

AVANTOR, INC.
SCIENCE AND TECHNOLOGY COMMITTEE
OF THE BOARD OF DIRECTORS
CHARTER

I. PURPOSE

The Science and Technology Committee (the “Committee”) of the Board of Directors (the “Board of Directors”) of Avantor, Inc. (the “Company”) will provide assistance to the Board of Directors by, among other things, assisting in its oversight of the Company’s scientific and technological innovation strategies and research and development plans and goals.

II. STRUCTURE AND OPERATIONS

Composition and Qualifications

The Committee will be comprised of two or more members of the Board of Directors, including at least one member determined by the Board of Directors to be “independent” under the applicable rules of the New York Stock Exchange.

Appointment and Removal

The members of the Committee will be appointed by the Board of Directors and each member will serve until such member’s successor is duly elected and qualified or until such member’s earlier resignation removal, retirement, disqualification or death. The members of the Committee may be removed, with or without cause, by action of the Board of Directors.

Chairperson

Unless a chairperson of the Committee (the “Chairperson”) is selected by the Board of Directors, the members of the Committee will designate a Chairperson by the majority vote of the full Committee membership. The Chairperson of the Committee will chair all regular sessions of the Committee and is responsible for setting the agendas for Committee meetings. In the absence of the Chairperson of the Committee, the Committee will select another member to preside.

Delegation to Subcommittees

The Committee may form subcommittees composed of one or more of its members for any purpose that the Committee deems appropriate and may delegate to such subcommittees such power and authority as the Committee deems appropriate.

III. MEETINGS

The Committee will meet periodically as circumstances dictate. The Chairperson of the Board of Directors or any member of the Committee may call meetings of the Committee. Unless otherwise restricted by the Company’s certificate of incorporation or bylaws, all meetings of the Committee may be held telephonically or by video conference. In addition, unless otherwise restricted by the Company’s certificate of incorporation or bylaws, the Committee may act by unanimous written consent in lieu of a meeting. The agenda of each Committee meeting

will be established by the Chairperson with the assistance of appropriate members of management. Each Committee member is free to suggest the inclusion of items on the agenda. Each Committee member is free to raise at any Committee meeting subjects that are not on the agenda for that meeting.

All directors that are not members of the Committee may attend meetings of the Committee but may not vote on Committee matters. Additionally, the Committee may invite to its meetings any director, management of the Company and such other persons as it deems appropriate in order to carry out its responsibilities. The Committee may also exclude from its meetings any persons it deems appropriate in order to carry out its responsibilities.

A majority of the Committee will constitute a quorum for the transaction of business and the act of a majority of those present at any meeting at which there is a quorum will be the act of the Committee.

IV. RESPONSIBILITIES AND DUTIES

The following functions are expected to be the common recurring activities of the Committee in carrying out its responsibilities. These functions should serve as a guide with the understanding that the Committee may carry out additional functions and adopt additional policies and procedures as may be required or appropriate to the extent consistent with the delegation of authority under this charter, including in light of changing business, legislative, regulatory, legal or other conditions. The Committee will also carry out any other responsibilities and duties delegated to it by the Board of Directors from time to time.

The Committee, in discharging its oversight role, is empowered to study or investigate any matter of interest or concern that the Committee deems appropriate and will have the authority to retain and terminate outside counsel or other experts for this purpose, including the authority to approve the fees payable to such counsel or experts and any other terms of retention. The Company will provide appropriate funding, as determined by the Committee, for payment of reasonable compensation to any consultant, legal counsel or other adviser retained by the Committee, as well as funding for the payment of ordinary administrative expenses of the Committee that are necessary or appropriate in carrying out its duties.

Science and Technology

1. Reviewing and evaluating the Company's scientific and technological innovation strategies and research and development plans and goals, including with respect to its capital allocation, business development and acquisition priorities;
2. Reviewing and evaluating the Company's performance relating to its research and development plans and goals;
3. Identifying and discussing significant emerging science and technology trends, including their potential impact on the Company's scientific and technological innovation strategies and research and development plans and goals;
4. Assessing the competitive position of the Company's intellectual property portfolio; and
5. Assisting management in overseeing the Company's Scientific Advisory Board.

Reports

6. Report regularly to the Board of Directors including:

- (i) following meetings of the Committee; and
- (ii) with respect to such other matters as are relevant to the Committee's discharge of its responsibilities.

The Committee will provide such recommendations to the Board of Directors as the Committee may deem appropriate. The report to the Board of Directors may take the form of an oral report by the Chairperson or any other member of the Committee designated by the Committee to make such report.

7. Maintain minutes or other records of meetings and activities of the Committee.

V. ANNUAL PERFORMANCE EVALUATION

The Committee will perform a review and evaluation, at least annually, of the performance of the Committee and its members, including by reviewing the compliance of the Committee with this Charter. In addition, the Committee will review and reassess on an annual basis the adequacy of this Charter and recommend to the Board of Directors any proposed changes to this Charter that the Committee considers necessary or appropriate. The Committee will conduct such evaluations and reviews in such manner as it deems appropriate.

Effective Date: November 7, 2024