MANDATE OF THE BOARD OF DIRECTORS

1. PURPOSE

The board of directors (the "**Board**") of Tiny Ltd. (the "**Company**") directly, and through its committees, oversees the management of, and provides stewardship over, the Company's affairs. The Board's primary goal is to act in the best interests of the Company. Directors may consider the interests of stakeholders such as shareholders, employees, creditors, customers, suppliers, governments and the community in which the Company operates in determining the long- and short-term interests of the Company.

The organization and authority of the Board are subject to any restrictions, limitations or requirements set out in the Company's constating documents, including its articles and by-laws, as well as in any investor rights agreement or similar agreements which may exist, from time to time, between the Company and certain securityholders ("**Investor Agreements**"), as well as any restrictions and limitations or requirements set out under applicable laws and regulations, including the *Canada Business Corporations Act*, Canadian securities legislation and the standards, rules, policies and guidelines of the stock exchange(s) on which the Company's securities are listed (collectively, the "**Applicable Laws**").

2. COMPOSITION AND QUALIFICATION

2.1 Selection and Orientation of Members

The number of directors shall be fixed by the Board in accordance with the Company's constating documents and Applicable Laws. The size of the Board should be one that can function effectively as a board.

Directors must have an appropriate mix of skills, knowledge and experience in business and an understanding of the industry and the geographical areas in which the Company operates. Without limiting the foregoing, directors are expected to possess the following characteristics and traits: (i) demonstrate high ethical standards and integrity in their personal and professional dealings, (ii) provide independent judgment on a broad range of issues, and (iii) understand and challenge the key business plans and the strategic direction of the Company.

2.2 Board Term

Subject to Applicable Laws and any Investor Agreements, directors are appointed at an annual general meeting of shareholders ("**AGM**") and the term of office for each of the directors expires at the end of the next AGM or until such director's resignation, replacement or removal.

2.3 Independence

A majority of the directors on the Board must be "independent" as defined in accordance with Applicable Laws, unless otherwise permitted by Applicable Laws.

3. DUTIES AND RESPONSIBILITIES

In furtherance of its purpose and in addition to such responsibilities as may be required by Applicable Laws, the Board assumes the following duties and responsibilities:

3.1 Strategic Planning and Budgets

a) As part of the strategic planning process:

i. approves annually the Company's overall strategic plan and direction which takes into account, among other things, the opportunities, risks and sustainability of the Company's business and affairs identified by management;

ii. monitors and assesses developments which may affect the Company's strategic plan; and

iii. monitors and oversees the execution of the strategic plan by management.

b) Approves the Company's annual operating and capital budgets and receives reports from management in respect of the Company's actual results and a comparison of the actual results to the Company's annual budgets.

c) Reviews and, where appropriate, approves the Company's financial objectives, plans and actions, including significant capital allocations and expenditures.

d) Reviews and approves material transactions that are not in the ordinary course of business.

3.1 Risk Management, Ethics and Compliance

a) Oversees the identification and monitoring of the principal risks of the Company's business, including those related to compensation and incentive plans, and ensures the implementation of appropriate systems to mitigate and manage these risks.

b) Oversees legal and regulatory compliance and the effectiveness of the Company's compliance and enterprise risk management practices, including reviewing reports provided at least annually by management on the risks inherent in the Company's business (including crisis preparedness, information system controls, business continuity, cybersecurity and disaster recovery).

c) Oversees and monitors the implementation of procedures and initiatives relating to corporate, social and environmental responsibilities, and health and safety rules and regulations, including with respect to diversity, oversees their compliance with applicable legal and regulatory requirements and considers and monitors any issues relating to environmental and safety matters and management's response thereto.

d) Reviews and approves the Company's governance policies and practices and any update, amendment or restatement thereof and ensures that such policies comply with applicable legislation and stay current with best practices in corporate governance.

e) Reviews and approves the Company's code of ethics and business conduct (the "**Code**") with the purpose of promoting integrity, deterring wrongdoing and

building a culture of honesty and accountability throughout the Company, and makes determinations regarding changes to the Code.

f) Makes determinations regarding violations of the Code, waivers granted in respect thereof, and disclosure required in connection therewith under Applicable Laws (or as otherwise deemed appropriate by the Board).

g) Reviews and approves the Company's disclosure, trading and confidentiality policies with the purpose of establishing proper process and practices, reviews the recommendations of the Audit Committee and makes determinations regarding changes to such policies, and ensures such policies are widely distributed to officers and employees.

h) Performs any other activities consistent with this Mandate, the Company's constating documents, Investor Agreements and Applicable Laws that the Board determines are necessary or appropriate.

3.2 Financial Reporting, Public Disclosure and Internal Controls

a) Approves, after they have been recommended for approval by the Audit Committee and before their publication, the Company's annual and interim financial statements, MD&A, prospectus-type documents, earnings press releases (including financial outlook, future-oriented financial information and other forward-looking information, and any pro forma or non-IFRS information included therein) and other disclosure material filed with any securities commission.

b) Reviews and monitors, with the assistance of the Audit Committee, (i) the quality and integrity of the Company's financial statements and related information, (ii) the qualifications, independence, appointment and performance of the external auditor, (iii) the accounting and financial reporting policies, practices and procedures of the Company, and (iv) the adequacy and effectiveness of the Company's system of internal controls over financial reporting, including any significant deficiencies and significant changes in internal controls, and its disclosure controls and procedures, in the latter case with a view to ensuring all public disclosures are timely, factual, accurate and broadly disseminated in accordance with Applicable Laws.

c) Approves, based on the recommendation of the Audit Committee, the external auditor to be nominated for the purpose of preparing or issuing an auditor's report or performing other services for the Company, and approves the compensation of the external auditor.

3.4 Stakeholder Engagement

Oversees communications with shareholders, other stakeholders, analysts and the public, including the adoption of measures for receiving feedback from stakeholders.

3.5 Board Composition and Administration

a) Oversees the recruitment and selection of new directors and retention of existing directors with the recommendations of the Compensation, Governance and Nominating Committee (the "**CG&N Committee**"), subject to the terms of any Investor Agreements.

b) Approves, upon recommendation of the CG&N Committee, those individuals proposed to be director nominees for each AGM, taking into consideration past performance and the competencies and skills it considers necessary for effective board operation, subject to the terms of any Investor Agreements.

c) Approves director compensation upon recommendation of the CG&N Committee, taking into consideration retention objectives, time commitments, responsibilities and risks associated with serving on the Board.

d) Reviews and considers periodic assessments of the performance, effectiveness and contributions of the Board, its committees and the directors themselves as conducted by the CG&N Committee.

e) Appoints members of the Audit Committee, upon recommendation of the CG&N Committee, having regard to the applicable independence, financial literacy, experience and other membership requirements set forth under Applicable Laws.

f) Oversees the Company's director orientation and continuing education programs, with the assistance of the CG&N Committee, to ensure that directors can maintain and enhance their abilities and remain informed about the Company's business.

g) Approves, upon recommendation of the CG&N Committee, written position descriptions for the Chair and Vice Chair of the Board and the Chair of each Committee of the Board.

3.6 Executive Officers

a) Appoints the executive officers of the Company including, but not limited to, the Chief Executive Officer (or an officer carrying out the function of CEO) (the "**CEO**") and the Chief Financial Officer (or an officer carrying out the function of CFO) (the "**CFO**"), upon recommendation of the CG&N Committee.

b) Approves, upon recommendation of the CG&N Committee, a written position description for the role of CEO.

c) Approves, upon recommendation of the CG&N Committee, the corporate goals and objectives applicable to executive officers and reviews the assessment of their

performance against such goals and objectives conducted by the CG&N Committee.

d) Approves, upon recommendation of the CG&N Committee, the compensation arrangements of the CEO, the Company's equity-based compensation plans and grants thereunder, and the Company's compensation and benefits policies for executive officers having regard to the alignment of compensation with performance, ethical behaviour, and appropriate risk-taking.

e) Takes steps to satisfy itself as to the integrity of the executive officers and senior management, and that the executive officers and senior management foster a culture of integrity throughout the Company.

f) Oversees succession planning for executive officers and senior management, with the assistance of the CG&N Committee, including programs for executive development.

4 PROCEDURAL MATTERS

4.1 Meetings

a) Meetings of the Board will be called, scheduled and held in accordance with the Company's constating documents and Applicable Laws.

b) Subject to the quorum requirements of the Company's constating documents or any Investor Agreements, the majority of the Board shall constitute a quorum for the transaction of business at a meeting.

c) At a meeting, any question shall be decided by a majority of the votes cast.

d) The Board and the Chair of the Board may invite any officer or employee of the Company or such other persons or external advisors as it deems appropriate, from time to time, to attend Board meetings (or any part thereof) and assist in the discussion and consideration of matters relating to the Board, and may exclude from all or any portion of its meetings any person it deems appropriate in order to carry out its responsibilities.

e) The Chair of the Board is responsible for developing and setting the agenda for Board meetings and determining the time, place and frequency (which shall be at least quarterly) of Board meetings.

f) All directors are expected to attend and be prepared to participate, including reviewing all meeting materials before every Board meeting.

g) The independent members of the Board will also meet, as required, without the non-independent directors and members of management before or after each regularly scheduled meeting *in camera*.

h) The proceedings and deliberations of the Board and its committees are confidential. Each director shall maintain the confidentiality of all information received in his or her capacity as a director of the Company, except as may be

required by law or as may be determined, from time to time, by the Board, or if the information is publicly disclosed by the Company.

4.2 Board Committees

a) Subject to the limitations set forth under Applicable Laws, the Board may discharge its responsibilities, including those listed herein, through one or more Board committees. The Board is responsible for the establishment of all committees to facilitate the carrying out of the Board's Mandate and approval of their respective mandates and material changes thereto, the appointment of members on such committees, their qualification, compensation and their good standing. The Board has established two (2) standing committees, namely (i) the Audit Committee and (ii) the CG&N Committee (collectively, the "**Committees**"), to facilitate the carrying out of its duties and responsibilities and meet applicable statutory and policy requirements. Other committees or subcommittees may be established on an *ad hoc* basis, from time to time, by Board resolution to deal with particular matters.

b) The Board must adopt and maintain a mandate for each Committee, outlining such Committee's responsibilities, including those responsibilities set out in National Policy 58-201 – *Corporate Governance Guidelines*. Every Committee mandate must be disclosed in accordance with National Instrument 58-101 – *Corporate Governance Practices*.

c) The Board appoints the members of each Committee promptly after each AGM. Each Committee member shall be appointed and hold office in accordance with the mandate of the Committee to which such member is appointed.

d) The Board evaluates the experience of the various directors with a view to selecting as members of the Committees directors that are independent and have the qualifications described in the respective mandates for such Committees.

e) Each Committee generally reports to the Board after each Committee meeting.

f) The Board reviews and discusses, from time to time, with each of the Committees the appropriateness of their respective mandates and any changes to such mandates which may be recommended by such Committee to the Board.

4.3 Chair of the Board

The Board shall appoint its chair (the "**Chair of the Board**") and vice chair ("**Vice Chair**") from among the Company's directors, which Chair of the Board shall have the following duties and responsibilities:

a) Leadership

i) Effectively leads the Board in discharging all duties set out in its Mandate.

ii) Sets the tone for the Board to foster effective, ethical and responsible decision making, appropriate oversight of management and strong governance practices.

b) Board Management

i) Oversees all aspects of the Board's direction and administration in fulfilling the terms of its Mandate.

ii) Manages the affairs of the Board to ensure that the Board is organized properly and functions effectively.

iii) Regularly reviews the structure, size, composition, membership (including independence, financial literacy and expertise) of the Board and its committees to favour effective decision making.

c) Board Effectiveness

i) Ensures that the Board works as a cohesive group, including by maintaining effective communication and working relationships between directors, the Board, management and advisors.

ii) Makes Board information available to any director upon request.

iii) Ensures that a process is in place for the assessment on a regular basis of the effectiveness of the Board and its committees and the attendance record and contribution of each director.

iv) Monitors and reviews, as appropriate, the Company's orientation and continuing education programs for directors.

v) Monitors developments and best practices relating to the Board's Mandate and provides information and guidance to the Board regarding such developments and practices and their potential adoption by the Company.

d) Board Meetings

i) Ensures the Board meets as frequently as necessary to carry out its duties effectively (which shall be at least quarterly) and ensures that there is sufficient time during Board meetings to fully discuss all business properly put before the Board.

ii) Chairs and the members of the Board, management and advisors, as appropriate, calls, sets the agenda and determines frequency, dates and locations of Board meetings, provided that if the Chair of the Board is absent from a meeting, the Vice Chair will preside at that meeting.

iii) Ensures the independent directors have the opportunity, if and when required, to meet separately without non-independent directors and management present.

iv) Ensures that (i) meeting materials are delivered to Board members in sufficient time in advance of Board meetings for a thorough review, (ii) matters are properly presented for consideration at Board meetings, (iii) directors are free to express their viewpoints, and (iv) directors have an

appropriate opportunity to question executive officers, management, employees and advisors regarding financial results, internal controls, the collection of financial information and all other matters of importance to the Board.

e) Interactions with Board Committees

i) Recommends committee chairs to the Board.

ii) Meets with the committee chairs on a regular basis and, when appropriate, acts as liaison between the committee chairs and the CEO and management.

iii) Discusses any issue related to the committee functions or management with committee chairs.

iv) Ensures that where functions are delegated to appropriate committees, the functions are carried out and results are reported to the Board.

f) Stakeholder Engagement

i) Except as otherwise provided in the by-laws of the Company, chairs the meetings of shareholders and is available to answer questions and participate in any matter concerning shareholders.

ii) Ensures that all business set out in the agenda of each shareholder meeting is discussed and brought to resolution, as required.

iii) In conjunction with management, responds to shareholders' concerns and reports concerns to the Board, when appropriate.

iv) Supports an open and transparent process for stakeholders to contact and engage with the Board.

v) At the request of the Board or the CEO, represents the Company to external groups and other stakeholders, including local community groups, associations and governments.

g) Advisors and Resources

i) Ensures that resources and expertise are available to the Board (in particular, timely and relevant information) so that it may conduct its work effectively and efficiently.

ii) Coordinates with the Board to retain, oversee and compensate independent advisors to assist the Board in its activities.

h) Other Responsibilities

i) Performs such other duties and responsibilities as may be required by Applicable Laws.

Unless otherwise provided by an Investor Agreement or similar agreement that may exist, from time to time, between the Company and certain securityholders, the Chair of the Board may be removed from the position at any time at the discretion of the Board. The incumbent Chair of the Board will continue in office until a successor is appointed or he or she is removed by the Board or ceases to be a director of the Company.

5. LIMITATION ON DUTIES

Notwithstanding the foregoing and subject to applicable law, nothing contained in this Mandate is intended to require the Board to ensure the Company's compliance with Applicable Laws.

The Board shall discharge its responsibilities and shall assess the information provided by the Company's management and any external advisors, including the external auditor, in accordance with its business judgment. Directors are entitled to rely, absent knowledge to the contrary, on the integrity of the persons from whom they receive information and the accuracy and completeness of the information provided.

Nothing in this Mandate is intended or may be construed as to impose on any director a standard of care or diligence that is in any way more onerous or extensive than the standard to which the directors are subject to under Applicable Laws. This Mandate is not intended to change or interpret the Company's constating documents, Investor Agreements or Applicable Laws to which the Company is subject, and this Mandate should be interpreted in a manner consistent with all such Applicable Laws. The Board may, from time to time, permit departures from the terms hereof, either prospectively or retrospectively, and no provision contained herein is intended to give rise to civil liability on the part of the Company or its directors or officers to shareholders, security holders, customers, suppliers, competitors, employees or other persons, or to any other liability whatsoever on their part.

6. RESOURCES

The Board will be granted unrestricted access to all information regarding the Company that is necessary or desirable to fulfill its duties.

To fulfill its roles, duties and responsibilities effectively, the Board may communicate directly with the Company's external auditors and the Company's officers and employees and request Company information and documentation from these persons. In addition, the Board may, in its sole discretion, retain and obtain the advice and assistance of independent outside counsel and such other advisors as it deems necessary to fulfil its duties and responsibilities under this Mandate. The Board may set the compensation and oversee the work of any outside counsel and other advisors to be paid by the Company.

7. MANDATE REVIEW

The Board reviews and assesses the adequacy of this Mandate, from time to time, and shall make such changes to this Mandate as it considers necessary or appropriate.

Approved by the Board on November 4, 2026.