

#### **NEWS RELEASE**

# Avantor® Reports Second Quarter 2024 Results

#### 7/26/2024

- Net sales of \$1.70 billion, decrease of 2.4%; organic decline of 2.0%
- Net income of \$93 million; Adjusted EBITDA of \$306 million
- Diluted GAAP EPS of \$0.14; adjusted EPS of \$0.25
- Operating cash flow of \$281 million; free cash flow of \$235 million

RADNOR, Pa., July 26, 2024 /PRNewswire/ -- Avantor, Inc. (NYSE: AVTR), a leading global provider of mission-critical products and services to customers in the life sciences and advanced technology industries, today reported financial results for its second fiscal quarter ended June 30, 2024.

"Our teams delivered another solid quarter with sequential improvements to all key financial metrics. Improved mix from increased bioprocessing revenue together with the accelerated impact of our cost transformation initiative drove more than 100 basis points of sequential Adjusted EBITDA margin expansion, while disciplined working capital management led to free cash flow conversion above 100%," said Michael Stubblefield, President and Chief Executive Officer.

"We are reaffirming our fiscal year 2024 guidance and remain focused on executing our long-term growth strategy and delivering value to our customers and shareholders," Stubblefield concluded.

# Second Quarter 2024

For the three months ended June 30, 2024, net sales were \$1,702.8 million, a decrease of 2.4% compared to the second quarter of 2023. Foreign currency translation had a negative impact of 0.4%, resulting in a sales decline of 2.0% on an organic basis.

Net income increased to \$92.9 million from (\$7.3) million in the second quarter of 2023, and adjusted net income

was \$168.0 million as compared to \$186.4 million in the comparable prior period. Net Income margin was 5.5%. Adjusted EBITDA was \$305.6 million and Adjusted EBITDA margin was 17.9%. Adjusted Operating Income was \$277.2 million and Adjusted Operating Income margin was 16.3%.

Diluted earnings per share on a GAAP basis was \$0.14, while adjusted EPS was \$0.25.

Operating cash flow was \$281.1 million, while free cash flow was \$235.3 million. Adjusted net leverage was 3.9x as of June 30, 2024.

# Second Quarter 2024 - Segment Results

#### **Laboratory Solutions**

- Net sales were \$1,155.7 million, a reported decrease of 3.2%, as compared to \$1,193.8 million in the second quarter of 2023. Sales declined 2.7% on an organic basis.
- Adjusted Operating Income was \$150.9 million as compared to \$179.7 million in the comparable prior period. Adjusted Operating Income margin was 13.1%.

#### Bioscience Production

- Net sales were \$547.1 million, a reported decrease of 0.5%, as compared to \$550.1 million in the second quarter of 2023. Sales declined 0.3% on an organic basis.
- Adjusted Operating Income was \$144.0 million, as compared to \$154.2 million in the comparable prior period. Adjusted Operating Income margin was 26.3%.

Adjusted Operating Income is Avantor's segment reporting profitability measure under generally accepted accounting principles and is used by management to measure and evaluate the performance of our Company's business segments.

#### Conference Call

We will host a conference call to discuss our results today, July 26, 2024, at 8:00 a.m. Eastern Time. The live webcast and presentation, as well as a replay, will be available on the **investor section of Avantor's website**.

#### **About Avantor**

Avantor<sup>®</sup> is a leading life science tools company and global provider of mission-critical products and services to the life sciences and advanced technology industries. We work side-by-side with customers at every step of the scientific journey to enable breakthroughs in medicine, healthcare, and technology. Our portfolio is used in virtually every stage of the most important research, development and production activities at more than 300,000 customer

locations in 180 countries. For more information, visit **avantorsciences.com** and find us on **LinkedIn**, **X** (Twitter) and Facebook.

#### Use of Non-GAAP Financial Measures

To evaluate our performance, we monitor a number of key indicators. As appropriate, we supplement our results of operations determined in accordance with U.S. generally accepted accounting principles ("GAAP") with certain non-GAAP financial measures that we believe are useful to investors, creditors and others in assessing our performance. These measures should not be considered in isolation or as a substitute for reported GAAP results because they may include or exclude certain items as compared to similar GAAP-based measures, and such measures may not be comparable to similarly titled measures reported by other companies. Rather, these measures should be considered as an additional way of viewing aspects of our operations that provide a more complete understanding of our business. We strongly encourage investors to review our consolidated financial statements included in reports filed with the SEC in their entirety and not rely solely on any one single financial measure or communication.

The non-GAAP financial measures used in this press release are sales growth (decline) on an organic basis, Adjusted Operating Income, Adjusted Operating Income margin, Adjusted EBITDA, Adjusted EBITDA margin, adjusted net income, adjusted EPS, adjusted net leverage, free cash flow, and free cash flow conversion.

- Sales growth (decline) on an organic basis eliminates from our reported net sales growth (decline) the impacts of revenues from any acquired businesses that have been owned for less than one year and changes in foreign currency exchange rates. We believe that this measure is useful to investors as a way to measure and evaluate our underlying commercial operating performance consistently across our segments and the periods presented. This measure is used by our management for the same reason.
- Adjusted Operating Income is our net income or loss adjusted for the following items: (i) interest expense, (ii) income tax expense, (iii) amortization of acquired intangible assets, (iv) losses on extinguishment of debt, (v) charges associated with the impairment of certain assets, (vi) and certain other adjustments. Adjusted Operating Income divided by net sales as determined under GAAP. We believe that these measures are useful to investors as ways to analyze the underlying trends in our business consistently across the periods presented. These measures are used by our management for the same reason. Additionally, Adjusted Operating Income is our segment reporting profitability measure under GAAP.
- Adjusted EBITDA is our net income or loss adjusted for the following items: (i) interest expense, (ii) income tax expense, (iii) amortization of acquired intangible assets, (iv) depreciation expense, (v) losses on extinguishment of debt, (vi) charges associated with the impairment of certain assets, (vii) and certain other adjustments. Adjusted EBITDA margin is Adjusted EBITDA divided by net sales as determined under GAAP. We

believe that these measures are useful to investors as ways to analyze the underlying trends in our business consistently across the periods presented. These measures are used by our management for the same reason.

- Adjusted net income is our net income or loss first adjusted for the following items: (i) amortization of acquired intangible assets, (ii) losses on extinguishment of debt, (iii) charges associated with the impairment of certain assets, (iv) and certain other adjustments. From this amount, we then add or subtract an assumed incremental income tax impact on the above-noted pre-tax adjustments, using estimated tax rates, to arrive at Adjusted Net Income. We believe that this measure is useful to investors as a way to analyze the business consistently across the periods presented. This measure is used by our management for the same reason.
- Adjusted EPS is our adjusted net income divided by our diluted GAAP weighted average share count adjusted for anti-dilutive instruments. We believe that this measure is useful to investors as an additional way to analyze the underlying trends in our business consistently across the periods presented. This measure is used by our management for the same reason.
- Adjusted net leverage is equal to our gross debt, reduced by our cash and cash equivalents, divided by our trailing 12-month Adjusted EBITDA (excluding stock-based compensation expense and including the expected run-rate effect of cost synergies and the incremental results of completed acquisitions as if those acquisitions had occurred on the first day of the trailing 12-month period). We believe that this measure is useful to investors as a way to evaluate and measure the Company's capital allocation strategies and the underlying trends in the business. This measure is used by our management for the same reason.
- Free cash flow is equal to our cash flow from operating activities, plus acquisition-related costs paid in the period, less capital expenditures. Free cash flow conversion is free cash flow divided by adjusted net income. We believe that these measures are useful to investors as they provide a view on the Company's ability to generate cash for use in financing or investment activities. These measures are used by our management for the same reason.

Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures are included in the tables accompanying this release.

# Forward-Looking and Cautionary Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, and are subject to the safe harbor created thereby under the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact included in this press release are forward-looking statements. Forward-looking statements discuss our current expectations and projections relating to our financial condition, results of operations, plans, including our cost transformation initiative, objectives, future performance and business. These statements may be preceded by,

followed by or include the words "aim," "anticipate," "assumption," "believe," "continue," "estimate," "expect," "forecast," "goal," "guidance," "intend," "likely," "long-term," "near-term," "objective," "opportunity," "outlook," "plan," "potential," "project," "projection," "prospects," "seek," "target," "trend," "can," "could," "may," "should," "would," "will," the negatives thereof and other words and terms of similar meaning.

Forward-looking statements are inherently subject to risks, uncertainties and assumptions; they are not guarantees of performance. You should not place undue reliance on these statements. We have based these forward-looking statements on our current expectations and projections about future events. Although we believe that our assumptions made in connection with the forward-looking statements are reasonable, we cannot assure you that the assumptions and expectations will prove to be correct. Factors that could contribute to these risks, uncertainties and assumptions include, but are not limited to, the factors described in "Risk Factors" in our most recent Annual Report on Form 10-K, and subsequent quarterly reports on Form 10-Q, as such risk factors may be updated from time to time in our periodic filings with the SEC.

All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the foregoing cautionary statements. In addition, all forward-looking statements speak only as of the date of this press release. We undertake no obligations to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise other than as required under the federal securities laws.

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# Avantor, Inc. and subsidiaries Unaudited condensed consolidated statements of operations

	Three mon June		Six months ended June 30,		
(in millions, except per share data)	2024	2023	2024	2023	
Net sales	\$ 1,702.8	\$ 1,743.9	\$ 3,382.6	\$ 3,524.2	
Cost of sales	1,121.3	1,153.9	2,230.6	2,309.4	
Gross profit Selling, general and administrative expenses Impairment charges	581.5	590.0	1,152.0	1,214.8	
	405.7	357.5	829.9	751.1	
	—	160.8	—	160.8	
Operating income Interest expense, net Loss on extinguishment of debt Other income, net	175.8	71.7	322.1	302.9	
	(60.9)	(73.4)	(125.2)	(147.1)	
	(1.9)	(1.6)	(4.4)	(3.9)	
	1.6	2.0	2.7	2.6	
Income (loss) before income taxes Income tax expense Net income (loss)	114.6	(1.3)	195.2	154.5	
	(21.7)	(6.0)	(41.9)	(40.3)	
	\$ 92.9	\$ (7.3)	153.3	114.2	
	φ 92.9	φ (7.5)	133.3	114.2	
Earnings (Loss) per share: Basic Diluted Weighted average shares outstanding:	\$ 0.14 \$ 0.14	\$ (0.01) \$ (0.01)	\$ 0.23 \$ 0.22	\$ 0.17 \$ 0.17	
Basic Diluted	679.4	675.3	678.7	675.0	
	682.6	675.3	681.9	677.9	

# Avantor, Inc. and subsidiaries Unaudited condensed consolidated balance sheets

(in millions)	June 30, 2024		December 31, 2023	
Assets	,		-	
Current assets:				
Cash and cash equivalents	\$	272.6	\$	262.9
Accounts receivable, net		1,129.0		1,150.2
Inventory		795.6		828.1
Other current assets		132.0		143.7
Total current assets		2,329.2		2,384.9
Property, plant and equipment, net		753.8		737.5
Other intangible assets, net		3,582.8		3,775.3
Goodwill, net		5,659.6 368.1		5,716.7
Other assets Total assets	\$	12,693.5	\$	358.3 12,972.7
	Ф	12,093.5	Ф	12,972.7
Liabilities and stockholders' equity				
Current liabilities:	r.	258.4	¢	250.0
Current portion of debt Accounts payable	\$	256.4 657.4	\$	259.9 625.9
Employee-related liabilities		146.1		133.1
Accrued interest		49.9		50.2
Other current liabilities		352.8		411.2
Total current liabilities		1,464.6		1,480.3
Debt, net of current portion		4,856.6		5,276.7
Deferred income tax liabilities		575.4		612.8
Other liabilities		361.9		350.3
Total liabilities		7,258.5		7,720.1
Stockholders' equity:				
Common stock including paid-in capital		3,897.5		3,830.1
Accumulated earnings		1,644.8		1,491.5
Accumulated other comprehensive loss		(107.3)		(69.0)
Total stockholders' equity		5,435.0		5,252.6
Total liabilities and stockholders' equity	\$	12,693.5	\$	12,972.7

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Avantor, Inc. and subsidiaries Unaudited condensed consolidated statements of cash flows

	Three month June 3		Six months June	
(in millions)	2024	2023	2024	2023
Cash flows from operating activities:  Net income (loss)  Reconciling adjustments:	\$ 92.9	\$ (7.3)	\$ 153.3	\$ 114.2
Depreciation and amortization Impairment charges Stock-based compensation expense Provision for accounts receivable and inventory Deferred income tax benefit Amortization of deferred financing costs Loss on extinguishment of debt Foreign currency remeasurement (gain) loss Changes in assets and liabilities:	102.6 	102.6 160.8 9.2 30.6 (38.3) 3.3 1.6 (1.9)	202.2 23.8 39.5 (52.7) 5.8 4.4 3.1	203.7 160.8 21.9 43.1 (64.7) 6.7 3.9 (0.1)
Accounts receivable Inventory Accounts payable Accrued interest Other assets and liabilities Other Net cash provided by operating activities	(2.7) (3.2) 89.5 9.2 (2.9) 1.4 281.1	60.1 (8.8) (75.0) 9.9 (78.4) (0.2)	(14.2) 45.9 (0.3) 6.4 5.5 422.7	7.9 (1.7) (74.4) (0.6) (34.3) 1.3 387.7
Cash flows from investing activities: Capital expenditures Other Net cash used in investing activities Cash flows from financing activities:	(45.8) 0.9 (44.9)	(30.1) 0.7 (29.4)	(80.5) 1.4 (79.1)	(58.1) 1.4 (56.7)
Debt borrowings Debt repayments Payments of debt refinancing fees and premiums Proceeds received from exercise of stock options	(28.9) (172.7) 	(190.8) (2.3) 2.1	12.3 (383.0) 50.8	(460.3) (2.3) 4.7
Shares repurchased to satisfy employee tax obligations for vested stock-based awards  Net cash used in financing activities  Effect of currency rate changes on cash and cash equivalents  Net change in cash, cash equivalents and restricted cash  Cash, cash equivalents and restricted cash, beginning of period  Cash, cash equivalents and restricted cash, end of period	(0.8) (197.1) (1.6) 37.5 259.2 \$ 296.7	(5.2) (196.2) (0.7) (58.1) 318.9 \$ 260.8	(7.4) (327.3) (7.3) 9.0 287.7 \$ 296.7	(13.3) (471.2) 4.1 (136.1) 396.9 \$ 260.8

Avantor, Inc. and subsidiaries Reconciliations of non-GAAP measures

Adjusted EBITDA and Adjusted EBITDA Margin

	Three months ended June 30,				Six months ended June 30,			
	2024		2023	3	2024		2023	
(dollars in millions)	\$	%	\$	%	\$	%	\$	%
Net income (loss) Amortization Loss on extinguishment of debt	\$ 92.9 74.9 1.9	5.5 % 4.4 % — %	\$ (7.3) 78.9 1.6	(0.4) % 4.5 % 0.1 %	\$ 153.3 150.2 4.4	4.5 % 4.4 % 0.1 %	\$ 114.2 157.3 3.9	3.2 % 4.5 % 0.1 %
Integration-related expenses <sup>1</sup> Restructuring and severance charges <sup>2</sup> Transformation expenses <sup>3</sup>	9.7 16.2	— % 0.6 % 1.0 %	(0.6) 7.2	— % 0.4 % — %	32.9 29.5	— % 1.0 % 0.9 %	8.1 11.9 —	0.2 % 0.3 % — %
Other <sup>4</sup> Impairment charges <sup>5</sup>	(0.3)	— % — %	(0.7) 160.8	— % 9.2 %	(0.8)	— % — %	(0.8) 160.8	— % 4.6 %

/0

Income tax benefit applicable to pretax adjustments	(27.3)	(1.6) %	(53.5)	(3.1) %	(50.9)	(1.5) %	(73.6)	(2.1) %
Adjusted net income	168.0	9.9 %	186.4	10.7 %	318.6	9.4 %	381.8	10.8 %
Intérest expense, net	60.9	3.6 %	73.4	4.2 %	125.2	3.7 %	147.1	4.2 %
Depreciation	27.7	1.5 %	23.7	1.4 %	52.0	1.6 %	46.4	1.4 %
Income tax provision applicable								
to Adjusted Net income	49.0	2.9 %	59.5	3.4 %	92.8	2.7 %	113.9	3.2 %
Adjusted EBITDA	\$ 305.6	17.9 %	\$ 343.0	19.7 %	\$ 588.6	17.4 %	\$ 689.2	19.6 %

Avantor, Inc. and subsidiaries Reconciliations of non-GAAP measures (continued)

Adjusted Operating Income and Adjusted Operating Income Margin

	Three	months e	ended June	30,	Six months ended June 30,			
	2024		2023	3	2024	4	2023	
(dollars in millions)	\$	%	\$	%	\$	%	\$	%
Net income (loss)	\$ 92.9	5.5 %	\$ (7.3)	(0.4) %	\$ 153.3	4.5 %	\$ 114.2	3.2 %
Interest expense, net	60.9	3.6 %	73.4	4.2 %	125.2	3.7 %	147.1	4.2 %
Income tax expense Loss on extinguishment of debt Other income, net	21.7	1.3 %	6.0	0.3 %	41.9	1.2 %	40.3	1.1 %
	1.9	— %	1.6	0.1 %	4.4	0.1 %	3.9	0.1 %
	(1.6)	(0.1) %	(2.0)	(0.1) %	(2.7)	— %	(2.6)	— %
Operating income	175.8	10.3 %	71.7	4.1 %	322.1	9.5 %	302.9	8.6 %
Amortization	74.9	4.4 %	78.9	4.5 %	150.2	4.4 %	157.3	4.5 %
Integration-related expenses <sup>1</sup> Restructuring and severance charges <sup>2</sup> Transformation expenses <sup>3</sup>	9.7 16.2	— % 0.6 % 1.0 %	(0.6) 7.2 —	— % 0.4 % — %	32.9 29.5	— % 1.0 % 0.9 %	8.1 11.9 —	0.2 % 0.3 % — %
Other <sup>4</sup>	0.6	— %	0.9	0.1 %	0.9	— %	1.0	%
Impairment charges <sup>5</sup>	—	— %	160.8	9.2 %		— %	160.8	4.6 %
Adjusted Operating Income	\$ 277.2	16.3 %	\$ 318.9	18.3 %	\$ 535.6	15.8 %	\$ 642.0	18.2 %

<sup>1.</sup> Represents direct costs incurred with third parties and the accrual of a long-term retention incentive to integrate acquired companies. These

Represents direct costs incurred with third parties and the accrual of a long-term retention incentive to integrate acquired companies. These expenses represent incremental costs and are unrelated to normal operations of our business. Integration expenses are incurred over a predefined integration period specific to each acquisition.
 Reflects the incremental expenses incurred in the period related to restructuring initiatives to increase profitability and productivity. Costs included in this caption are specific to employee severance, site-related exit costs, and contract termination costs. The expenses recognized in 2024 represent costs incurred to achieve the Company's publicly-announced cost transformation initiative.
 Represents incremental expenses directly associated with the Company's publicly-announced cost transformation initiative, primarily related to the cost of external advisors.

the cost of external advisors.

4. Represents net foreign currency (gain) loss from financing activities, other stock-based compensation expense (benefit) and charges and legal costs in connection with certain litigation and other contingencies that are unrelated to our core operations and not reflective of on-going business and operating results.

5. Related to impairment of the Ritter asset group.

<sup>1.</sup> Represents direct costs incurred with third parties and the accrual of a long-term retention incentive to integrate acquired companies. These expenses represent incremental costs and are unrelated to normal operations of our business. Integration expenses are incurred over a predefined integration period specific to each acquisition.

<sup>2.</sup> Reflects the incremental expenses incurred in the period related to restructuring initiatives to increase profitability and productivity. Costs included in this caption are specific to employee severance, site-related exit costs, and contract termination costs. The expenses recognized in 2024 represent costs incurred to achieve the Company's publicly-announced cost transformation initiative.

3. Represents incremental expenses directly associated with the Company's publicly-announced cost transformation initiative, primarily related to

the cost of external advisors.

<sup>4.</sup> Represents other stock-based compensation expense (benefit) and charges and legal costs in connection with certain litigation and other contingencies that are unrelated to our core operations and not reflective of on-going business and operating results.

## 5. Related to impairment of the Ritter asset group.

Avantor, Inc. and subsidiaries Reconciliations of non-GAAP measures (continued)

Earnings per share

	Three months June 3		Six months ended June 30,		
(shares in millions)	2024	2023	2024	2023	
Diluted earnings (loss) per share (GAAP)	\$ 0.14	\$ (0.01)	\$ 0.22	\$ 0.17	
Dilutive impact of convertible instruments Fully diluted earnings (loss) per share (non-GAAP) Amortization Loss on extinguishment of debt Integration-related expenses Restructuring and severance charges Transformation expenses Other Impairment charges Income tax benefit applicable to pretax adjustments	0.14 0.11 — 0.02 0.02 0.02 — (0.04)	(0.01) 0.12 — 0.01 — 0.24 (0.08)	0.22 0.22 0.01 	0.17 0.23 0.01 0.01 0.02 — 0.24 (0.12)	
Adjusted EPS (non-GAAP)	\$ 0.25	\$ 0.28	\$ 0.47	\$ 0.56	
Weighted average shares outstanding: Diluted (GAAP) Incremental shares excluded for GAAP Share count for Adjusted EPS (non-GAAP)	682.6 682.6	675.3 2.4 677.7	681.9 ————————————————————————————————————	677.9 — 677.9	

Free cash flow

	Three months ended June 30,		Six months ended June 30,		
(in millions)	2024	2023	2024	2023	
Net cash provided by operating activities Capital expenditures	\$ 281.1 (45.8)	\$ 168.2 (30.1)	\$ 422.7 (80.5)	\$ 387.7 (58.1)	
Free cash flow (non-GAAP)	\$ 235.3	\$ 138.1	\$ 342.2	\$ 329.6	

Adjusted net leverage

(dollars in millions) Total debt, gross June 30, 2024 \$ 5,148.3

Less cash and cash equivalents	(272.6) \$ 4,875.7
Trailing twelve months Adjusted EBITDA Trailing twelve months ongoing stock-based compensation expense	\$ 1,208.5 42.3 4 1,250.8
	\$ 1,250.8
Adjusted net leverage (non-GAAP)	3.9 x

Avantor, Inc. and subsidiaries Reconciliations of non-GAAP measures (continued)

Net sales by segment

Reconciliation of net sales growth (decline) to organic net sales growth (decline)

	June 3	30,	Net sales growth	Foreign currency	Organic net sales growth
(in millions)	2024	2023	(decline)	impact	(decline)
Three months ended:					
Laboratory Solutions	\$ 1,155.7	\$ 1,193.8	\$ (38.1)	\$ (5.4)	\$ (32.7)
Bioscience Production	547.1	550.1	(3.0)	(1.3)	(1.7)
Total	\$ 1,702.8	\$ 1,743.9	\$ (41.1)	\$ (6.7)	\$ (34.4)
Six months ended:					
Laboratory Solutions	\$ 2,312.8	\$ 2,396.8	\$ (84.0)	\$ 3.6	\$ (87.6)
Bioscience Production	1,069.8	1,127.4	(57.6)	1.7	(59.3)
Total	\$ 3,382.6	\$ 3,524.2	\$ (141.6)	\$ 5.3	\$ (146.9)

Adjusted Operating Income by segment

	Three months June 3		Six months ended June 30,		
(in millions)	2024	2023	2024	2023	
Laboratory Solutions Bioscience Production Corporate	\$ 150.9 144.0 (17.7)	\$ 179.7 154.2 (15.0)	\$ 299.1 270.9 (34.4)	\$ 351.9 321.7 (31.6)	
Total	\$ 277.2	\$ 318.9	\$ 535.6	\$ 642.0	

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