	\$387,009	\$424,366	\$476,432	\$445,038
Adjusted return on average tangible equity - Non-GAAP	15.68%	17.00%	16.24%	15.82%

^{*} Tax effected



As calculated by S&P Global Market Intelligence

\$s in thousands, except per share amounts	Dec, 2023	Dec 31, 2022	Dec 31, 2021	Dec 31, 2020	Dec 31, 2019	Dec 31, 2018
Calculation of core return on average equity						
Net income, as reported	\$48,176	\$71,681	\$76,870	\$69,829	\$69,118	\$68,432
Adjustments:						
Amortization*	666	679	703	722	745	773
State tax credit	(3,252)	-	-	-	-	_
Non-recurring revenue*	-	-	(790)	(1,287)	(72)	_
Non-recurring expense*	-	-	5,475	1,116	42	985
Net income, adjusted	45,590	72,360	82,258	70,380	69,833	70,190
Total average equity	455,044	493,252	546,193	515,702	481,004	421,506
Core return on average equity	10.02%	14.67%	15.06%	13.65%	14.52%	16.65%
* Tax effected						
	Dec 31,	Dec 31,	Dec 31,	Dec 31,	Dec 31,	Dec 31,
\$s in thousands, except per share amounts	2023	2022	2021	2020	2019	2018
Calculation of return on average assets						
Net income, as reported	\$48,176	\$71,681	\$76,870	\$69,829	\$69,118	\$68,432
Adjustments:						
Amortization*	666	679	703	722	745	773
State tax credit	(3,252)	-	-	-	-	-
Non-recurring revenue*	-	-	(790)	(1,287)	(72)	_
Non-recurring expense*	-	-	5,475	1,116	42	985
Net income, adjusted	45,590	72,360	82,258	70,380	69,833	70,190
Average total assets	6,000,040	6 102 755	F 927 0CC	F 704 0F0	E 160 224	4 691 966
Average total assets	6,999,040	0,102,755	5,837,966	5,704,950	5,109,321	4,681,866
Core return on average assets	0.65%	1.19%	1.41%	1.23%	1.35%	1.50%

Washington Trust's management believes that the supplemental non-GAAP information, which consists of measurements and ratios based on tangible equity and tangible assets, is utilized by regulators and market analysts to evaluate a company's financial condition and therefore, such information is useful to investors. These disclosures should not be viewed as a substitute for financial results determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures which may be presented by other companies.



As calculated by S&P Global Market Intelligence

\$s in thousands, except per share amounts	Dec 31, 2023	Dec 31, 2022	Dec 31, 2021	Dec 31, 2020	Dec 31, 2019	Dec 31, 2018
Calculation of risk weighted core return on average assets						
Net income, as reported	\$48,176	\$71,681	\$76,870	\$69,829	\$69,118	\$68,432
Adjustments:						
Amortization*	666	679	703	722	745	773
State tax credit	(3,252)	-	-	-	-	-
Non-recurring revenue*	-	-	(790)	(1,287)	(72)	-
Non-recurring expense*	-	-	5,475	1,116	42	985
Net income, adjusted	45,590	72,360	82,258	70,380	69,833	70,190
Risk weighted assets	5,278,237	4,892,016	4,126,308	3,994,149	3,821,602	3,626,820
Risk weighted core return on average assets	0.86%	1.48%	1.99%	1.76%	1.83%	1.94%

^{*} Tax effected