



### PriceSmart, Inc.

Overview Presentation Issued July 2024

NASDAQ: PSMT



#### Forward Looking Statements:

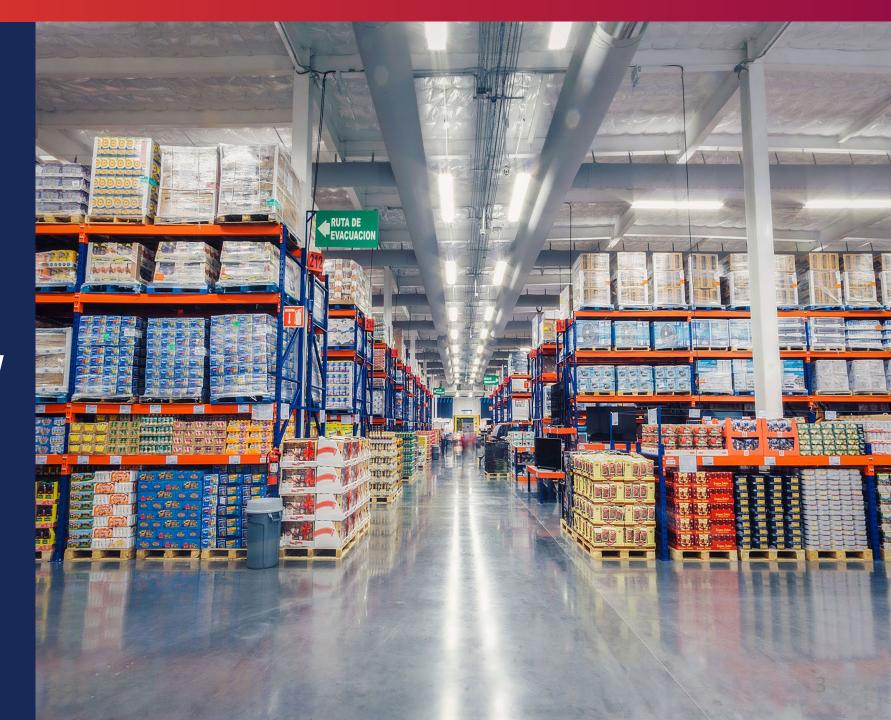
This presentation may contain forward-looking statements concerning PriceSmart, Inc.'s ("PriceSmart", the "Company" or "we") anticipated future revenues and earnings, adequacy of future cash flows, future dividends, omni-channel initiatives, proposed warehouse club openings, the Company's performance relative to competitors and related matters. These forward-looking statements include, but are not limited to, statements containing the words "expect," "believe," "will," "may," "should," "project," "estimate," "anticipated," "scheduled," "intend," and like expressions, and the negative thereof. These statements are subject to risks and uncertainties that could cause actual results to differ materially including, but not limited to: various political, economic and compliance risks associated with our international operations, adverse changes in economic conditions in our markets, natural disasters, volatility in currency exchange rates and illiquidity of certain local currencies in our markets, competition, consumer and small business spending patterns, political instability, increased costs associated with the integration of online commerce with our traditional business, whether the Company can successfully execute strategic initiatives, our reliance on third party service providers, including those who support transaction and payment processing, data security and other technology services, cybersecurity breaches that could cause disruptions in our systems or jeopardize the security of Member, employee or business information, cost increases from product and service providers, interruption of supply chains, novel coronavirus (COVID-19) related factors and challenges, exposure to product liability claims and product recalls, recoverability of moneys owed to PriceSmart from governments, and other important factors discussed in the Risk Factors section of the Company's most recent Annual Report on Form 10-Q and Current Reports on Form 8-K. Forward-looking statements speak only as of the date that they are made, and

#### **Non-GAAP Financial Measures:**

In addition to relevant GAAP measures, we also provide non-GAAP measures including adjusted net income, adjusted net income per diluted share, adjusted EBITDA, net merchandise sales - constant currency because management believes these metrics are useful to investors and analysts by excluding items that we do not believe are indicative of our core operating performance. These measures are customary for our industry and commonly used by competitors. These non-GAAP financial measures should not be reviewed in isolation or considered as an alternative to any other performance measure derived in accordance with GAAP. In addition, adjusted net income, adjusted net income per diluted share, adjusted EBITDA, net merchandise sales – constant currency and comparable net merchandise sales – constant currency may not be comparable to similarly titled measures used by other companies in our industry or across different industries. A reconciliation of these non-GAAP financial measures to the most comparable GAAP financial measures are included in the Appendix to this presentation.



# **BUSINESS OVERVIEW**



## OUR ORIGINS



### FedMart

Founded in San Diego, California in 1954 Founders: Sol Price and local investors

Founding Principles: Duty to our Customers

- Customers come first
- Sell only quality merchandise
- Keep prices consistently low
- Price all merchandise fairly
- Offer private label for additional value
- Treat all customers the same with courtesy and attentiveness
- Label and package merchandise honestly

By 1971 FedMart had 43 stores with annual sales in excess of \$350 million

### **PRICE CLUB**®

Founded the wholesale club industry in 1976 in San Diego Founders: Sol Price and Robert Price

Founding Principles: The Six Rights

- The Right Merchandise: Basic, Seasonal and Exciting new items.
- The Right Time: Merchandise must be "fresh" and in tune with current seasons and trends.
- The Right Place: Position merchandise to maximize the sales of each item.
- The Right Condition: Sell only 1st quality merchandise.
- . The Right Quantity: Purchase merchandise in quantities that allow for efficient handling and lower acquisition cost.
- The Right Price: Price merchandise as low as possible. Constantly Every Day Low Prices.

Price Club had 96 locations with \$7.6 billion in sales when it merged operations with Costco Wholesale in 1993.

#### FOUNDED 1954

FOUNDED

1976









Price Club and Costco Merger in 1993

- · Merger created the second largest membership warehouse chain.
- 195 Warehouses upon merger with revenue of approximately \$16 Billion.

#### FOUNDED 1993

FOUNDED

1996





Founders: Sol Price and Robert Price

#### **Founding Principles:**

- Operating under the guiding principles established by FedMart and Price Club.
- Provides a U.S. Style Membership shopping experience for Members providing U.S. international, regional and locally sourced merchandise primarily in emerging markets.

PriceSmart currently operates warehouse clubs in 12 countries and one U.S. territory and has over 1.8 million members.





Founded in San Diego in 1996

### **OUR HISTORY**





## OUR CULTURE

### Values



**Integrity** Always do the right thing.



#### Respect

Treat employees, suppliers and Members the way you want to be treated.



#### Accountability

Deliver on commitments you make to your team and the company.



#### Passion

Operate great warehouse clubs while putting Members first.

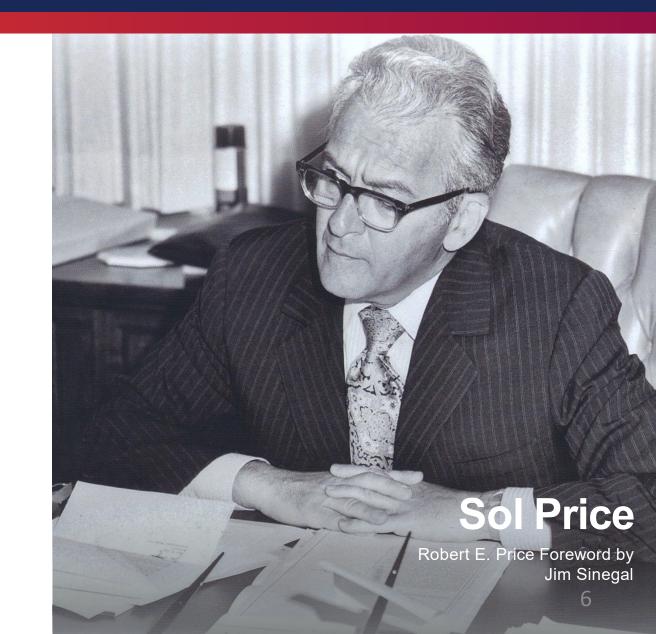


Community

Support and improve the communities we serve.

#### **Continuous Improvement** Try to make things better every day.







PriceSmart exists to improve the lives and businesses of our Members, our employees and our communities through the responsible delivery of the best quality goods and services at the lowest possible prices. We aim to serve as a model company, which operates profitably and provides a good return to our investors, by providing Members in emerging and developing markets with exciting, high-quality merchandise sourced from around the world and valuable services at compelling prices in safe U.S.-style clubs and through PriceSmart.com. We prioritize the well-being and safety of our Members and employees. We provide good jobs, fair wages and benefits and opportunities for advancement. We strive to treat our suppliers right and empower them when we can, including both our regional suppliers and those from around the world. We try to conduct ourselves in a socially responsible manner as we endeavor to improve the quality of the lives of our Members and their businesses, while respecting the environment and the laws of all the countries in which we operate. We also believe in facilitating philanthropic contributions to communities in which we do business. We charge Members an annual membership fee that enables us to operate our business with lower margins than traditional retail stores. As we continue to invest in technological capabilities, we are increasing our tools to drive sales and operational efficiencies. We believe we are well positioned to blend the excitement and appeal of our brick-and-mortar business with the convenience and additional benefits of online shopping and services and, meanwhile, enhance Member experience and engagement.

## OUR SIX RIGHTS VALUE PROPOSITION





(2) As of 05/31/2024

### Squeeze Out Inefficiencies

- Limited SKU Selection
- Sefficient Distribution with Regional and Domestic Distribution Centers
- Low Margins to Pass Savings onto Members
- ✓ Leverage Volume Buying

#### Reinvest in Membership Value

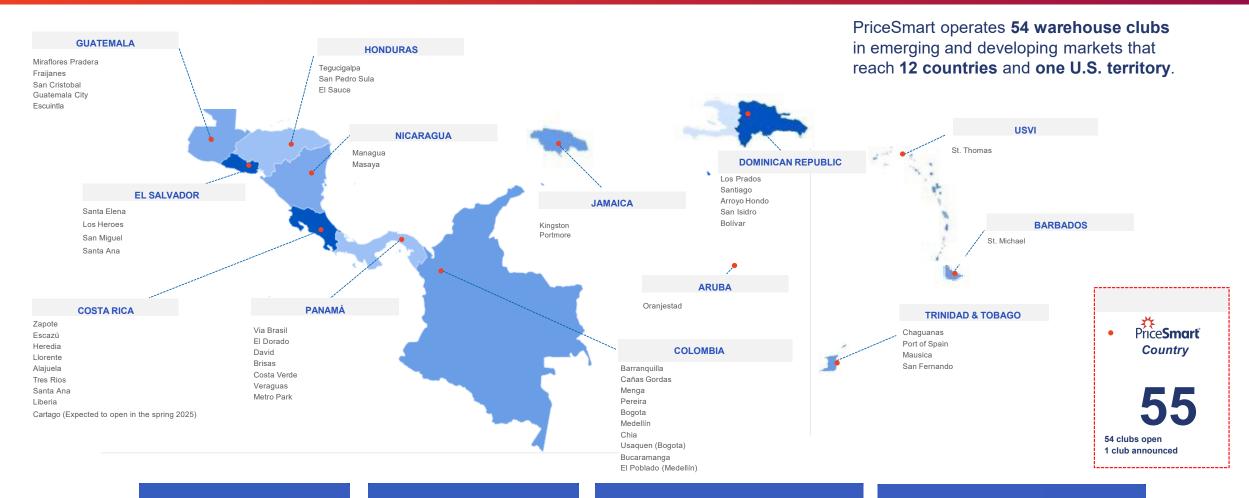
- Commitment to Quality
- Co-Branded Credit Card and Loyalty Rewards
- Enhance Services (omnichannel options, optical, pharmacy, audiology, etc.)
- No Charge Optical Exams

### Membership Loyalty

- 88.1% Renewal Rate<sup>(1)</sup>
- 1.87 Million Members<sup>(2)</sup>

## OUR CLUB LOCATIONS





 <sup>(1)</sup> For the trailing twelve-month period ended 05/31/2024
<sup>(2)</sup> As of 05/31/2024

### \$4.8 Billion TTM Revenue<sup>(1)</sup>

**1.87 Million** Memberships<sup>(2)</sup> Over 2.6 Million sqf Sales Floor<sup>(2)</sup>

### 88.1% Membership Renewal Rate<sup>(1)</sup>

## OUR DISTRIBUTION NETWORK





During the first nine months of fiscal year 2024:

- 79.5% of net merchandise sales were in currencies other than the U.S. dollar.
- Out of those sales, 49.1% consisted of imported merchandise that we purchased in U.S. dollars.



## OUR GROWTH PLAN





## RECENT CLUB OPENINGS





December 2020 Usaquén 8th Club in Colombia



October 2021 Guatemala City 5th Club in Guatemala



**November 2021 Floridablanca** 9th Club in Colombia



April 2022 Portmore 2nd Club in Jamaica



May 2023 San Miguel 3rd Club in El Salvador



September 2023 El Poblado (Medellín) 10th Club in Colombia



October 2023 Panama Domestic Distribution Center



November 2023 Escuintla 6th Club in Guatemala



**February 2024 Santa Ana** 4th Club in El Salvador

### REAL ESTATE GROWTH (Expected Openings)





Spring of 2025 Cartago 9th Club in Costa Rica

## ENHANCED MEMBERSHIP VALUE







Continued growing of Member Wellness Offerings: Pharmacy, Optical and Audiology.

Our popular Member's Selection Product Line-up keeps expanding! APRENDER Y CRECER

Continued focus on Philanthropy and Environmental/Sustainability



Helping communities thrive. Together.

We partner with the PriceSmart foundation to seek to support and strengthen our communities by investing in youth development, economic opportunity, and community and environmental resilience.

## **OMNI-CHANNEL PLATFORM**





## WELLNESS OFFERINGS



### Pharmacy



- Pharmacy services in 13 of our clubs
- Medications for our Members at the lowest possible price
- Patient plans and personalized attention for pharmaceutical and health advice
- Expect to open two additional pharmacy locations during fiscal year 2024

### Optical



- Optical services in 53 of our clubs
- Four free eye exams with every membership
- Perform free eye exams for children in partnership with Price Philanthropies' Aprender y Crecer Vision Program

### Audiology



- Audiology services in 27 of our clubs
- Four free evaluations with each membership
- Personalized attention and modern technologies
- Expect to open three additional audiology locations during fiscal year 2024

## ENVIRONMENTAL AND SOCIAL



Sustainable facilities focused on reducing and minimizing PriceSmart's environmental impact

- ✓ Solar Panels
- ✓ Lighting Systems
- ✓ Hot Water Reclamation Systems
- ✓ Waste Management
- ✓ Sustainable Fisheries
- ✓ Food Bank Partnerships
- ✓ Recycling Centers

#### **Our Social Impacts**

Driving principle and philosophy focusing on our employees

- Employee Healthcare
- PriceSmart Foundation and other Philanthropic Partnerships
- Diversified Employee Base
- Developing the Next Generation of Female Business Leaders
- Community Contributions and more...

Check out our FY2023 ESR Report and the PriceSmart Foundation website for more details!

Price**Smart** 



### We are ranked:

- PriceSmart in the Top 100 Global Most Loved Workplaces for 2023 by Newsweek's Magazine
- 2nd Best Workplace in Colombia within the Retail Sector by job portal Computrabajo





# FINANCIALS



## Q3 FY24 FINANCIAL HIGHLIGHTS



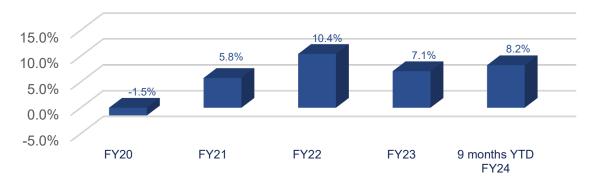


As of and for the three months ended 05/31/2024 \* Refer to the Appendix for a reconciliation of non-GAAP measu

## STRONG SALES



#### **Comparable Club Sales**

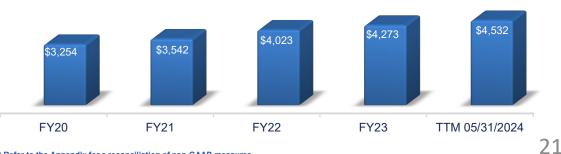


Changes in U.S. dollar Comparable Net Merchandise Sales

### **Net Merchandise Sales** (\$ in Millions) **CAGR 10.0%**



**Net Merchandise Sales - Constant Currency\*** (\$ in Millions)



\* Refer to the Appendix for a reconciliation of non-GAAP measures

TTM = Trailing 12 months

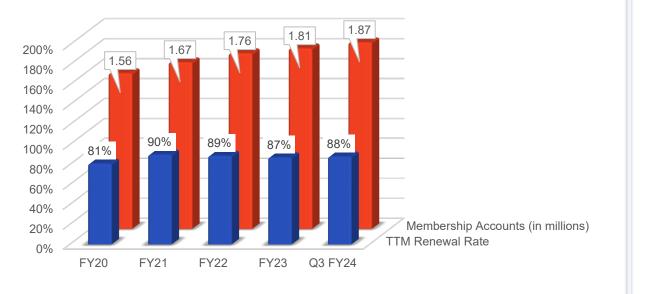
Changes in U.S. dollar Comparable Net Merchandise Sales - Constant Currency\*

12.6% 15.0% 8.1% 10.0% 6.3% 5.0% 0.4% 0.0% FY21 FY22 9 months YTD FY20 **FY23** FY24

\* Refer to the Appendix for a reconciliation of non-GAAP measures



## Membership Renewal Rate & Membership Accounts



#### TTM Renewal Rate

Membership Accounts (in millions)

### Membership Fee Income (\$ in millions) & Average Fee CAGR 7.3%



### INVESTING IN MEMBERSHIP EXPERIENCE

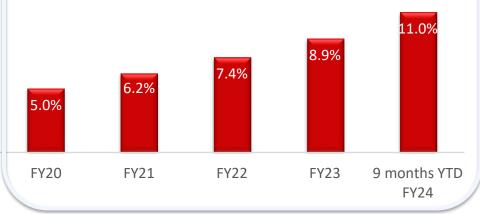




Our Diamond Members generally pay an annual membership fee of approximately \$35 to \$40 and our Platinum Members generally pay \$75 to \$80 per year, depending on the market in which the Member lives. In the first nine months of fiscal year 2024, we raised the annual fee for our Diamond and Platinum Membership by \$5 in substantially all markets.



### **Platinum Penetration**

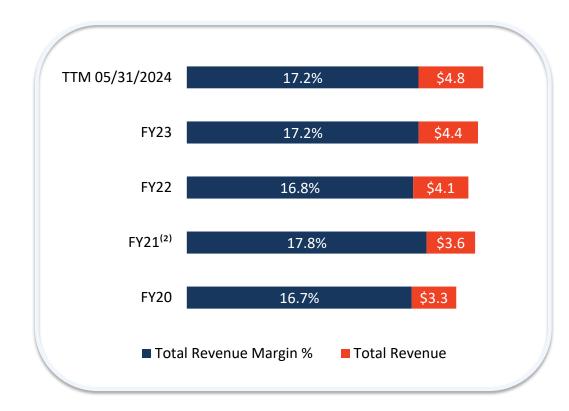




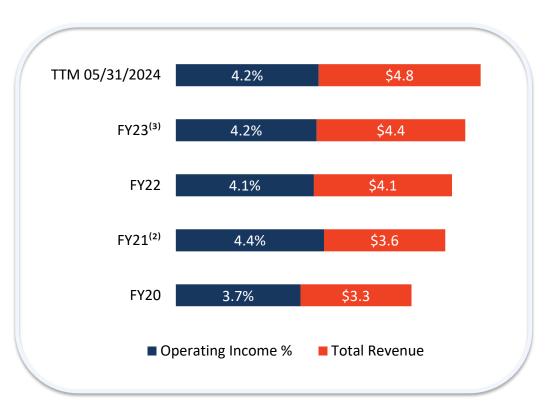
## MARGINS AND OPERATING INCOME



### Total Revenue Margin%<sup>(1)</sup> and Total Revenue (\$ in billions)



### **Operating Income % and Total Revenue (\$ in billions)**



<sup>(1)</sup> Defined as net merchandise sales, 3rd party export sales, membership income, and other revenue less cost of goods sold divided by total revenue.

<sup>(2)</sup> Increase primarily the result of pricing actions taken to offset foreign currency exchange costs on imported merchandise into our Trinidad market.

(3) Operating income was impacted negatively by \$9.2 million (0.2% of total revenue) for costs related to the reserve for a tax settlement and \$5.7 million (0.1% of total revenue) of asset impairment and closure costs.

## EARNINGS PER DILUTED SHARE



### **Earnings Per Diluted Share**

CAGR 11.1%\*

### Adjusted Earnings Per Diluted Share\*\*

CAGR 16.8%\*





(1) Adjusted Earnings per Diluted Share for FY20, FY21, and 9 months YTD FY24 did not have any adjustments and are equivalent to GAAP earnings.

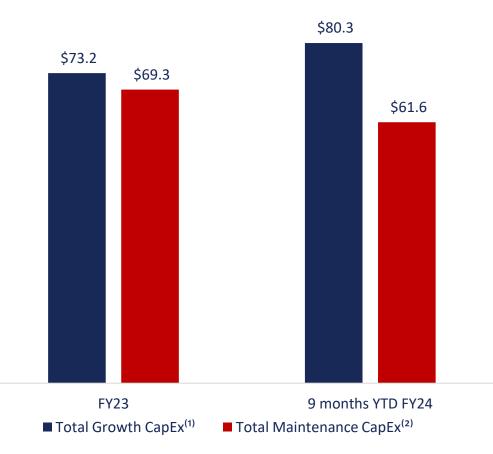
\* The CAGR calculation only includes fiscal years 2020 through 2023

\*\* Refer to the Appendix for a reconciliation of non-GAAP measures

### CAPITAL EXPENDITURES



### Maintenance and Growth CapEx (\$ Millions)





## STRONG FINANCIAL METRICS



Amount in thousands of dollars, except Number of Warehouse Clubs)	FY 2020	FY 2021	FY 2022	FY 2023	YTD Q3 FY 2024
Amounts Held by Foreign Subsidiaries	203,598	160,808	203,952	139,050	110,890
Amounts Held Domestically	100,173	54,671	47,421	113,152	29,452 <sup>(3)</sup>
Total Cash and Cash Equivalents, including Restricted Cash	303,771	215,479	251,373	252,202	140,342
Cash Flow From Operations	259,268 <sup>(1)</sup>	127,166	121,829	257,331	165,754
CAPEX <sup>(4)</sup>	104,247	106,108	122,342	143,912	139,981
Dividends Paid	21,527	21,988	26,559	28,540	48,437
Current Assets	699,002	697,204	773,579	877,107	822,828
Current Liabilities	568,275	533,552	579,456	634,477	694,391
Working Capital	130,727	163,652	194,123	242,630	128,437
Total Assets	1,656,825	1,705,790	1,808,400	2,005,608	2,020,698
Current Debt	19,437	19,395	33,715	20,193	36,672
Long Term Debt	112,610	110,110	103,556	119,487	98,426
Number of Warehouse Clubs	46	47	50	51	54

	FY 2020	FY 2021	FY 2022	FY 2023	YTD Q3 FY 2024
Current Ratio	1.2	1.3	1.3	1.4	1.2
Debt to Equity <sup>(2)</sup>	16%	14%	14%	13%	12%

(1) The large increase in net cash provided by operating activities was primarily due to net working capital improvements, which resulted from a decrease in merchandise inventories and an increase in accounts payable during the twelve-months ended August 31, 2020 compared to the prior year.

(3) The large decrease for the first nine months of fiscal year 2024 was due to the completion of our share buyback program in which we repurchased a total of \$75 million of our common stock. (4) Includes CapEx balances classified as unpaid as of 5/31/2024

### APPENDIX





### GAAP to Non-GAAP Reconciliations



Adjusted Net Income						
	Three Months Ended			Ended		
(Amounts in thousands, except Earnings Per Diluted Share)	Ma	iy 31, 2024		May 31, 2023		
Net income as reported	\$	32,489	\$	29,572		
Adjustments:						
VAT receivable write-off <sup>(1)</sup>		-		2,309		
Aeropost-related write-offs <sup>(2)</sup>		-		661		
Adjusted net income	\$	32,489	\$	32,542		
Net income per diluted share	\$	1.08	\$	0.94		
VAT receivable write-off		-		0.08		
Aeropost-related write-offs		-		0.02		
Adjusted net income per diluted share	\$	1.08	\$	1.04		

	Adjusted EBITDA			
		Three Months Ended		
(Amounts in thousands)		May 31, 2024	May 31, 2023	
Net income as reported	\$	32,489	\$ 29,572	
Adjustments:				
Interest expense		3,579	2,747	
Provision for income taxes		14,483	12,019	
Depreciation and amortization		21,129	17,821	
Interest income		(2,521)	(3,161)	
Other expense, net <sup>(3)</sup>		1,882	1,885	
VAT receivable write-off <sup>(1)</sup>		-	661	
Aeropost-related write-offs <sup>(2)</sup>		-	2,309	
Adjusted EBITDA	\$	71,041	\$ 63,853	

<sup>(1)</sup> Reflects \$2.3 million of VAT receivables deemed not recoverable and written-off in the third quarter of fiscal year 2023 following unfavorable court rulings.

<sup>(2)</sup> Reflects \$2.8 million consisting of \$2.1 million of Aeropost-related write-offs in the first quarter of fiscal year 2023 and \$0.7 million of Aeropost-related write-offs in the third quarter of fiscal year 2023.

(3) Primarily consists of transaction costs of converting the local currencies into available tradable currencies in some of our countries with liquidity issues and foreign currency losses or gains due to the revaluation of monetary assets and liabilities (primarily U.S. dollars) for the three months ended May 31, 2024. Primarily consists of foreign currency losses or gains due to the revaluation of monetary assets and liabilities (primarily U.S. dollars) for the three months ended May 31, 2023.

## GAAP to Non-GAAP Reconciliations (Continued)

### **Adjusted Earnings Per Diluted Share**

Adjusted Net Income per Diluted Share								
			Ye	ars E	Ended		Nin	e Months Ended
	August 31, 2	2020	August 31, 202	1	August 31, 2022	August 31, 2023		May 31, 2024
Net income attributable to PriceSmart per diluted share	\$	2.55	\$ 3	.18	\$ 3.38	\$ 3.50	\$	3.62
Separation costs associated with Chief Executive Officer departure <sup>(1)</sup>		-		-	-	0.23		-
Gain on sale of Aeropost subsidiary <sup>(2)</sup>		-		-	(0.05)	-		-
Aeropost-related write-offs <sup>(3)</sup>		-		-	-	0.09		-
VAT receivable write-off <sup>(4)</sup>		-		-	-	0.08		-
Asset impairment and closure costs <sup>(5)</sup>		-		-	-	0.18		-
Gain on acquisition of building <sup>(6)</sup>		-		-	-	(0.02)		-
Adjusted net income attributable to PriceSmart per diluted share	\$	2.55	\$ 3	.18	\$ 3.33	\$ 4.06	\$	3.62

<sup>(1)</sup> Reflects \$7.7 million of separation costs associated with the departure of our former Chief Executive Officer in February 2023.

<sup>(2)</sup> Reflects a gain of \$2.7 million associated with the sale of our Aeropost subsidiary in October 2021.

<sup>(3)</sup> Reflects \$2.1 million of Aeropost-related write-offs in the first quarter of fiscal year 2023 and \$660,000 of a receivable written-off in connection with the settlement in the third quarter of fiscal year 2023 of a claim for indemnification from the buyer of the Aeropost business.

<sup>(4)</sup> Reflects \$2.3 million of VAT receivables related to prior periods deemed not recoverable and written-off in the third quarter of fiscal year 2023 following unfavorable court rulings.

(5) Reflects \$5.7 million of impairment charges primarily related to the write down of assets in connection with our decision in the fourth quarter of fiscal year 2023 to seek to sell our Trinidad sustainable packaging plant.

(6) Reflects a \$950,000 gain related to a building we acquired upon the early termination of a lease in which we were the lessor of the land on which the building was constructed by and abandoned by one of our tenants.

## GAAP to Non-GAAP Reconciliations (Continued) Price Smart

### **Constant Currency Reconciliations**

	Net Merchandise Sales and Net Merchandise Sales - Constant Currency Reconciliation					
	Nk	Net Merchandise Sales		Net Merchandise Sales -	Impact of Foreign Currency	
(Amounts in millions)				Constant Currency	Exchange	
FY20	\$	3,192	\$	3,254	\$	(62)
FY21		3,465		3,542		(77)
FY22		3,945		4,023		(78)
FY23		4,301		4,273		28
TTM 05/31/2024		4,679		4,532		147

	Comparable Net Merchandise Sales - Constant Currency Reconciliation						
	Comparable Net Merchandise Sales Growth / (Decline)	Comparable Net Merchandise Sales - Constant Currency Growth	% Impact of Foreign Currency Exchange				
FY20	(1.5)%	0.4%	(1.9)%				
FY21	5.8	8.1	(2.3)				
FY22	10.4	12.6	(2.2)				
FY23	7.1	6.3	0.8				
9 months YTD FY24	8.2	5.0	3.2				

Three Months Ended May 31, 2024							
Net Merchandise Sales Growth	Net Merchandise Sales -	% Impact of Foreign Currency					
	Constant Currency Growth	Exchange					
11.6%	9.1%	2.5%					

## **INVESTOR RELATIONS**



