CHARTER OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS (the "Board") OF JETBLUE AIRWAYS CORPORATION (the "Company")

Purpose

The purpose of the Finance Committee of the Board of Directors of JetBlue Airways Corporation (the "Committee") is to provide management with advice and counsel regarding the Company's financial condition, financing activities, capital plan and budget and related matters.

Organization

There shall be at least three members serving on the Committee, all of whom shall be members of the Committee's Board. Committee members shall be appointed and/or removed by the Board, with vacancies filled by the Board. The Board shall designate a Committee chairperson (the "Chair"). If the Board does not do so, the Committee members shall elect a Chair by vote of a majority of the full committee. The Committee may form and delegate authority to subcommittees as it deems necessary.

Meetings

The Chair shall preside at each Committee meeting and, in consultation with the other members of the Committee, set the frequency and length of, and the agenda of items to be addressed at each meeting. The Committee shall meet no less than twice a year (in person, by video technology or telephonically, as determined by the Committee), with further action to be taken by unanimous written consent when deemed necessary or advisable by the Committee or the Chair.

The Committee shall maintain minutes or other records of its meetings and shall give regular reports to the Board on these meetings and its other activities.

All minutes of meetings of the Committee, and all unanimous written consents of the Committee, shall be filed with the records of meetings of the Committee and delivered to the Corporate Secretary of the Company.

Responsibilities

The Committee shall review and provide management with advice and counsel regarding the Company's financial condition, financing activities, capital plan and budget, investor relations activities, and related matters.

The Committee shall, from time to time as delegated by the Board, approve pricing and financing terms for specific deals previously approved by the Board and provide updates to the Board of such transactions.

The Committee will annually review and reassess the adequacy of this Charter and recommend the Board adopt any proposed changes.

Authority

The Committee shall have the authority to obtain advice and seek assistance, at the Company's expense, from internal or external legal, accounting or other advisors.

Nothing in this Charter is intended to preclude or impair the protection provided in Section 141(e) of the Delaware General Corporation Law for good faith reliance by members of the Committee on reports or other information provided by others.

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JetBlue Airways Corporation Approved by the Board of Directors on December 12, 2018

Reviewed and approved by the Finance Committee on November 30, 2021

Reviewed and approved by the Board of Directors on December 9, 2021