

# BEYOND ENERGY

## Investor Presentation

December 2024

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## Safe Harbor

Except for the historical statements contained in this presentation, the matters discussed herein are forward-looking statements that are subject to certain risks, uncertainties and assumptions. Such forward-looking statements, including those relating to 2024 and 2025 EPS guidance, long-term EPS and dividend growth rate objectives, future sales, future expenses, future tax rates, future operating performance, estimated base capital expenditures and financing plans, projected capital additions and forecasted annual revenue requirements with respect to rider filings, expected rate increases to customers, expectations and intentions regarding regulatory proceedings, expected pension contributions, and expected impact on our results of operations, financial condition and cash flows of interest rate changes, increased credit exposure, and legal proceeding outcomes, as well as assumptions and other statements are intended to be identified in this document by the words “anticipate,” “believe,” “could,” “estimate,” “expect,” “intend,” “may,” “objective,” “outlook,” “plan,” “project,” “possible,” “potential,” “should,” “will,” “would” and similar expressions. Actual results may vary materially. Forward-looking statements speak only as of the date they are made, and we expressly disclaim any obligation to update any forward-looking information. The following factors, in addition to those discussed in Xcel Energy’s Annual Report on Form 10-K for the fiscal year ended Dec. 31, 2023 and subsequent filings with the Securities and Exchange Commission, could cause actual results to differ materially from management expectations as suggested by such forward-looking information: operational safety, including our nuclear generation facilities and other utility operations; successful long-term operational planning; commodity risks associated with energy markets and production; rising energy prices and fuel costs; qualified employee workforce and third-party contractor factors; violations of our Codes of Conduct; our ability to recover costs and our subsidiaries’ ability to recover costs from customers; changes in regulation; reductions in our credit ratings and the cost of maintaining certain contractual relationships; general economic conditions, including recessionary conditions, inflation rates, monetary fluctuations, supply chain constraints and their impact on capital expenditures and/or the ability of Xcel Energy Inc. and its subsidiaries to obtain financing on favorable terms; availability or cost of capital; our customers’ and counterparties’ ability to pay their debts to us; assumptions and costs relating to funding our employee benefit plans and health care benefits; our subsidiaries’ ability to make dividend payments; tax laws; uncertainty regarding epidemics, the duration and magnitude of business restrictions including shutdowns (domestically and globally), the potential impact on the workforce, including shortages of employees or third-party contractors due to quarantine policies, vaccination requirements or government restrictions, impacts on the transportation of goods and the generalized impact on the economy; effects of geopolitical events, including war and acts of terrorism; cybersecurity threats and data security breaches; seasonal weather patterns; changes in environmental laws and regulations; climate change and other weather events; natural disaster and resource depletion, including compliance with any accompanying legislative and regulatory changes; costs of potential regulatory penalties and wildfire damages in excess of liability insurance coverage; regulatory changes and/or limitations related to the use of natural gas as an energy source; challenging labor market conditions and our ability to attract and retain a qualified workforce; and our ability to execute on our strategies or achieve expectations related to environmental, social and governance matters including as a result of evolving legal, regulatory and other standards, processes, and assumptions, the pace of scientific and technological developments, increased costs, the availability of requisite financing, and changes in carbon markets.

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Xcel Energy app also available

# Balanced Investment Thesis

**Regulated Utility that Consistently Delivers**

- Met or exceeded earnings guidance for 19 consecutive years
- Dividend increases for 21 consecutive years
- Strong balance sheet and credit metrics

**Resilient, Reliable and Affordable**

- Low customer bills and declining share of customer wallet
- Full coal retirement by 2030
- 80% reduction in carbon by 2030 for electric operations
- Reducing operational risks and improving outcomes for stakeholders

**Transparent Long-Term Growth Plan**

- Base capital plan of $45 billion, reflecting 9.4% rate base growth
- Pipeline of incremental capital opportunities in excess of $10 billion
- Strong sales growth with further upside from data centers
- TSR of 9-11%, reflecting 6-8% EPS growth and 4-6% dividend growth

# Xcel Energy Overview

**Four**
Operating Companies

**Eight**
States

**3.8 Million**
Electric Customers

**2.2 Million**
Natural Gas Customers

**$42 Billion**
2023 Rate Base

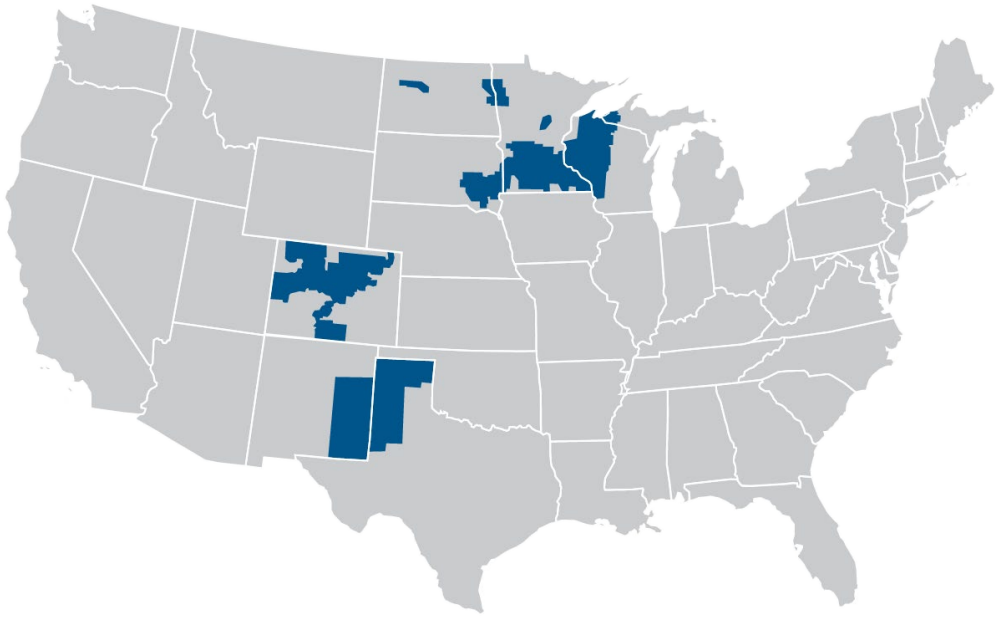
**21 GW**
Owned Gen. Capacity

**~11,000**
Employees

As of 12/31/2023

**Northern States Power Minnesota (NSPM)**
- 2023 Rate Base: $15.6 billion
- 2023 Ongoing EPS: $1.28
- 2025 - 2029 Base Cap Ex: $13.2 billion

**Northern States Power Wisconsin (NSPW)**
- 2023 Rate Base: $2.3 billion
- 2023 Ongoing EPS: $0.25
- 2025 - 2029 Base Cap Ex: $3.3 billion



**Public Service Company of Colorado (PSCo)**
- 2023 Rate Base: $16.9 billion
- 2023 Ongoing EPS: $1.26
- 2025 - 2029 Base Cap Ex: $22.3 billion

**Southwestern Public Service (SPS)**
- 2023 Rate Base: $7.1 billion
- 2023 Ongoing EPS: $0.70
- 2025 - 2029 Base Cap Ex: $6.3 billion

# Strategy

## VISION

We will be the **preferred** and **trusted** provider of the energy our customers need

## MISSION

We provide our customers the safe, clean, reliable energy services they want and value at a competitive price

## PRIORITIES

### Lead the Clean Energy Transition

- Electricity: 80% carbon reduction by 2030, 100% carbon-free by 2050
- Natural gas: 25% GHG reduction by 2030, net-zero by 2050

### Enhance the Customer Experience

- Conservation, new products/services
- 1 in 5 EVs enabled by 2030

### Keep Bills Low

- Average bill increases $\leq$ rate of inflation

## VALUES



**Connected**



**Committed**

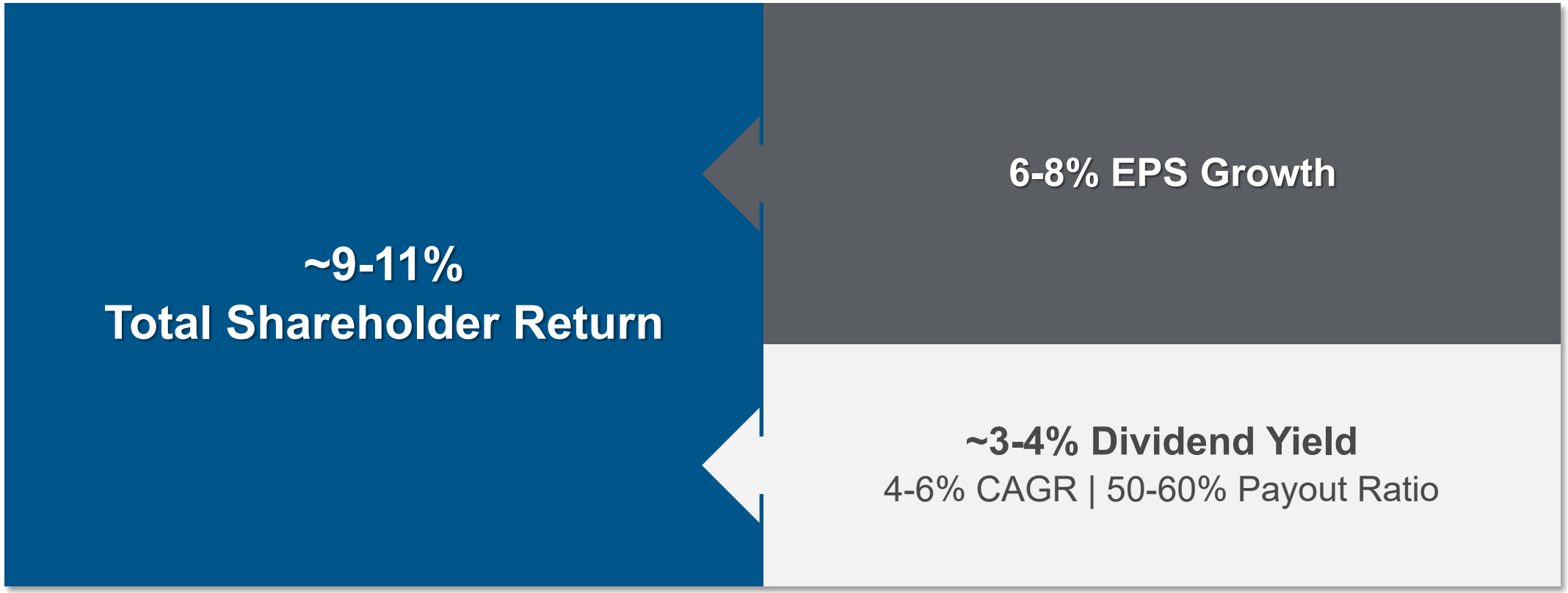


**Safe**

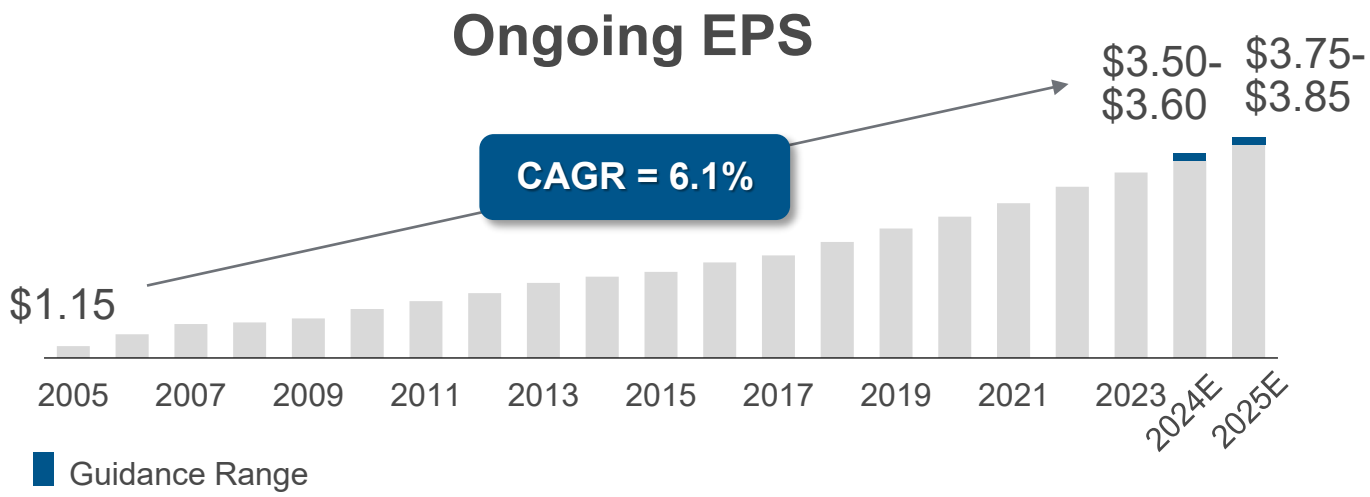


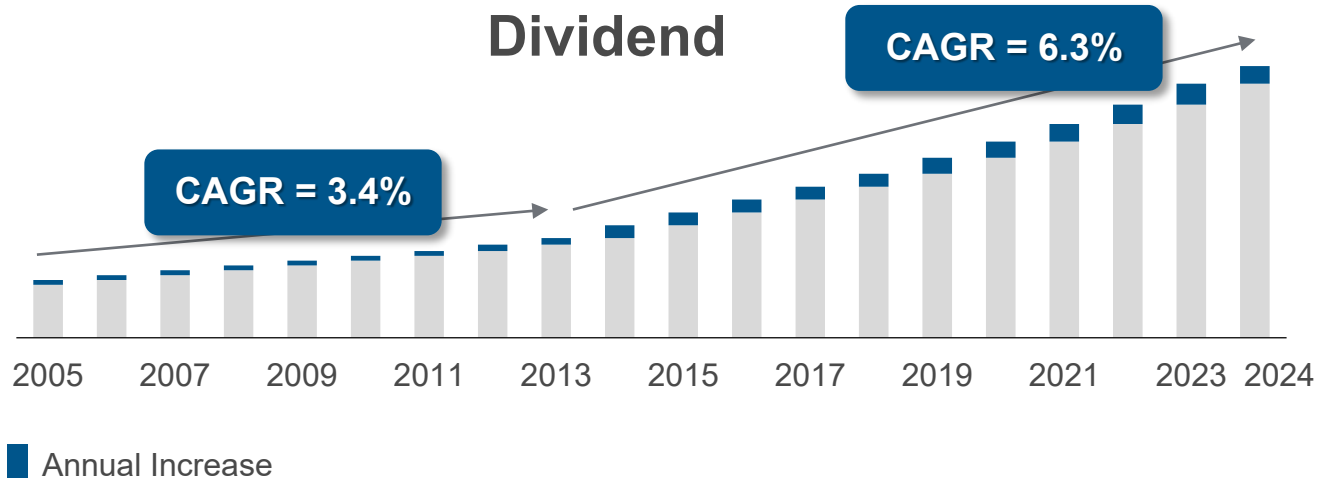
**Trustworthy**

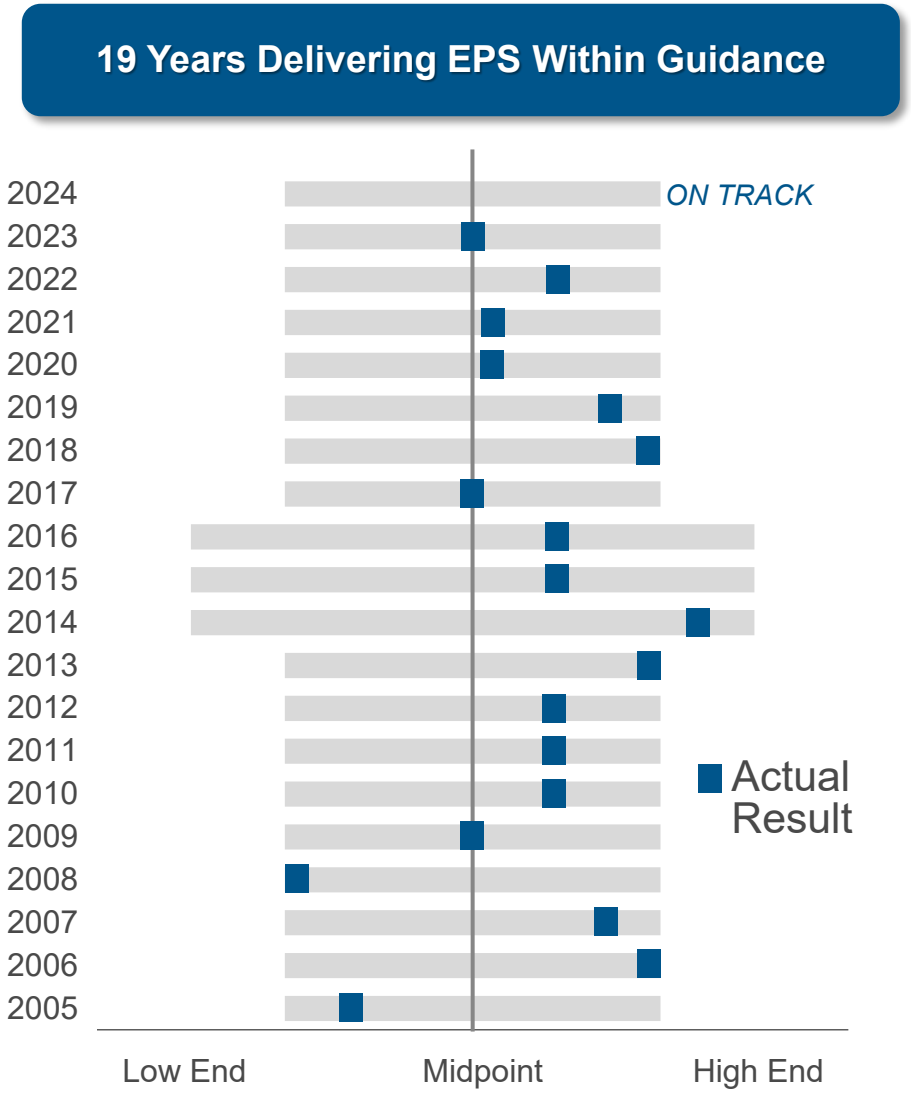
# Target Shareholder Return



# Proven Track Record

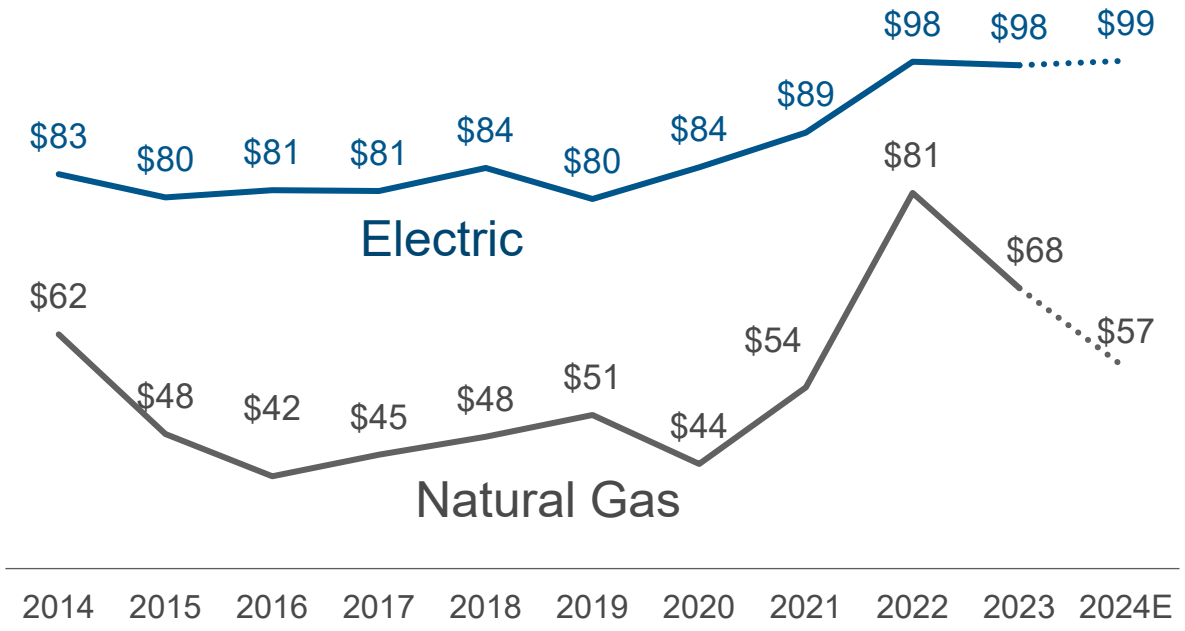


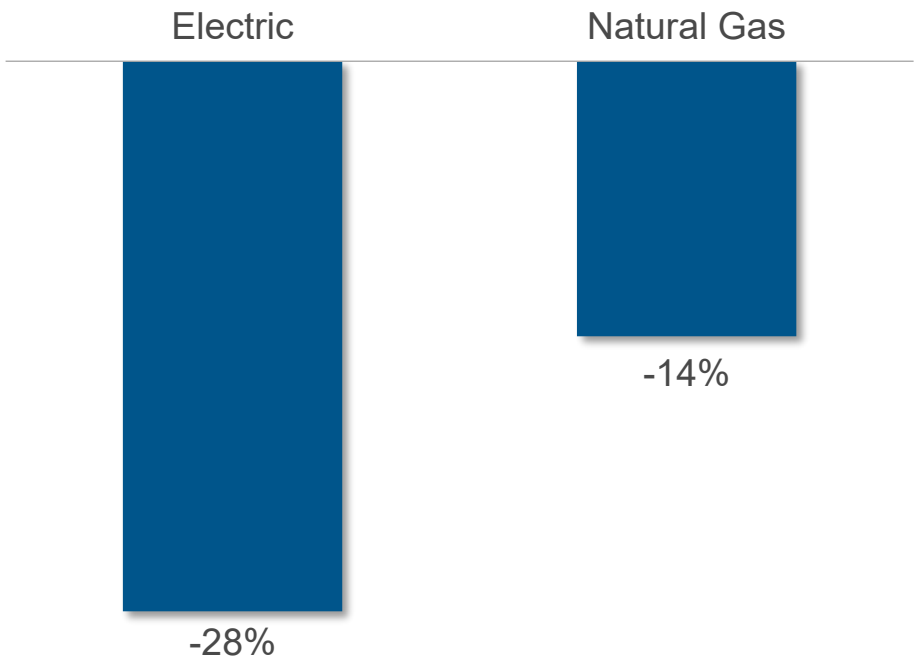



# Keeping Customer Bills Low

## 2014-2024E Residential Electric CAGR = ~1.7%
## 2014-2024E Natural Gas CAGR = ~(0.8%)

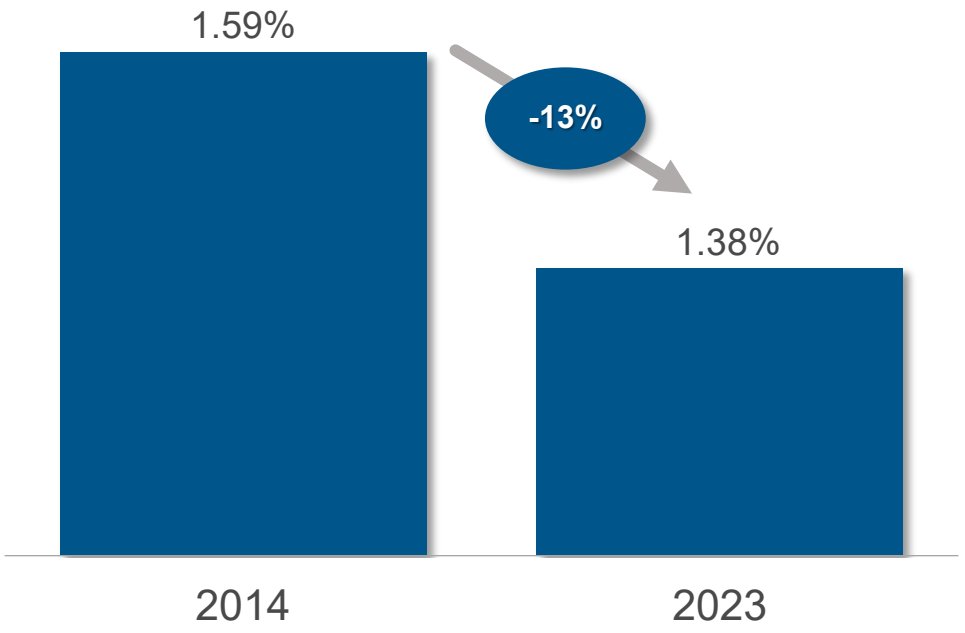



## Average Xcel Energy Residential Bill to National Average

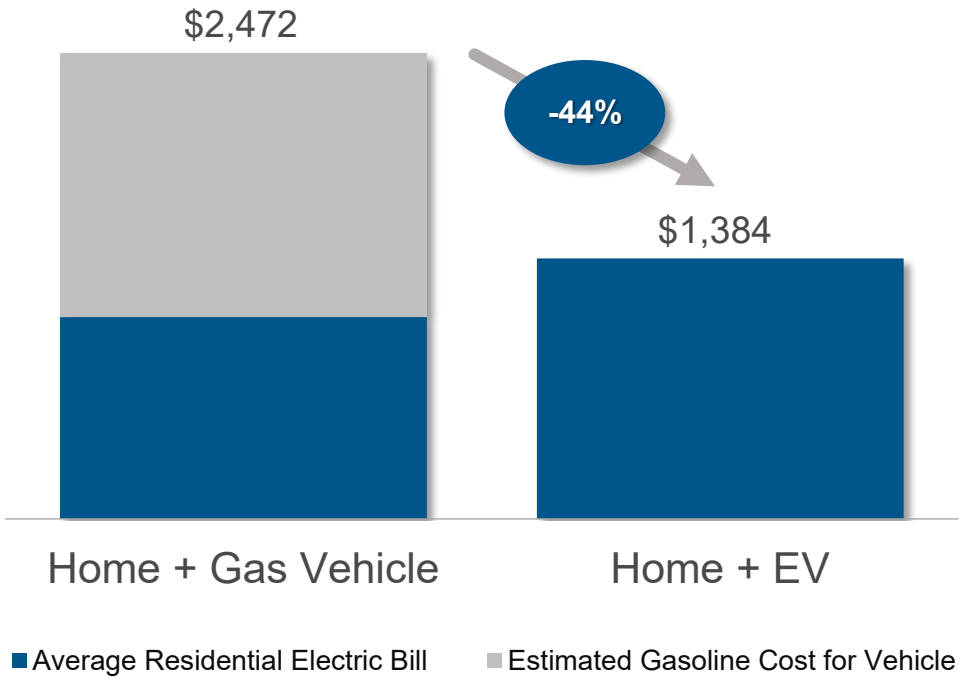


# Reducing Customer Energy Costs

## Residential Electric Share of Wallet*




## Residential Electric + Gasoline Bill**

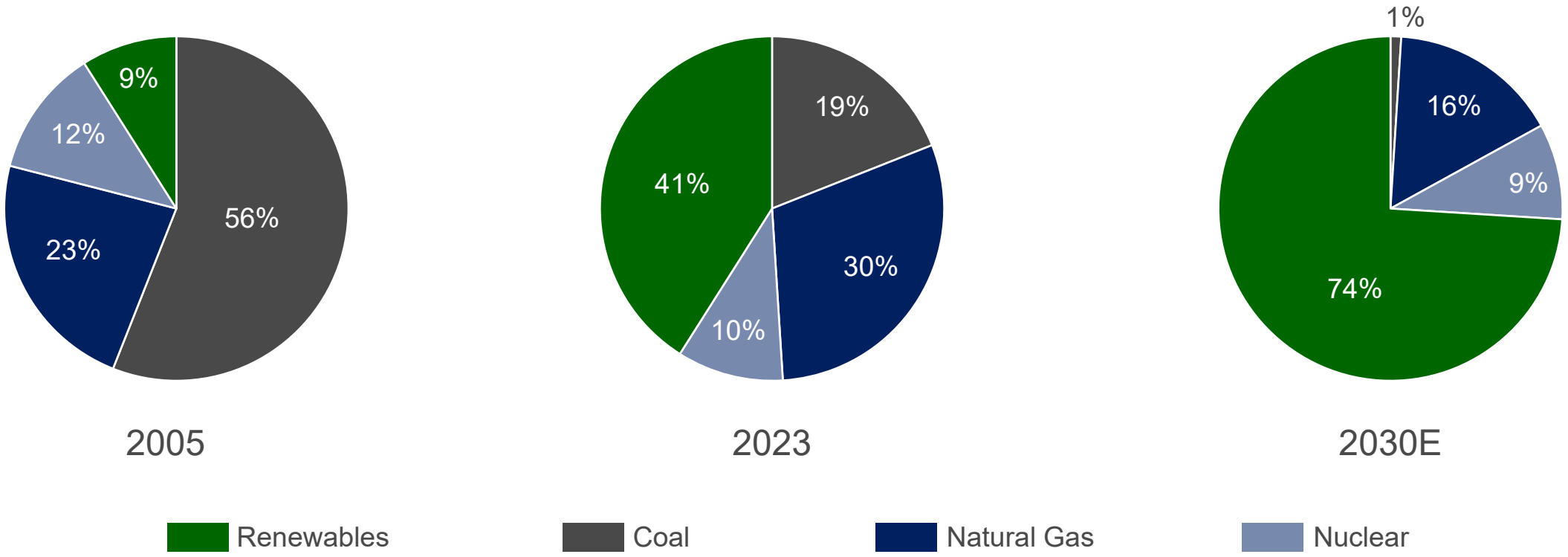



* Average Xcel Energy residential bill divided by household income

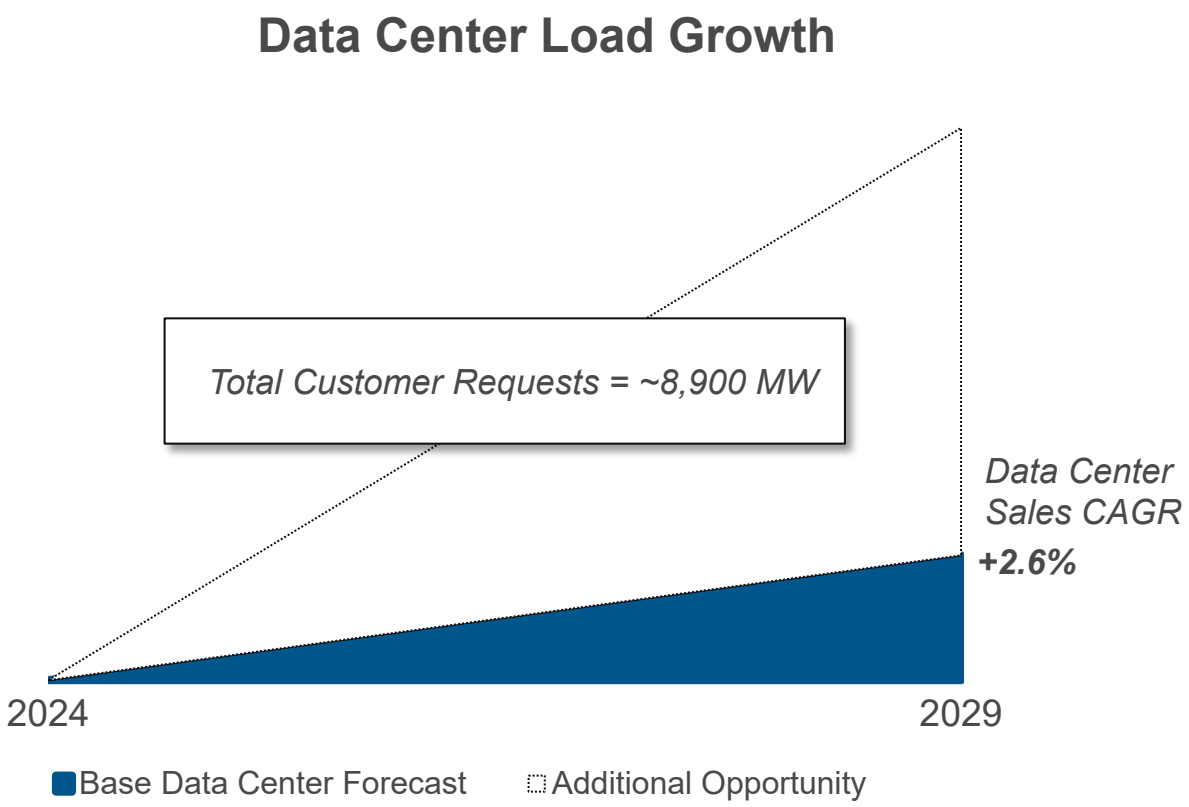
** Assumes 12,000 miles per year and 30 mpg for gas vehicle at $3.50 / gallon. EV charging assumes $0.11 / KWh (off peak charging)

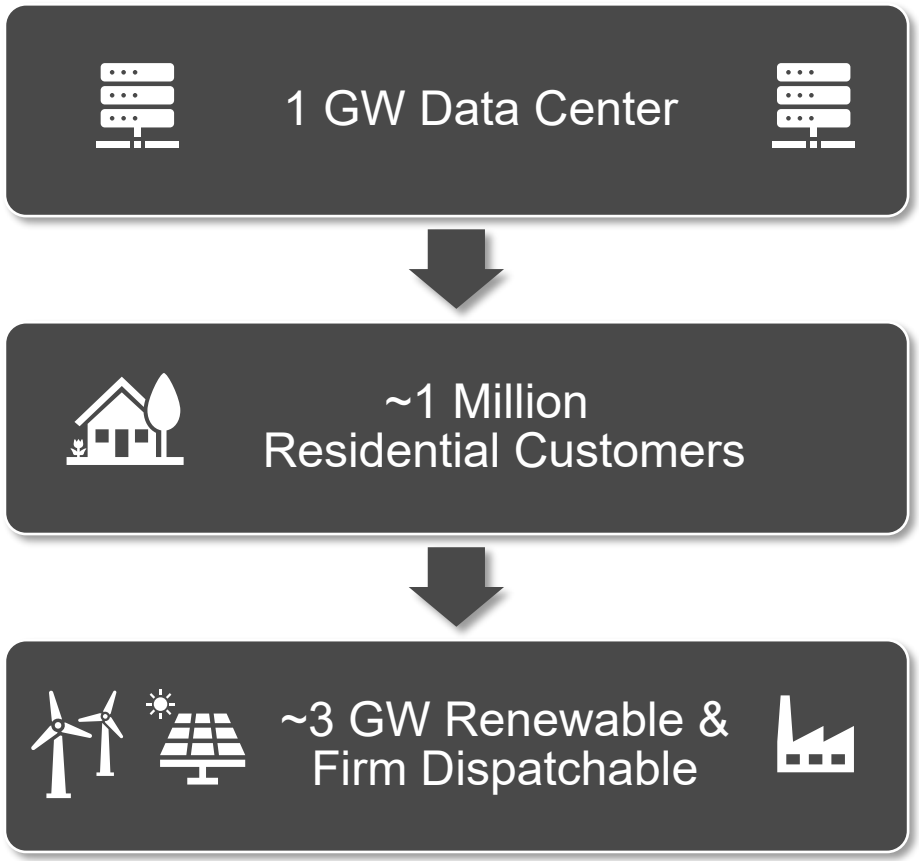
# Increasing Decarbonization

## Shifting Renewable and Zero Carbon Generation Mix



# Data Center Growth



# Principles for Future Data Center Opportunities

## Data Center Contract Principles

- Maximize contributions to all other customers and recover capital investment
- Protect Xcel Energy's existing customers and the Company from stranded asset risk
- Risk avoidance through contractual provisions
- Advancement of innovative technologies to support carbon reduction and communities
- Balance opportunity to add beneficial sales with carbon emissions goals

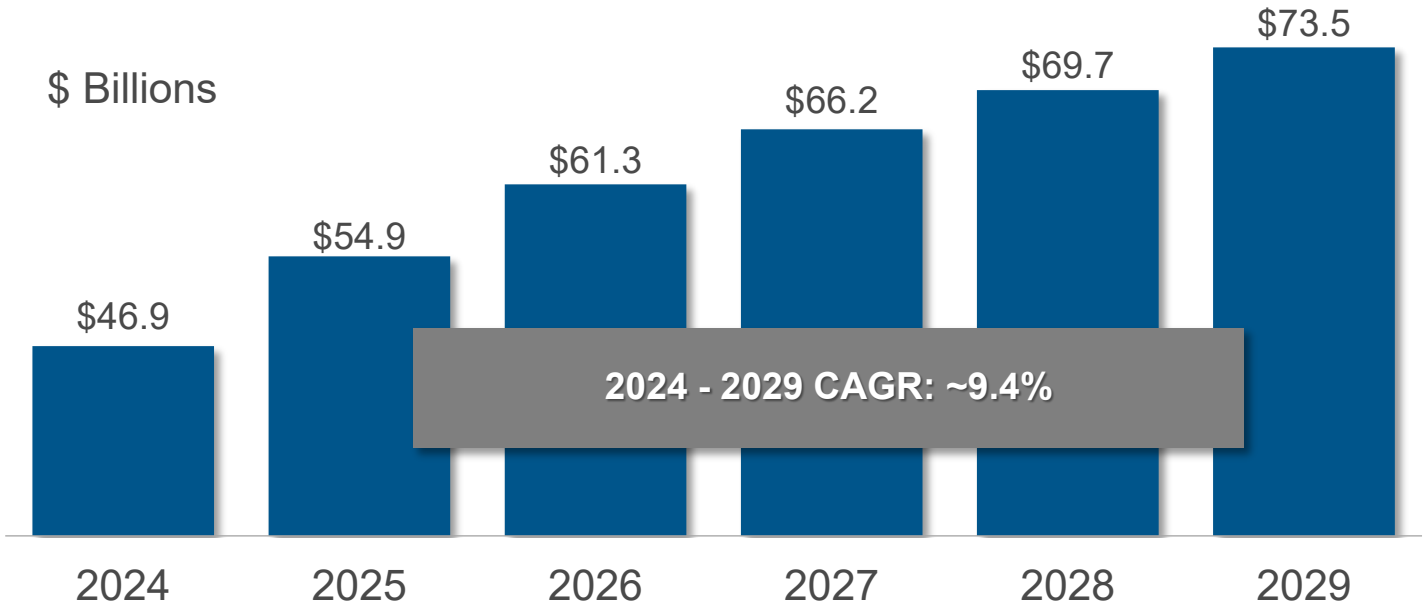
## Illustrative Data Center Contract

| | |
|---|---|
| Data Center Load | 1,000 MW @ 24/7 |
| Investment Requirements | $6 – 8 billion |
| Incremental Revenue | $0.9 – 1.3 billion / year* |
| **Benefit to Other Customers** | **Up to 10% Savings** |

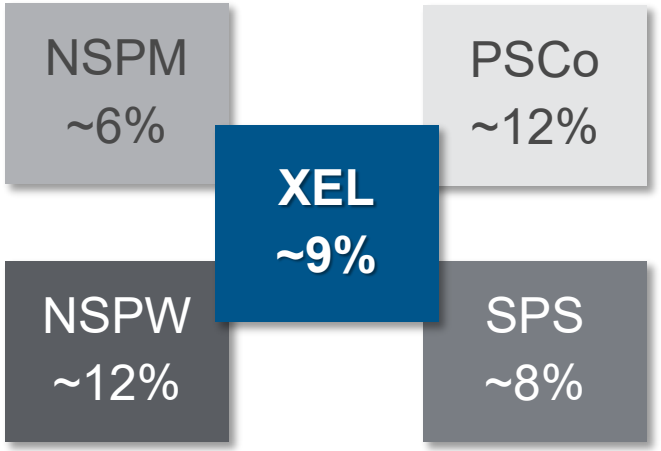
* Revenue varies based on data center contribution to investment requirements

# Strong Rate Base Growth

## Xcel Energy Consolidated Rate Base




## OpCo Base CAGRs 2024 – 2029

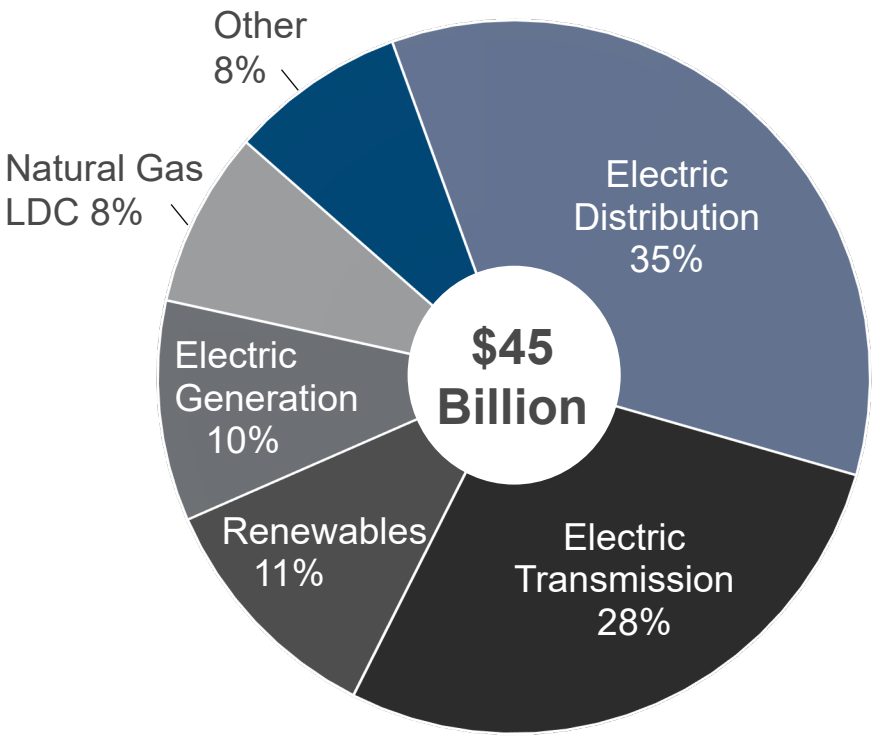



OpCo CAGRs exclude potential additional capital investment

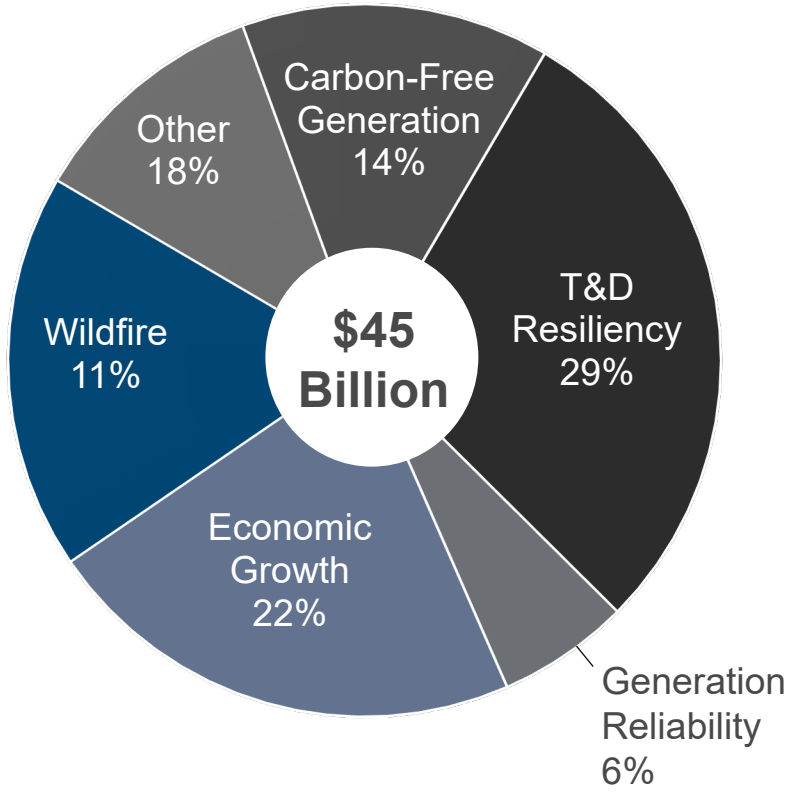
Base capital forecast excludes additional generation investment associated with resource plans and SPP and MISO Tranche 2 transmission projects

# Base Capital Forecast 2025 – 2029

## Investment by Function

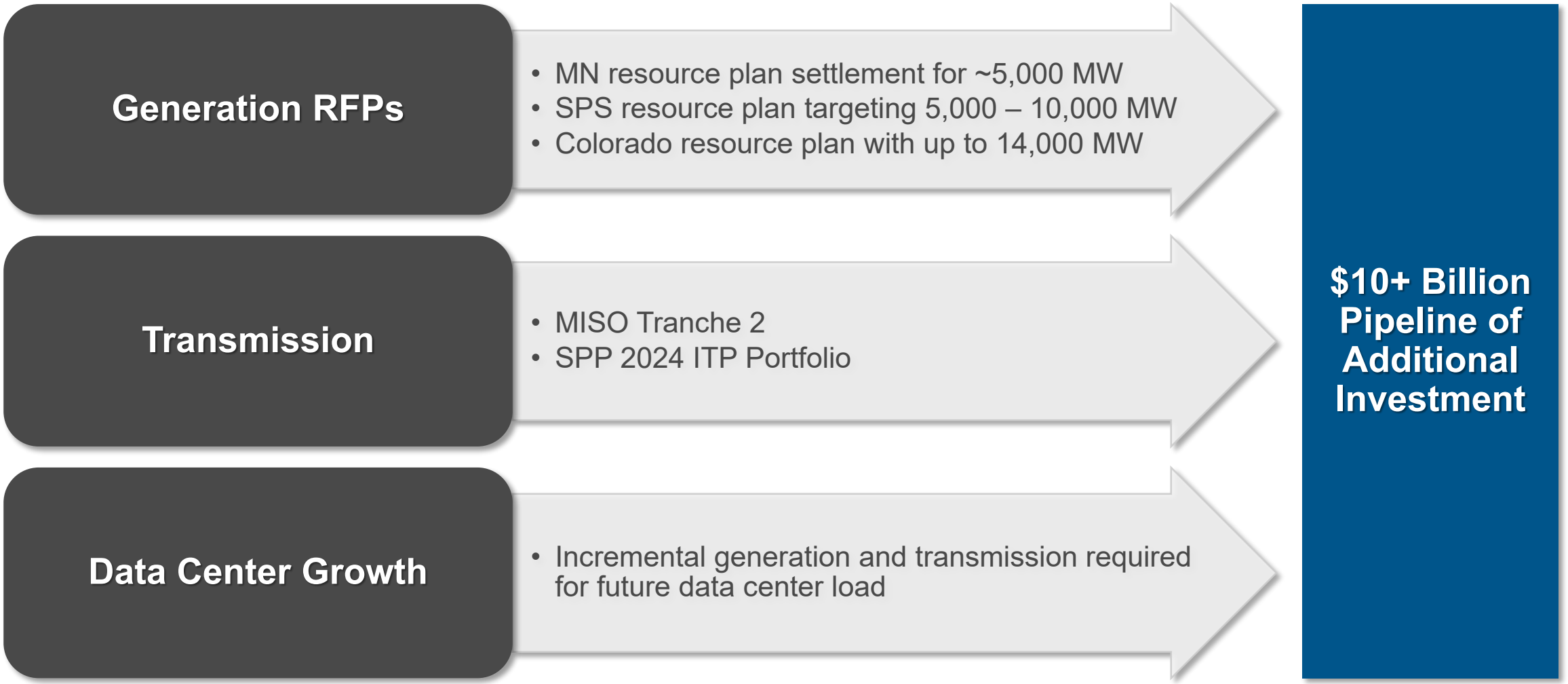



## Investment by Driver




Base capital forecast excludes additional generation investment associated with resource plans and SPP and MISO Tranche 2 transmission projects

# Additional Investment Pipeline

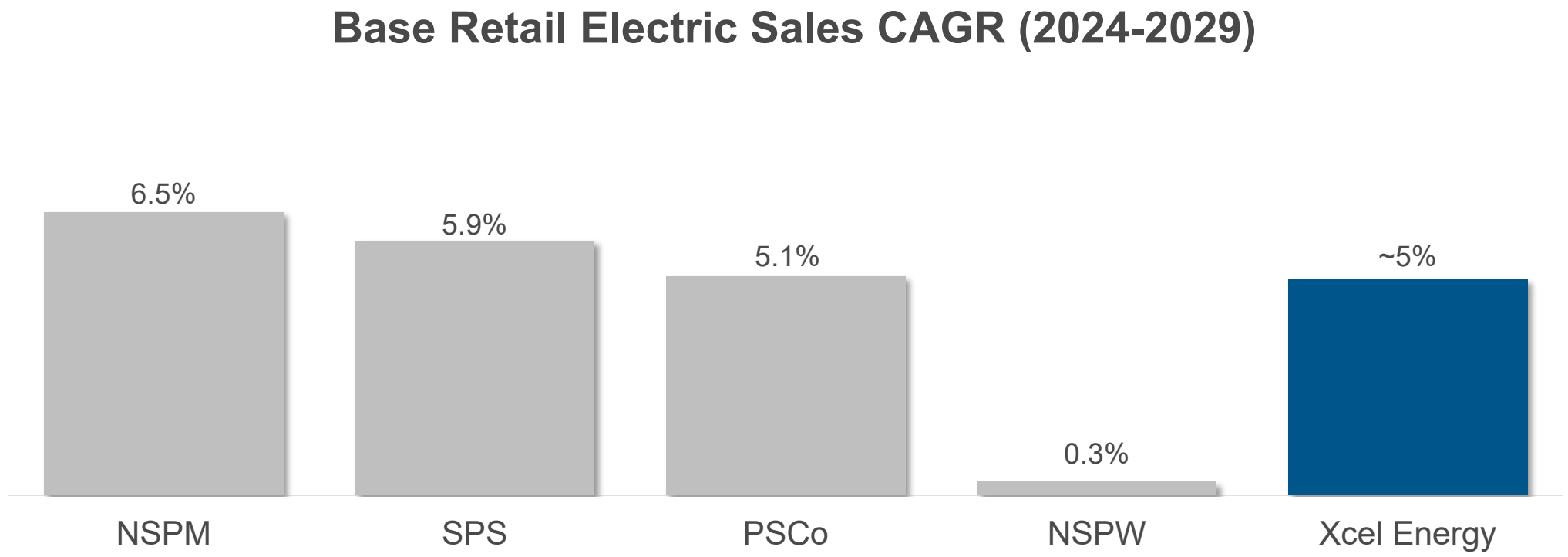



Every $1 billion of additional capital investment increases rate base growth by ~25-30 basis points

# Resource Plan Updates

| | |
|---|---|
| **Colorado Resource Plan** | • Filed October 2024<br>• Forecasted need of 5,000 – 14,000 MW of new capacity from 2028 to 2031<br>• Assumes 3 – 7% annual sales growth in resource scenarios<br>• Commission decision expected by Fall 2025<br>• RFPs expected in early 2026 |
| **Minnesota Resource Plan** | • Settlement filed October 2024<br>• Selected company owned resources: 420 MW natural gas CT; 300 MW battery<br>• Need for 4,200 MW of additional resources from 2027-2030<br>• Life extension of Prairie Island (2053 / 2054) and Monticello (2050)<br>• Requested Commission approval by 2025 Q1 |
| **SPS Resource Plan** | • RFP issued in July 2024 for 5,000 – 10,000 MW of generation by 2030<br>• Proposed portfolio filing Summer 2025<br>• Commission decisions expected in 2026 |

# Electric Sales Growth Forecast




Sales growth is back-end loaded in the five-year forecast, reflecting new data center load timing

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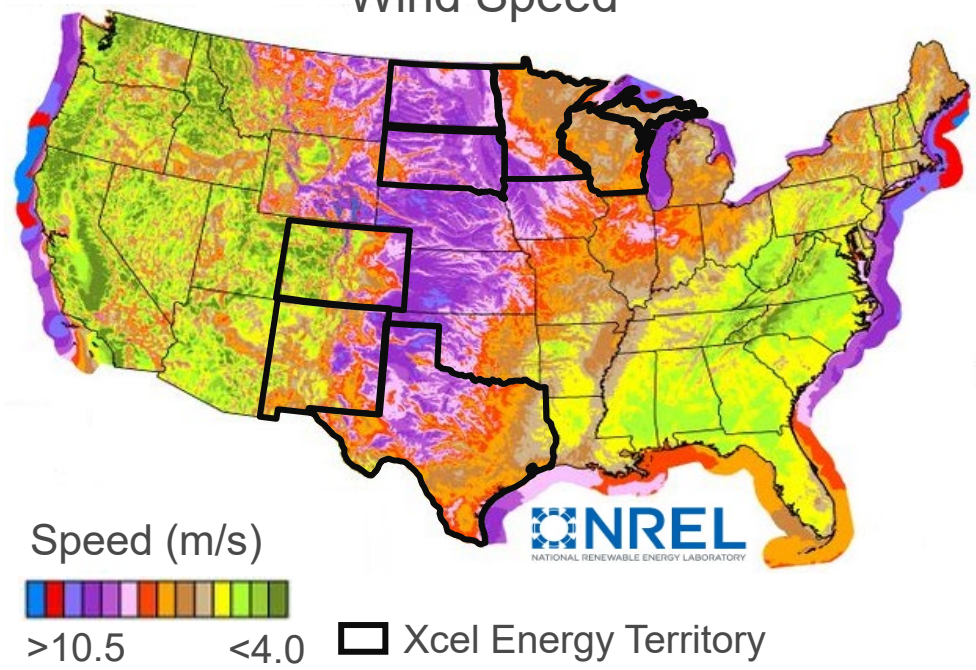
# APPENDIX

# STEEL FOR FUEL ADVANTAGE

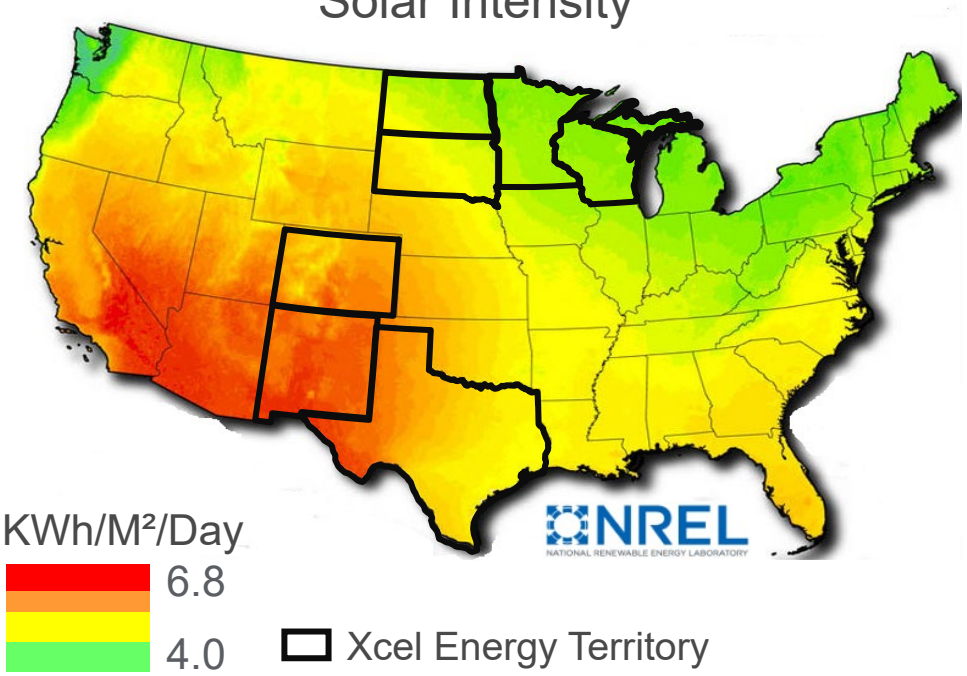
# Geographic Advantage for Renewables

## High-Capacity Factors Enable Greater Efficiency and Lower Costs

Wind Speed



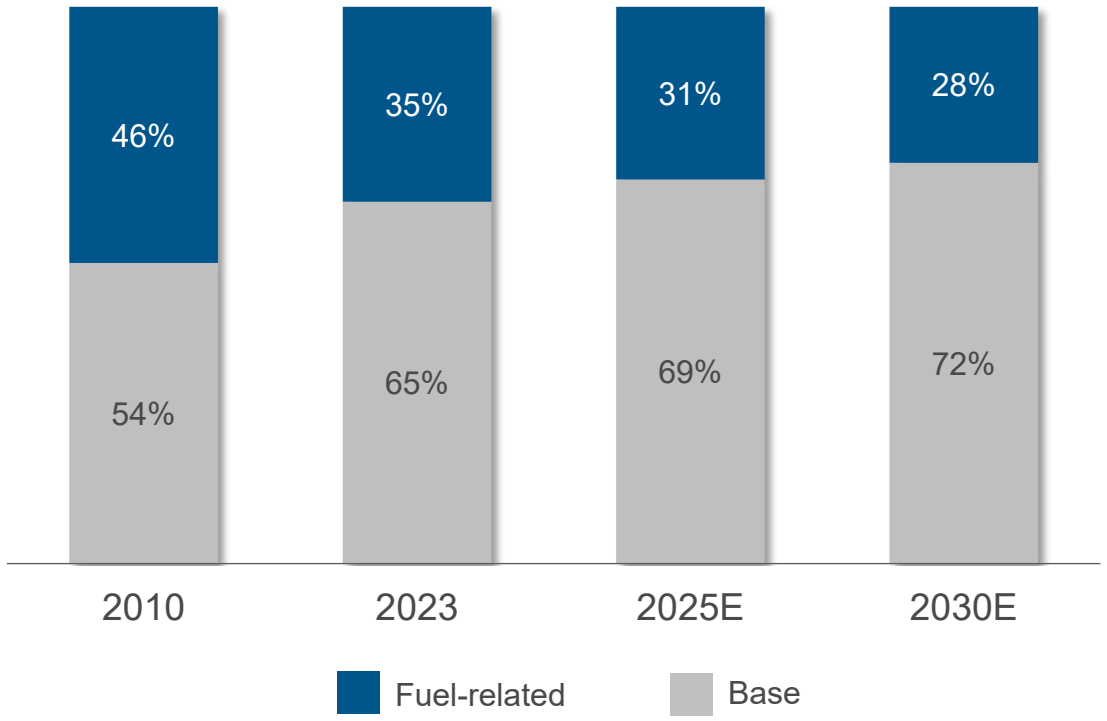

Solar Intensity



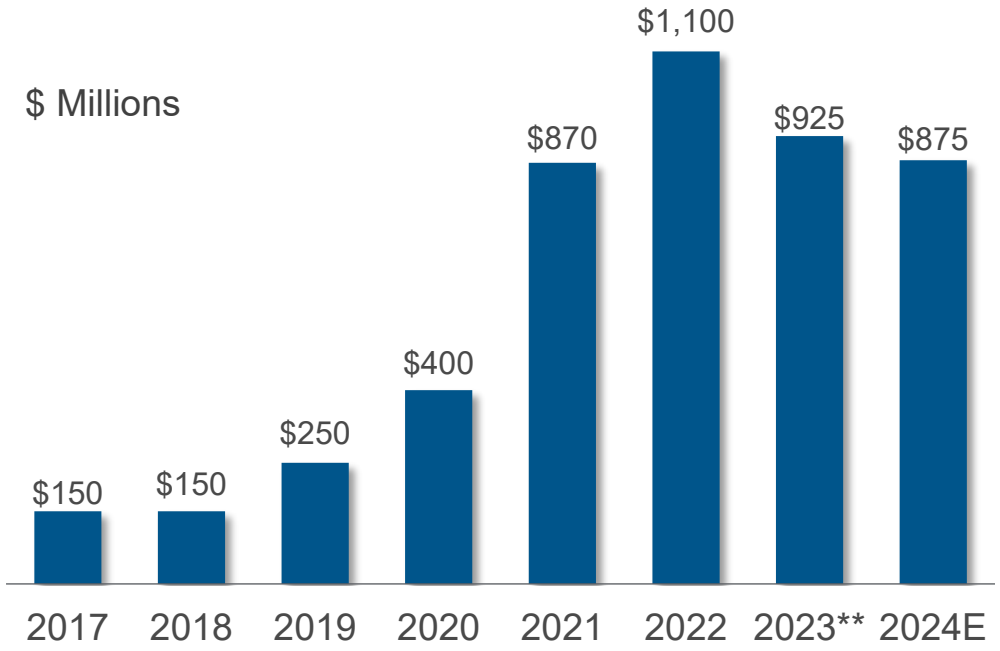

National Renewable Energy Laboratory with modification

# Committed to Affordability

## Declining Fuel Component of Bill



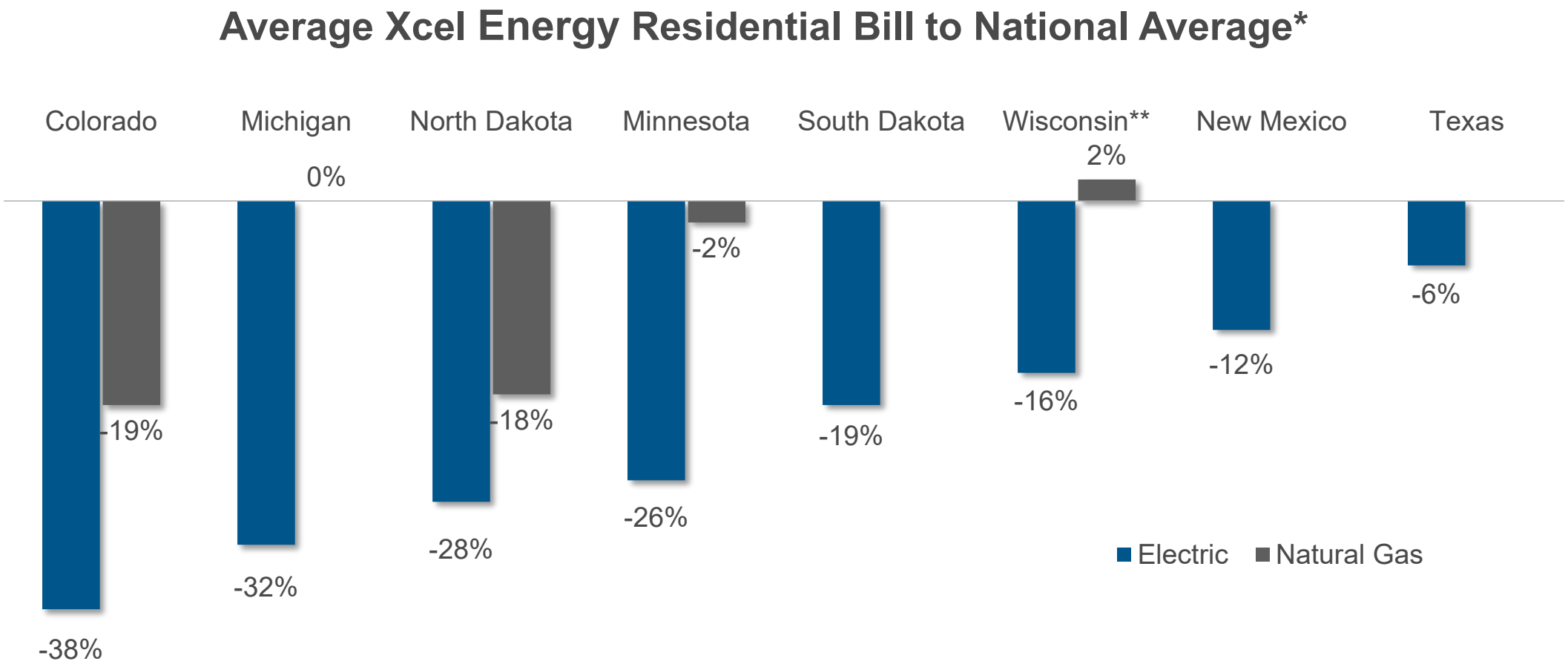

## Customer Savings from Wind Energy*




* Includes avoided fuel costs and PTCs

** Reduction in 2023 vs. 2022 driven by decline in natural gas pricing

# Committed to Affordability




* Electric based on 2019-2023 EIA data. Natural Gas based on 2018-2022 EIA data

** Includes recovery of Ashland manufactured gas plant remediation costs

# SUSTAINABILITY

# Comprehensive Sustainability Goals

| | Electricity* (from 2005 levels) | Natural Gas Service** (from 2020 levels) | Transportation*** (from 2020 levels) |
|---|---|---|---|
| 2030 | **80%** lower carbon emissions | **25%** lower greenhouse gases | **1 in 5** vehicles are EVs in our states |
| 2050 | **ZERO** carbon emissions | **NET-ZERO** natural gas service | **ZERO-CARBON FUEL** accessible within 1 mile |

**≤ RATE OF INFLATION**
customer bill increases

**SOCIAL IMPACT**
of coal closures mitigation

**WORKFORCE**
reflects our communities

**70% LESS**
water consumption by 2030

**LOCAL COMMUNITIES**
supported

**25% SPEND**
with diverse suppliers

* Companywide goal; work also underway to meet state clean energy goals in our service area

** Spans natural gas supply, delivery, and customer use

*** Includes the Xcel Energy fleet; zero-carbon fuel is electricity or other clean energy

# Sustainability Goals – Tangible Progress

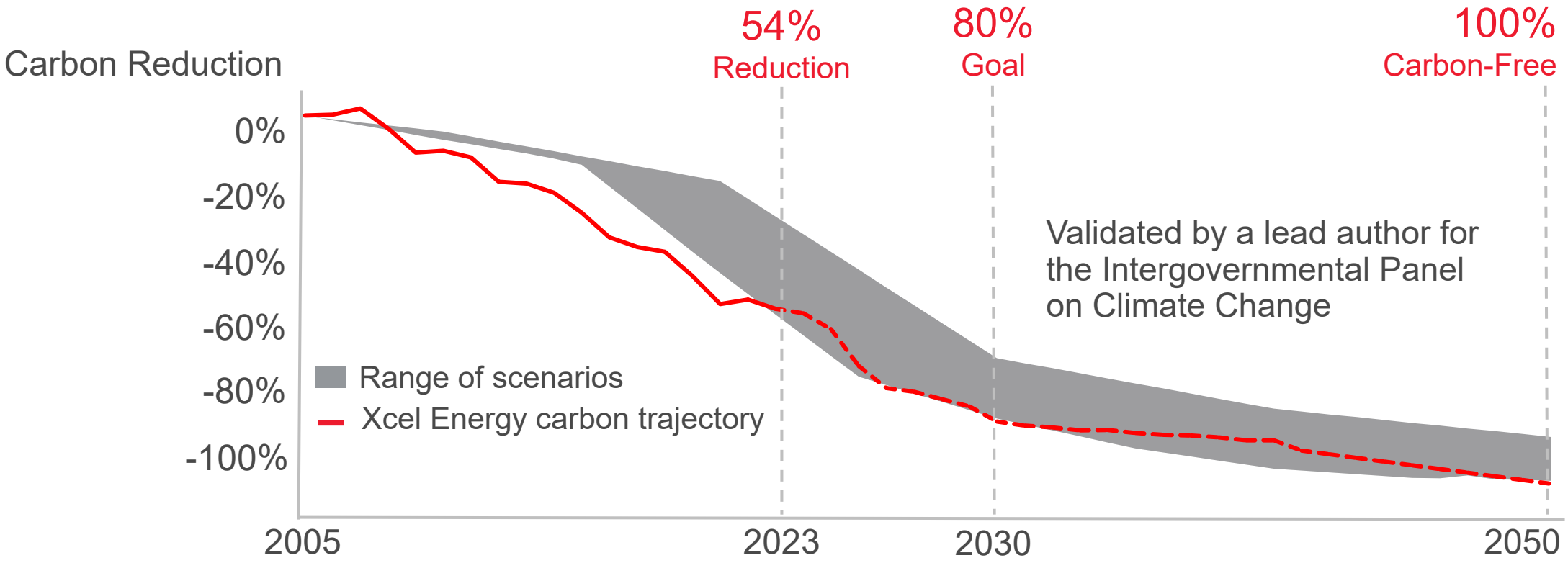
| | GOAL | PROGRESS |
|---|---|---|
| $CO_2$ | **80% lower carbon emissions by 2030, 100% carbon-free electricity by 2050*** | 54% reduction 2005 - 2023 |
| | **25% lower net GHG emissions by 2030, net-zero by 2050**** | Clean Heat Plan approved in Colorado<br>Filed Natural Gas Innovation Plan in Minnesota |
| | **70% less water consumption by 2030*** | 27% reduction 2005 - 2023 |
| | **Bill increases ≤ rate of inflation** | Residential electric 2014-2024E CAGR = 1.7%<br>Residential natural gas 2014-2024E CAGR = (0.8)% |
| | **1 in 5 EVs powered by 2030** | Programs approved in MN, CO, WI, and NM |
| | **Coal plant closure impacts mitigated** | 23 units retired, no forced workforce reductions |
| $ | **Local economies supported** | ~63% supply chain spend local in 2023<br>~$2.3 billion investment; 1,400 jobs in 2023 |
| | **Workforce reflects our communities** | Board: 31% female, 15% diverse<br>Workforce: 23% female, 19% diverse (YE 2023) |
| | **25% of spend with diverse & small suppliers by 2025** | ~22% ($1.3 billion) in 2023 |

* Includes owned and purchased electricity serving customers

** Spans natural gas supply, distribution and customer use

# Carbon Goals Aligned With Paris Accord: Electric Utility

## Goals Align with Science-Based Scenarios Likely to Achieve 1.5° C

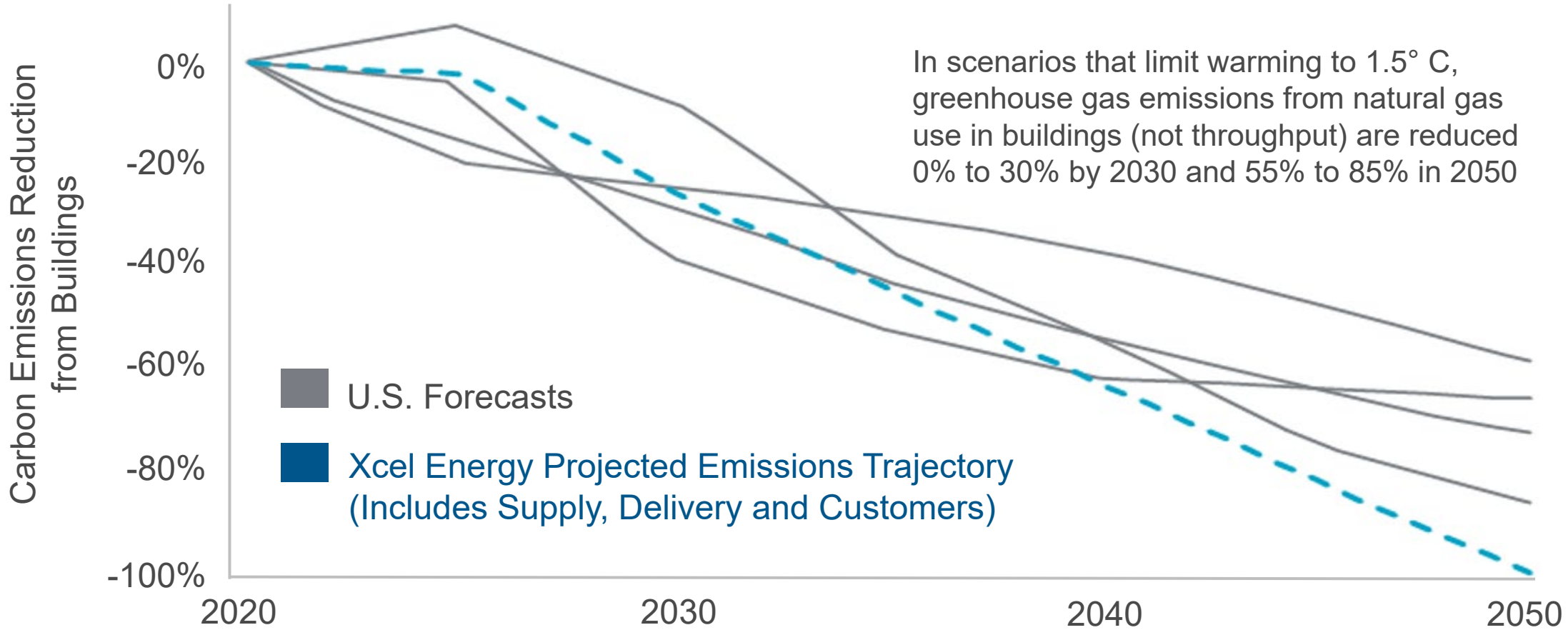



Validated by a lead author for the Intergovernmental Panel on Climate Change

Goal includes owned and purchased power

# Carbon Goals Aligned With Paris Accord: Natural Gas Utility

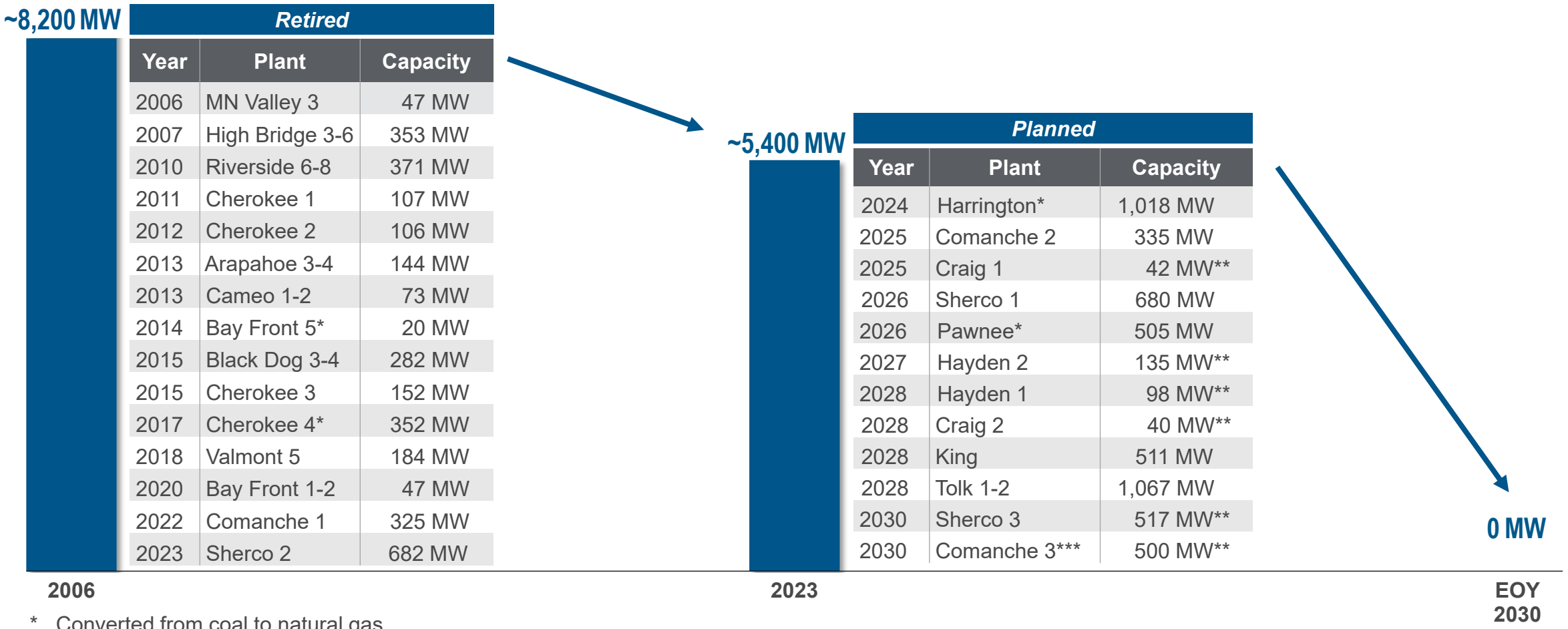
## Goals Align with Science-Based Scenarios Likely to Achieve 1.5° C




Validated by a lead author for the Intergovernmental Panel on Climate Change

# Out of Coal by 2030

## Coal Retirement Schedule




**Retired**

| Year | Plant | Capacity |
|---|---|---|
| 2006 | MN Valley 3 | 47 MW |
| 2007 | High Bridge 3-6 | 353 MW |
| 2010 | Riverside 6-8 | 371 MW |
| 2011 | Cherokee 1 | 107 MW |
| 2012 | Cherokee 2 | 106 MW |
| 2013 | Arapahoe 3-4 | 144 MW |
| 2013 | Cameo 1-2 | 73 MW |
| 2014 | Bay Front 5* | 20 MW |
| 2015 | Black Dog 3-4 | 282 MW |
| 2015 | Cherokee 3 | 152 MW |
| 2017 | Cherokee 4* | 352 MW |
| 2018 | Valmont 5 | 184 MW |
| 2020 | Bay Front 1-2 | 47 MW |
| 2022 | Comanche 1 | 325 MW |
| 2023 | Sherco 2 | 682 MW |

**Planned**

| Year | Plant | Capacity |
|---|---|---|
| 2024 | Harrington* | 1,018 MW |
| 2025 | Comanche 2 | 335 MW |
| 2025 | Craig 1 | 42 MW** |
| 2026 | Sherco 1 | 680 MW |
| 2026 | Pawnee* | 505 MW |
| 2027 | Hayden 2 | 135 MW** |
| 2028 | Hayden 1 | 98 MW** |
| 2028 | Craig 2 | 40 MW** |
| 2028 | King | 511 MW |
| 2028 | Tolk 1-2 | 1,067 MW |
| 2030 | Sherco 3 | 517 MW** |
| 2030 | Comanche 3*** | 500 MW** |

* Converted from coal to natural gas

** Based on Xcel Energy's ownership interest

*** Comanche 3 was added to the system in 2010 and is not reflected in 2006 coal remaining

# Voluntary Disclosures

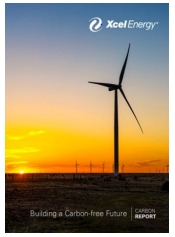
**FRAMEWORKS & STANDARDS**

- GRI — Alignment
- SASB — Alignment
- TCFD — Alignment
- SUSTAINABLE DEVELOPMENT GOALS — Alignment
- THE CLIMATE REGISTRY — Founding Member
- ONE OUR NATION'S ENERGY FUTURE — Member
- ICMA LMA LSTA — Sustainable Finance Principles Alignment

**REPORTS & DISCLOSURES**



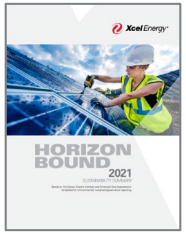

**Sustainability Report**




Carbon Scenarios



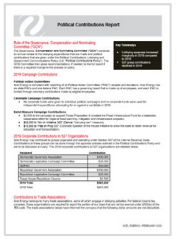

TCFD Response



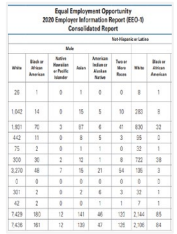

EEI/AGA Template




Natural Gas Vision



Political Contributions



EEO-1 Report




Financing Framework




Financing Impacts

**POLICIES & POSITION STATEMENTS**



Environmental Policy



Anti-Discrimination



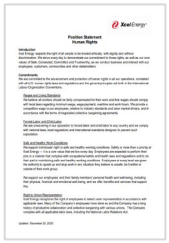
Environmental Justice




Anti-Retaliation




Lobbying & Contributions




Human Rights



Responsible Transition




Compliance Program




Employee/Supplier Codes of Conduct

Refer Sustainability Report for detailed ESG disclosures, which is available in ESG library on investor website.

# WILDFIRE MITIGATION

# Wildfire Risk Reduction Framework

**Situational awareness**
Weather stations, cameras, meteorology

**Stakeholder communications**
Communication, coordination, and real-time data

**Operational mitigations**
Wildfire safety operations (WSO) and Public Safety Power Shutoff (PSPS)

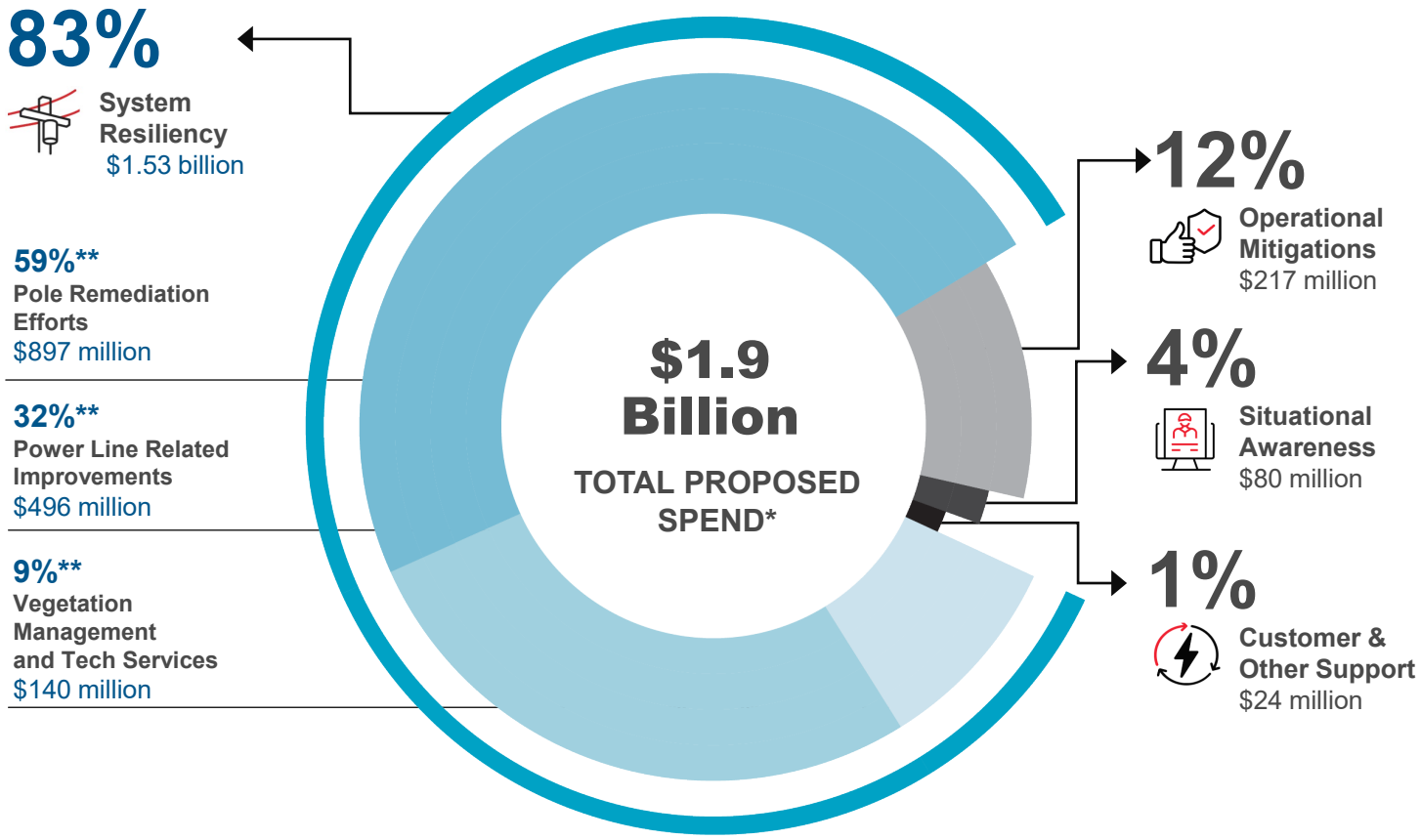
**Data and technology**
Innovative capabilities and a wildfire mitigation data platform

**System resilience**
System protections, infrastructure hardening, asset management, etc.

**Resilient organization & operating model**
Roles and responsibilities aligned to navigate changing environments

***Underpinned by education, outreach, and partner development.***
***Inclusive of a supportive federal and state policy alignment.***

# Colorado Wildfire Mitigation Plan 2025 – 2027




* $1.6 billion capital and $250 million O&M

** Percent allocations total 100% of system resiliency budget

## System Resiliency

**50**
miles of undergrounded power lines

**10,000**
pole replacements, with a focus on higher risk areas

## Operational Mitigations

**100%**
feeders enabled with Enhanced Powerline Safety Settings (EPSS) capability for higher risk areas

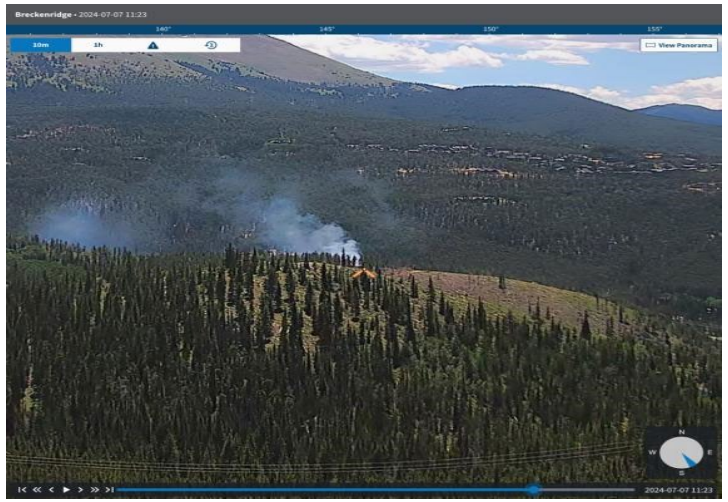
## Situational Awareness

**3x**
the number of AI-enabled wildfire monitoring cameras

**29,000**
non-traditional fault detection sensors deployed

# Situational Awareness – Pano AI

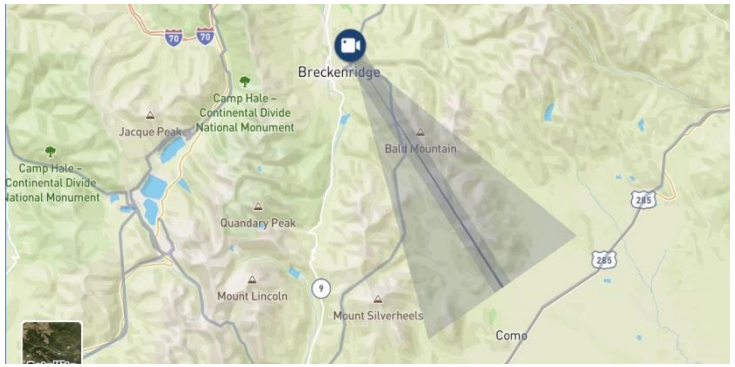
**Detection**

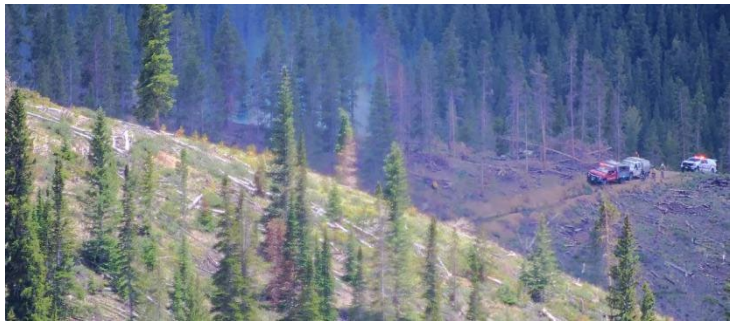





Pano AI detected an event caused by an abandoned campfire 21 minutes before WildCAD

**Confirmation**



Visual confirm, optical zoom, and maps enabled real-time situational awareness

**Response**







Early detection allowed for a quick multi-agency response

# Coordinated State and Federal Policy Approach

## State

- Create authority for Wildfire Mitigation Plans and Public Safety Power Shutoffs
- Reform state tort law applicable to wildfires:
  - Presumed prudence if following approved plan
- Develop cooperative plans with other local partners and industries
- Secure state programs for wildfire prevention
- Create backstop state fund

## Federal

- Create federal fund as a liability backstop
- Address the broad scope of potential third party wildfire damages under state law
- Require wildfire mitigation plans to access federal fund
- Address insurance, federal lands and other associated issues

# Smokehouse Creek Fire

- Our distribution poles appear to have been involved in an ignition of the Smokehouse Creek Fire and the smaller Reamer Fire (which burned into the Smokehouse Creek Fire)
  - We dispute claims that we acted negligently in maintaining and operating our infrastructure
  - We have established a claims process for those impacted by the Smokehouse Creek Fire
  - Received 185 claims
  - 97 claims resolved
  - 23 lawsuits filed
- We accrued a liability of $215 million with an offsetting insurance receivable (liability based on current information and subject to change)
- We have approximately $500 million of insurance to cover potential 2024 policy period losses
- Xcel Energy is unable to reasonably estimate an upper end of the loss range due to unknown facts and legal considerations that may impact the potential liability

# Marshall Wildfire

- Xcel Energy agrees with the Sheriff that Twelve Tribes caused the first ignition – which was burning for more than an hour before the second ignition
- We strongly disagree with the conclusions in the Sheriff's report that we caused the second ignition, which reportedly started 80 to 110 feet away from Xcel Energy's power lines
- The Sherriff's report stated that it cannot be ruled out that the second ignition was caused by an underground coal fire
- Colorado courts do not apply strict liability. For negligence claims, Colorado courts look to whether a utility operated its system with a heightened duty of care consistent with the practical conduct of its business, and liability does not extend to occurrences that cannot be reasonably anticipated
- The Sheriff's report stated that no design, installation or maintenance defects were identified on our electrical circuit in the area of the second ignition
- Target trial date: September 2025.  Trial will focus on determination of liability (vs damages)

# Marshall Fire Spread Timeline

**By the time of the second ignition (~12:20 p.m.), fire from first ignition had already spread to Superior**

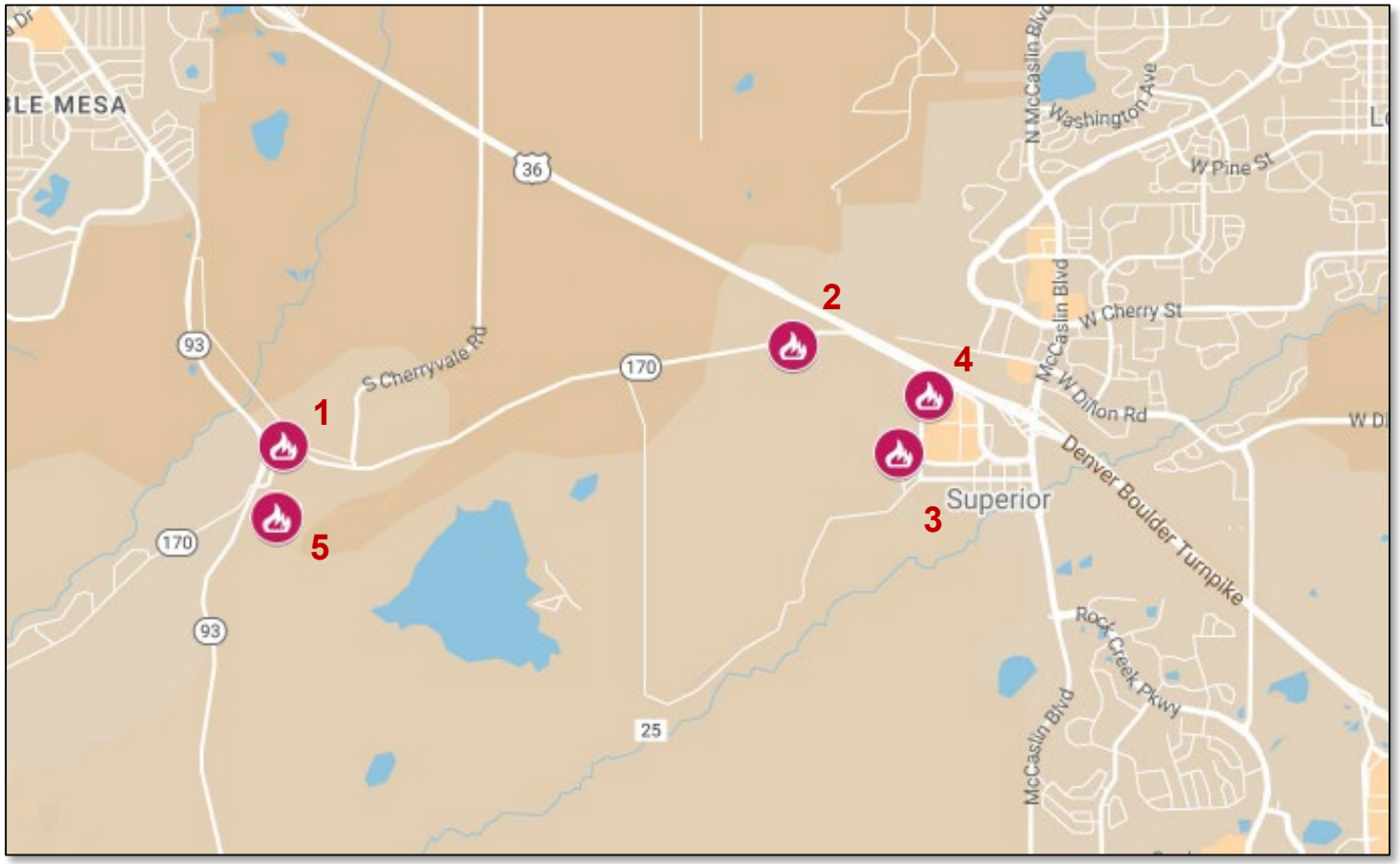
**(1) Approximately 11 a.m. –** First ignition on Twelve Tribe's property

**(2) 12:03 p.m. –** Fire reported past Howard Barry Water Treatment Plant

**(3) 12:06 p.m. –** "Flames reported at the back of Sagamore subdivision"

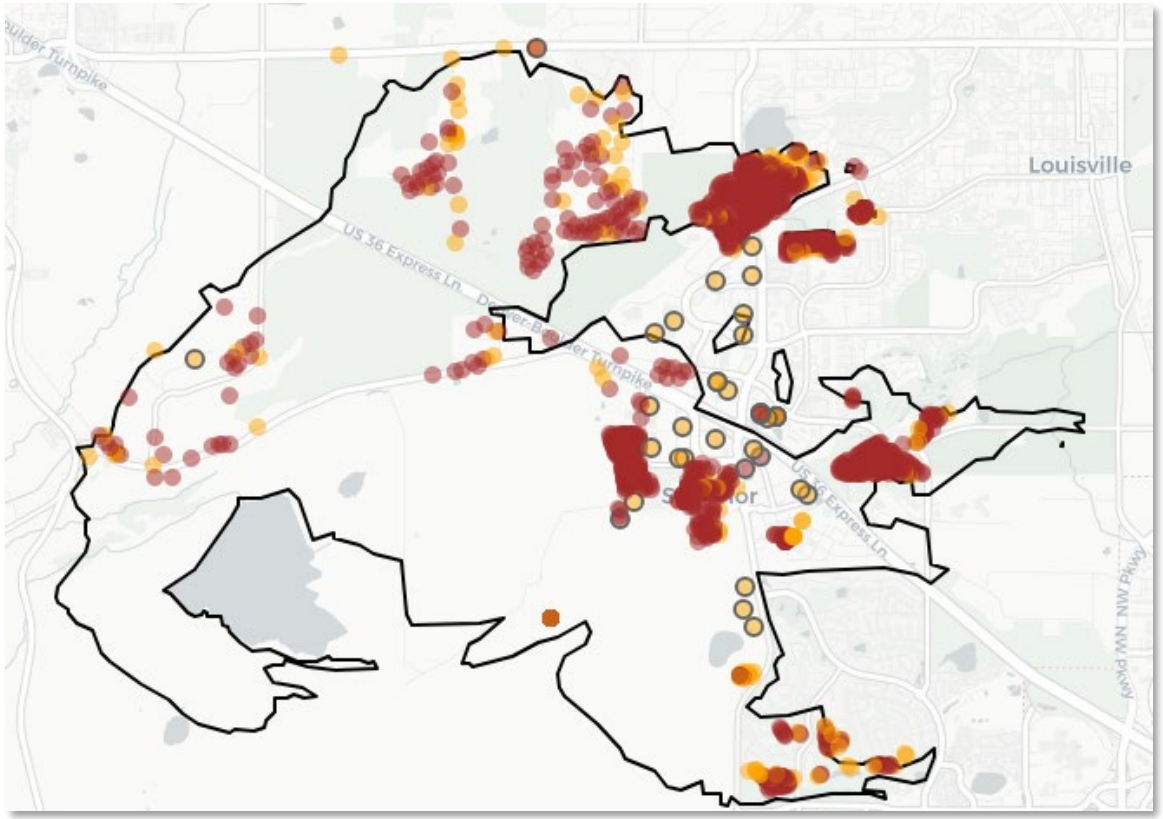
**(4) 12:08 p.m. –** Video shows embers showering Costco parking lot at 600 Marshall Road, approx. 3 miles from the location of first ignition

**(5) Approximately 12:20 p.m. –** Second ignition at Marshall Mesa Trailhead Area

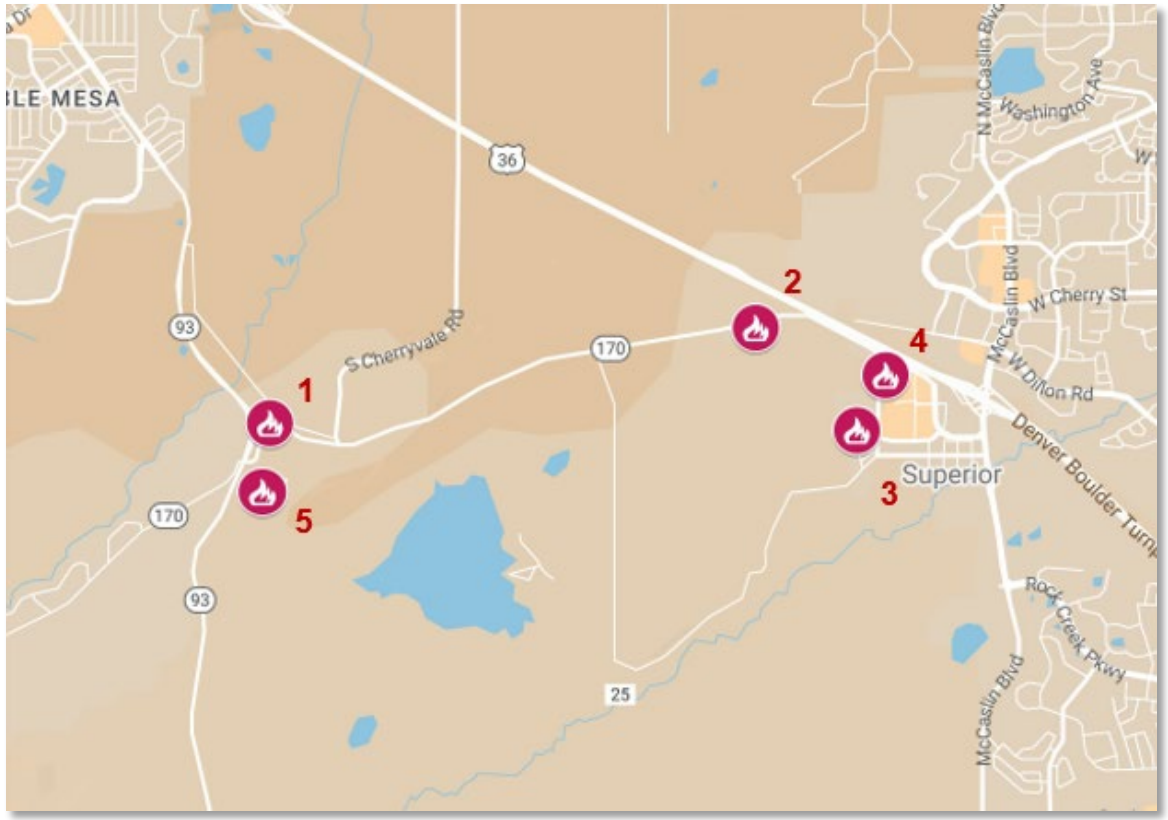


# Marshall Fire Spread Timeline

## Red/Orange Dots Show Property Damage




## Fire Spread Leading to Time of Second Ignition




Source: Denver Post

# FINANCIAL SUPPLEMENT

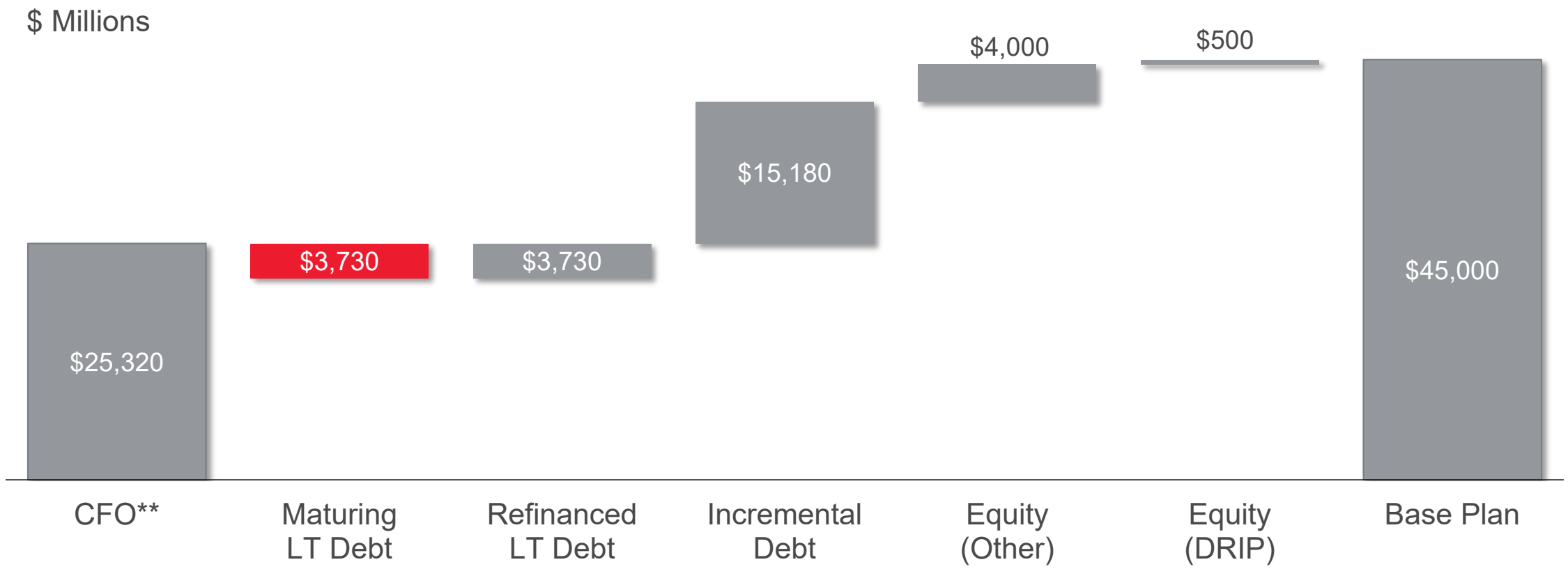
# Strong Balance Sheet and Credit Metrics

| Plan | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|---|---|---|---|---|---|
| FFO/Debt | ~17% | ~17% | ~17% | ~17% | ~17% | ~17% |
| Debt/EBITDA | 5.3x | 5.6x | 5.4x | 5.3x | 5.1x | 5.0x |
| Equity Ratio | 40% | 41% | 41% | 41% | 41% | 41% |
| Hold Co Debt/Total Debt | 24% | 23% | 21% | 22% | 22% | 22% |

| Credit Ratings | Moody's | S&P | Fitch |
|---|---|---|---|
| Xcel Energy Unsecured | Baa1 | BBB | BBB+ |
| NSPM Secured | Aa3 | A | A+ |
| NSPW Secured | A1 | A | A+ |
| PSCo Secured | A1 | A | A+ |
| SPS Secured | A3 | A- | A- |

Credit metrics based on base capital forecast, include tax credit transferability, and do not reflect rating agency adjustments. The FFO/Debt and Debt/EBITDA ratios are non-GAAP financial measures. FFO is generally calculated as GAAP-basis net cash provided by operating activities, adjusted for working capital and other items. EBITDA is generally calculated as GAAP-basis net income before interest, taxes, depreciation and amortization. Due to the forward-looking nature of these measures, Xcel Energy is unable to provide a reconciliation of these measures to the corresponding GAAP measures.

# Financing Plan 2025 – 2029*




* Financing plans reflect tax credit transferability and are subject to change

** Cash from operations is net of dividends and pension funding

*** Additional capital investment above the Base Plan would be funded with approximately 40% equity and 60% debt

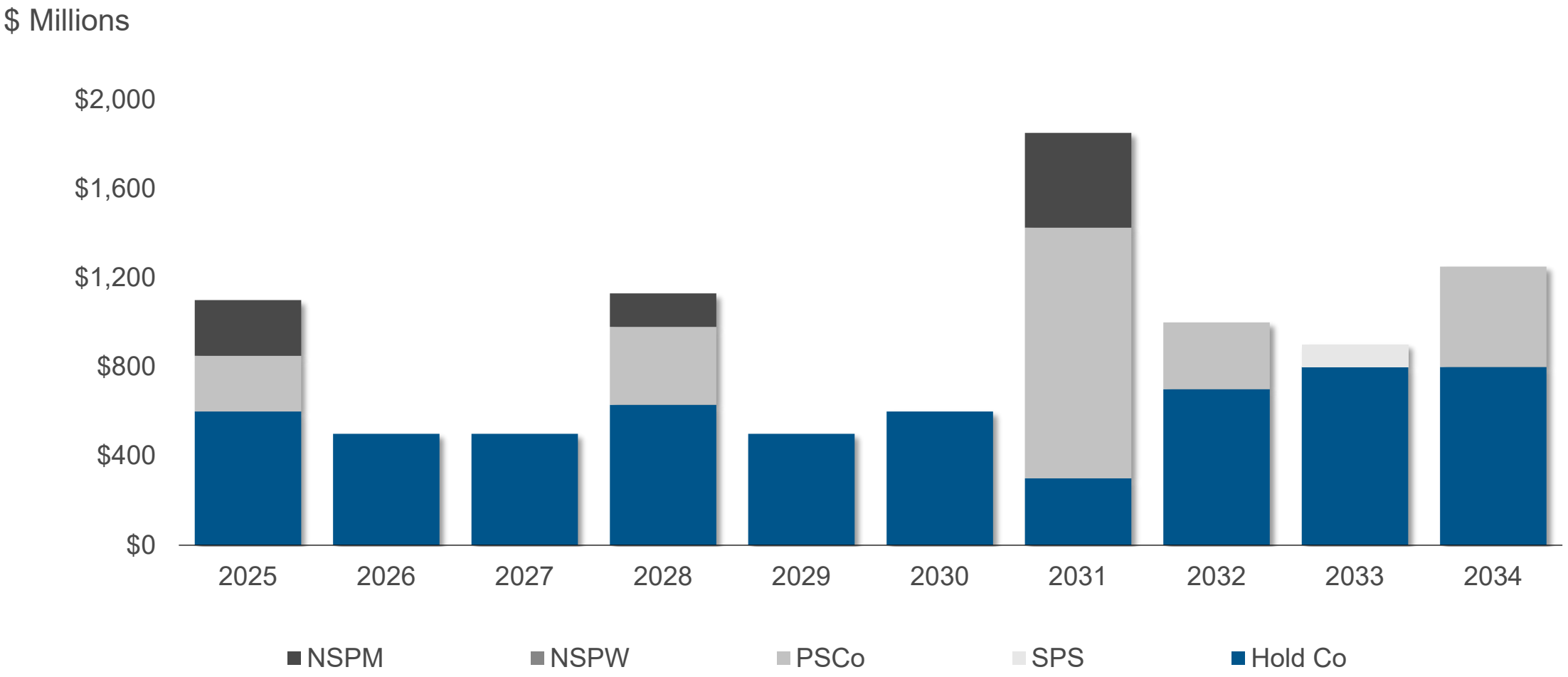
# 2025 Debt Financing Plan

$ Millions

| Issuer | Security | Amount | Timing |
|---|---|---|---|
| Hold Co | Unsecured Bonds | $800 | Q1 |
| NSPM | First Mortgage Bonds | $1,100 | Q2 |
| NSPW | First Mortgage Bonds | $250 | Q2 |
| PSCo | First Mortgage Bonds | $2,000 | Q2 & Q3 |
| SPS | First Mortgage Bonds | $350 | Q2 |

Financing plans are subject to change, depending on capital expenditures, regulatory outcomes, internal cash generation, market conditions, changes in tax policies, and other factors

# Debt Maturities

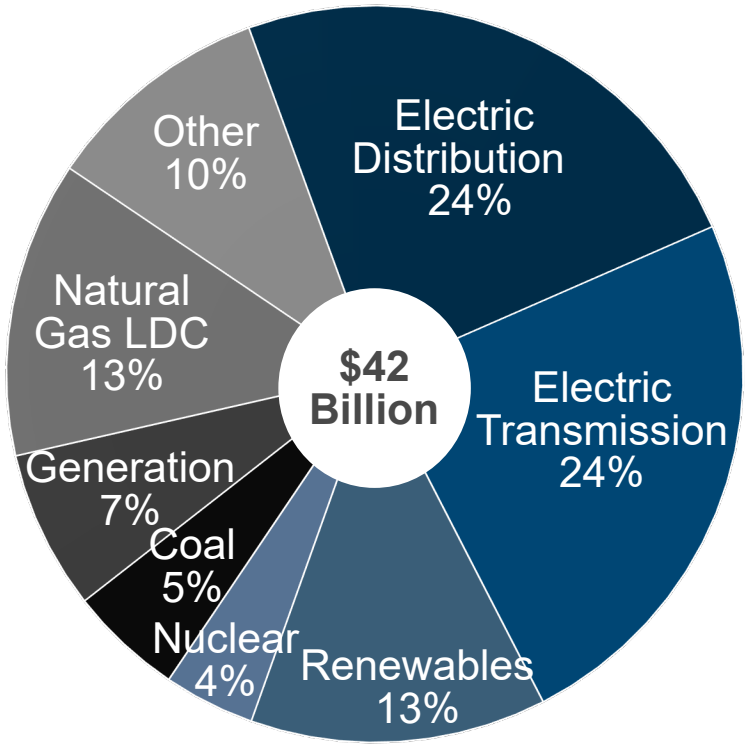


# Reconciliation – Ongoing EPS to GAAP EPS

| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 YTD |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Ongoing EPS** | **$2.03** | **$2.09** | **$2.21** | **$2.30** | **$2.47** | **$2.64** | **$2.79** | **$2.96** | **$3.17** | **$3.35** | **$2.69** |
| Loss on Monticello LCM/EPU Project | - | (0.16) | - | - | - | - | - | - | - | - | - |
| Impact of Tax Cuts & Jobs Act | - | - | - | (0.05) | - | - | - | - | - | - | - |
| Loss on Comanche Unit 3 litigation | - | - | - | - | - | - | - | - | - | (0.05) | - |
| Workforce reduction expenses | - | - | - | - | - | - | - | - | - | (0.09) | - |
| Sherco Unit 3 2011 outage refunds | - | - | - | - | - | - | - | - | - | - | (0.06) |
| **GAAP EPS** | **$2.03** | **$1.94** | **$2.21** | **$2.25** | **$2.47** | **$2.64** | **$2.79** | **$2.96** | **$3.17** | **$3.21** | **$2.63** |
| Amounts may not sum due to rounding | | | | | | | | | | | |

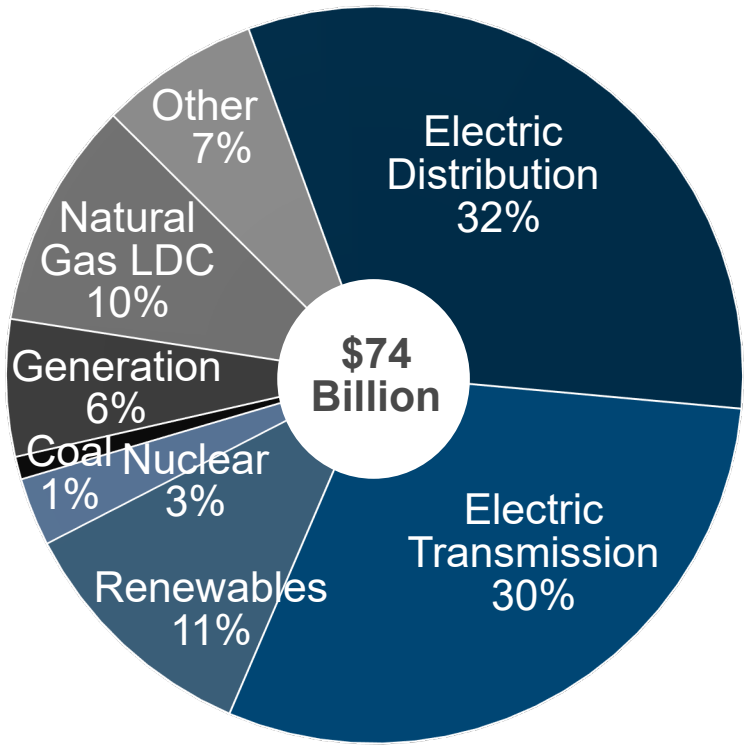
Xcel Energy's management believes that ongoing earnings reflects management's performance in operating the company and provides a meaningful representation of the performance of Xcel Energy's core business. In addition, Xcel Energy's management uses ongoing earnings internally for financial planning and analysis, for reporting of results to the Board of Directors, and when communicating its earnings outlook to analysts and investors.

# Diverse Asset Base




2023

**Coal Rate Base Declines from 5% to 1%**

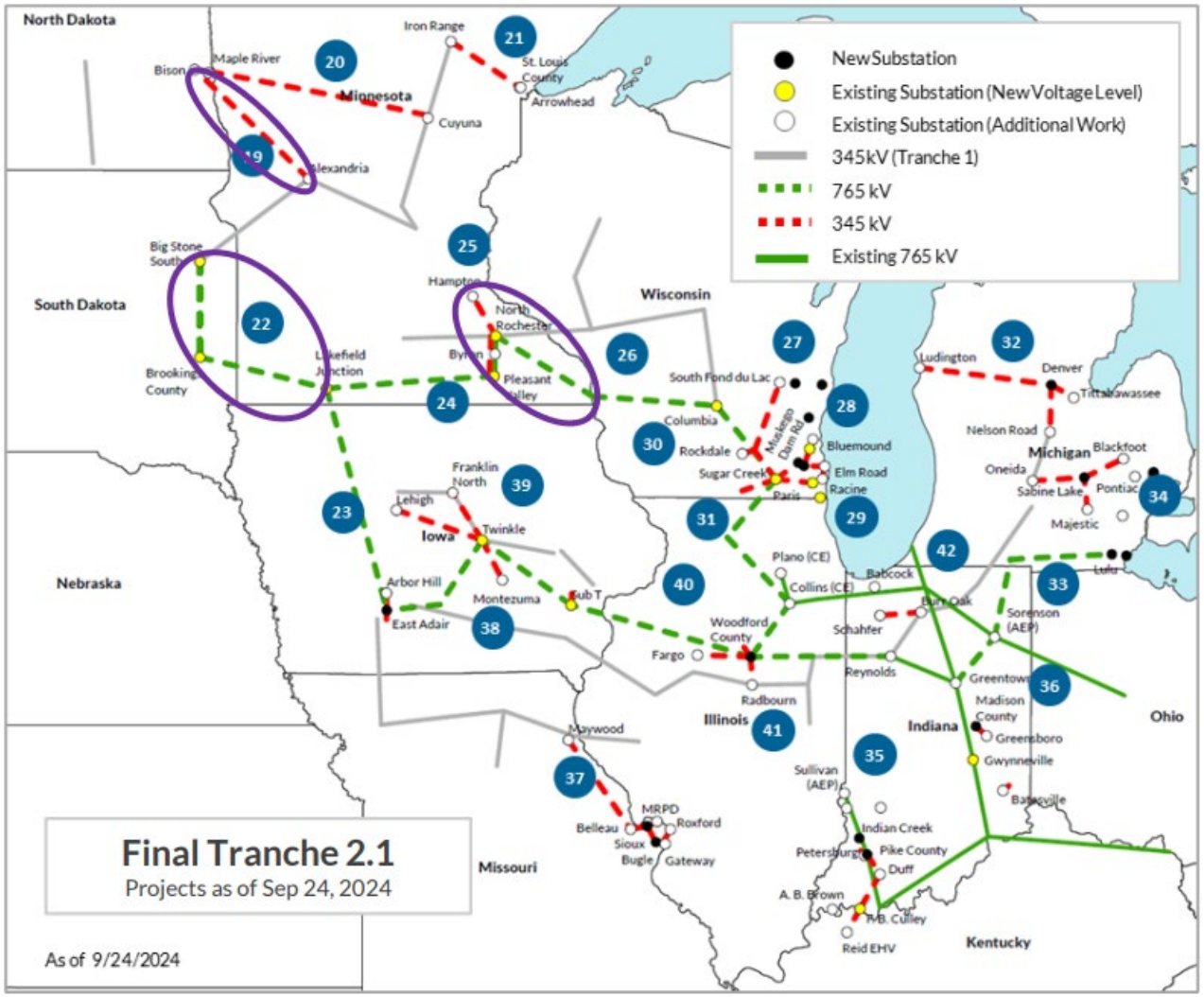



2029E

# RFP Schedule

| | RFP | In-Service By | Status |
|---|---|---|---|
| NSP | 800 MW Firm Dispatchable | 2028 | • Settlement pending MPUC approval (2025 Q1)<br>• 420 MW company-owned gas CT<br>• 300 MW company-owned battery |
| | 1,200 MW Build-Own-Transfer Wind | 2027-2028 | • Recommendation filing 2024 Q4<br>• Commission decision expected mid-2025 |
| | 650 MW Solar + Storage | 2027-2029 | • Recommendation filing 2025 Q2<br>• Commission decision expected 2026 |
| | 1,600 MW Solar, Wind, Storage, Hybrid | 2029 | • Recommendation filing 2025 Q2<br>• Commission decision expected 2025 |
| SPS | 3,200 MW Accredited Capacity<br>(5,000 – 10,000 MW nameplate capacity) | 2029 / 2030 | • Recommendation filing Summer 2025<br>• Commission decisions expected 2026 |

# MISO Tranche 2.1 Portfolio




- Xcel Energy will be directly assigned portions of projects 19, 22, 23, 24, and 26
- Estimated investment of ~$2.1 billion
- Most projects (except in Wisconsin) are not eligible for competitive solicitation
- MISO Board approval December 2024

# Base Capital Expenditures by Function

$ Millions

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|---|---|---|---|---|
| Electric Distribution | $2,570 | $3,000 | $3,400 | $3,320 | $3,540 | $15,830 |
| Electric Transmission | $2,260 | $2,860 | $2,740 | $2,390 | $2,310 | $12,560 |
| Renewables | $3,360 | $1,400 | $260 | $0 | $0 | $5,020 |
| Electric Generation | $1,210 | $1,150 | $910 | $580 | $620 | $4,470 |
| Other | $800 | $750 | $750 | $650 | $750 | $3,700 |
| Natural Gas | $800 | $680 | $690 | $630 | $620 | $3,420 |
| **Total** | **$11,000** | **$9,840** | **$8,750** | **$7,570** | **$7,840** | **$45,000** |

Base capital forecast excludes additional generation investment associated with resource plans and SPP and MISO Tranche 2 transmission projects

# Base Capital Expenditures by Company

$ Millions

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|---|---|---|---|---|
| NSPM | $3,240 | $2,500 | $2,830 | $2,080 | $2,570 | $13,220 |
| NSPW | $640 | $650 | $690 | $660 | $670 | $3,310 |
| PSCo | $5,820 | $5,190 | $3,940 | $3,780 | $3,550 | $22,280 |
| SPS | $1,400 | $1,540 | $1,280 | $1,040 | $1,040 | $6,300 |
| Other* | ($100) | ($40) | $10 | $10 | $10 | ($110) |
| **Total** | **$11,000** | **$9,840** | **$8,750** | **$7,570** | **$7,840** | **$45,000** |

Base capital forecast excludes additional generation investment associated with resource plans and SPP and MISO Tranche 2 transmission projects

# Regulatory Framework by Company

| | NSPM | NSPW | PSCo | SPS |
|---|---|---|---|---|
| Multi-year Rate Plans | ✓ | ✓ | Allowed | |
| Forward Test Year | ✓ MN & ND | ✓ | Allowed | ✓ NM |
| Interim Rates | ✓ | | Allowed | |
| Fuel Recovery Mechanism | ✓ | ✓ | ✓ | ✓ |
| Capacity Recovery Mechanism | | | ✓ | ✓ |
| Renewable Rider | ✓ MN & ND | | ✓ | ✓ NM |
| Transmission Rider | ✓ MN & ND | | ✓ | ✓ TX |
| Distribution or Advanced Grid Rider | ✓ MN | | ✓ | ✓ TX & NM |
| Infrastructure Rider | ✓ SD | | | |
| Generation Rider | | | | ✓ TX |
| Pension Deferral Mechanism | ✓ MN | ✓ | ✓ | ✓ |
| Property Tax Deferral/True-up | ✓ MN | | ✓ | |
| Decoupling | ✓ MN | | | |

# 2023 Rate Base and ROEs

| OpCo | Jurisdiction | YE 2023 Rate Base ($ millions) | YE 2023 Authorized ROE (%) | YE 2023 W/N Earned ROE (%) | Regulatory Status |
|---|---|---|---|---|---|
| NSPM | MN Electric | 12,482 | 9.25 | 9.03 | 2025-2026 FTY filed, decision expected 2026 |
| | MN Natural Gas | 1,230 | 9.57 | 5.61 | Settlement filed, decision expected 2025 Q1 |
| | ND Electric | 732 | 9.50 | 9.40 | Rates effective January 2021, based on FTY |
| | ND Natural Gas | 158 | 9.80 | 6.05 | Settlement filed, decision expected 2024 Q4 |
| | SD Electric | 1,000 | Blackbox | 8.57 | Rates effective July 2023, based on 2021 HTY |
| NSPW | WI Electric | 2,000 | 10.00 | 11.24 | Rates effective January 2024, based on 2024 FTY |
| | WI Natural Gas | 257 | 10.00 | 6.29 | Rates effective January 2024, based on 2024 FTY |
| | MI Elec. & Nat. Gas | 63 | 9.70(e)/9.80(g) | 6.65 | Electric 2025 FTY filed; natural gas 2023-2024 MYP effective Jan. 2023 |
| PSCo | CO Electric | 11,558 | 9.30 | 8.18 | Rates effective September 2023, based on 2022 HTY |
| | CO Natural Gas | 4,271 | 9.20-9.50 | 5.01 | Rates effective November 2024, based on 2023 HTY |
| | Wholesale/Steam | 1,096 | * | * | |
| SPS | TX Electric | 3,702 | Blackbox | 8.86** | Rates effective February 2024, based on 2022 HTY |
| | NM Electric | 2,389 | 9.55 | 10.23** | Rates effective October 2023, based on 2024 FTY |
| | SPS Wholesale | 1,020 | *** | *** | |

* Authorized ROE for PSCo transmission and production formula = 9.72%

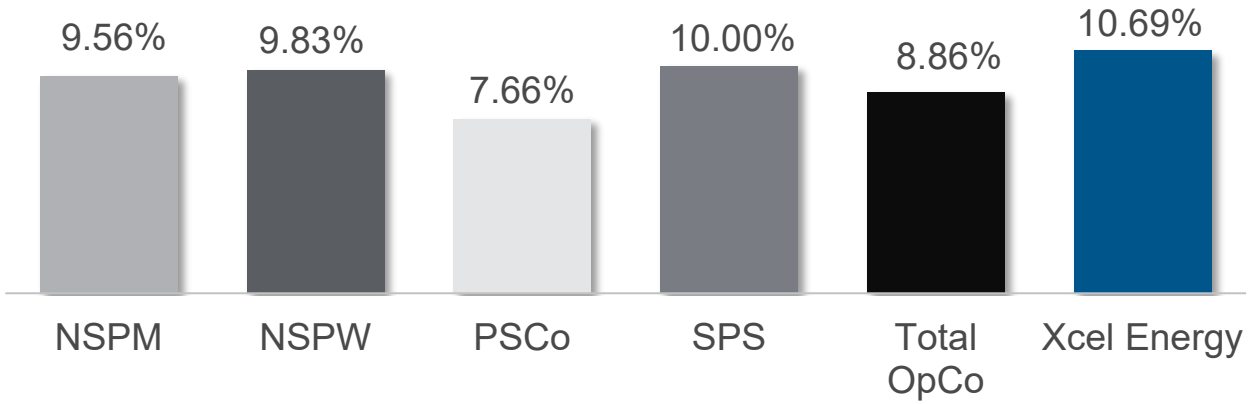
** Actual ROE, not weather-normalized

*** Transmission ROE = 10.50% and production formula ROE = 10.00%

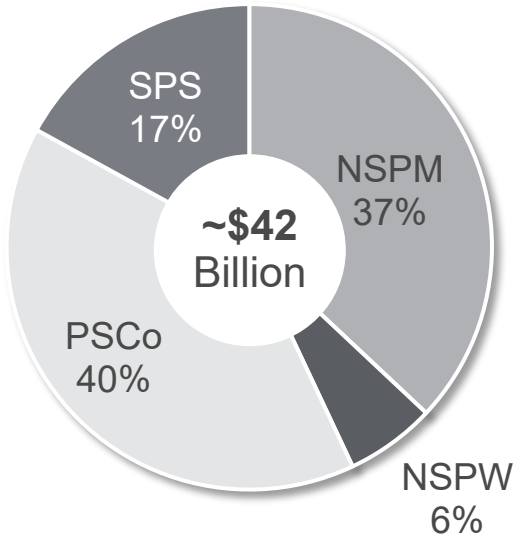
# ROE Results – Ongoing Earnings

## Ongoing ROE*

Twelve Months Ended 9/30/2024




## 2023 Rate Base



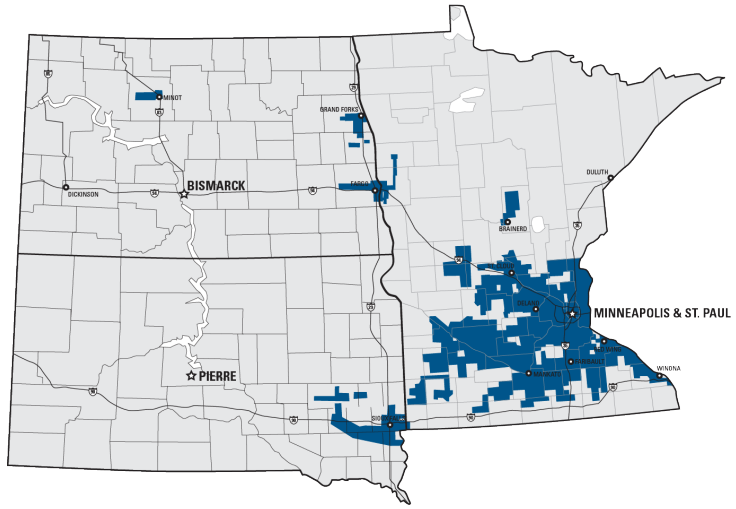

* Ongoing ROEs exclude impacts of workforce reduction and Sherco Unit 3 outage refunds

# COMPANY PROFILES

# NSPM Overview

**Electric – Retail**
1.5 million customers
33 million MWh

**Natural Gas – Retail**
0.6 million customers
83 million MMBtu

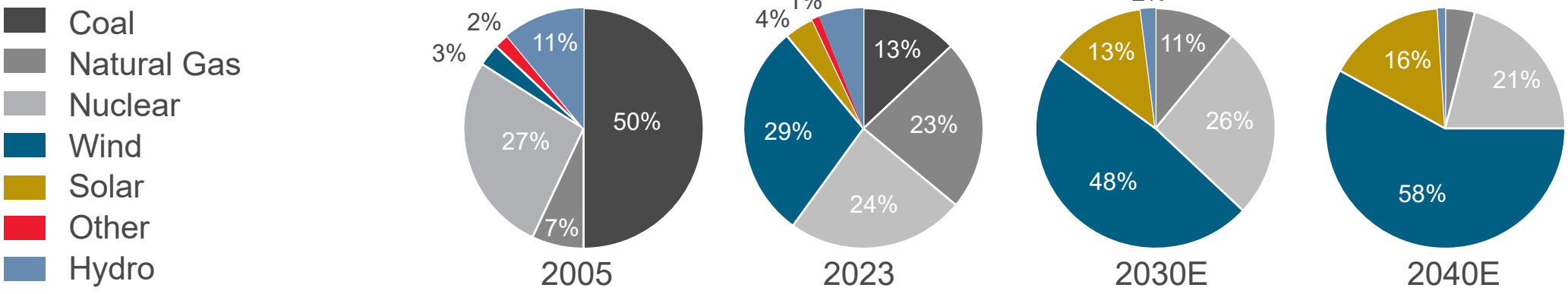



| 2023 Financials | Ongoing | GAAP |
|---|---|---|
| Net Income | $730 million | $707 million |
| Assets | $25.0 billion | $25.0 billion |
| ROE | 9.11% | 8.82% |
| Equity Ratio | 52.3% | 52.3% |

**Credit Ratings (Secured)**

| | |
|---|---|
| Moody's | Aa3 |
| S&P | A |
| Fitch | A+ |

**NSP System Energy Mix**



# NSPM Base Capital Expenditures by Function

$ Millions

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|---|---|---|---|---|
| Electric Distribution | $750 | $860 | $1,000 | $970 | $1,130 | $4,710 |
| Electric Transmission | $560 | $710 | $810 | $330 | $530 | $2,940 |
| Electric Generation | $520 | $460 | $540 | $350 | $420 | $2,290 |
| Other | $450 | $340 | $340 | $290 | $360 | $1,780 |
| Renewables | $760 | $0 | $0 | $0 | $0 | $760 |
| Natural Gas | $200 | $130 | $140 | $140 | $130 | $740 |
| **Total** | **$3,240** | **$2,500** | **$2,830** | **$2,080** | **$2,570** | **$13,220** |

# NSPM Rate Case Updates

## Minnesota Electric
Proceeding No. 24-320

November 2024 request

- Base rate increase of ~$491 million over two years
- ROE of 10.3%, equity ratio of 52.5%
- Forward test year:
  - 2025 rate base ~$13.2 billion
  - 2026 rate base ~$14.0 billion
- Interim rates of $224 million effective January 2025
- Decision expected in 2026

## North Dakota Electric
Proceeding No. 24-376

December 2024 request

- Base rate increase of ~$45 million
- ROE of 10.3%, equity ratio of 52.5%
- 2025 forward test year
- Interim rates of $27 million effective February 2025
- Decision expected late 2025

# NSPM Rate Case Updates

## Minnesota Natural Gas
Proceeding No. 23-413

November 2023 request

- Base rate increase of ~$59 million
- ROE of 10.2%; equity ratio of 52.5%
- 2024 forward test year
- Rate base of $1.27 billion
- Interim rates of $51 million in effect January 2024

June 2024 unopposed settlement

- Rate increase of ~$46 million
- ROE of 9.6%; equity ratio of 52.5%
- Continued decoupling mechanism
- Decision expected 2025 Q1

## North Dakota Natural Gas
Proceeding No. 23-367

December 2023 request

- Base rate increase of ~$8.5 million
- ROE of 10.2%; equity ratio of 52.5%
- 2024 forward test year
- Rate base of $168 million
- Interim rates of ~$8 million in effect March 2024

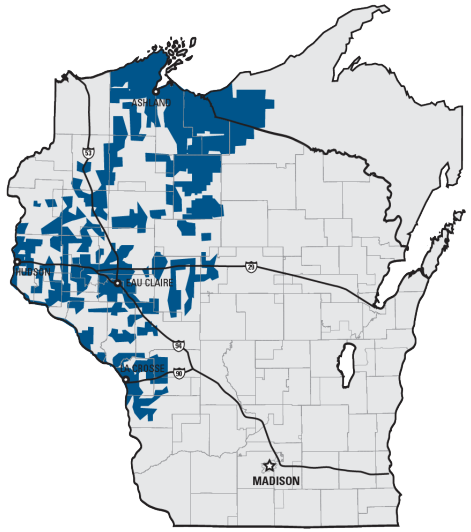
August 2024 settlement

- Rate increase of ~$7.3 million
- ROE of 9.9%; equity ratio of 52.5%
- Verbally approved November 2024; written decision expected by year-end 2024

# NSPW Overview

**Electric – Retail**
~300,000 customers
7 million MWh

**Natural Gas – Retail**
~100,000 customers
15 million MMBtu

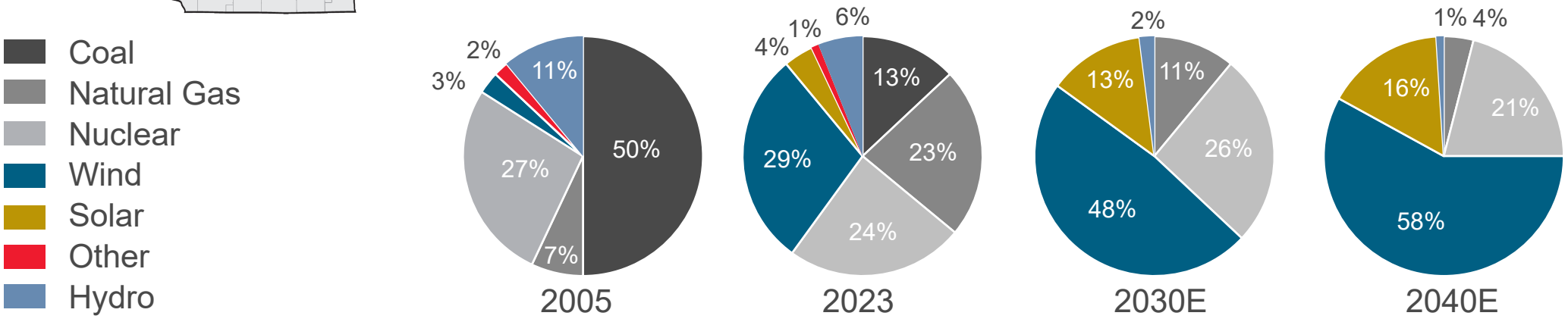



| 2023 Financials | Ongoing | GAAP |
|---|---|---|
| Net Income | $140 million | $136 million |
| Assets | $3.7 billion | $3.7 billion |
| ROE | 10.67% | 10.38% |
| Equity Ratio | 51.8% | 51.8% |

**Credit Ratings (Secured)**

| | |
|---|---|
| Moody's | A1 |
| S&P | A |
| Fitch | A+ |

**NSP System Energy Mix**



# NSPW Base Capital Expenditures by Function

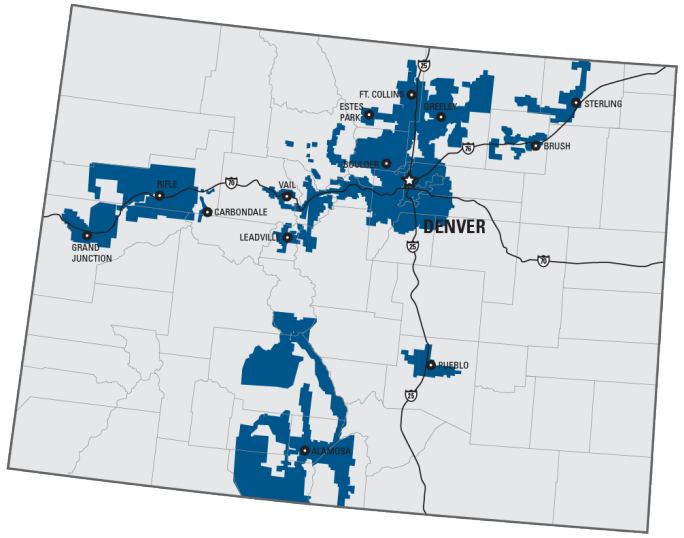
$ Millions

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|---|---|---|---|---|
| Electric Transmission | $180 | $250 | $300 | $340 | $310 | $1,380 |
| Electric Distribution | $200 | $200 | $220 | $180 | $230 | $1,030 |
| Other | $90 | $100 | $70 | $60 | $60 | $380 |
| Electric Generation | $120 | $50 | $50 | $40 | $30 | $290 |
| Natural Gas | $50 | $50 | $50 | $40 | $40 | $230 |
| **Total** | **$640** | **$650** | **$690** | **$660** | **$670** | **$3,310** |

# PSCo Overview

**Electric – Retail**
1.6 million customer
28 million MWh

**Natural Gas – Retail**
1.5 million customers
149 million MMBtu

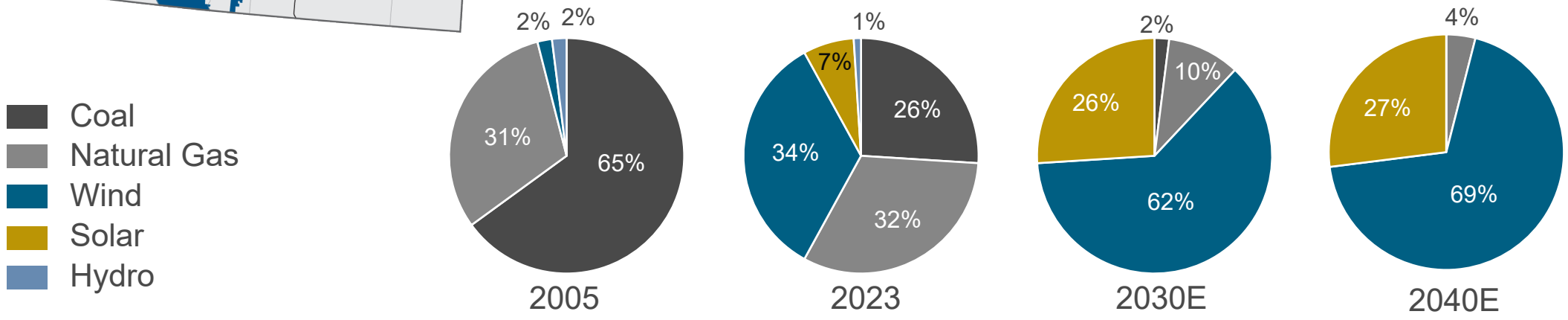



| 2023 Financials | Ongoing | GAAP |
|---|---|---|
| Net Income | $737 million | $695 million |
| Assets | $24.6 billion | $24.6 billion |
| ROE | 7.77% | 7.32% |
| Equity Ratio | 55.6% | 55.6% |

**Credit Ratings (Secured)**

| | |
|---|---|
| Moody's | A1 |
| S&P | A |
| Fitch | A+ |

## PSCo System Energy Mix



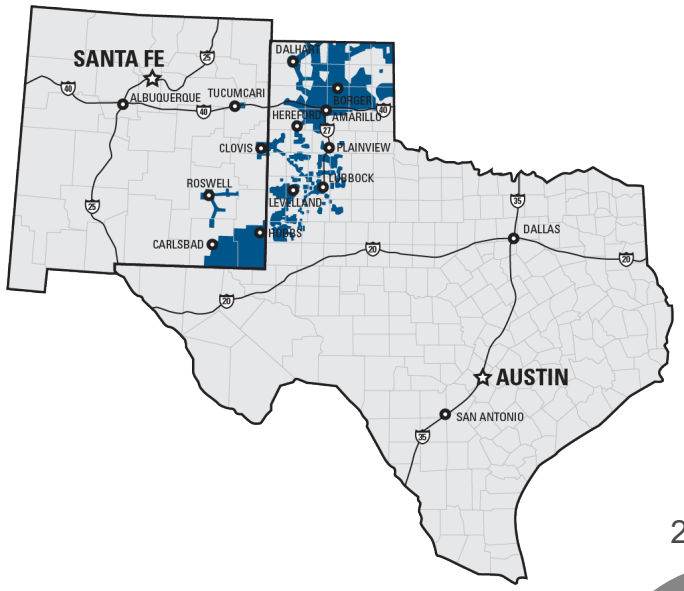
# PSCo Base Capital Expenditures by Function

$ Millions

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|---|---|---|---|---|
| Electric Distribution | $1,180 | $1,430 | $1,640 | $1,630 | $1,640 | $7,520 |
| Electric Transmission | $1,130 | $1,420 | $1,060 | $1,340 | $1,090 | $6,040 |
| Renewables | $2,240 | $1,080 | $240 | $0 | $0 | $3,560 |
| Natural Gas | $550 | $500 | $500 | $450 | $450 | $2,450 |
| Electric Generation | $480 | $520 | $270 | $160 | $140 | $1,570 |
| Other | $240 | $240 | $230 | $200 | $230 | $1,140 |
| **Total** | **$5,820** | **$5,190** | **$3,940** | **$3,780** | **$3,550** | **$22,280** |

# SPS Overview

**Electric – Retail**
~400,000 customers
23 million MWh

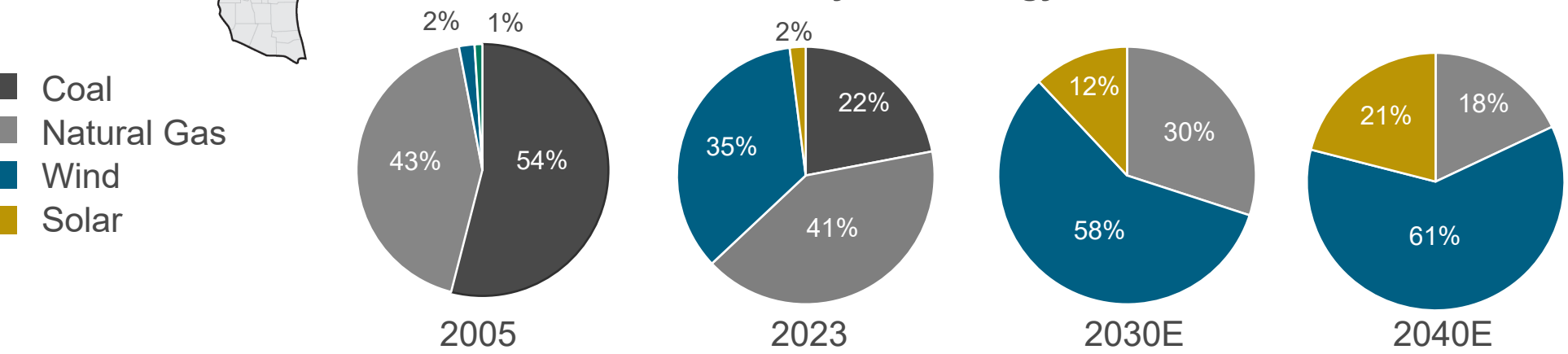



| 2023 Financials | Ongoing | GAAP |
|---|---|---|
| Net Income | $391 million | $384 million |
| Assets | $9.9 billion | $9.9 billion |
| ROE | 9.98% | 9.80% |
| Equity Ratio | 54.1% | 54.1% |

**Credit Ratings (Secured)**

| | |
|---|---|
| Moody's | A3 |
| S&P | A- |
| Fitch | A- |

**SPS System Energy Mix**



# SPS Base Capital Expenditures by Function

$ Millions

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|---|---|---|---|---|
| Electric Distribution | $440 | $510 | $540 | $540 | $540 | $2,570 |
| Electric Transmission | $390 | $480 | $570 | $380 | $380 | $2,200 |
| Renewables | $360 | $320 | $20 | $0 | $0 | $700 |
| Other | $120 | $110 | $100 | $90 | $90 | $510 |
| Electric Generation | $90 | $120 | $50 | $30 | $30 | $320 |
| **Total** | **$1,400** | **$1,540** | **$1,280** | **$1,040** | **$1,040** | **$6,300** |

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