



CAESARS
ENTERTAINMENT®

NEWS RELEASE

Caesars Entertainment, Inc. Reports Second Quarter 2024 Results

7/30/2024

LAS VEGAS & RENO, Nev.--(BUSINESS WIRE)-- Caesars Entertainment, Inc. (NASDAQ: CZR) ("Caesars," "CZR," "CEI" or "the Company") today reported operating results for the second quarter ended June 30, 2024.

Second Quarter 2024 and Recent Highlights:

- GAAP net revenues of \$2.8 billion versus \$2.9 billion for the comparable prior-year period.
- GAAP net loss of \$122 million compared to net income of \$920 million for the comparable prior-year period, with the decrease primarily driven by a release of \$940 million of valuation allowance against deferred tax assets associated with our REIT leases in the prior year.
- Same-store Adjusted EBITDA of \$1.0 billion versus \$1.0 billion for the comparable prior-year period.
- Caesars Digital Adjusted EBITDA of \$40 million versus \$11 million for the comparable prior-year period.

Tom Reeg, Chief Executive Officer of Caesars Entertainment, Inc., commented, "On a consolidated basis, the Company generated \$1 billion of Adjusted EBITDA. Our operating results reflect year over year growth in Adjusted EBITDA in our Las Vegas segment driven by record same store revenues, hotel occupancy and Average Daily Rate (ADR). Our Caesars Digital segment posted a new second-quarter Adjusted EBITDA record, driven by strong revenue growth and solid flow through. Regional segment results reflect competition in new markets partially offset by our temporary facility in Danville, Virginia and our property in Columbus, Nebraska. We remain optimistic for the balance of 2024 driven by strong operating trends in our Las Vegas and Caesars Digital segments and the expected openings of the permanent facility in Danville coupled with our \$430 million capital investment in our newly

rebranded Caesars New Orleans property."

Second Quarter 2024 Financial Results Summary and Segment Information

After adjusting for the effects of our completed divestiture, the following tables present adjustments to net revenues, net income (loss) and Adjusted EBITDA as reported, in order to reflect a same-store basis:

Net Revenues

(In millions)	Three Months Ended June 30,				% Change
	2024	2023	2023 Adj. (a)	Adj. 2023 Total	
Las Vegas	\$ 1,101	\$ 1,128	\$ (47)	\$ 1,081	1.9%
Regional	1,385	1,461	—	1,461	(5.2)%
Caesars Digital	276	216	—	216	27.8%
Managed and Branded	70	72	—	72	(2.8)%
Corporate and Other	(2)	2	—	2	*
Caesars	\$ 2,830	\$ 2,879	\$ (47)	\$ 2,832	(0.1)%

Net Revenues

(In millions)	Six Months Ended June 30,				% Change
	2024	2023	2023 Adj. (a)	Adj. 2023 Total	
Las Vegas	\$ 2,129	\$ 2,259	\$ (101)	\$ 2,158	(1.3)%
Regional	2,750	2,850	—	2,850	(3.5)%
Caesars Digital	558	454	—	454	22.9%
Managed and Branded	138	141	—	141	(2.1)%
Corporate and Other	(3)	5	—	5	*
Caesars	\$ 5,572	\$ 5,709	\$ (101)	\$ 5,608	(0.6)%

Net Income (Loss)

(In millions)	Three Months Ended June 30,				% Change
	2024	2023	2023 Adj. (a)	Adj. 2023 Total	
Las Vegas	\$ 272	\$ 261	\$ (5)	\$ 256	6.3%
Regional	(51)	124	—	124	*
Caesars Digital	4	(22)	—	(22)	*
Managed and Branded	17	19	—	19	(10.5)%
Corporate and Other	(364)	538	—	538	*
Caesars	\$ (122)	\$ 920	\$ (5)	\$ 915	*

Net Income (Loss)

(In millions)	Six Months Ended June 30,				% Change
	2024	2023	2023 Adj. (a)	Adj. 2023 Total	
Las Vegas	\$ 470	\$ 554	\$ (15)	\$ 539	(12.8)%
Regional	(10)	199	—	199	*
Caesars Digital	(30)	(54)	—	(54)	44.4%
Managed and Branded	35	38	—	38	(7.9)%
Corporate and Other	(745)	47	—	47	*
Caesars	\$ (280)	\$ 784	\$ (15)	\$ 769	*

Adjusted EBITDA ^(b)

(In millions)	Three Months Ended June 30,				% Change
	2024	2023	2023 Adj. (a)	Adj. 2023 Total	
Las Vegas	\$ 514	\$ 512	\$ (4)	\$ 508	1.2%
Regional	469	508	—	508	(7.7)%
Caesars Digital	40	11	—	11	*
Managed and Branded	17	19	—	19	(10.5)%

Corporate and Other	(40)	(43)	—	(43)	7.0%
Caesars	\$ 1,000	\$ 1,007	\$ (4)	\$ 1,003	(0.3)%

Adjusted EBITDA ^(b)

(In millions)	Six Months Ended June 30,				
	2024	2023	2023 Adj. ^(a)	Adj. 2023 Total	% Change
Las Vegas	\$ 954	\$ 1,045	\$ (15)	\$ 1,030	(7.4)%
Regional	902	956	—	956	(5.6)%
Caesars Digital	45	7	—	7	*
Managed and Branded	35	38	—	38	(7.9)%
Corporate and Other	(83)	(81)	—	(81)	(2.5)%
Caesars	\$ 1,853	\$ 1,965	\$ (15)	\$ 1,950	(5.0)%

^(a) Not meaningful

Adjustment for pre-disposition results of operations reflecting the subtraction of results of operations for Rio All-Suite & Casino prior to divestiture at the end of the third quarter of 2023. Such figures are based on unaudited internal financial statements and have not been reviewed by the Company's auditors for the periods presented. The additional financial information is included to enable the comparison of current results with

^(b) results of prior periods.

Adjusted EBITDA is not a GAAP measurement and is presented solely as a supplemental disclosure because the Company believes it is a widely used measure of operating performance in the gaming industry. See "Reconciliation of GAAP Measures to Non-GAAP Measures" below for a definition of Adjusted EBITDA and a quantitative reconciliation of Adjusted EBITDA to net income (loss), which the Company believes is the most comparable financial measure calculated in accordance with GAAP.

Balance Sheet and Liquidity

As of June 30, 2024, Caesars had \$12.4 billion in aggregate principal amount of debt outstanding. Total cash and cash equivalents were \$830 million, excluding restricted cash of \$129 million.

(In millions)	June 30, 2024	December 31, 2023
Cash and cash equivalents	\$ 830	\$ 1,005
Bank debt and loans	\$ 6,075	\$ 3,193
Notes	6,311	9,199
Other long-term debt	44	47
Total outstanding indebtedness	\$ 12,430	\$ 12,439
Net debt	\$ 11,600	\$ 11,434

As of June 30, 2024, our cash on hand and borrowing capacity was as follows:

(In millions)	June 30, 2024
Cash and cash equivalents	\$ 830
Revolver capacity ^(a)	2,235
Revolver capacity committed to letters of credit	(68)
Available revolver capacity committed as regulatory requirement	(46)
Total ^(b)	\$ 2,951

(a) Revolver capacity includes \$2.25 billion under the CEI Revolving Credit Facility, maturing in January 2028 (subject to a springing maturity in the event certain other long-term debt of Caesars is not extended or repaid), and \$25 million under the Caesars Virginia Revolving Credit Facility, maturing on April 26, 2029, less \$40 million reserved for specific purposes.

(b) Excludes approximately \$280 million of additional borrowing available under the Caesars Virginia Delayed Draw Term Loan.

“Our debt reduction plan continued in the second quarter, with Term Loan B repayments of over \$100 million. We continue to forecast 2024 full year capital expenditures of \$800 million, excluding our Danville project which is funded within the joint venture,” said Bret Yunker, Chief Financial Officer.

Reconciliation of GAAP Measures to Non-GAAP Measures

Adjusted EBITDA (described below), a non-GAAP financial measure, has been presented as a supplemental disclosure because it is a widely used measure of performance and basis for valuation of companies in our industry and we believe that this non-GAAP supplemental information will be helpful in understanding our ongoing operating results. Management has historically used Adjusted EBITDA when evaluating operating performance because we believe that the inclusion or exclusion of certain recurring and non-recurring items is necessary to provide a full understanding of our core operating results and as a means to evaluate period-to-period results. Adjusted EBITDA represents net income (loss) before interest income and interest expense, net of interest capitalized, (benefit) provision for income taxes, depreciation and amortization, stock-based compensation expense, (gain) loss on extinguishment of debt, impairment charges, other (income) loss, net income (loss) attributable to noncontrolling interests, transaction costs associated with our acquisitions, developments and divestitures, and non-cash changes in equity method investments. Adjusted EBITDA also excludes the expense associated with certain of our leases as these transactions were accounted for as financing obligations and the associated expense is included in interest expense. Adjusted EBITDA is not a measure of performance or liquidity calculated in accordance with accounting principles generally accepted in the United States (“GAAP”). Adjusted EBITDA is unaudited and should not be considered an alternative to, or more meaningful than, net income (loss) as an indicator of our operating performance. Uses of cash flows that are not reflected in Adjusted EBITDA include capital expenditures, interest payments, income taxes, debt principal repayments, and payments under our leases with affiliates of GLPI and VICI Properties, Inc., which can be significant. As a result, Adjusted EBITDA should not be considered as a measure of our liquidity. Other companies that provide EBITDA information may calculate Adjusted EBITDA differently than we do. The definition of Adjusted EBITDA may not be the same as the definitions used in any of our debt agreements.

Conference Call Information

The Company will host a conference call to discuss its results on July 30, 2024 at 2:30 p.m. Pacific Time, 5:30 p.m. Eastern Time. Participants may register for the call approximately 15 minutes before the call start time by visiting

the following website at <https://register.vevent.com/register/BI373390002b464f40a43cc986aa34eb52> .

Once registered, participants will receive an email with the dial-in number and unique PIN number to access the live event. The call will also be accessible on the Investor Relations section of Caesars' website at <https://investor.caesars.com> .

About Caesars Entertainment, Inc.

Caesars Entertainment, Inc. (NASDAQ: CZR) is the largest casino-entertainment company in the US and one of the world's most diversified casino-entertainment providers. Since its beginning in Reno, NV, in 1937, Caesars Entertainment, Inc. has grown through development of new resorts, expansions and acquisitions. Caesars Entertainment, Inc.'s resorts operate primarily under the Caesars®, Harrah's®, Horseshoe®, and Eldorado® brand names. Caesars Entertainment, Inc. offers diversified gaming, entertainment and hospitality amenities, one-of-a-kind destinations, and a full suite of mobile and online gaming and sports betting experiences. All tied to its industry-leading Caesars Rewards loyalty program, the company focuses on building value with its guests through a unique combination of impeccable service, operational excellence and technology leadership. Caesars is committed to its employees, suppliers, communities and the environment through its PEOPLE PLANET PLAY framework. To review our latest CSR report, please visit www.caesars.com/corporate-social-responsibility/csr-reports . Know When To Stop Before You Start.® Gambling Problem? Call 1-800-522-4700. For more information, please visit www.caesars.com/corporate .

Forward-Looking Statements

This press release includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include statements regarding our strategies, objectives and plans for future development or acquisitions of properties or operations, as well as expectations, future operating results and other information that is not historical information. When used in this press release, the terms or phrases such as "anticipates," "believes," "projects," "plans," "intends," "expects," "might," "may," "estimates," "could," "should," "would," "will likely continue," and variations of such words or similar expressions are intended to identify forward-looking statements. Although our expectations, beliefs and projections are expressed in good faith and with what we believe is a reasonable basis, there can be no assurance that these expectations, beliefs and projections will be realized. There are a number of risks and uncertainties that could cause our actual results to differ materially from those expressed in the forward-looking statements which are included elsewhere in this press release. These risks and uncertainties include, but are not limited to: (a) the impact on our business, financial results and liquidity of economic trends, inflation, public health emergencies, terrorist attacks and other acts of war or hostility, work stoppages and other labor problems, or other economic and market conditions, including reductions in

discretionary consumer spending as a result of downturns in the economy and other factors outside our control; (b) the impact of future cybersecurity breaches on our business, financial conditions and results of operations; (c) our ability to successfully operate our digital betting and iGaming platform and expand its user base; (d) risks associated with our leverage and our ability to reduce our leverage; (e) the effects of competition, including new competition in certain of our markets, on our business and results of operations; and (f) additional factors discussed in the sections entitled “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in the Company’s most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q as filed with the Securities and Exchange Commission. Other unknown or unpredictable factors may also cause actual results to differ materially from those projected by the forward-looking statements.

In light of these and other risks, uncertainties and assumptions, the forward-looking events discussed in this press release might not occur. These forward-looking statements speak only as of the date of this press release, even if subsequently made available on our website or otherwise, and we do not intend to update publicly any forward-looking statement to reflect events or circumstances that occur after the date on which the statement is made, except as may be required by law.

CAESARS ENTERTAINMENT, INC.
CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS
(UNAUDITED)

(In millions, except per share data)	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
NET REVENUES:				
Casino	\$ 1,557	\$ 1,584	\$ 3,092	\$ 3,169
Food and beverage	435	435	857	862
Hotel	514	525	1,007	1,028
Other	324	335	616	650
Net revenues	2,830	2,879	5,572	5,709
OPERATING EXPENSES:				
Casino	817	817	1,669	1,645
Food and beverage	266	258	529	509
Hotel	139	143	276	280
Other	100	111	194	218
General and administrative	465	499	965	1,008
Corporate	80	86	158	165
Impairment charges	118	—	118	—
Depreciation and amortization	326	323	653	623
Transaction and other costs, net	13	33	19	49
Total operating expenses	2,324	2,270	4,581	4,497
Operating income	506	609	991	1,212
OTHER EXPENSE:				
Interest expense, net	(594)	(586)	(1,184)	(1,180)
Loss on extinguishment of debt	(3)	—	(51)	(197)
Other income (loss)	(1)	3	25	6
Total other expense	(598)	(583)	(1,210)	(1,371)
Income (loss) from continuing operations before income taxes	(92)	26	(219)	(159)
Benefit (provision) for income taxes	(10)	902	(25)	951
Income (loss) from continuing operations, net of income taxes	(102)	928	(244)	792
Net income (loss)	(102)	928	(244)	792

Net income attributable to noncontrolling interests	(20)	(8)	(36)	(8)
Net income (loss) attributable to Caesars	\$ (122)	\$ 920	\$ (280)	\$ 784

Net income (loss) per share - basic and diluted:

Basic income (loss) per share	\$ (0.56)	\$ 4.27	\$ (1.29)	\$ 3.65
Diluted income (loss) per share	\$ (0.56)	\$ 4.26	\$ (1.29)	\$ 3.63
Weighted average basic shares outstanding	216	215	216	215
Weighted average diluted shares outstanding	216	216	216	216

CAESARS ENTERTAINMENT, INC.
RECONCILIATION OF NET INCOME (LOSS) ATTRIBUTABLE TO CAESARS TO ADJUSTED EBITDA
(UNAUDITED)

(In millions)	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Net income (loss) attributable to Caesars	\$ (122)	\$ 920	\$ (280)	\$ 784
Net income attributable to noncontrolling interests	20	8	36	8
(Benefit) provision for income taxes ^(a)	10	(902)	25	(951)
Other (income) loss ^(b)	1	(3)	(25)	(6)
Loss on extinguishment of debt	3	—	51	197
Interest expense, net	594	586	1,184	1,180
Impairment charges ^(c)	118	—	118	—
Depreciation and amortization	326	323	653	623
Transaction costs and other, net ^(d)	26	46	42	74
Stock-based compensation expense	24	29	49	56
Adjusted EBITDA	\$ 1,000	\$ 1,007	\$ 1,853	\$ 1,965
Pre-disposition Adjusted EBITDA ^(e)	—	(4)	—	(15)
Same-Store Adjusted EBITDA	\$ 1,000	\$ 1,003	\$ 1,853	\$ 1,950

^(a) Benefit for income taxes during the three and six months ended June 30, 2023 includes the release of \$940 million of valuation allowance against deferred tax assets.

^(b) Other (income) loss for the six months ended June 30, 2024 primarily represents a change in estimate of our disputed claims liability.

^(c) Impairment charges for the three and six months ended June 30, 2024 includes impairment within our Regional segment as a result of a decrease in projected future cash flows at certain properties primarily due to localized competition.

^(d) Transaction costs and other, net primarily includes costs related to non-cash losses on the write down and disposal of assets, professional services for transaction and integration costs, various contract exit or termination costs, pre-opening costs in connection with our temporary facility openings, and non-cash changes in equity method investments.

^(e) Adjustment for pre-disposition results of operations reflecting the subtraction of results of operations for Rio All-Suite Hotel & Casino prior to divestiture at the end of the third quarter of 2023. Such figures are based on unaudited internal financial statements and have not been reviewed by the Company's auditors for the periods presented. The additional financial information is included to enable the comparison of current results with results of prior periods.

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