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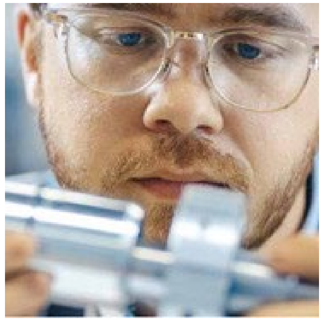




Q2 2026 Earnings Release

July 29, 2026

DISCLAIMERS

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“Safe Harbor” Statement Under the Private Securities Litigation Reform Act of 1995. These risks, uncertainties and other factors include, but are not limited to, risks and uncertainties relating to general economic conditions; product demand and market acceptance; economic conditions; the impact of competitive products and pricing; product quality problems or product recalls; capacity and supply difficulties or constraints; coal mining exposures reserves; cybersecurity matters; failure of an indemnification for environmental liability; changes in import and export duty and tariff rates; exchange rate fluctuations; commodity price fluctuations; the effect of the Company's accounting policies; labor disputes and shortages; restructuring costs in excess of expectations; pension plan asset returns less than assumed; uncertainties related to political or regulatory changes; integration of acquisitions may not be achieved in a timely manner, or at all; limited realization of the expected benefits from investment and strategic plans; the risk that expected benefits, synergies and growth prospects of the Basler acquisition may not be achieved in a timely manner, or at all; the risk that Basler’s business may not be successfully integrated with Littelfuse business and / or future acquisitions. Should one or more of these risks or uncertainties materialize or should the underlying assumptions prove incorrect, actual results and outcomes may differ materially from those indicated or implied in the forward-looking statements. This presentation should be read in conjunction with information provided in the financial statements appearing in the company's Annual Report on Form 10-K for the year ended December 27, 2025. Further discussion of the risk factors of the company can be found under the caption "Risk Factors" in the company's Annual Report on Form 10-K for the year ended December 27, 2025, and in other filings and submissions with the SEC, each of which are available free of charge on the company’s investor relations website at investor.littelfuse.com and on the SEC’s website at http://www.sec.gov. These forward-looking statements are made as of the date hereof. The company does not undertake any obligation to update, amend or clarify these forward-looking statements to reflect events or circumstances after the date hereof or to reflect the availability of new information.

Non-GAAP Financial Measures. The information included in this presentation includes the non-GAAP financial measures of organic net sales growth, adjusted operating margin, adjusted EBITDA margin, adjusted diluted earnings per share, adjusted effective tax rate, free cash flow conversion, and consolidated net leverage ratio (as defined in the credit agreement). A reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measures are set forth in the appendix. The company believes that these non-GAAP financial measures provide useful information to investors regarding its operational performance, ability to generate cash and its credit position enhancing an investor’s overall understanding of its core financial performance. The company believes that free cash flow is a useful measure of its ability to generate cash. The company believes that these non-GAAP financial measures are commonly used by financial analysts and provide useful information to analysts. Management uses these measures when assessing the performance of the business and for business planning purposes. Note that the definitions of these non-GAAP financial measures may differ from those terms as defined or used by other companies.

Our Long-Term Strategic Priorities

Sharpened Focus on Growth Opportunities

Partnering with Market Leaders

Enhancing Operational Excellence

Our Value Proposition – Delivering a Complete Set of Solutions to Solve Customers' Complex Challenges

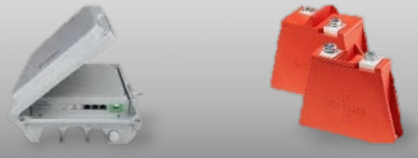
Overcurrent

Protects against too much current, stopping overheating and damage

Fuses to Circuit Breakers

Overvoltage

Protects against too much voltage, suppressing surges and spikes



MOVs to Semiconductor Protection

Advanced Protection & Power Solutions

Provides smart, integrated control by detecting, responding, and managing faults in real time

Power Semis to Protective Relays

BROAD-BASED TECHNOLOGY EXPERTISE

Unrivaled Ability to Provide Protection Across Electrical Ecosystem at a Global Scale

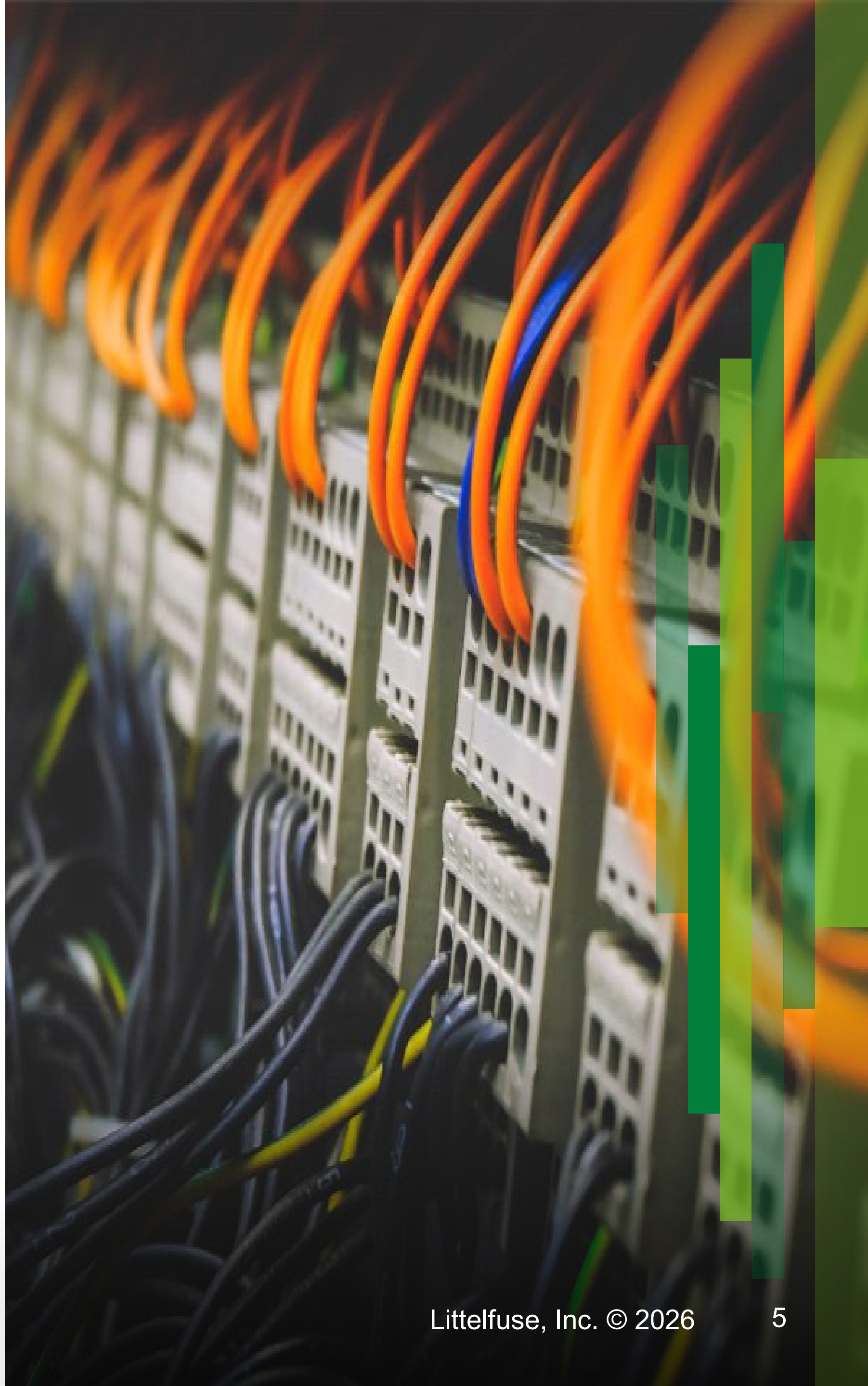
Q2 2026 FINANCIAL SUMMARY

01 **Delivered results ahead of expectations** while advancing our strategic priorities **to drive long-term outperformance**

02 Q2 Adj. EBITDA Margin of 23.6%, +220 bps vs. PY, **reflecting volume leverage and operational execution**

03 **Continued strong cash generation** with Q2 FCF of $127 million, +75% vs. PY

04 **Basler performing ahead of expectations,** Full-Year Basler outlook increased to $135m-$140m Sales and $0.25-$0.30 EPS contribution



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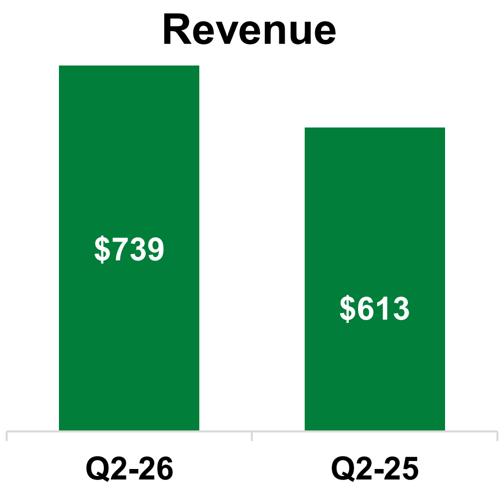
Q2 2026 TOTAL COMPANY

FINANCIAL PERFORMANCE



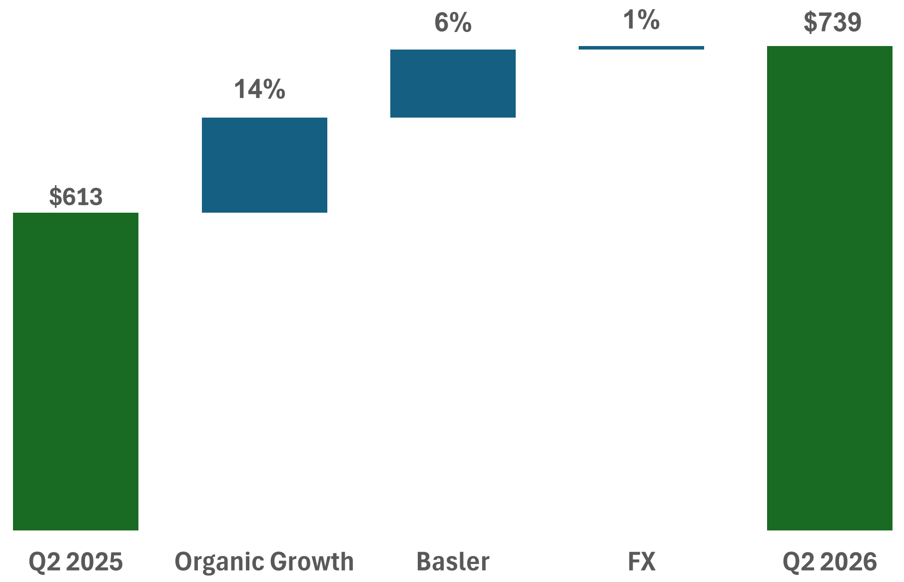
	Q2-26	Q2-25
GAAP EPS	**$3.49**	**$2.30**
Adj. EPS	**$4.19**	**$2.85**
Adj. EBITDA%	**23.6%**	**21.4%**

- Revenue +20% reported and +14% organic vs. PY
  - Note +6% from Basler acquisition and +1% from FX
- Adj. EBITDA Margin of 23.6%, +220 bps vs. PY
- GAAP diluted EPS of $3.49, +52% vs. PY
- Adj. EPS of $4.19, +47% vs. PY
- Q2 Op cash flow $146m; FCF of $127m, +75% vs. PY
  - YTD FCF conversion of 118%

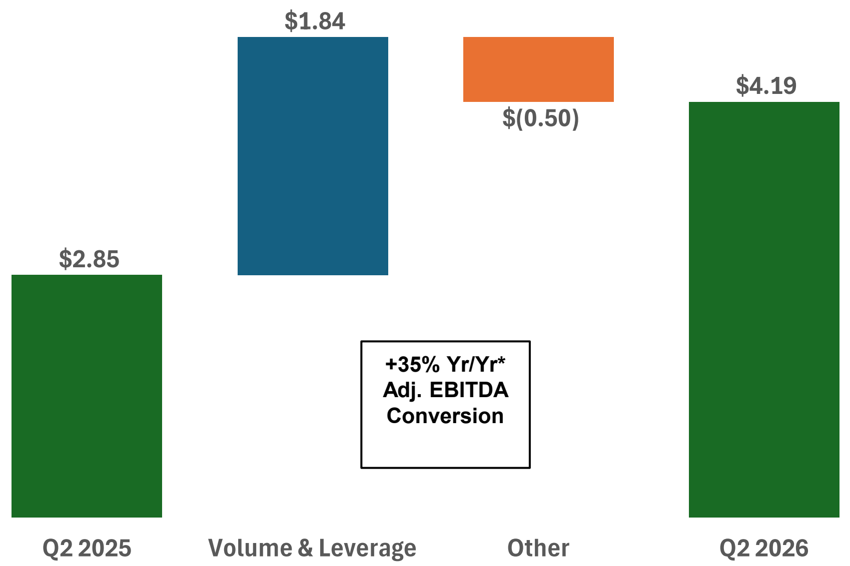
See appendix for GAAP to non-GAAP reconciliation

Q2 2026 SALES & ADJ. EPS BRIDGE

Yr/Yr Sales Bridge



Yr/Yr Adj. EPS Bridge



(in millions)

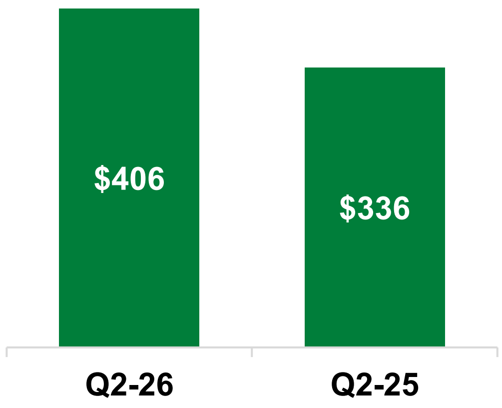
Note Other includes the unfavorable impact of 1H26 stock & variable compensation true-up, lower adjusted effective tax rate, higher share count, & impact of other non-operating expenses

See appendix for GAAP to non-GAAP reconciliation

Q2 2026 ELECTRONICS SEGMENT

FINANCIAL PERFORMANCE

Revenue



	Q2-26	Q2-25
Op Margin	**21.4%**	**14.9%**
Adj. EBITDA%	**26.3%**	**21.6%**

- Revenue +21% reported and +20% organic vs. PY
  - Passive products +26% organic
  - Semiconductors +15% organic
- Strong Passive Products, Protection & Power Semiconductor growth
- Q2 Adj. EBITDA margin 26.3%, +470 bps vs PY
  - Volume leverage, mix & operational execution
- Announced the planned closure of the Allen, TX, power semiconductor facility
  - Estimated closure in 2027

(in millions)

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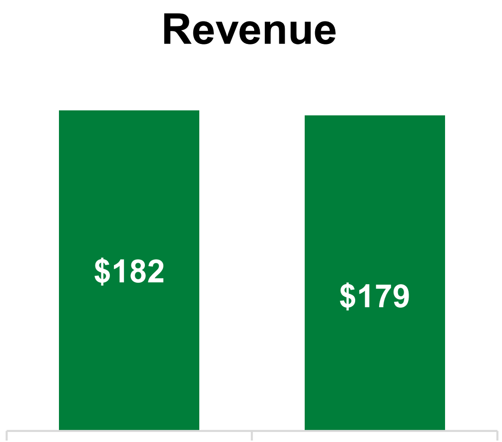
See appendix for GAAP to non-GAAP reconciliation

Q2 2026 TRANSPORTATION SEGMENT

FINANCIAL PERFORMANCE



	Q2-26	Q2-25
Op Margin	**14.1%**	**15.6%**
Adj. EBITDA%	**18.6%**	**20.5%**

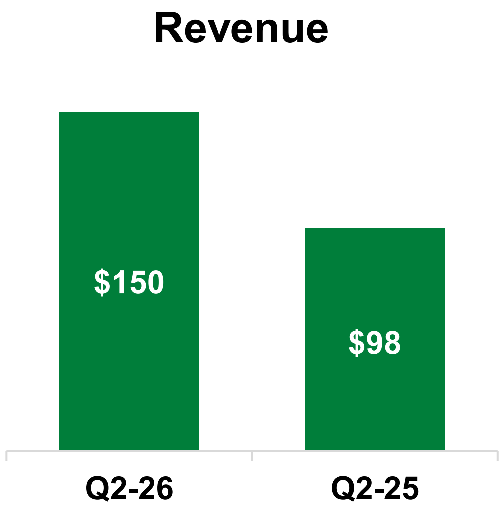
(in millions)

- Revenue +2% reported and +1% organic vs. PY
  - +1% FX benefit
- Passenger vehicle (2)% organic
  - Content gains offset by lower yr/yr global passenger vehicle production & sensor declines
- Commercial vehicle +4% organic
  - Improved truck, construction and ag demand
- Q2 Adj. EBITDA margin 18.6%, -190 bps vs PY
  - Improved passenger vehicle margin offset by lower commercial vehicle profitability

See appendix for GAAP to non-GAAP reconciliation

Q2 2026 INDUSTRIAL SEGMENT

FINANCIAL PERFORMANCE



	Q2-26	Q2-25
Op Margin	**18.3%**	**19.2%**
Adj. EBITDA%	**22.6%**	**22.1%**

(in millions)

- Revenue +52% reported and +16% organic vs. PY
  - Continued strong data center, industrial automation, and construction demand; HVAC recovery
  - Basler acquisition, +36% contribution
    - Driven by strong grid & utility and data center infrastructure demand
- Q2 Adj. EBITDA margin 22.6%, +50 bps vs PY
  - Favorable volume leverage and mix driving margin expansion

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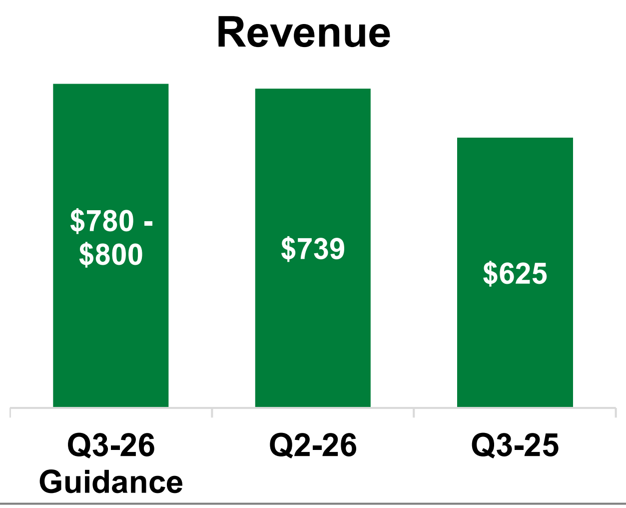
See appendix for GAAP to non-GAAP reconciliation

Q3 2026 GUIDANCE



	Q3-26 Guidance	Q2-26	Q3-25
GAAP EPS		$3.49	$2.77
Adj. EPS	$4.85 - $5.05	$4.19	$2.95

- Entered Q3 with momentum following record Q2 bookings
  - Focused on execution of strategic priorities
- Q3 sales guidance: $780m - $800m
  - +7% sequential
  - +26% yr/yr; +21% organic
    - +6% yr/yr growth from the Basler acquisition
    - -1% yr/yr FX impact
- Adj. EPS $4.85 - $5.05
  - +68% yr/yr at the midpoint
  - Expected adj. effective tax rate of 23% - 24%

(in millions)

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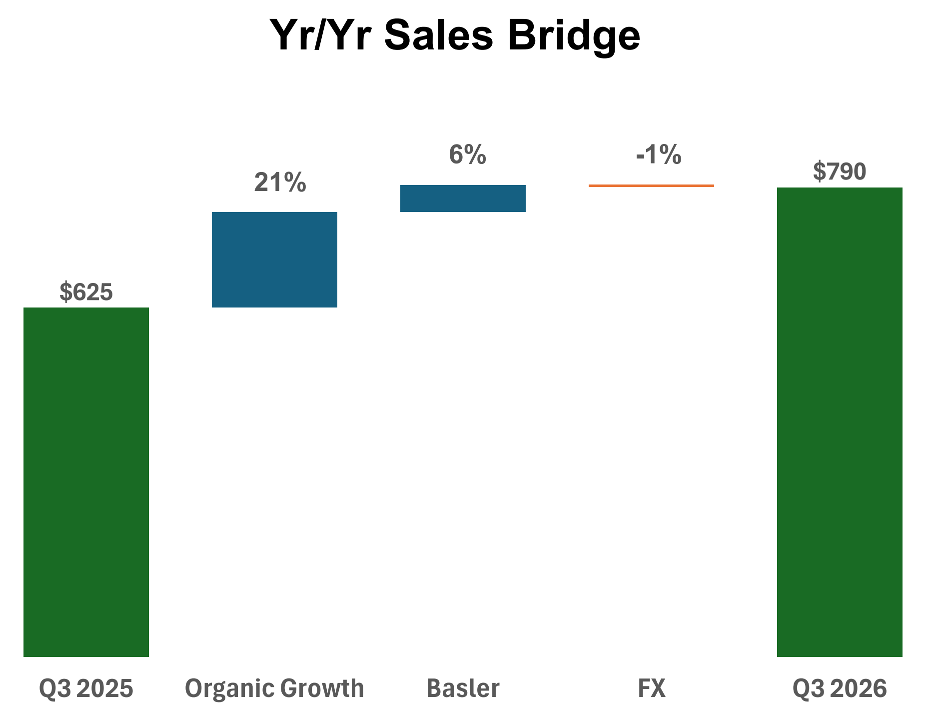
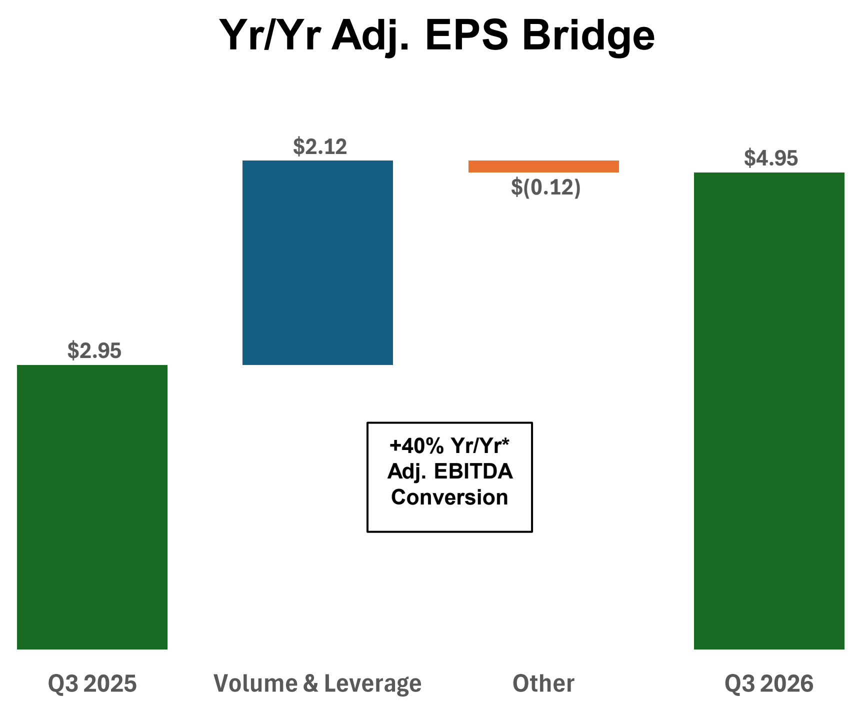
Q3 2026 SALES & ADJ. EPS GUIDANCE BRIDGE





Note Q3 2026 represents guidance midpoints (in millions)

Note Other includes the impact of higher stock & variable compensation, lower adjusted effective tax rate, higher share count, & impact of other non-operating expenses

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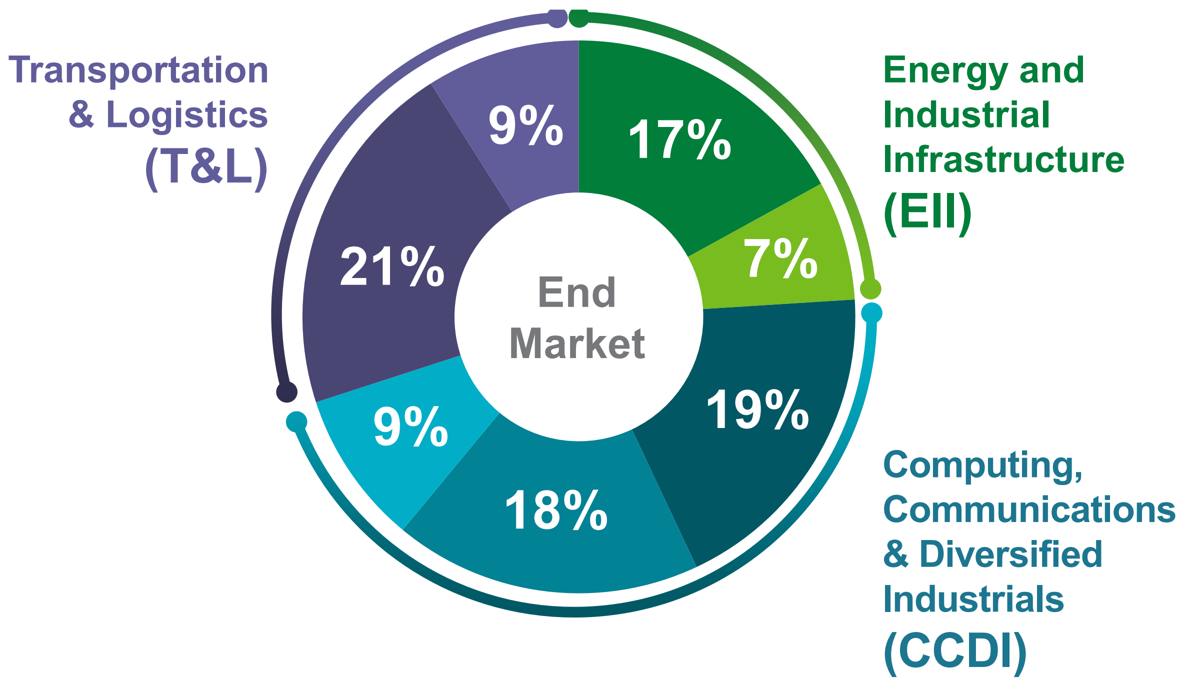
See appendix for GAAP to non-GAAP reconciliation

FULL YEAR 2026 CONSIDERATIONS / EXPECTATIONS

2025 REVENUE BY END MARKET



2026 Key End Market Expectations

End Market	2026 Expectation
Passenger Vehicle	Content expansion and share gains amid soft underlying global automotive production
Commercial Vehicle	Continued gradual market recovery led by truck and construction
Data Center & Building Infrastructure	Continued strong data center momentum
Diversified Industrials	Continued broad-based demand strength
Consumer Electronics	Expected continued soft market demand
Industrial Infrastructure	Broad-based demand strength and HVAC recovery faster than expected
Energy Infrastructure	Continued strong renewable and grid & utility infrastructure demand

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APPENDIX

SUPPLEMENTAL FINANCIAL INFORMATION

Non-GAAP EPS reconciliation

	Q2-26	Q2-25	YTD-26	YTD-25
GAAP diluted EPS	$ 3.49	$ 2.30	$ 6.44	$ 4.05
EPS impact of Non-GAAP adjustments (below)	0.70	0.55	1.06	0.99
Adjusted diluted EPS	$ 4.19	$ 2.85	$ 7.50	$ 5.04

Non-GAAP adjustments - expense / (income) (in millions)

	Q2-26	Q2-25	YTD-26	YTD-25
Acquisition-related and integration costs (a)	$ 0.4	$ 1.5	$ 1.5	$ 1.6
Purchase accounting inventory adjustments (b)	—	—	5.4	(0.5)
Restructuring, impairment and other charges (c)	20.0	2.5	27.4	11.5
Non-GAAP adjustments to operating income	20.4	4.0	34.3	12.6
Other income, net (d)	—	—	2.7	—
Non-operating foreign exchange (gain) loss	(0.2)	10.4	(2.6)	15.3
Non-GAAP adjustments to income before income taxes	20.2	14.4	34.5	27.9
Income taxes (e)	2.4	0.8	7.6	3.2
Non-GAAP adjustments to net income	$ 17.8	$ 13.6	$ 26.9	$ 24.7
Total EPS impact	$ 0.70	$ 0.55	$ 1.06	$ 0.99

Note: Total will not always foot due to rounding.

(a) Reflected in selling, general and administrative expenses ("SG&A").
(b) Reflected in cost of sales.
(c) Reflected in restructuring, impairment and other charges.
(d) 2026 included the reversal of an indemnification receivable of $2.7 million related to lapses in the statute of limitations for previously unrecognized tax benefits recognized in the first quarter of 2026.
(e) Reflected the tax impact associated with the non-GAAP adjustments including $2.7 million of tax benefits due to lapses in the statute of limitations for previously unrecognized tax benefits recognized in the first quarter of 2026.

SUPPLEMENTAL FINANCIAL INFORMATION CONT'D

Adjusted operating margin / Adjusted EBITDA reconciliation (in millions)

	Q2-26	Q2-25	YTD-26	YTD-25
Net income	$ 89.4	$ 57.3	$ 164.6	$ 100.9
Add:				
Income taxes	27.7	20.9	49.2	37.2
Interest expense	5.7	8.6	12.7	17.4
Foreign exchange (gain) loss	(0.2)	10.4	(2.6)	15.3
Other income, net	(2.9)	(4.5)	(3.0)	(8.0)
GAAP operating income	$ 119.7	$ 92.8	$ 220.9	$ 162.9
Non-GAAP adjustments to operating income	20.4	4.0	34.3	12.6
Adjusted operating income	$ 140.1	$ 96.8	$ 255.2	$ 175.5
Amortization of intangibles	14.7	14.9	31.2	29.2
Depreciation expense	19.9	19.4	38.8	37.8
Adjusted EBITDA	$ 174.7	$ 131.1	$ 325.2	$ 242.5
Net sales	$ 738.8	$ 613.4	$ 1,395.8	$ 1,167.7
Net income as a percentage of net sales	*12.1 %*	*9.3 %*	*11.8 %*	*8.6 %*
Operating margin	*16.2 %*	*15.1 %*	*15.8 %*	*14.0 %*
Adjusted operating margin	*19.0 %*	*15.8 %*	*18.3 %*	*15.0 %*
Adjusted EBITDA margin	*23.6 %*	*21.4 %*	*23.3 %*	*20.8 %*

SUPPLEMENTAL FINANCIAL INFORMATION CONT'D

Adjusted EBITDA by Segment (in millions)	Q2-26			Q2-25		
	Electronics	Transportation	Industrial	Electronics	Transportation	Industrial
GAAP operating income	$ 86.9	$ 25.7	$ 27.5	$ 49.9	$ 28.1	$ 18.8
Add:						
Add back amortization	7.6	2.8	4.3	10.1	3.4	1.4
Add back depreciation	12.2	5.5	2.2	12.6	5.3	1.5
Adjusted EBITDA	$ 106.7	$ 34.0	$ 34.0	$ 72.6	$ 36.8	$ 21.7
Adjusted EBITDA Margin	26.3 %	18.6 %	22.6 %	21.6 %	20.5 %	22.1 %

Net sales (in thousands)	Q2-26			Q2-25		
	Electronics	Transportation	Industrial	Electronics	Transportation	Industrial
Electronics – Passive Products and Sensors	$ 213,379	$ —	$ —	$ 168,699	$ —	$ —
Electronics – Semiconductor	193,041	—	—	166,967	—	—
Commercial Vehicle Products	—	90,617	—	—	86,260	—
Passenger Car Products	—	76,500	—	—	76,151	—
Automotive Sensors	—	15,294	—	—	16,989	—
Industrial Products	—	—	149,950	—	—	98,347
Total	$ 406,420	$ 182,411	$ 149,950	$ 335,666	$ 179,400	$ 98,347

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SUPPLEMENTAL FINANCIAL INFORMATION CONT'D

Adjusted EBITDA by Segment (in millions)	YTD-26			YTD-25		
	Electronics	Transportation	Industrial	Electronics	Transportation	Industrial
GAAP operating income	$ 157.2	$ 49.8	$ 48.2	$ 96.6	$ 47.0	$ 31.9
Add:						
Add back amortization	16.6	6.1	8.5	19.9	6.8	2.5
Add back depreciation	24.0	10.5	4.3	24.0	10.8	3.0
Adjusted EBITDA	$ 197.8	$ 66.4	$ 61.0	$ 140.5	$ 64.6	$ 37.4
Adjusted EBITDA Margin	25.7 %	18.8 %	22.3 %	21.8 %	18.9 %	20.4 %

Net sales (in thousands)	YTD-26			YTD-25		
	Electronics	Transportation	Industrial	Electronics	Transportation	Industrial
Electronics – Passive Products and Sensors	$ 400,502	$ —	$ —	$ 317,659	$ —	$ —
Electronics – Semiconductor	368,693	—	—	325,256	—	—
Commercial Vehicle Products	—	169,498	—	—	164,029	—
Passenger Car Products	—	152,740	—	—	145,186	—
Automotive Sensors	—	30,554	—	—	32,047	—
Industrial Products	—	—	273,763	—	—	183,543
Total	$ 769,195	$ 352,792	$ 273,763	$ 642,915	$ 341,262	$ 183,543

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SUPPLEMENTAL FINANCIAL INFORMATION CONT'D

Net sales reconciliation	**Q2-26 vs. Q2-25**			
	Electronics	Transportation	Industrial	Total
Net sales growth	21 %	2 %	52 %	20 %
Less:				
Acquisitions	— %	— %	36 %	6 %
FX impact	1 %	1 %	— %	1 %
Organic net sales growth	20 %	1 %	16 %	14 %

Electronics segment net sales reconciliation	**Q2-26 vs. Q2-25**		
	Electronics - Passive Products and Sensors	Electronics - Semiconductor	Total Electronics
Net sales growth	26 %	16 %	21 %
Less:			
FX impact	1 %	1 %	1 %
Organic net sales growth	26 %	15 %	20 %

Transportation segment net sales reconciliation	**Q2-26 vs. Q2-25**			
	Commercial Vehicle Products	Passenger Car Products (1)	Auto Sensor Products (1)	Total Transportation
Net sales growth (decline)	5 %	1 %	(10)%	2 %
Less:				
FX impact	1 %	1 %	2 %	1 %
Organic net sales growth (decline)	4 %	— %	(12)%	1 %

(1) Passenger vehicle business (PVB) includes passenger car and auto sensor products.

SUPPLEMENTAL FINANCIAL INFORMATION CONT'D

Net sales reconciliation	YTD-26 vs. YTD-25			
	Electronics	Transportation	Industrial	Total
Net sales growth	20 %	3 %	49 %	20 %
Less:				
Acquisitions	— %	— %	38 %	6 %
FX impact	2 %	2 %	— %	2 %
Organic net sales growth	18 %	1 %	11 %	12 %

Electronics segment net sales reconciliation	YTD-26 vs. YTD-25		
	Electronics - Passive Products and Sensors	Electronics - Semiconductor	Total Electronics
Net sales growth	26 %	13 %	20 %
Less:			
FX impact	2 %	2 %	2 %
Organic net sales growth	24 %	11 %	18 %

Transportation segment net sales reconciliation	YTD-26 vs. YTD-25			
	Commercial Vehicle Products	Passenger Car Products (1)	Auto Sensor Products (1)	Total Transportation
Net sales growth (decline)	3 %	5 %	(5)%	3 %
Less:				
FX impact	2 %	2 %	5 %	2 %
Organic net sales growth (decline)	2 %	3 %	(10)%	1 %

(1) Passenger vehicle business (PVB) includes passenger car and auto sensor products.

SUPPLEMENTAL FINANCIAL INFORMATION CONT'D

Income tax reconciliation (in millions)

	Q2-26	Q2-25	YTD-26	YTD-25
Income taxes	$ 27.7	$ 20.9	$ 49.2	$ 37.2
Effective rate	23.6 %	26.7 %	23.0 %	27.0 %
Non-GAAP adjustments - income taxes	2.4	0.8	7.6	3.2
Adjusted income taxes	$ 30.1	$ 21.7	$ 56.9	$ 40.4
Adjusted effective rate	21.9 %	23.4 %	22.9 %	24.4 %

Free cash flow reconciliation

	Q2-26	Q2-25	YTD-26	YTD-25
Net cash provided by operating activities	$ 146.2	$ 82.5	$ 226.5	$ 148.2
Less: Purchases of property, plant, and equipment	(18.9)	(9.9)	(33.0)	(33.0)
Free cash flow	$ 127.3	$ 72.6	$ 193.5	$ 115.2

Free cash flow conversion

	Q2-26	Q2-25	YTD-26	YTD-25
Net income	$ 89.4	$ 57.3	$ 164.6	$ 100.9
Free cash flow	127.3	72.6	193.5	115.2
Free cash flow conversion	142 %	127 %	118 %	114 %

SUPPLEMENTAL FINANCIAL INFORMATION CONT'D

Consolidated Total Debt (in millions)		As of June 27, 2026
Consolidated total debt	$	629.7
Unamortized debt issuance costs		3.3
Finance lease liability		0.1
Consolidated funded indebtedness		633.1
Cash held in U.S. (up to $400 million)		139.3
Net debt	$	493.8

Consolidated EBITDA (in millions)		Twelve Months Ended June 27, 2026
Net Loss	$	(8.2)
Interest expense		29.6
Income taxes		87.3
Depreciation expense		75.9
Amortization expense		61.8
Non-cash additions:		
Stock-based compensation expense		28.8
Purchase accounting inventory step-up charge		6.4
Unrealized loss on investments		1.7
Impairment charges		315.1
Other		25.5
Consolidated EBITDA (1)	$	623.9
Consolidated Net Leverage Ratio (as defined in the Credit Agreement) *		0.8x

* Our Credit Agreement and Private Placement Note with maturities ranging from 2027 to 2031, contain financial ratio covenants providing that if, as of the last day of each fiscal quarter, the Consolidated Net Leverage ratio at such time for the then most recently concluded period of four consecutive fiscal quarters of the Company exceeds 3.50:1.00, an Event of Default (as defined in the Credit Agreement and Private Placement Senior Notes) is triggered.

The Credit Agreement was amended in Q1 2026 and now allows to add restructuring charges and business optimization expenses in addition to the prior credit agreement.

(1) Represents Consolidated EBITDA as defined in our Credit Agreement and Private Placement Senior Notes and is calculated using the most recently concluded period of four consecutive quarters.

SUPPLEMENTAL FINANCIAL INFORMATION CONT'D

Non-GAAP EPS reconciliation

		Q3-25
GAAP diluted EPS	$	2.77
EPS impact of Non-GAAP adjustments (below)		0.18
Adjusted diluted EPS	$	2.95

Non-GAAP adjustments - (income) / expense

		Q3-25
Acquisition-related and integration costs (a)	$	1.4
Restructuring, impairment and other charges (b)		1.6
Loss on sale of the Marine business		0.3
Non-GAAP adjustments to operating income		3.3
Non-operating foreign exchange loss		0.2
Non-GAAP adjustments to income before income taxes		3.5
Income taxes (c)		(1.0)
Non-GAAP adjustments to net income	$	4.5
Total EPS impact	$	0.18

Note: Total will not always foot due to rounding.

(a) Reflected in selling, general and administrative expenses ("SG&A").
(b) Reflected in restructuring, impairment and other charges.
(c) Reflected the tax impact associated with the non-GAAP adjustments.