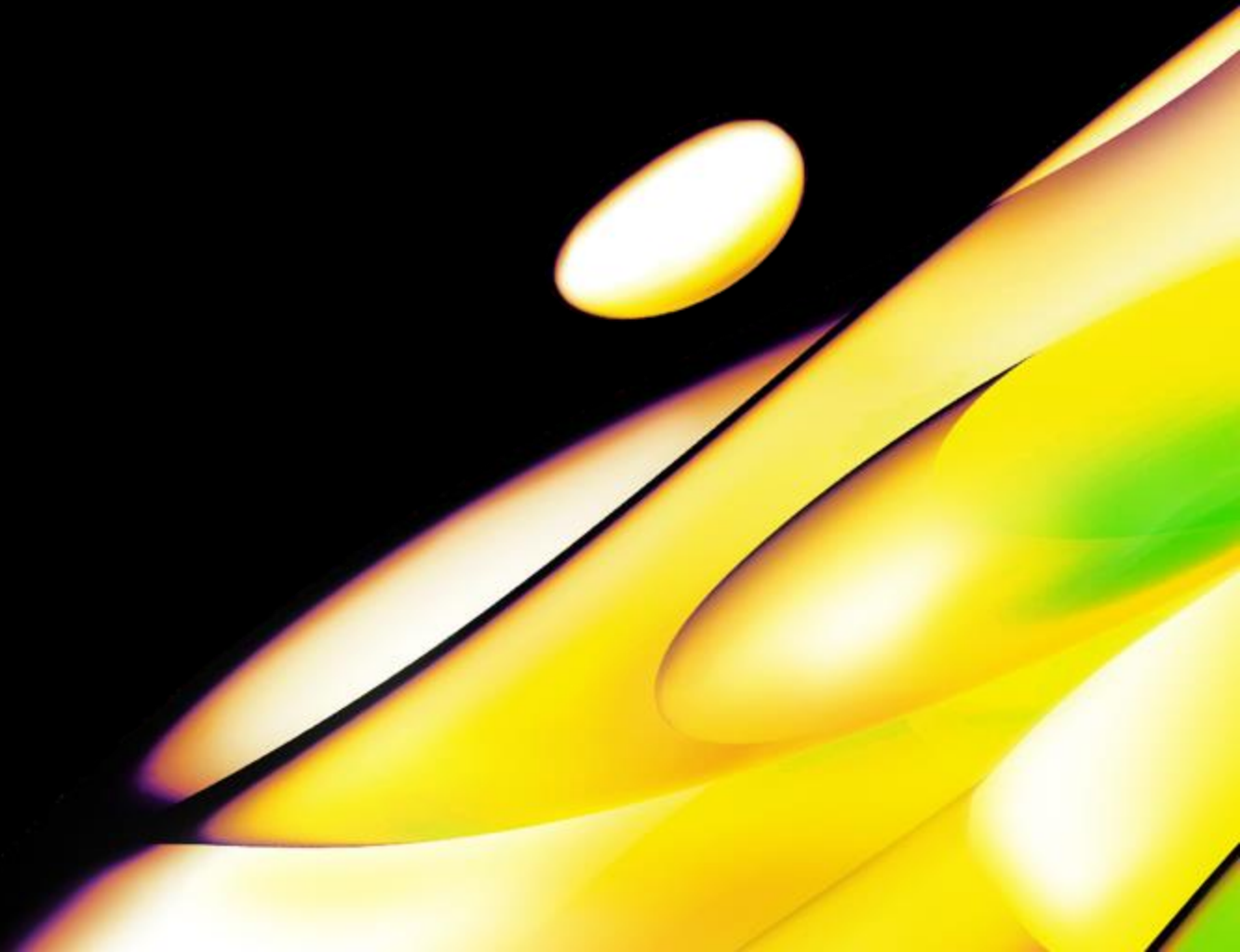


Second Quarter 2025 Earnings

revvity

July 28, 2025



Safe Harbor

This presentation contains "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, including but not limited to statements relating to estimates and projections of future earnings per share, cash flow and revenue growth and other financial results, developments relating to our customers and end-markets, plans concerning business development opportunities, acquisitions or divestitures. Words such as "believes," "intends," "anticipates," "plans," "expects," "projects," "forecasts," "will" and similar expressions, and references to guidance, are intended to identify forward-looking statements. Such statements are based on management's current assumptions and expectations and no assurances can be given that our assumptions or expectations will prove to be correct. A number of important risk factors could cause actual results to differ materially from the results described, implied or projected in any forward-looking statements. A detailed description of these risk factors can be found under the caption "Risk Factors" in our most recent quarterly report on Form 10-Q and in our other filings with the Securities and Exchange Commission. We disclaim any intention or obligation to update any forward-looking statements as a result of developments occurring after the date of this presentation.

In addition to financial measures prepared in accordance with generally accepted accounting principles (GAAP), this presentation also contains non-GAAP financial measures. A reconciliation of these measures to the most directly comparable GAAP measures is included in the embedded [hyperlink](#) and is available on the "Financial Information" section of our website at www.revivity.com.

Key Takeaways

Innovation

Launched **IDS i20** ChLIA
diagnostic analyzer

Unveiled **Signals One**
software platform

Market

Stability across
Pharma/Biotech & Academic

Strong **Diagnostic** trends in
U.S. & EU offset weaker
volumes in China

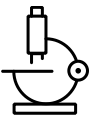
Performance

Life Sciences & Newborn
driving solid overall growth

EPS above expectations with
strong **Cash Flow** generation

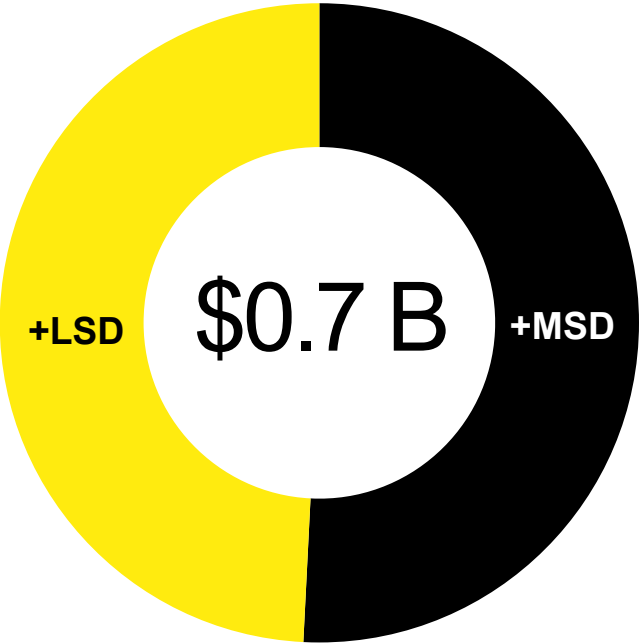
*A Scientific Solutions Company Helping To Solve The World's Greatest Health Challenges
From Discovery To Development, and Diagnosis to Cure*

2Q25 Revenue Highlights



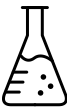
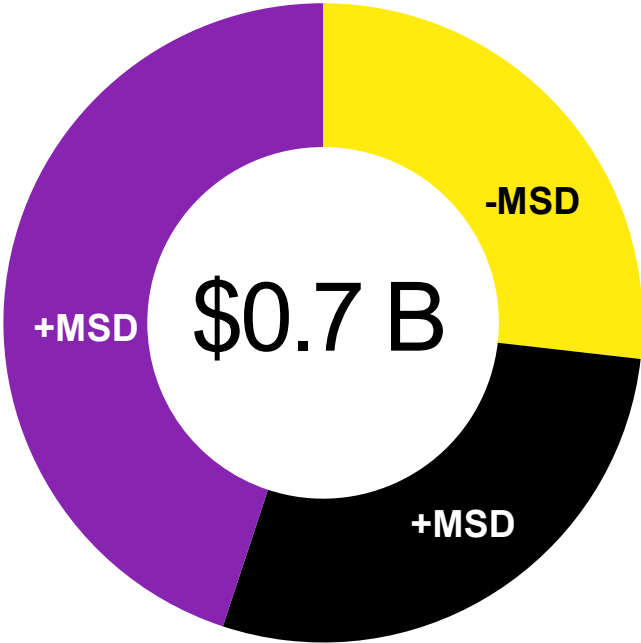
Segments

● Diagnostics ● Life Sciences



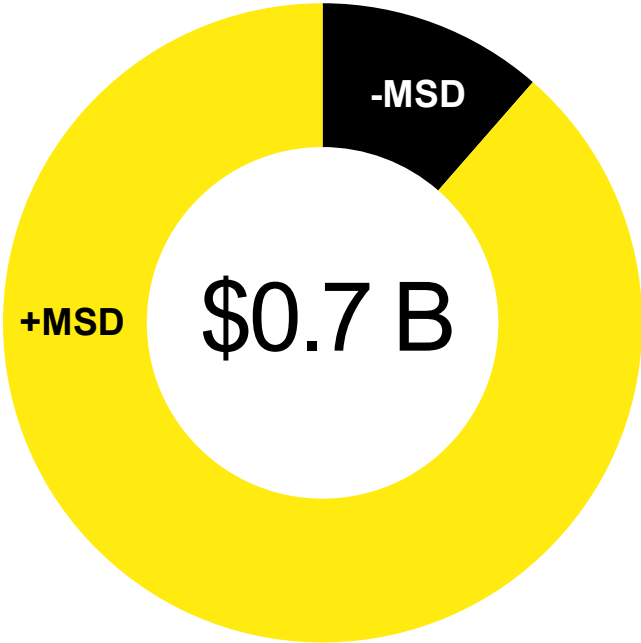
Geographic

● AMERICAS ● APAC ● EU



Product Mix

● Recurring ● Non-recurring

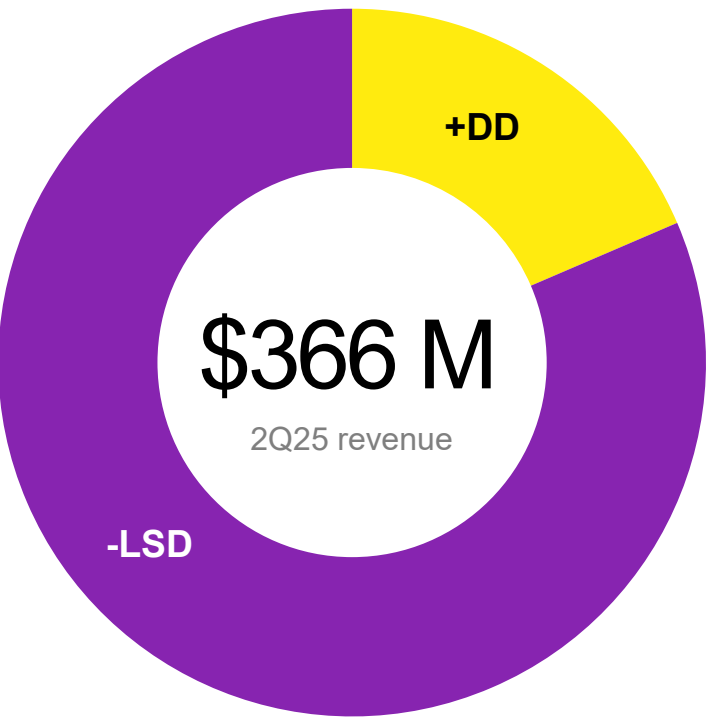


2Q25 Financial Results

REVENUE	ADJUSTED OP MARGIN	ADJUSTED EPS	FREE CASH FLOW
\$720M	26.6%	\$1.18	\$115M
↑ +4% y/y	↓ -210bps y/y	↓ -3% y/y	\$234M YTD
Organic: +3% M&A: 0% FX: +1%	Adj. Gross Margin: 59.6% -180bps y/y	Adj. Tax Rate: 19.1%	YTD FCF % Adj. NI: 90%
		Adj. Net Interest & Other: \$20M	

Life Sciences

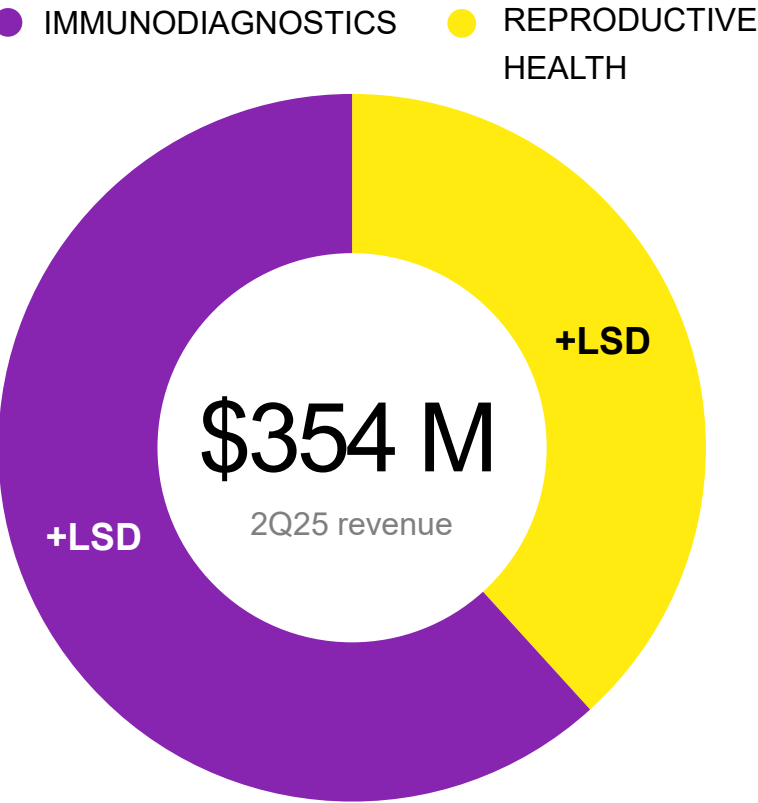
● LIFE SCIENCE SOLUTIONS ● SOFTWARE



REVENUE	ADJUSTED OP MARGINS
4% Organic Growth	31.6%
Reported: 5% M&A: 0% FX: +1%	-220bps y/y

- +MSD growth from Pharma/Biotech, -LSD decline from Academic/Gov't
- -LSD decline in Life Science Solutions; instrument declines partially offset by continued reagent growth
- +DD software growth driven by new orders, strong renewals and SaaS performance
- Margin pressure yr/yr driven by product mix & investments

Diagnostics

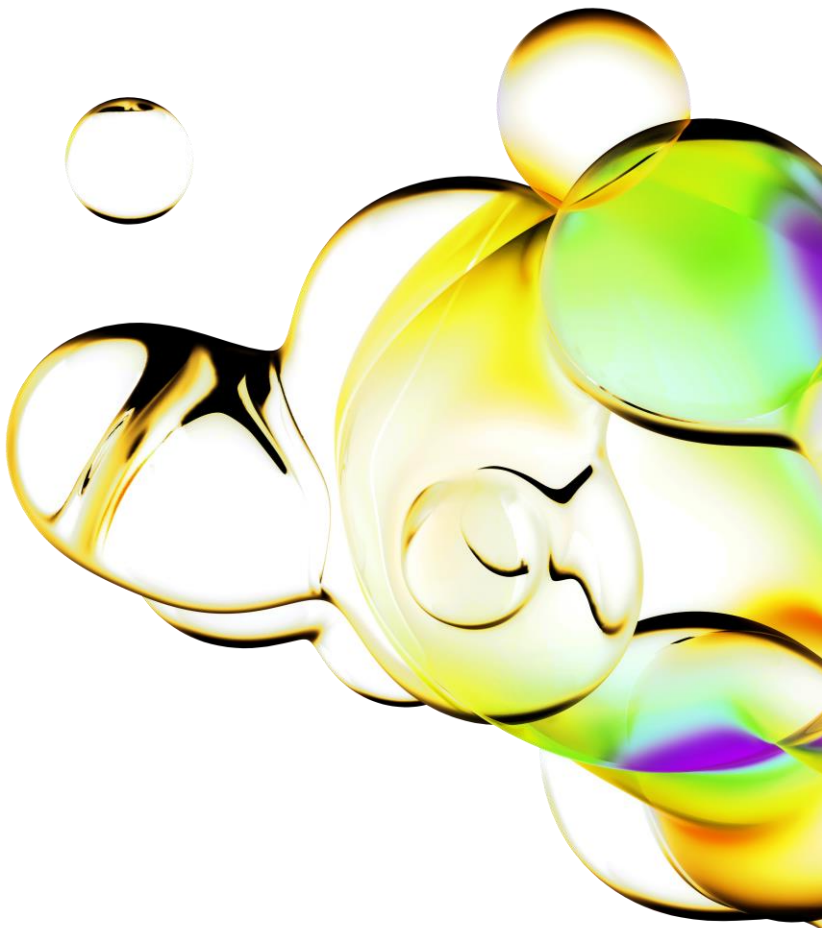


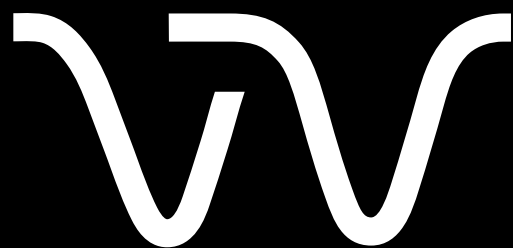
REVENUE	AJUSTED OP MARGINS
2% Organic Growth	25.2%
Reported: 3% M&A: 0% FX: +1%	-180 bps y/y

- +LSD ImmunoDX globally; -DD in China
- +LSD Reproductive Health globally driven by strength in newborn
- Margin pressure yr/yr driven by tariff impact, FX, and strategic investments

2025 Financial Guidance

REVENUE	\$2.84B - \$2.88B
	Reported: 3% to 5%
	Organic: 2% to 4%
	FX: 1%, M&A: 0%
ADJUSTED OP. MARGIN	27.1-27.3%
ADJUSTED EPS	\$4.85 - \$4.95
	Adj. Net interest expense, other: ~\$80M
	Adjusted tax rate: ~18%
	Average diluted share count: ~117M





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