

BUILDING THE FUTURE

J.P. Morgan Conference
June 22, 2023

Safe Harbor

Except for the historical statements contained in this presentation, the matters discussed herein are forward-looking statements that are subject to certain risks, uncertainties and assumptions. Such forward-looking statements, including those relating to 2023 EPS guidance, long-term EPS and dividend growth rate objectives, future sales, future expenses, future tax rates, future operating performance, estimated base capital expenditures and financing plans, projected capital additions and forecasted annual revenue requirements with respect to rider filings, expected rate increases to customers, expectations and intentions regarding regulatory proceedings, and expected impact on our results of operations, financial condition and cash flows of resettlement calculations and credit losses relating to certain energy transactions, as well as assumptions and other statements are intended to be identified in this document by the words “anticipate,” “believe,” “could,” “estimate,” “expect,” “intend,” “may,” “objective,” “outlook,” “plan,” “project,” “possible,” “potential,” “should,” “will,” “would” and similar expressions. Actual results may vary materially. Forward-looking statements speak only as of the date they are made, and we expressly disclaim any obligation to update any forward-looking information. The following factors, in addition to those discussed in Xcel Energy’s Annual Report on Form 10-K for the fiscal year ended Dec. 31, 2022 and subsequent filings with the Securities and Exchange Commission, could cause actual results to differ materially from management expectations as suggested by such forward-looking information: operational safety, including our nuclear generation facilities and other utility operations; successful long-term operational planning; commodity risks associated with energy markets and production; rising energy prices and fuel costs; qualified employee workforce and third-party contractor factors; violations of our Codes of Conduct; our ability to recover costs and our subsidiaries’ ability to recover costs from customers; changes in regulation; reductions in our credit ratings and the cost of maintaining certain contractual relationships; general economic conditions, including recessionary conditions, inflation rates, monetary fluctuations, supply chain constraints and their impact on capital expenditures and/or the ability of Xcel Energy Inc. and its subsidiaries to obtain financing on favorable terms; availability or cost of capital; our customers’ and counterparties’ ability to pay their debts to us; assumptions and costs relating to funding our employee benefit plans and health care benefits; our subsidiaries’ ability to make dividend payments; tax laws; uncertainty regarding epidemics, the duration and magnitude of business restrictions including shutdowns (domestically and globally), the potential impact on the workforce, including shortages of employees or third-party contractors due to quarantine policies, vaccination requirements or government restrictions, impacts on the transportation of goods and the generalized impact on the economy; effects of geopolitical events, including war and acts of terrorism; cyber security threats and data security breaches; seasonal weather patterns; changes in environmental laws and regulations; climate change and other weather events; natural disaster and resource depletion, including compliance with any accompanying legislative and regulatory changes; costs of potential regulatory penalties; regulatory changes and/or limitations related to the use of natural gas as an energy source; challenging labor market conditions and our ability to attract and retain a qualified workforce; and our ability to execute on our strategies or achieve expectations related to environmental, social and governance matters including as a result of evolving legal, regulatory and other standards, processes, and assumptions, the pace of scientific and technological developments, increased costs, the availability of requisite financing, and changes in carbon markets.

Contacts

Paul Johnson
Vice President, Treasurer & IR
612-215-4535
paul.a.johnson@xcelenergy.com

Roopesh Aggarwal
Senior Director, Investor Relations
303-571-2855
roopesh.k.aggarwal@xcelenergy.com

Darin Norman
Consultant, Investor Relations
612-337-2310
darin.norman@xcelenergy.com

Website: https://investors.xcelenergy.com/ Xcel Energy app also available

Attractive Investment Thesis

Pure-Play Regulated Utility that Consistently Delivers

~8-10%
Total Shareholder Return

5-7% EPS Growth

~3% Dividend Yield
5-7% CAGR | 60-70% Payout Ratio

✓ Sustainable **long-term growth**

✓ Strong **ESG leadership**

✓ Proven **track record**

Strategy

VISION

We will be the **preferred** and **trusted** provider of the energy our customers need

MISSION

We provide our customers the safe, clean, reliable energy services they want and value at a competitive price

PRIORITIES



Lead the Clean Energy Transition

- Electricity: 80% carbon reduction by 2030, 100% carbon-free by 2050
- Natural gas: 25% GHG reduction by 2030, net-zero by 2050



Enhance the Customer Experience

- Conservation, new products/services
- 1 in 5 EVs enabled by 2030



Keep Bills Low

Average bill increases $\leq$ rate of inflation

VALUES

 Connected

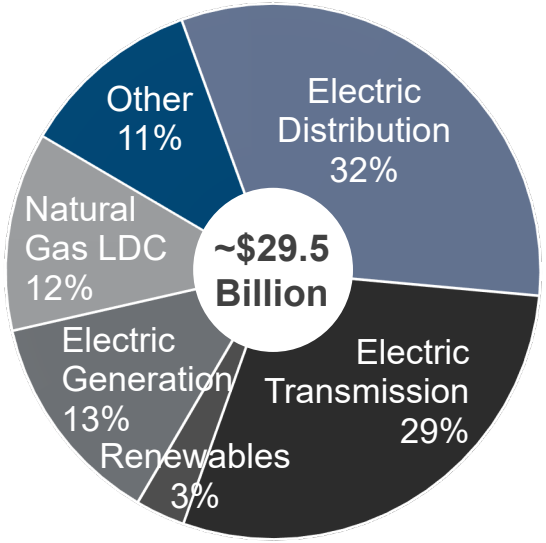
 Committed

 Safe

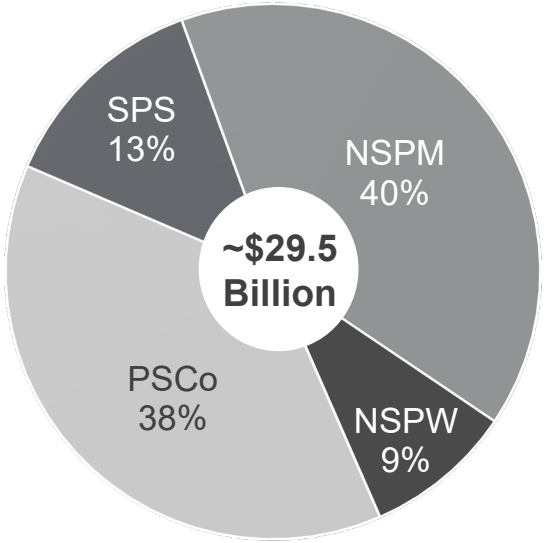
 Trustworthy

Robust Base Capital Forecast 2023 - 2027

Investment by Function



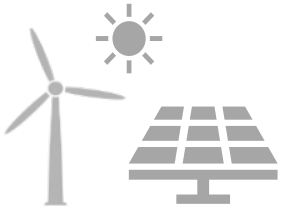
Investment by Company



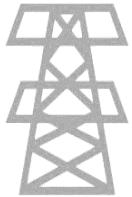
Base capital forecast excludes potential incremental investment associated with resource plans

Potential Incremental Investment 2023 - 2027

$2.0 - $4.0 Billion in Incremental Opportunities



$1.5 - $3.0 Billion Renewables
~3,500 MW proposed additions across Colorado and Minnesota resource plans, assuming 50% ownership



$0.5 - $1.0 Billion Transmission
Enables renewables associated with the Colorado resource plan, including network upgrades, voltage support and interconnection work

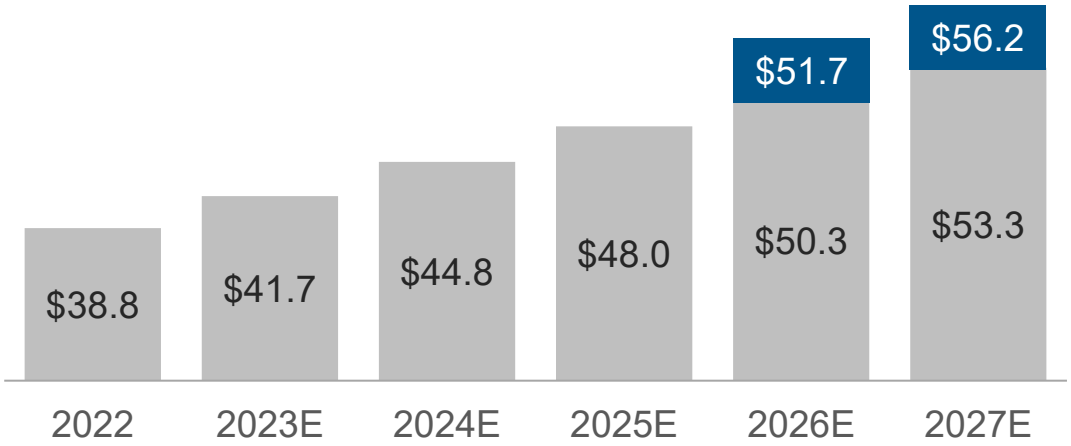
Strong Rate Base Growth

Xcel Energy Consolidated

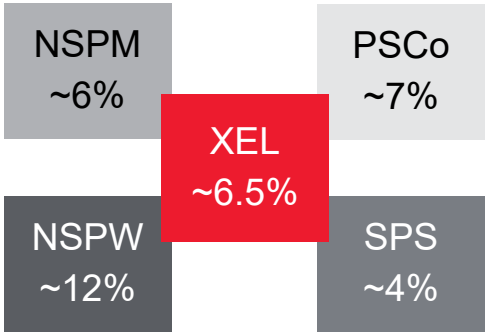
$ Billions

Base 2022 - 2027 CAGR: ~6.5%

Incremental 2022 - 2027 CAGR*: ~7.6%



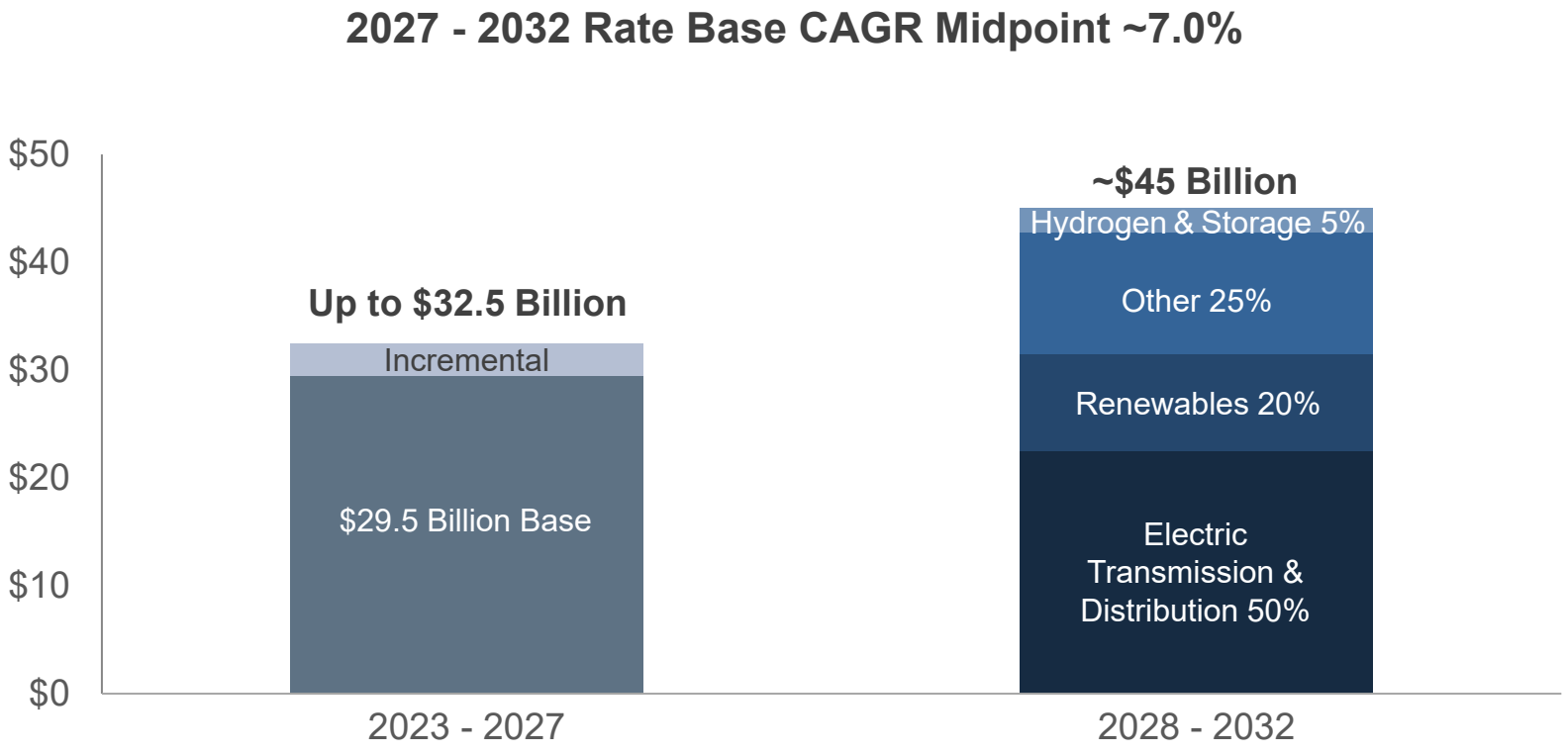
Op Co Base CAGRs 2022 - 2027



Op Co CAGRs exclude potential incremental cap ex

* Rate base growth of 7.6% assumes the midpoint of the incremental cap ex

Robust Capital Forecast 2023 - 2032



The 2028-2032 forecast does not include potential incremental investment for PPA buyouts or future wind repowerings

Transparent Resource Plans

80% Carbon Reduction by 2030, Full Coal Exit by 2030*



	PSCo	NSPM/NSPW	SPS
Carbon reduction	85%	85%	>70%
Full coal exit	2030	2030	2028*
New renewables	~4,000 MW	~5,800 MW	MW TBD*
Spend horizon	2025 - 2030	2024 - 2034	2025 and beyond

* SPS is proposing the early retirement of the Tolk coal plant in 2028 (from 2034), which requires approval from the Texas and New Mexico Commissions. SPS RFP issued November 2022 for 947 MW (all-source) through 2027 (does not include Tolk).

Generation RFPs Outstanding

RFP	Scope*	Key Dates
PSCo	• IRP needs through 2028 • 2,800 MW renewables • 200 MW storage • 1,176 MW firm peaking	• Bids received March 2023 • Recommended portfolio Summer 2023 • CPUC decision Fall 2023 • PSCo will file additional RFPs for remaining requirements
NSP	• 900 MW solar / storage by 2026	• In May, NSPM filed recommended portfolio – Sherco Solar 3 – 250 MW self-build – Apple River – 100 MW PPA • Decision Summer 2023 • NSP will file additional RFPs for remaining requirements
SPS	• All source RFP through 2027 • Utilize SPS interconnection rights • 947 MW	• Bids received February 2023 • In June, recommended 3 self-build solar projects for 418 MW • Approval application later in 2023

* Actual mix will be based on bid evaluation and could vary from indicated amounts

Minnesota Resource Plan

85% Carbon Reduction & Coal Exit by 2030



Full coal exit by 2030
- King (511 MW) retire 2028
- Sherco 3 (517 MW) retire 2030



Firm peaking capacity (reliability driven)
- 800 MW of hydrogen ready CTs
- 300 MW of repowered black start CTs
- Additional 1,900 MW needed in 2030 and beyond



Significant renewable additions
- 2,500 MW universal scale solar
- 2,150 MW wind
- Additional 1,100 MW beyond 2032



Nuclear extension (Monticello to 2040)



Transmission infrastructure
to enable new renewables

February 2022
Plan approved

2023 Q2 – 1st RFP
350 MW recommended portfolio (250 MW owned)

2023 H2
Anticipated Commission decision

Additional RFPs will be issued for the remaining renewable generation needed, likely in 2023

Colorado Resource Plan

85% Carbon Reduction & Coal Exit by 2030

Full coal exit by 2030

- Hayden 1 & 2 (233 MW) retire 2028/2027
- Pawnee (505 MW) conversion to natural gas no later than January 2026
- Comanche 3 (500 MW) retires by 2030; reduced operations begin 2025

Significant renewable additions

- ~2,300 MW wind
- ~1,600 MW universal scale solar
- ~1,200 MW distributed solar

Firm peaking capacity

- ~1,300 MW flexible resources
- ~400 MW storage

Transmission expansion (approved)

Pathway enables additional renewables while improving reliability

June 2022
Plan approved

2022 Q4
RFPs for firm peaking and renewables issued*

2023 H2
Anticipated Commission decision

* RFPs through 2028 needs. Does not include distributed solar. Remaining capacity will be subject to future RFPs.

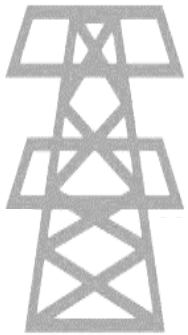
Long-Term Transmission Buildout

Major Expansion to Enable More Renewables

NSP

NSP Tranche 1 cap ex of **~$1.2 billion**

NSP Futures 1: Estimated cumulative **$4 - $5 billion investment** (over 10-15 years)



PSCo

~$1.7 billion Pathway enables 5.5 GW renewables via 560 miles of 345 kV lines

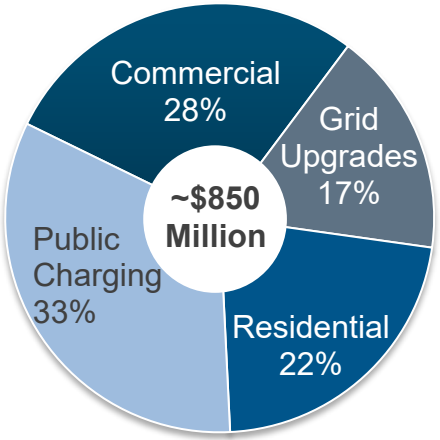
Additional $0.5 - $1.0 billion in potential future projects

SPS

$0.5 - $1.0 billion in potential projects that help alleviate congestion and enable future load growth and renewables in SPP

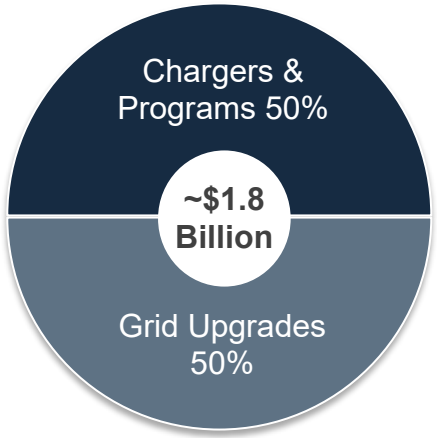
Electric Vehicle Infrastructure

2023 - 2027



Enabling 1 out of 5 vehicles being electric by 2030

2028 - 2032



RESIDENTIAL

- Charger installs and services
- Rebates for vehicles and charger installs (rate based)

COMMERCIAL

- Charging equipment/installs for cities, schools and businesses
- EV purchase rebates (rate based)

PUBLIC

- Stations in major corridors and underserved communities

Hydrogen Opportunities



Renewables power electrolyzers

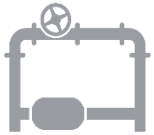


Electrolyzers produce green hydrogen

POWER GEN
(GAS CT/CCs)

Hydrogen blending

NATURAL GAS SYSTEM



Lower-carbon electricity delivered to customers



Lower carbon emissions from customer gas use

$2 - $4 billion
potential investment

Assumes up to 5% blending in natural gas system
New gas generation and retrofits by 2032

The potential hydrogen opportunities are not included in the 2023-27 capital forecast

Hydrogen Hub Concept

Pilot (2023)

Scale (2030+)







Production	Transport / Storage	End Users
Localized green production w/ renewables	Existing gas pipelines and LDC	Gas LDC blending
Green H2 production hub	Gas power plants and on-site storage	Gas power plant blending
Pink (nuclear) and blue (gas / SMR) production	Dedicated H2 pipelines	Agricultural and industrial H2
Scaled H2 production to match demand	Long-term underground storage	H2 fueled vehicles

Potential hydrogen hub investment is not included in 10-year capital forecast

Comprehensive Sustainability Goals

ELECTRIC

80% lower emissions by 2030*

100% carbon-free by 2050*

70% less water consumption by 2030*

≤ rate of inflation
Manage customer bills

NATGAS

25% lower emissions by 2030**

Net zero by 2050**

Social impacts
of coal closures mitigated

Local communities
supported

TRANSPORTATION

1 in 5 vehicles are EVs by 2030***

Zero-Carbon Fuel by 2050***

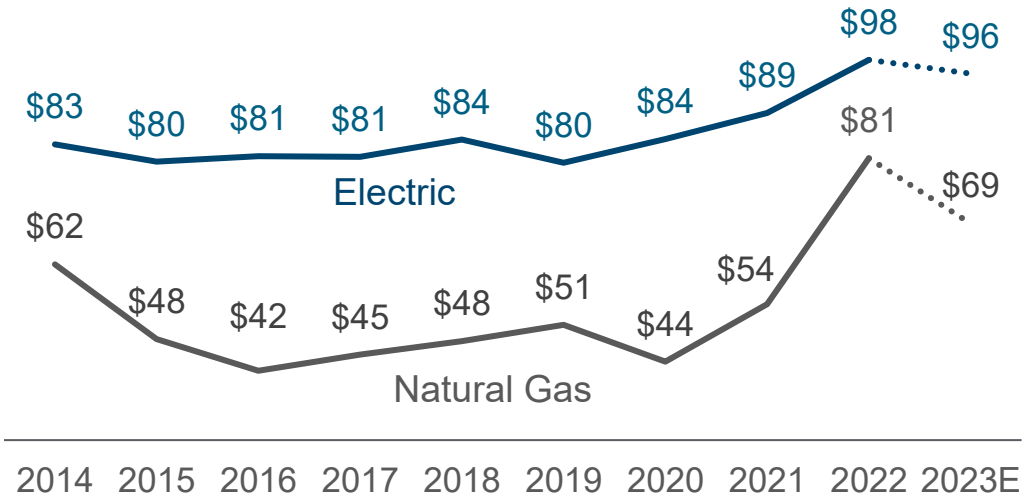
Workforce
reflects our communities

10% of spend
with diverse suppliers

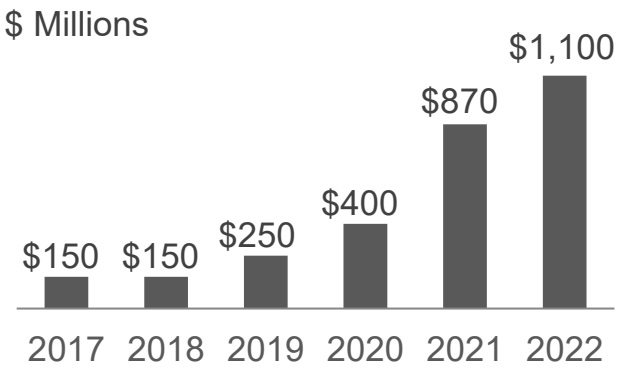
* Includes owned and purchased electricity serving customers
** Spans natural gas supply, distribution and customer use
*** Within Xcel Energy service area; zero-carbon fuel accessible for customers within 1 mile of their homes.

Manage Customer Bills

2014-2023E Residential Electric CAGR = ~1.6%
2014-2023E Natural Gas CAGR = ~1.3%



~$3 Billion in Customer Savings from Wind Energy



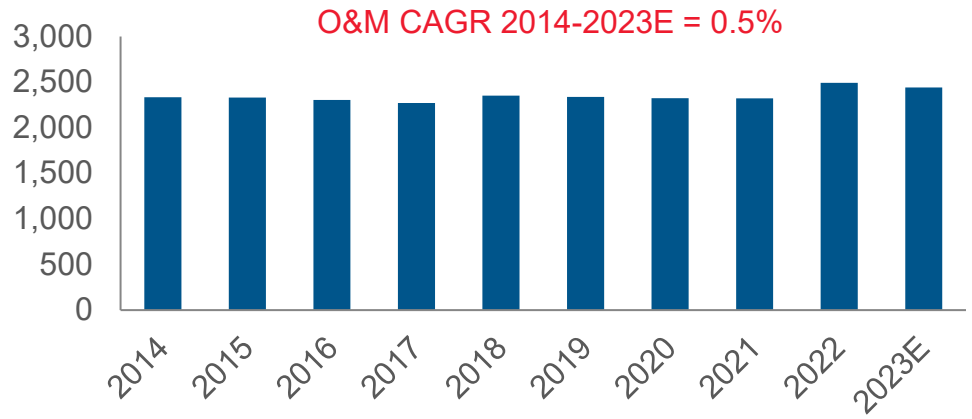
Includes avoided fuel costs and PTCs

- 2022-23 bills driven by significant increases in the market price for natural gas due to supply, demand and global issues
- 2023 natural gas prices have come down significantly
- 2023E is an estimate based on weather adjusted volumes and current / historical fuel prices and is subject to change

Disciplined O&M Cost Control

Controlling Spend

$ Millions



Driving Sustainable Savings

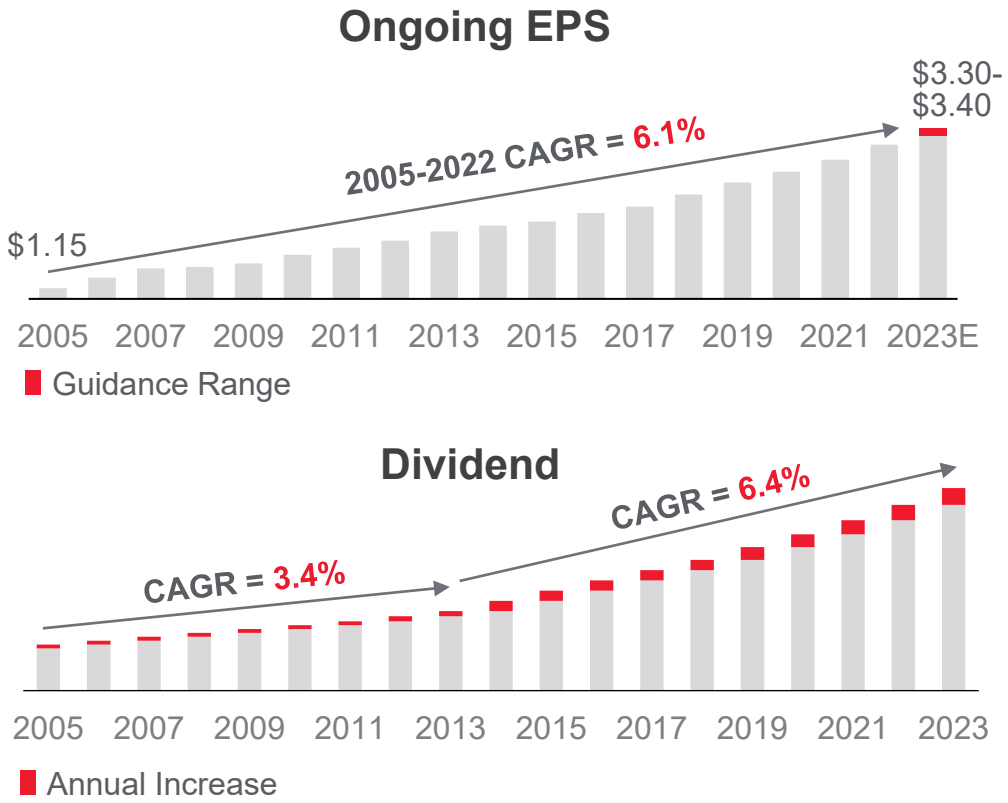
- ADVANCED TECHNOLOGY
- OPTIMIZE WORK PROCESSES
- SUPPLY CHAIN AND FLEET
- WORKFORCE MANAGEMENT
- RETIRE COAL PLANTS
- CONSULTING CONTROLS

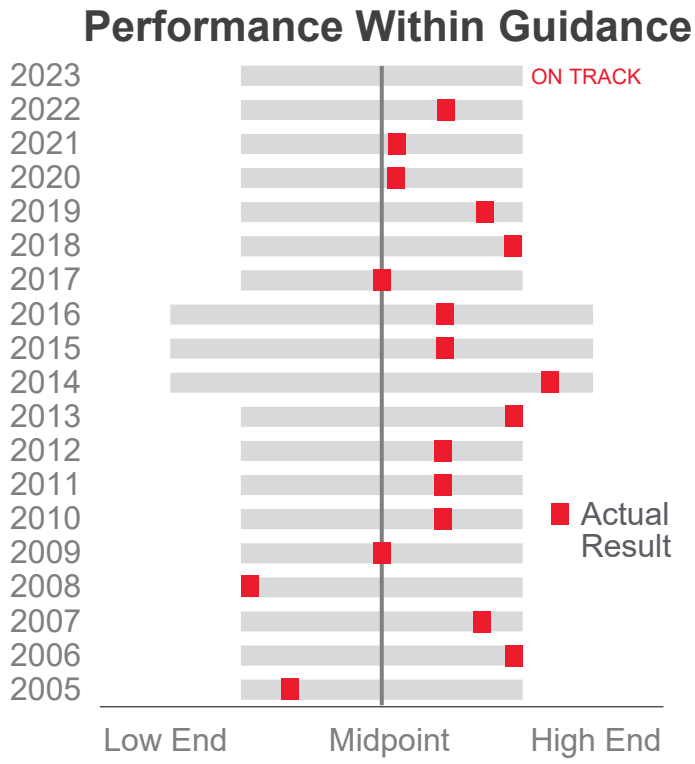
Inflationary pressures drove O&M to increase in 2022.

O&M is projected to decline ~2% in 2023 and remain relatively flat thereafter.

Inflation CAGR 2014-2022 was 2.7%.

Proven Track Record





Attractive Investment Thesis

Pure-Play Regulated Utility that Consistently Delivers

~8-10%
Total Shareholder Return

5-7% EPS Growth

~3% Dividend Yield
5-7% CAGR | 60-70% Payout Ratio

✓ Sustainable **long-term growth**

✓ Strong **ESG leadership**

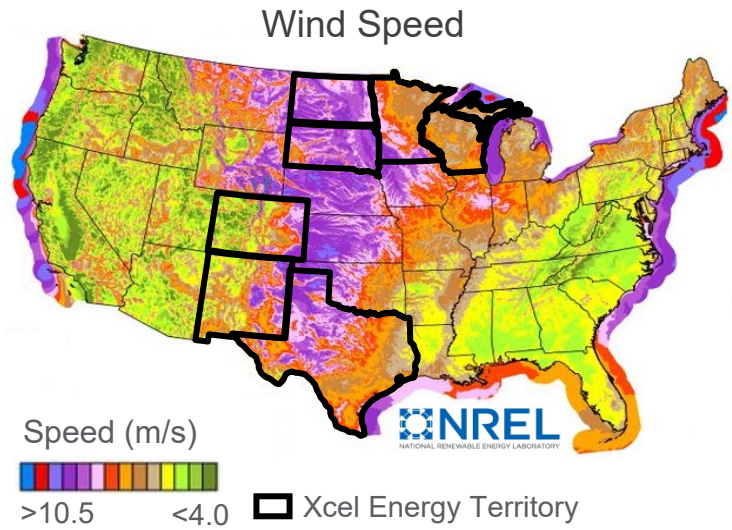
✓ Proven **track record**

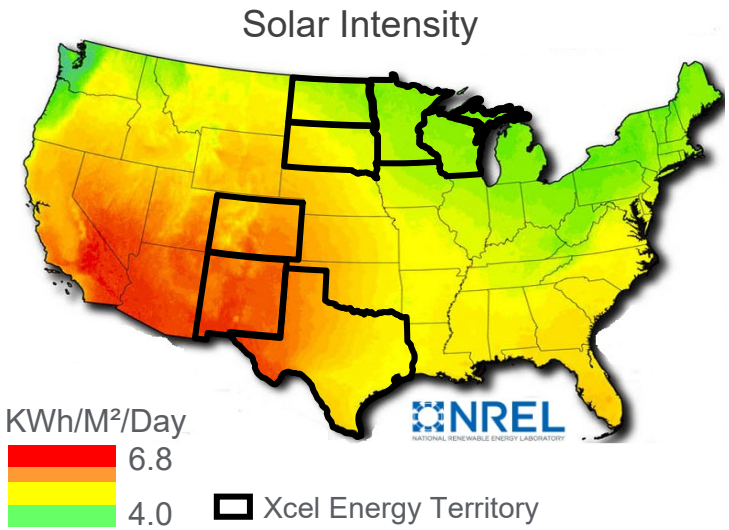
APPENDIX

STEEL FOR FUEL ADVANTAGE

Geographic Advantage for Renewables

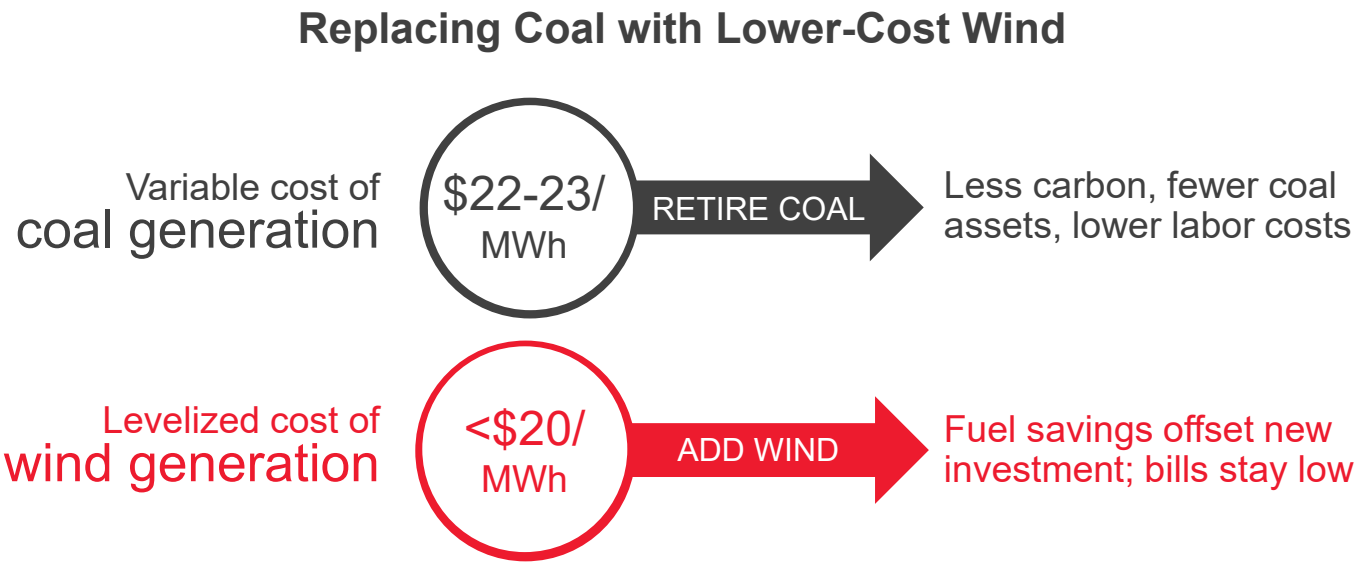
High-Capacity Factors Enable Greater Efficiency and Lower Costs





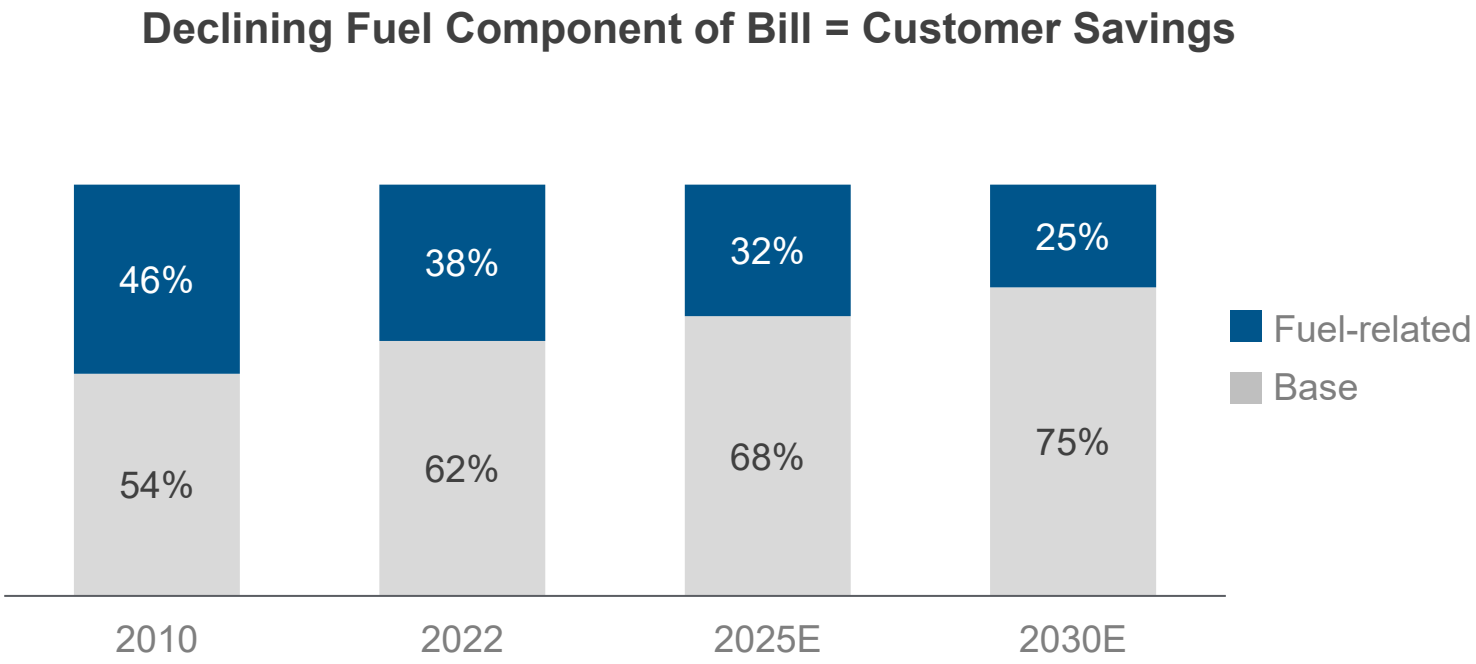
National Renewable Energy Laboratory with modification

Steel for Fuel - Attractive Economics for Renewables



Over 3,600 MW
New owned wind (2018-2022) × 8,760
Hours/year × 50%
Capacity factor = ~16 million MWh annually

Committed to Affordability



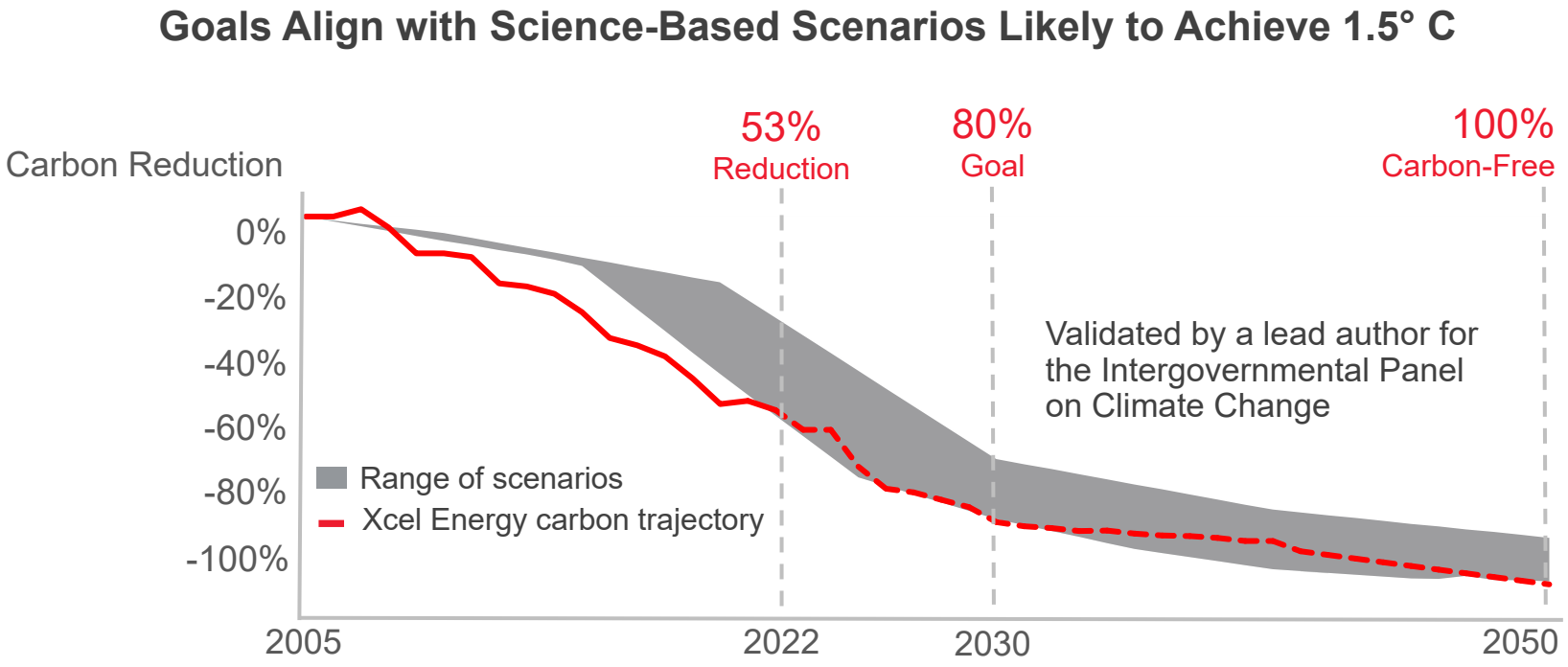
ESG LEADERSHIP

Sustainability Goals - Tangible Progress

	GOAL	PROGRESS
CO_2	**80% lower carbon emissions by 2030, 100% carbon-free electricity by 2050***	53% reduction 2005 - 2022
	25% lower net GHG emissions by 2030, net-zero by 2050**	To be available 2023
	70% less water consumption by 2030*	29% reduction 2005 - 2021
	Bill increases ≤ rate of inflation	Residential electric 2013-2022 CAGR = 1.8% Residential gas 2013-2022 CAGR = 4.7% ***
	1 in 5 EVs powered by 2030	Programs approved in MN, CO, WI, and NM
	Coal plant closure impacts mitigated	8 plant closures, 0 layoffs to date
	Local economies supported	>60% supply chain spend local in 2022 ~$1.8 billion investment; 2,900 jobs in 2022
	Workforce reflects our communities	Board: 33% female, 17% diverse (as of YE 2022) Workforce: 24% female, 18% diverse YE 2022
	10% spend with diverse suppliers	~11% ($548 million) in 2022

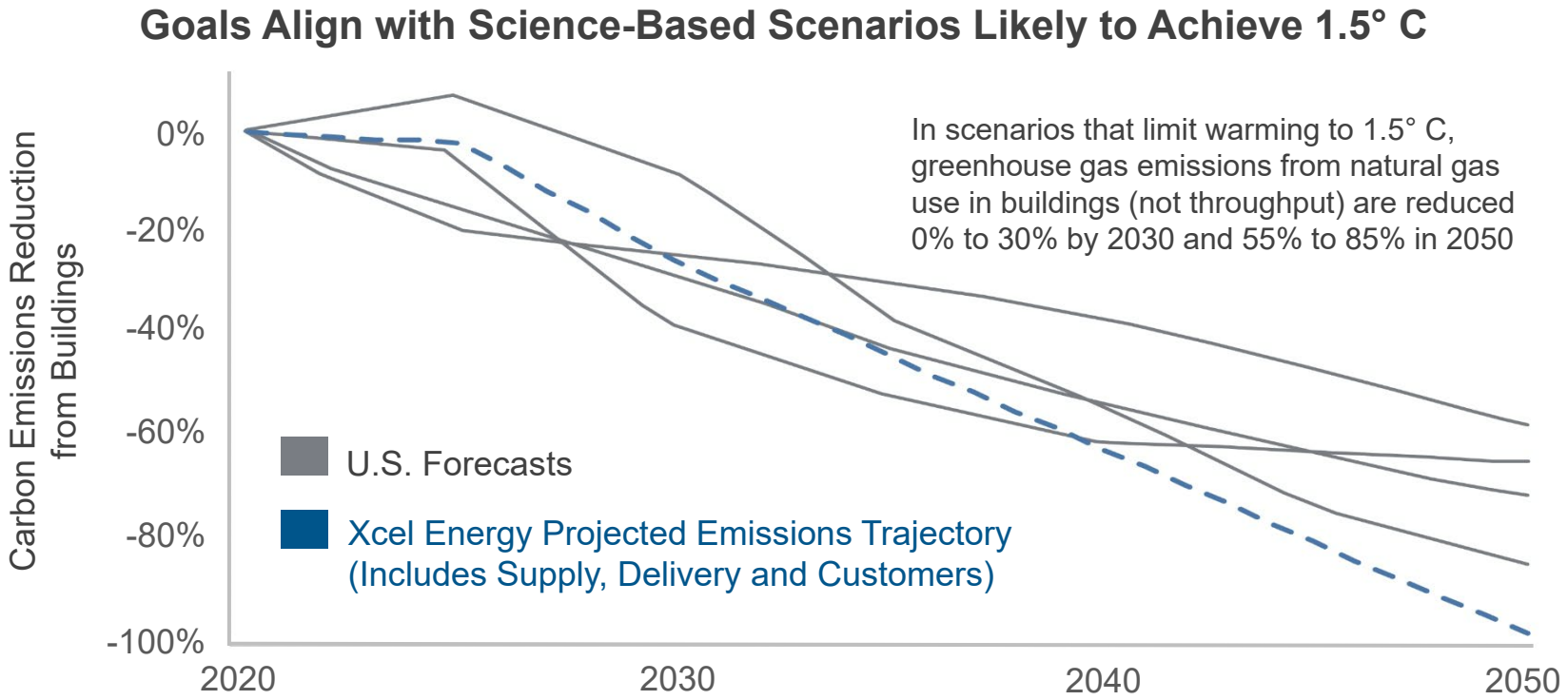
* Includes owned and purchased electricity serving customers
** Spans natural gas supply, distribution and customer use
*** Global natural gas prices increased significantly in 2022. Prices have come down significantly in 2023.

Carbon Goals Aligned With Paris Accord: Electric Utility



Goal includes owned and purchased power

Carbon Goals Aligned With Paris Accord: Natural Gas Utility



Validated by a lead author for the Intergovernmental Panel on Climate Change

Science-Based Targets

Our Approach

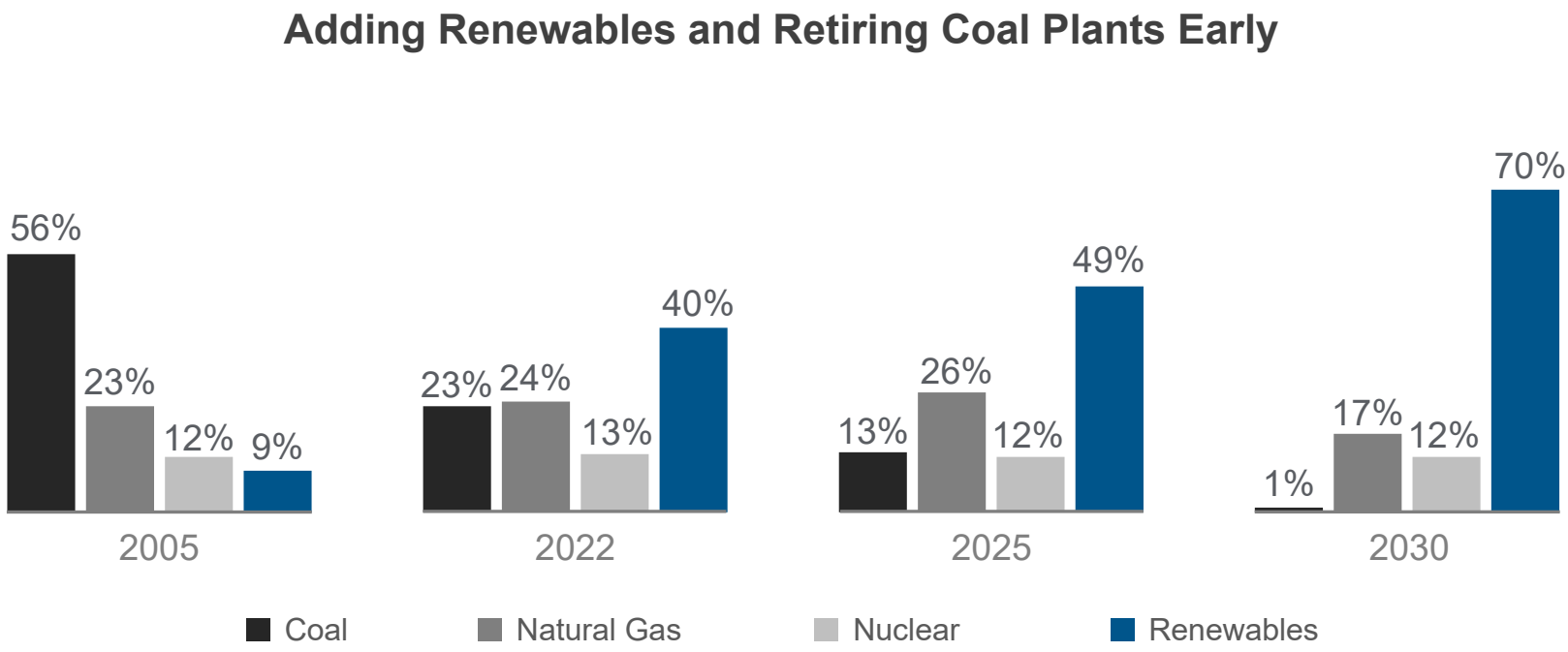
- Independent analysis conducted by an IPCC lead author
- Based on multiple IPCC scenarios that meet global temperature targets
- Confirms our goals (include scope 1 and scope 3 emissions) align with science-based scenarios likely to achieve 1.5° C
- Analysis shows natural gas in buildings does not go away by 2040

SBTi Validation

- We have not pursued to date given:
  - SBTi relies on a single scenario, which we view as less robust than our analysis
  - We believe offsets are part of a leading natural gas strategy rooted in science
  - SBTi does not acknowledge carbon reductions achieved to date
- We will reevaluate periodically as changes to SBTI's methodology occur over time

Carbon and natural gas analyses are available in our ESG library

Significant Shift in Energy Mix



Out of Coal by 2030



Year	Plant	Capacity
2006	Minnesota Valley 3	47 MW
2007	High Bridge 3-6	353 MW
2008	Riverside 6-8	371 MW
2010	Cameo 1-2	73 MW
2011	Cherokee 2	106 MW
2012	Cherokee 1	107 MW
2013	Arapahoe 3-4	144 MW
2015	Cherokee 3	152 MW
2015	Black Dog 3-4	282 MW
2015	Bay Front 4*	15 MW
2017	Cherokee 4*	352 MW
2017	Valmont 5	184 MW
2020	Bay Front 5-6	41 MW
2022	Comanche 1	325 MW

Year	Plant	Capacity
2023	Sherco 2	682 MW
2024	Harrington*	1,018 MW
2025	Comanche 2	335 MW
2025	Craig 1	42 MW**

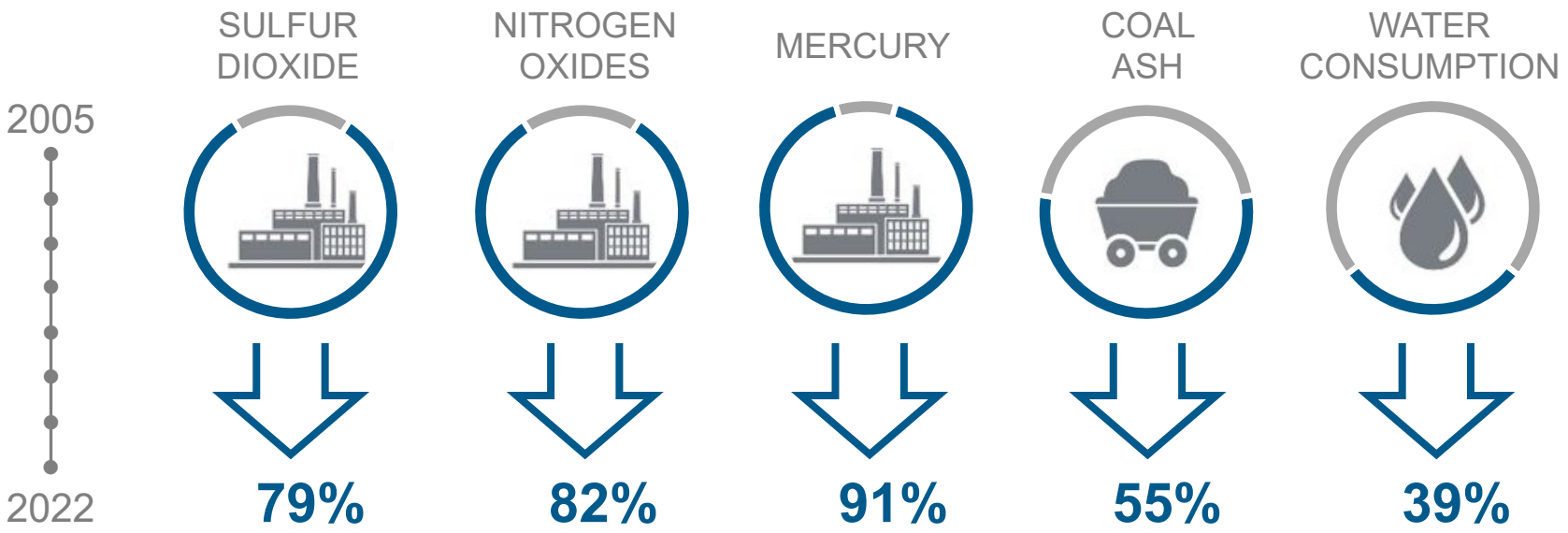
Year	Plant	Capacity
2026	Sherco 1	680 MW
2026	Pawnee*	505 MW
2027	Hayden 2	135 MW**
2028	Hayden 1	98 MW**
2028	Craig 2	40 MW**
2028	King	511 MW
2028	Tolk 1-2***	1,067 MW
2030	Sherco 3	517 MW**
2030	Comanche 3	500 MW**

* Conversion from coal to natural gas

** Based on Xcel Energy's ownership interest

*** SPS is proposing the early retirement of the Tolk coal plant, pending approval by the TX and NM commissions

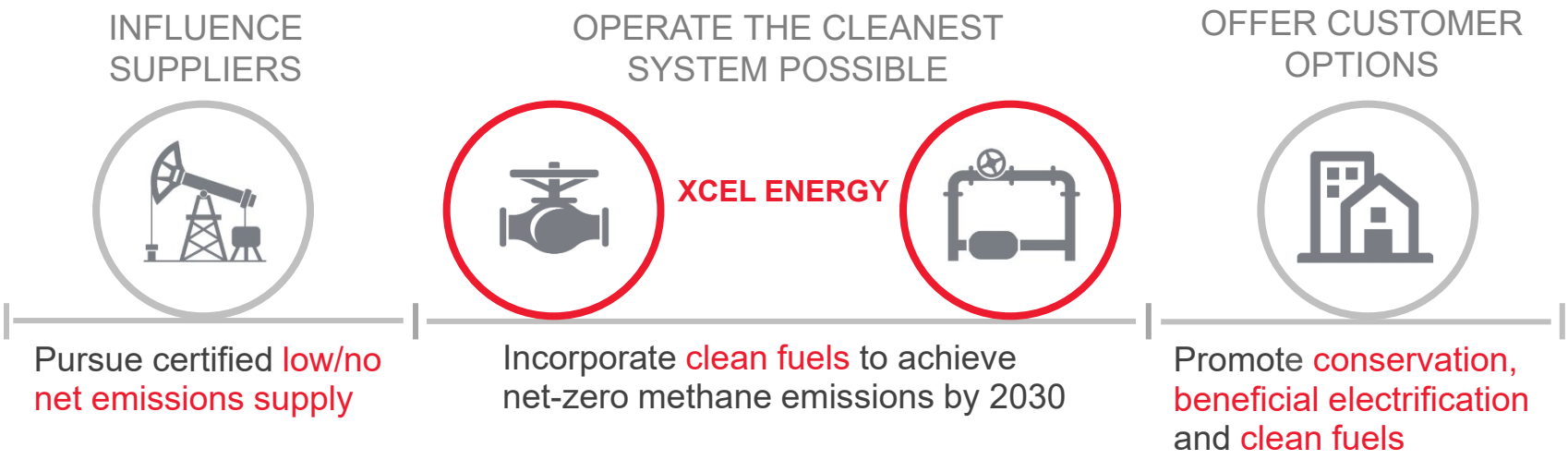
Emission Reductions Beyond Carbon



Results from owned generation except for water, which includes owned and purchased power.

Net Zero Natural Gas Service

25% Net GHG Emission Reduction by 2030, Net Zero by 2050



Goal compared to 2020 baseline; includes natural gas supply for electric system
Net zero assumes use of biologic offsets and carbon capture technologies

Electric Vehicle Vision 2030



1 in 5
EVs Enabled

Nation-leading models for residential, commercial and public charging

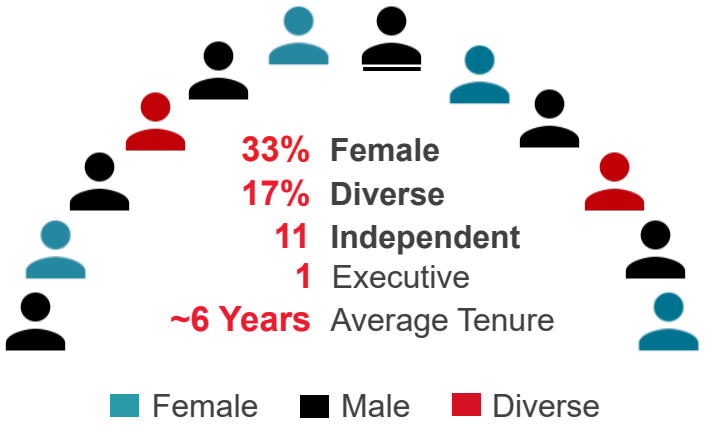
5 million CO_2 tons avoided annually
80% lower vehicle emissions when charging with Xcel Energy

$1 billion annual customer savings
~$1/gallon and lower using off-peak energy; rebates drive adoption

$2 billion investment
Service connections, charging infrastructure and programs

0.6% to 0.7% incremental annual retail sales growth
~6-7 million MWh new load keeps customer bills low

Diverse and Engaged Board



Mandatory retirement **age and tenure limit**

Independent committee chairs

No supermajority approval provisions

Overboarding policies

Lead **independent director** elected annually

Board and committee **performance evaluations**

Proxy access adopted

Annual advisory vote on **compensation**

Governance, Compensation & Nominating (ESG oversight)

Audit

Finance

Operations, Nuclear, Environmental & Safety

Eight new directors since 2019

Workforce Representation



BOARD

33% female | 17% diverse



CEO DIRECT REPORTS

33% female | 22% diverse

VP & ABOVE

23% female | 19% diverse

MANAGEMENT

25% female | 12% diverse



WORKFORCE

24% female | 18% diverse

NEW HIRES

35% female | 24% diverse

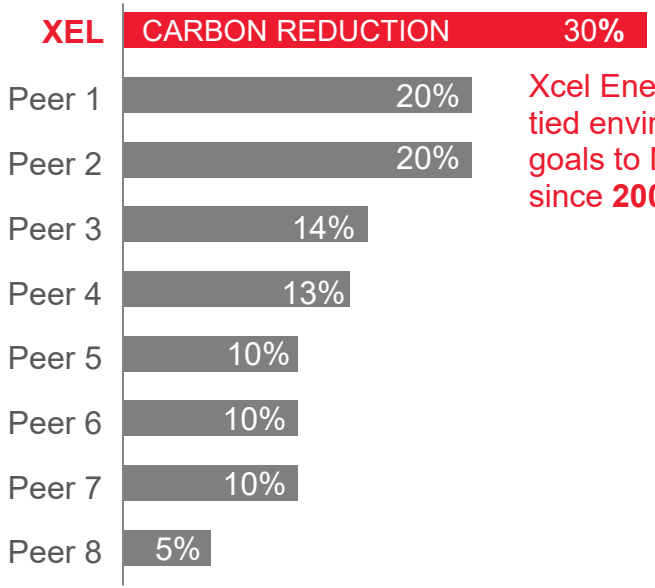
INTERNS

32% female | 25% diverse

Board and CEO direct report figures as of YE 2022
Workforce figures as of YE 2022

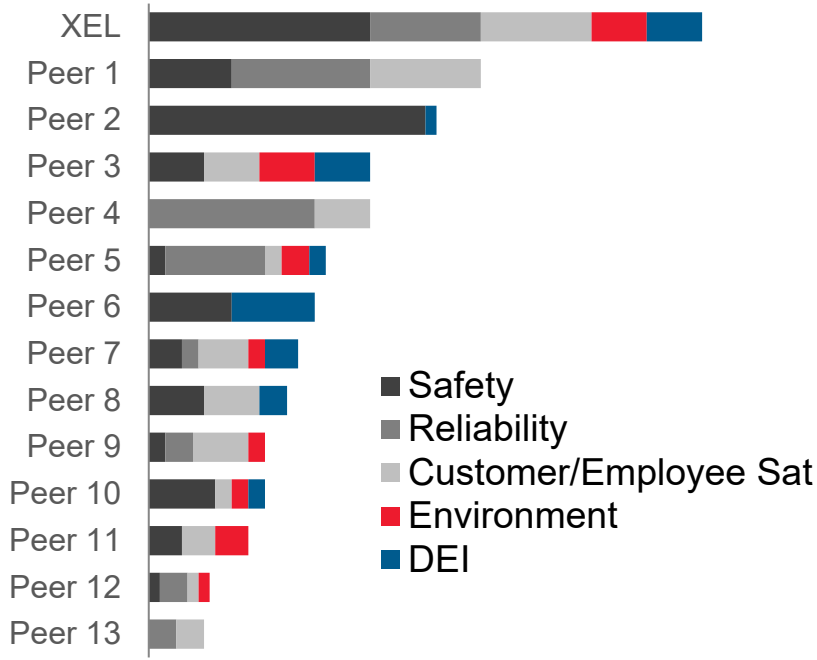
ESG Embedded in Compensation

Long-Term Incentive Tied to Environment



Xcel Energy has tied environmental goals to NEO pay since **2005**

Annual Incentive Tied to ESG Issues



Source data from Meridian

DEI Progress Tied to Compensation

Focus, Commitment and Accountability



INTERVIEW PANELS

Diversity in background, race, ethnicity, gender and perspectives

99% of offers were extended to candidates interviewed by diverse panels



EXECUTIVE SPONSORSHIP

Pairing female and ethnically diverse employees with senior leaders

~55% of the 71 participants assumed new roles to further their growth and development



INCLUSION INDEX

Listening to employees, encouraging feedback and taking action to support them

Survey results reached target; female and diverse employee responses scored relatively higher

Results based on 2022 data

Voluntary Disclosures

FRAMEWORKS & STANDARDS

- GRI — Alignment
- SASB — Alignment
- TCFD — Alignment
- Sustainable Development Goals — Alignment
- The Climate Registry — Founding Member
- One Nation's Energy Future — Member
- ICMA LMA LSTA — Sustainable Finance Principles Alignment

REPORTS & DISCLOSURES



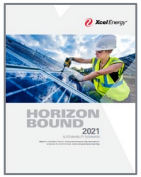
Sustainability Report



Carbon Scenarios



TCFD Response



EEI/AGA Template



Natural Gas Vision


Political Contributions


EEO-1 Report



Financing Framework



Financing Impacts

POLICIES & POSITION STATEMENTS


Environmental Policy


Anti-Discrimination

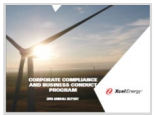

Environmental Justice


Anti-Retaliation


Lobbying & Contributions


Human Rights


Responsible Transition



Compliance Program



Employee/Supplier Codes of Conduct

Available in ESG library on investor website

FINANCIAL SUPPLEMENT

Inflation Reduction Act

Wind and Solar PTC

- Reduces levelized cost of solar projects by 25-40% and wind projects by 50-60%*
- Solar PTC reduces cost of utility projects compared to solar ITC

Nuclear and Hydrogen PTC

- Nuclear PTC provides significant customer credits, depending on MISO marginal pricing
- PTC reduces costs for hydrogen blending for LDC and generation

Tax Credit Transferability

- Improves cash flows by ~$1.8 billion and FFO/debt by ~100 bps over the 5-year time period
- Increases financial flexibility and reduces financing needs
- Reduces tax inefficiencies and improves LCOEs for owned projects
- Reduces rate base growth as excess PTCs were previously included as a DTA

Alternative Minimum Tax (AMT)

- No material impact on Xcel Energy due to PTCs and accelerated depreciation

* The cost comparison assumes a limited ITC for solar and no PTC for wind projects prior to IRA benefits

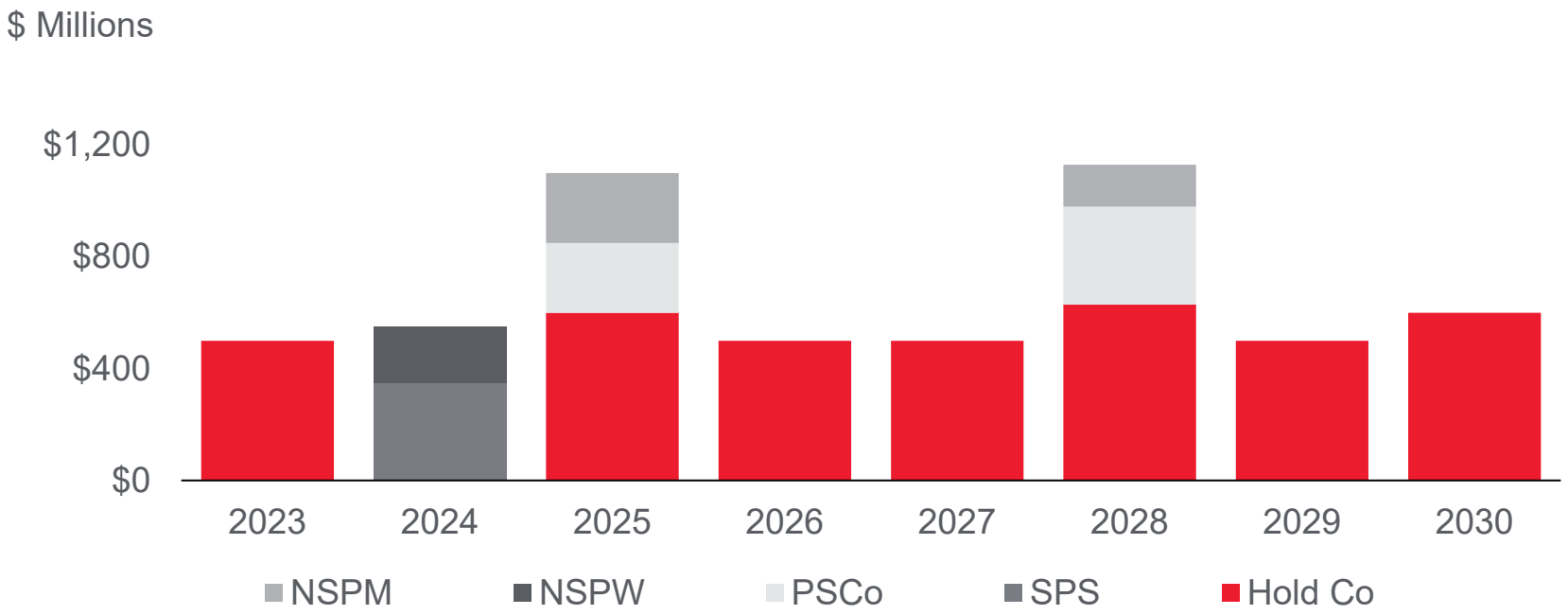
Strong Credit Metrics

Plan	2023	2024	2025	2026	2027
FFO/Debt	~18%	~19%	~18%	~18%	~18%
Debt/EBITDA	4.9x	4.9x	4.9x	4.9x	4.9x
Equity Ratio	40%	40%	40%	40%	40%
Hold Co Debt/Total Debt	24.1%	24.3%	24.9%	24.7%	24.9%

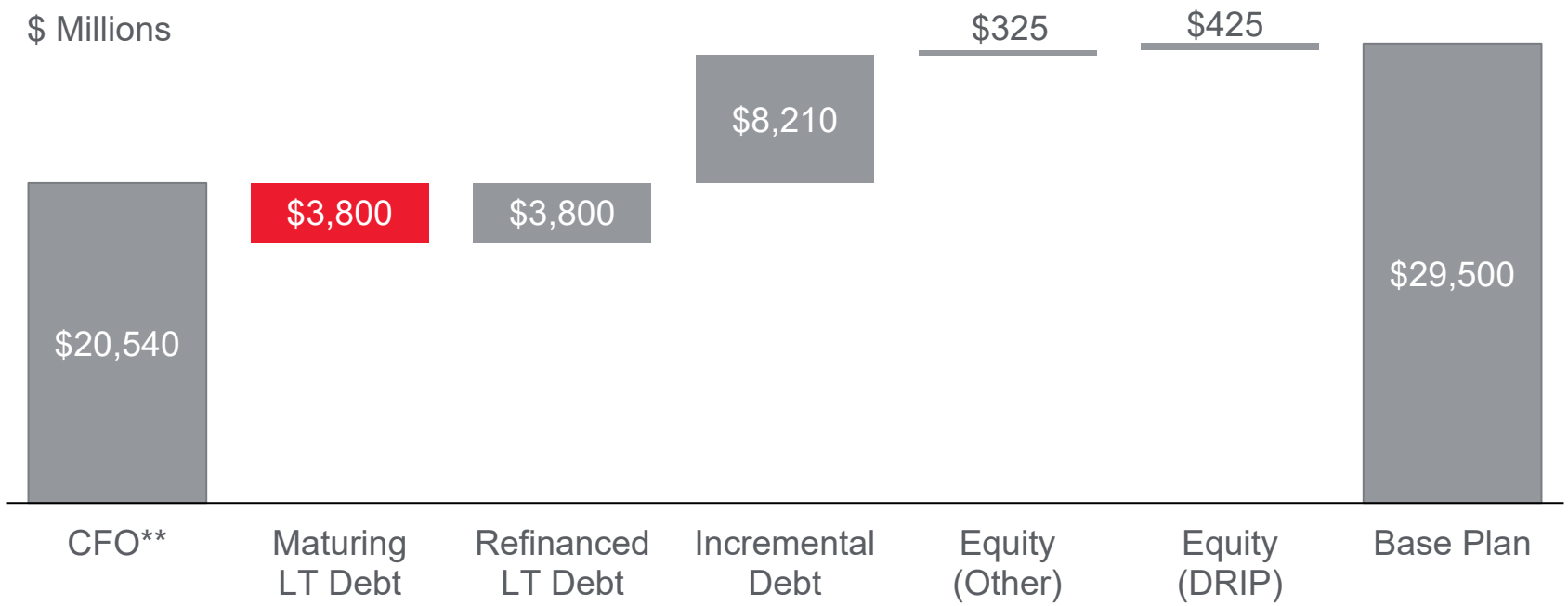
Credit Ratings	Moody's	S&P	Fitch
Xcel Energy Unsecured	Baa1	BBB+	BBB+
NSPM Secured	Aa3	A	A+
NSPW Secured	Aa3	A	A+
PSCo Secured	A1	A	A+
SPS Secured	A3	A	A-

Credit metrics based on base capital plan, include tax credit transferability and do not reflect rating agency adjustments

Debt Maturities



Financing Plan 2023 - 2027*



* Financing plans reflect tax credit transferability and are subject to change

** Cash from operations is net of dividends and pension funding

2023 Debt Financing Plan

$ Millions

Issuer	Security	Amount	Status	Tenor	Coupon
PSCo	First Mortgage Bonds	$850	Completed	30-Yr	5.25%
NSPM	First Mortgage Bonds	$800	Completed	30-Yr	5.10%
NSPW	First Mortgage Bonds	$125	Completed	30-Yr	5.30%
Hold Co	Unsecured Bonds	$500	Q3	N/A	N/A
SPS	First Mortgage Bonds	$100	Q3	N/A	N/A

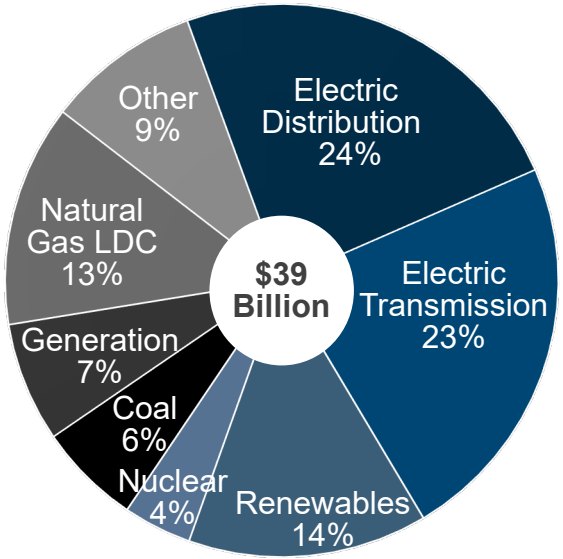
Financing plans are subject to change, depending on capital expenditures, regulatory outcomes, internal cash generation, market conditions, changes in tax policies and other factors

Reconciliation - Ongoing EPS to GAAP EPS

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Ongoing EPS	**$1.15**	**$1.30**	**$1.43**	**$1.45**	**$1.50**	**$1.62**	**$1.72**	**$1.82**	**$1.95**	**$2.03**	**$2.09**	**$2.21**	**$2.30**	**$2.47**	**$2.64**	**$2.79**	**$2.96**	**$3.17**
PSRI-COLI	0.05	0.05	(0.08)	0.01	(0.01)	0.03	-	-	-	-	-	-	-	-	-	-	-	-
Prescription Drug Tax Benefit	-	-	-	-	-	(0.04)	-	0.03	-	-	-	-	-	-	-	-	-	-
SPS FERC Order	-	-	-	-	-	-	-	-	(0.04)	-	-	-	-	-	-	-	-	-
Loss on Monticello LCM/EPU Project	-	-	-	-	-	-	-	-	-	-	(0.16)	-	-	-	-	-	-	-
Impact of Tax Cuts & Jobs Act	-	-	-	-	-	-	-	-	-	-	-	-	(0.05)	-	-	-	-	-
Cont. Ops.	**1.20**	**1.35**	**1.35**	**1.46**	**1.49**	**1.61**	**1.72**	**1.85**	**1.91**	**2.03**	**1.94**	**2.21**	**2.25**	**2.47**	**2.64**	**2.79**	**2.96**	**3.17**
Discont. Ops.	0.03	0.01	-	-	(0.01)	0.01	-	-	-	-	-	-	-	-	-	-	-	-
GAAP EPS	**$1.23**	**$1.36**	**$1.35**	**$1.46**	**$1.48**	**$1.62**	**$1.72**	**$1.85**	**$1.91**	**$2.03**	**$1.94**	**$2.21**	**$2.25**	**$2.47**	**$2.64**	**$2.79**	**$2.96**	**$3.17**
Amounts may not sum due to rounding																		

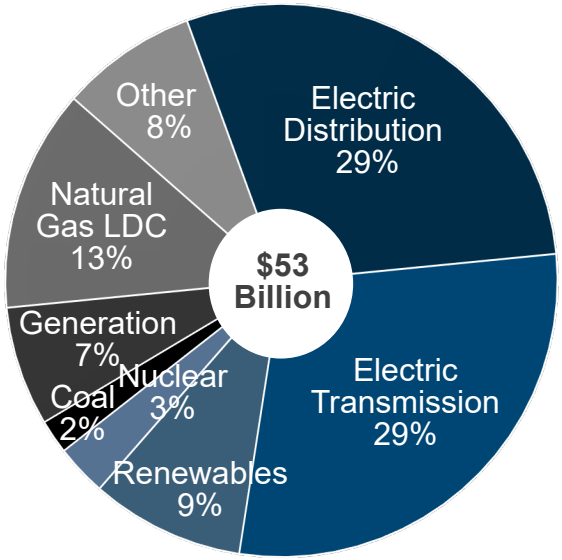
Xcel Energy's management believes that ongoing earnings reflects management's performance in operating the company and provides a meaningful representation of the performance of Xcel Energy's core business. In addition, Xcel Energy's management uses ongoing earnings internally for financial planning and analysis, for reporting of results to the Board of Directors and when communicating its earnings outlook to analysts and investors.

Diverse Asset Base



2022

Coal Rate Base Declines from 6% to 2%



2027E

Base Capital Expenditures by Function

$ Millions

	2023	2024	2025	2026	2027	Total
Electric Distribution	$1,610	$1,790	$1,680	$2,000	$2,450	$9,530
Electric Transmission	$1,280	$1,650	$1,890	$1,690	$1,900	$8,410
Electric Generation	$710	$910	$900	$560	$650	$3,730
Natural Gas	$740	$730	$760	$650	$680	$3,560
Other	$780	$840	$570	$510	$540	$3,240
Renewables	$280	$280	$470	$0	$0	$1,030
Total	**$5,400**	**$6,200**	**$6,270**	**$5,410**	**$6,220**	**$29,500**

Base capital forecast excludes potential incremental investment associated with resource plans

Base Capital Expenditures by Company

$ Millions

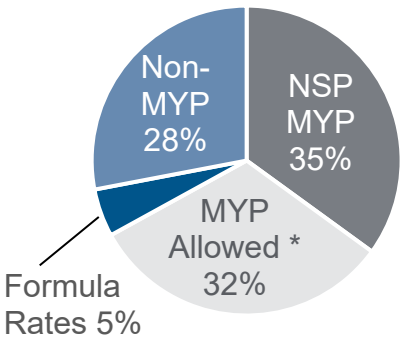
	2023	2024	2025	2026	2027	Total
NSPM	$2,000	$2,400	$2,530	$2,200	$2,580	$11,710
NSPW	$540	$570	$500	$450	$540	$2,600
PSCo	$2,140	$2,440	$2,550	$1,980	$2,190	$11,300
SPS	$710	$780	$720	$770	$900	$3,880
Other*	$10	$10	($30)	$10	$10	$10
Total	**$5,400**	**$6,200**	**$6,270**	**$5,410**	**$6,220**	**$29,500**

Base capital forecast excludes potential incremental investment associated with resource plans

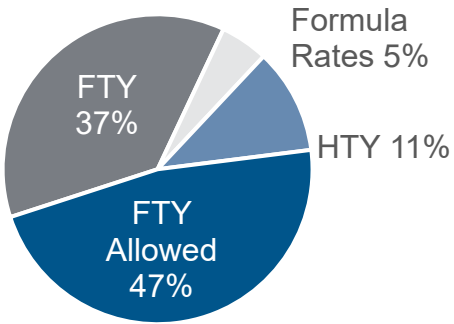
* Includes intercompany transfers for renewable equipment

Regulatory Framework

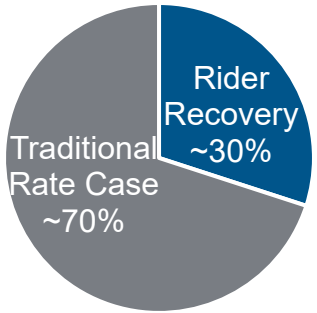
Rate Base Covered by Multi-year Plans



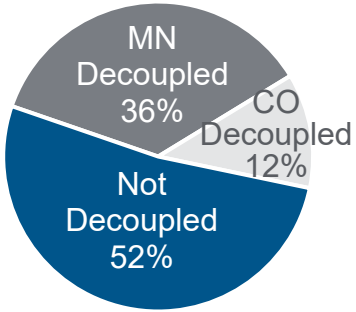
Rate Base Recovered Under Forward Test Year



Cap Ex Eligible for Recovery by Rider



Retail Electric Sales Covered by Decoupling



* Includes Colorado electric; Colorado Commission approved two three-year electric MYPs in the past

Regulatory Framework by Company

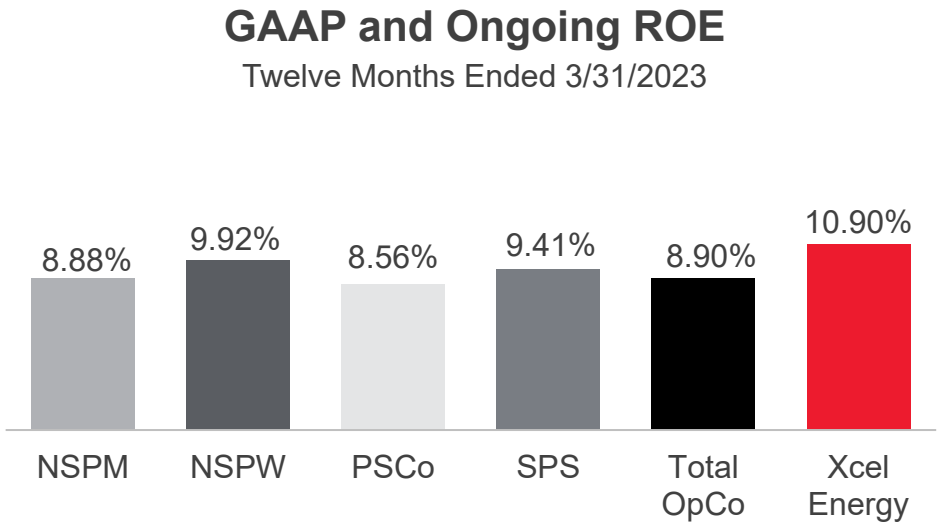
	NSPM	NSPW	PSCo	SPS
Multi-year Rate Plans	✓	✓	Allowed	
Forward Test Year	✓ MN & ND	✓	Allowed	✓ NM Allowed
Interim Rates	✓		Allowed	
Fuel Recovery Mechanism	✓	✓	✓	✓
Capacity Recovery Mechanism			✓	✓
Renewable Rider	✓ MN & ND		✓	✓ NM
Transmission Rider	✓ MN & ND		✓	✓ TX
Distribution or Advanced Grid Rider	✓ MN			✓ TX & NM
Infrastructure Rider	✓ SD			
Generation Rider				✓ TX
Pension Deferral Mechanism	✓ MN	✓	✓	✓
Property Tax Deferral/True-up	✓ MN		✓	
Decoupling	✓ MN		✓	

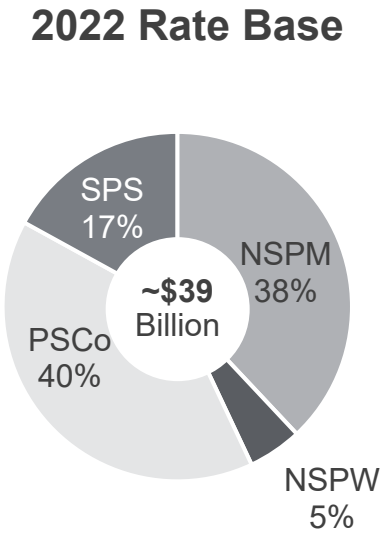
2022 Rate Base and ROEs

OpCo	Jurisdiction	YE 2022 Rate Base ($ millions)	YE 2022 Authorized ROE (%)	YE 2022 W/N Earned ROE (%)	Regulatory Status
NSPM	MN Electric	11,633	9.06	9.29	2022-2024 MYP filed. Verbal order issued June 2023
	MN Natural Gas	1,103	10.09	6.18	New rates approved April 2023, based on 2022 FTY
	ND Electric	715	9.50	11.28	New rates effective January 2021, based on FTY
	ND Natural Gas	130	9.80	9.80	New rates effective November 2022, based on 2022 FTY
	SD Electric	921	Blackbox	7.79	Settlement approved June 2023 (HTY). Rates effective July 2023
NSPW	WI Electric	1,820	9.80	10.29	2024 FTY filed; decision expected 2023 Q4
	WI Natural Gas	226	9.80	9.86	2024 FTY filed; decision expected 2023 Q4
	MI Elec. & Nat. Gas	58	9.70(e)/10.00(g)	5.72	New electric rates effective April 2022; natural gas January 2023
PSCo	CO Electric	10,637	9.30	8.45	2023 FTY filed; settlement reached, rates effective September 2023
	CO Natural Gas	3,918	9.20-9.50	7.81	New rates effective November 2022; based on 2021 HTY
	Wholesale/Steam	941	*	*	
SPS	TX Electric	3,494	Blackbox	9.05**	2022 HTY filed; decision expected 2024 Q1
	NM Electric	2,199	9.45	8.24**	2024 FTY filed; contested settlement reached; rates effective 2023 Q4
	SPS Wholesale	994	***	***	

* Authorized ROE for PSCo transmission and production formula = 9.72%
** Actual ROE, not weather-normalized
*** Transmission ROE = 10.50% and production formula ROE = 10.00%

ROE Results – GAAP and Ongoing Earnings





COMPANY PROFILES

Fully Regulated and Vertically Integrated

Four
Operating Companies

Eight
States

3.8 Million
Electric Customers

2.1 Million
Natural Gas Customers

$39 Billion
2022 Rate Base

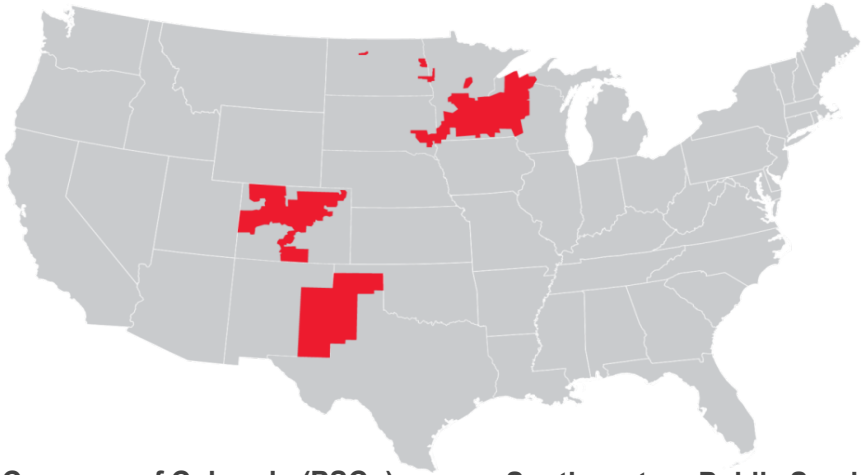
21 GW
Owned Gen. Capacity

~12,000
Employees

As of 12/31/2022

Northern States Power Minnesota (NSPM)
Minnesota, South Dakota, North Dakota
- 2022 Rate Base: $14.5 billion
- 2022 Ongoing EPS: $1.23
- 2023-2027 Base Cap Ex: $11.7 billion

Northern States Power Wisconsin (NSPW)
Wisconsin, Michigan
- 2022 Rate Base: $2.1 billion
- 2022 Ongoing EPS: $0.23
- 2023-2027 Base Cap Ex: $2.6 billion



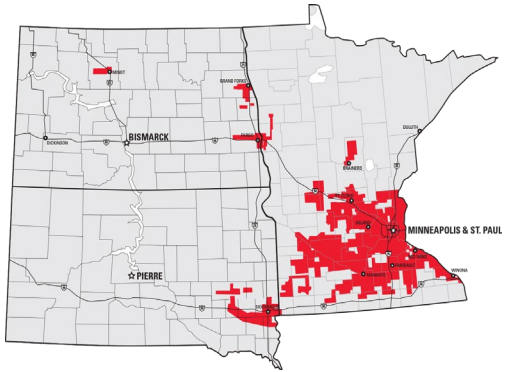
Public Service Company of Colorado (PSCo)
Colorado
- 2022 Rate Base: $15.5 billion
- 2022 Ongoing EPS: $1.33
- 2023-2027 Base Cap Ex: $11.3 billion

Southwestern Public Service (SPS)
Texas, New Mexico
- 2022 Rate Base: $6.7 billion
- 2022 Ongoing EPS: $0.64
- 2023-2027 Base Cap Ex: $3.9 billion

NSPM Overview

Electric - Retail
1.5 million customers
33 million MWh

Natural Gas - Retail
~500,000 customers
78 million MMBtu

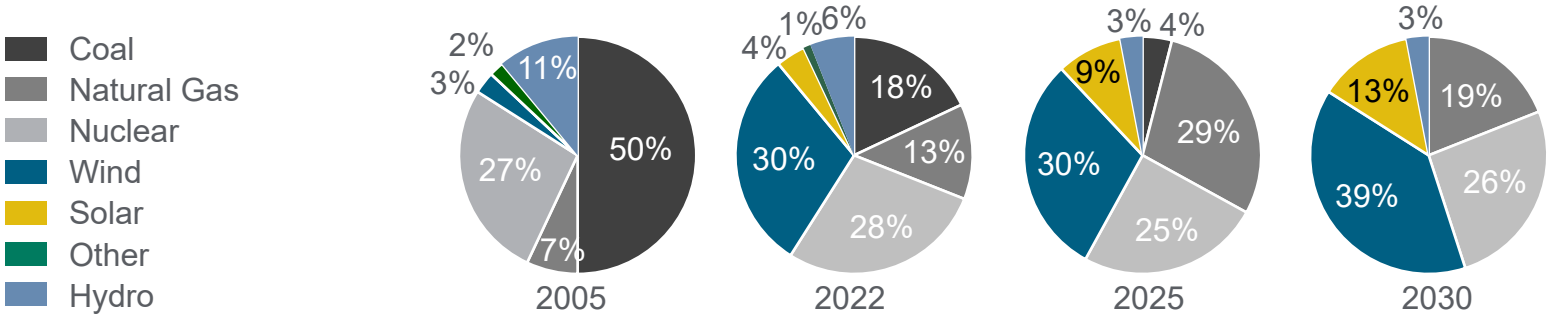


2022 Financials	GAAP & Ongoing
Net Income	$675 million
Assets	$23.7 billion
ROE	8.76%
Equity Ratio	52.3%

Credit Ratings (Secured/Unsecured)

Moody's	Aa3 / A2
S&P	A / A-
Fitch	A+ / A

NSP System Energy Mix



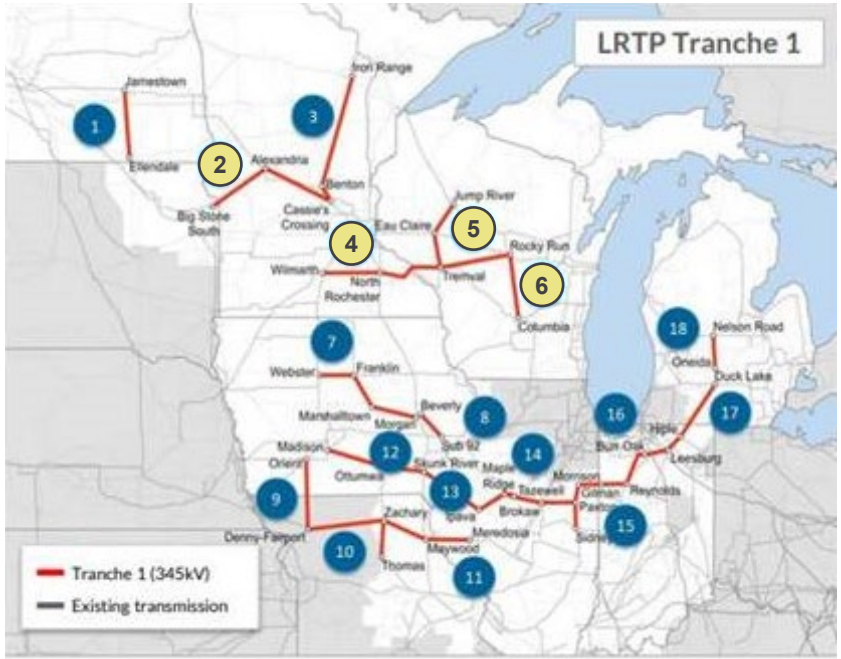
Transmission Expansion - MISO Tranche 1

MISO Tranche 1 (in service by 2030)

- 18 projects totaling $10.3 billion

Xcel Energy Preliminary Estimates

- ~$1.2 billion based on the following:*
  - (2) Alexandria - Cassie's Crossing
  - (4) Wilmarth - North Rochester - Tremval
  - (5) Tremval - Eau Claire - Jump River
  - (6) Tremval - Rocky Run
- Certificates of need required (~12-month process)



Source: MISO with slight modifications

* Assumes all or a portion of each project based on MISO's costs/tariffs and Minnesota ROFR law

NSPM Base Capital Expenditures by Function

$ Millions

	2023	2024	2025	2026	2027	Total
Electric Distribution	$570	$700	$630	$840	$880	$3,620
Electric Transmission	$310	$350	$460	$610	$850	$2,580
Electric Generation	$420	$510	$570	$420	$490	$2,410
Natural Gas	$190	$160	$140	$130	$130	$750
Other	$350	$400	$260	$200	$230	$1,440
Renewables	$160	$280	$470	$0	$0	$910
Total	**$2,000**	**$2,400**	**$2,530**	**$2,200**	**$2,580**	**$11,710**

Excludes potential incremental investment associated with resource plans, PPA buyouts and future wind repowerings. Approved NSPM 650 MW wind repowering projects are included in base capital expenditures.

NSPM Recovery Mechanisms

Minnesota

- Forward test year with interim rates
- Transmission rider
- Renewable energy rider
- Natural gas infrastructure rider
- Environmental improvement rider
- Recovery of grid modernization through transmission rider
- DSM incentive mechanism
- Fuel clause adjustment
- Electric decoupling/sales true-up for all classes (2016 - 2021)
- Multi-year rate plans up to 5 years

North Dakota and South Dakota

- Forward test year with interim rates (ND)
- Historic test year (SD)
- Transmission rider (ND & SD)
- Renewable energy rider (ND)
- Infrastructure rider for capital projects (SD)
- Fuel clause adjustment (ND & SD)

NSPM Minnesota Electric Rate Case

Proceeding No. 21-630

- In October 2021, NSPM filed a three-year electric rate case:
  - Revised rate request seeking an increase of $498 million over three years
  - ROE of 10.2% and equity ratio of 52.5%
  - 2022 - 2024 forward test years

$ Millions	2022	2023	2024	Total
Revised rate request	$234	$94	$170	$498
Revised rate base	$10,923	$11,425	$11,902	N/A

- In 2021, the MPUC approved interim rates of $247 million, effective January 2022 (subject to refund)
- In Dec. 2022, MPUC approval to reduce our request for MISO capacity revenues and establish a tracker
- In June 2023, the MPUC issued a verbal order for an estimated $311 million rate increase over three years, based on a 9.25% ROE and 52.5% equity ratio.
- Final decision expected 2023 Q2

NSPM South Dakota Electric Rate Case

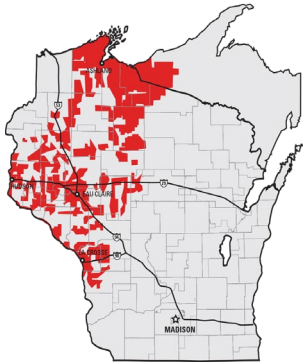
Proceeding No. EL22-017

- In June 2022, NSPM filed an electric rate case requesting:
  - Rate increase of ~$44 million
  - ROE of 10.75% and equity ratio of 53%
  - Rate base of ~$947 million
  - 2021 historic test year
- Interim rates of ~$44 million implemented in January 2023
- In May 2023, NSPM filed a settlement for ~$14.3 million net base and rider revenue increase
- In June 2023, SDPUC approved the joint settlement. Final rates effective July 1

NSPW Overview

Electric - Retail
~300,000 customers
7 million MWh

Natural Gas - Retail
~100,000 customers
17 million MMBtu

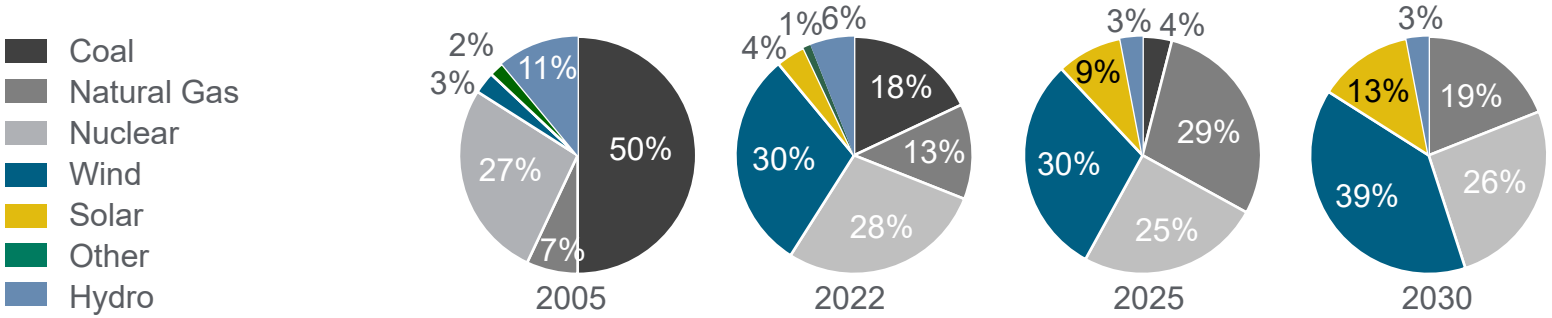


2022 Financials	**GAAP & Ongoing**
Net Income	$125 million
Assets	$3.4 billion
ROE	10.57%
Equity Ratio	52.6%

Credit Ratings (Secured/Unsecured)

Moody's	Aa3 / A2
S&P	A / A-
Fitch	A+ / A

NSP System Energy Mix



NSPW Wisconsin Electric & Natural Gas Rate Case

Proceeding No. 4220-UR-126

- In April 2023, NSPW filed an electric and natural gas rate case requesting:
  - Base electric rate increase of ~$40 million
  - Base natural gas rate increase of ~$9 million
  - ROE of 10.25% and equity ratio of 52.5%
  - 2024 forward test year
- PSCW decision anticipated in 2023 Q4

NSPW Base Capital Expenditures by Function

$ Millions

	2023	2024	2025	2026	2027	Total
Electric Distribution	$140	$160	$140	$160	$220	$820
Electric Transmission	$130	$150	$150	$180	$180	$790
Electric Generation	$70	$140	$90	$20	$50	$370
Natural Gas	$40	$50	$50	$40	$40	$220
Other	$50	$70	$70	$50	$50	$290
Renewables	$110	$0	$0	$0	$0	$110
Total	**$540**	**$570**	**$500**	**$450**	**$540**	**$2,600**

NSPW Recovery Mechanisms

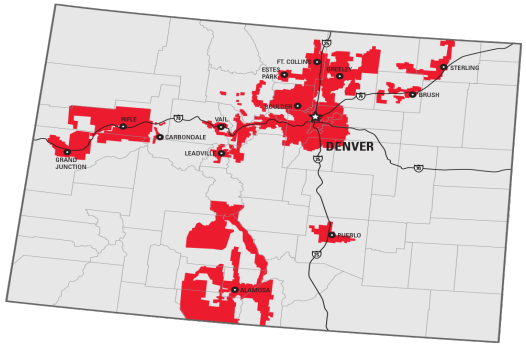
Wisconsin and Michigan

- Forward test year (WI & MI)
- Biennial rate case (WI)
- Annual electric fuel plan with reconciliation (WI)
- Purchased natural gas adjustment (WI)
- Natural gas cost recovery mechanism (MI)
- Power supply cost recovery (MI)

PSCo Overview

Electric - Retail
1.6 million customers
29 million MWh

Natural Gas - Retail
1.5 million customers
151 million MMBtu

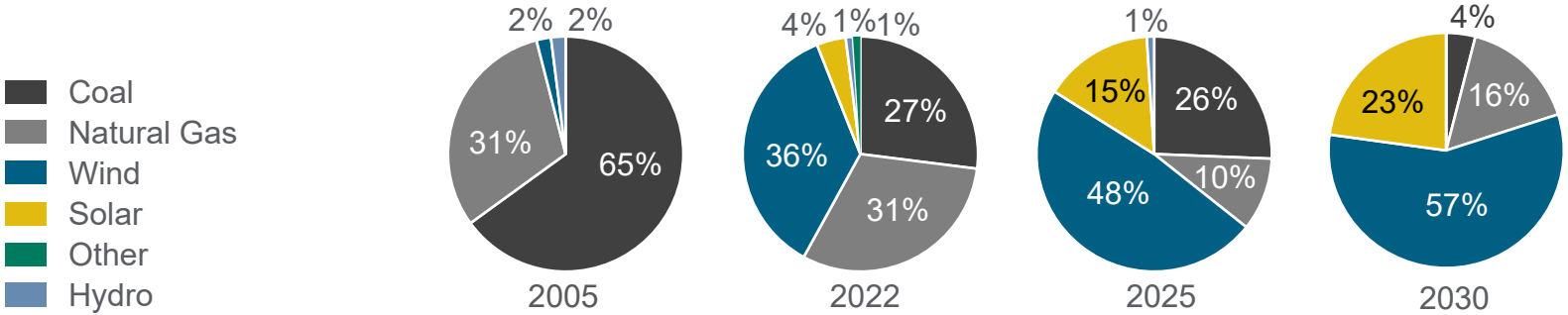


2022 Financials	GAAP & Ongoing
Net Income	$727 million
Assets	$23.6 billion
ROE	8.23%
Equity Ratio	56.3%

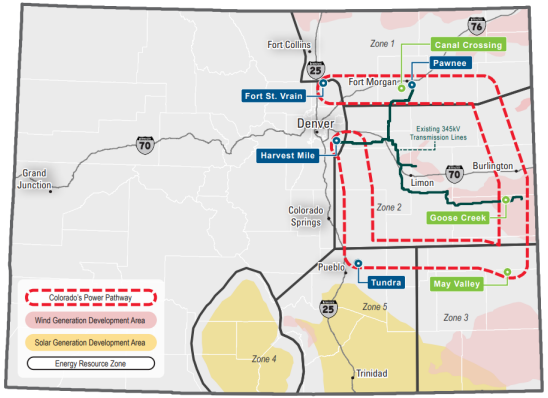
Credit Ratings (Secured/Unsecured)

Moody's	A1 / A3
S&P	A / A-
Fitch	A+ / A

PSCo System Energy Mix



Transmission Expansion - Colorado Pathway



$1.7 Billion Transmission Backbone - Approved

- Enables ~5,500 MW of renewable generation
- ~560 miles of 345 kV lines; three new, four expanded substations
- Settlement reached November 2021, including the $1.7 billion estimate and rider recovery
- Commission approved February 2022

Potential Incremental Investment of $0.5 - $1.0 Billion

- Network upgrades, voltage support and interconnections (determined once resource mix and location have been identified as part of Colorado resource plan)
- Conditionally approved ~90-mile May Valley-Longhorn line extension, with investment potential of ~$250 million

PSCo Base Capital Expenditures by Function

$ Millions

	2023	2024	2025	2026	2027	Total
Electric Distribution	$640	$650	$670	$740	$1,010	$3,710
Electric Transmission	$590	$880	$940	$500	$410	$3,320
Electric Generation	$140	$140	$190	$90	$90	$650
Natural Gas	$510	$520	$570	$480	$510	$2,590
Other	$260	$250	$180	$170	$170	$1,030
Total	**$2,140**	**$2,440**	**$2,550**	**$1,980**	**$2,190**	**$11,300**

Excludes potential incremental investment associated with the Colorado resource plan, PPA buyouts and future wind repowerings

PSCo Recovery Mechanisms

Colorado

- Ability to file multi-year requests
- Ability to file either historic or forward test years
- Purchased capacity cost adjustment
- Clean Air Clean Jobs Act rider (forward looking)
- Transmission rider (forward looking)
- Natural gas pipeline integrity rider
- Renewable energy rider
- DSM incentive mechanism
- Energy cost adjustment
- Natural gas cost adjustment
- Decoupling for electric residential and non-demand SC&I classes
- Transportation electrification/EV rider

PSCo Colorado Electric Rate Case

Proceeding No. 22AL-0530E

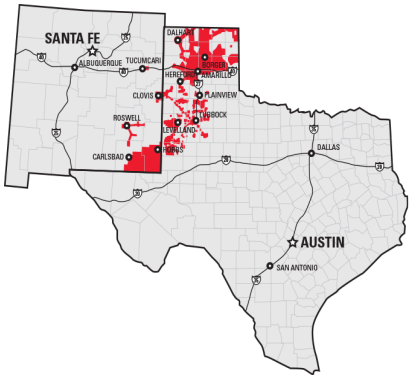
- In November 2022, PSCo filed an electric rate case requesting:
  - Revised net base rate increase of ~$253 million
  - ROE of 10.25% and equity ratio of 55.7%
  - 2023 forward test year
  - Rate base of $11.3 billion
- Staff and intervenor recommendations issued May 2023
- In June 2023, filed nearly comprehensive settlement including rate increase of $95 million (excluding rider roll-ins), based on 2022 historic test year using year-end rate base with forward looking known and measurable adjustments, ROE of 9.3%, and equity ratio of 55.69%. Also includes alternative retail revenue increase (excluding rider roll-ins) of $47 million if depreciation expense deferrals associated with certain coal generating assets are accepted by the CPUC, and collection of $12 million of 2023 TCA revenues that were previously suspended by the CPUC.
- Hearings start in July 2023
- Requested effective date of September 2023

Colorado Legislation: SB23-291

- Allows for proposed, long-term structural changes to mitigate natural gas price volatility (storage, hedging, long-term fixed-priced contracts, etc.) with a proposal filed in 2023 Q4
- Will work with the Commission on the development of a natural gas performance incentive mechanism (PIM) related to natural gas procurement with implementation by January 2025
- Allows for a deferral mechanism to smooth out natural gas price fluctuations for customers for up to 5 years with a financing charge
- Disallows recovery of certain expenses (e.g. 50% of director compensation, lobbying, advertising, charitable donations) and limits ability to recover attorney's fees and other rate case expenses
- PSCo intends to file its proposed Clean Heat Plan in Summer 2023 that will provide a long-term framework for decarbonization and capital investment for the natural gas utility

SPS Overview

Electric - Retail
~400,000 customers
23 million MWh

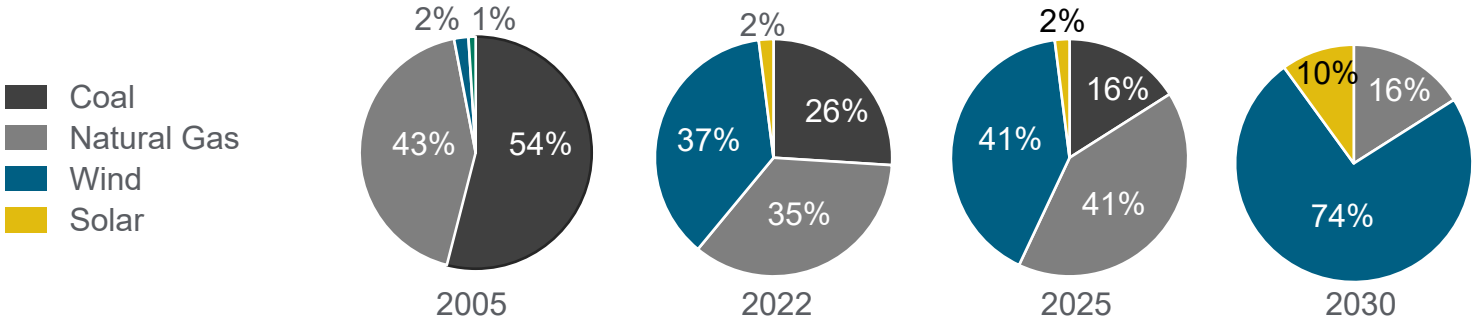


2022 Financials	**GAAP & Ongoing**
Net Income	$349 million
Assets	$9.7 billion
ROE	9.36%
Equity Ratio	54.3%

Credit Ratings (Secured/Unsecured)

Moody's	A3 / Baa2
S&P	A / A-
Fitch	A- / BBB+

SPS System Energy Mix



SPS New Mexico Electric Rate Case

Proceeding No. 22-00286-UT

- In November 2022, SPS filed an electric rate case requesting:
  - Revised base rate increase of ~$75 million
  - ROE of 10.75% and equity ratio of 54.7%
  - Rate base of ~$2.4 billion
  - Acceleration of Tolk coal plant depreciation life from 2032 to 2028
  - Forward test year ending June 30, 2024
- NMPRC staff and other intervenors issued recommendation in April 2023
- In May 2023, filed settlement including rate increase of $33 million, based on a forward test year, ROE of 9.5%, equity ratio of 54.7% and the acceleration of Tolk retirement
- NMPRC decision and implementation of rates anticipated in 2023 Q4

SPS Texas Electric Rate Case

Proceeding No. 54634

- In February 2023, SPS filed an electric rate case requesting:
  - Revised base rate increase of ~$158 million
  - ROE of 10.65% and equity ratio of 54.6%
  - Rate base of ~$3.6 billion
  - Acceleration of Tolk coal plant retirement from 2034 to 2028
  - Historic test year ending December 31, 2022
  - Requesting a surcharge from July 13, 2023 through the effective date of new base rates
- PUCT decision and implementation of rates anticipated in 2024 Q1

SPS Base Capital Expenditures by Function

$ Millions

	2023	2024	2025	2026	2027	Total
Electric Distribution	$260	$280	$240	$260	$340	$1,380
Electric Transmission	$250	$270	$340	$400	$460	$1,720
Electric Generation	$80	$120	$50	$30	$20	$300
Other	$110	$110	$90	$80	$80	$470
Renewables	$10	$0	$0	$0	$0	$10
Total	**$710**	**$780**	**$720**	**$770**	**$900**	**$3,880**

Excludes potential incremental investment associated with PPA buyouts

SPS Recovery Mechanisms

Texas and New Mexico

- Historic test year (TX) (wind settlement reduced regulatory lag)
- Ability to file forward test year (NM)
- DSM incentive mechanism (TX & NM)
- Fuel clause adjustment (TX & NM)
- Purchased Capacity Cost Recovery Factor (TX)
- Transmission Cost Recovery rider (TX)
- Distribution Cost Recovery rider (TX)
- AMI rider (TX & NM)
- Generation rider (TX)



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