

Suek, Katie N

From: Maydew, Krista
Sent: Sunday, December 10, 2017 8:27 PM
To: Projectmail - IMGsiims
Subject: FW: Cote Gold ENV Mtg Agenda Dec 8 2017
Attachments: Côté Gold Mtg Agenda_Dec8 2017.docx

Importance: High

From: cheryl n [mailto:cheryl n@live.com]
Sent: Wednesday, December 06, 2017 6:09 PM
To: Maydew, Krista <Krista.Maydew@amecfw.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; stheben@slrconsulting.com; david_brown@iamgold.com
Cc: Caroline Burgess <cburgess@odonaterra.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Ken Petersen <pcmanage@ntl.sympatico.ca>; Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Ray Murray <murrayray@hotmail.com>
Subject: Cote Gold ENV Mtg Agenda Dec 8 2017
Importance: High

Hi All,

Attached is the agenda for the Friday Dec 8/17 meeting, if you have any changes please let Caroline know.

Kind regards,

Cheryl Naveau
Business & Community Relations
705-274-3744
cheryl n@live.com

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: Caroline Burgess <cburgess@odonaterra.com>

Date: 2017-12-19 11:17 AM (GMT-05:00)

To: Chad Boissoneau-2 <c.boissoneau@mattagami.com>, Murray Ray <murrayray@hotmail.com>, Cheryl Naveau <cherylN@live.com>, Rick Hendriks <rmhendriks@cameradoenergy.com>, Ken Petersen <pcmanage@ntl.sympatico.ca>, Stephan Theben <stheben@slrconsulting.com>, Steven Woolfenden <Steven_Woolfenden@iamgold.com>, "Maydew, Krista" <krista.maydew@woodplc.com>

Subject: FINAL Dec 8th Enviro/consult Meeting Notes and Slide Deck

Good morning all - attached for your files/reference are the final notes and meeting information materials from the enviro/permitting/consultation meeting held Dec 8th in Ottawa.

Cheers,

Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

www.odonaterra.com



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The Côté Gold Project – Project Update
December 7, 2017

Côté Gold Project News

IAMGOLD buys Sanatana's Resources Interest in Claims – January 2016

2018 Viola R. MacMillan Award

This award, which is named in honour of PDAC's longest serving president, is given to an individual or organization demonstrating leadership in management and financing for the exploration and development of mineral resources.



SUMITOMO METAL MINING

IAMGOLD Corporation and Sumitomo Metal Mining Co., Ltd.
For demonstrating leadership in the financing and management of one of Canada's largest undeveloped gold projects

In June 2017 Sumitomo Metal Mining purchased a 30% interest in the Côté Gold project in northeastern Ontario from IAMGOLD for US\$195 million. The investment and subsequent 70-30 joint venture agreement was a breakthrough, allowing IAMGOLD to proceed with the development of a major gold project in a challenging financing environment. Côté Gold is the first new gold mine developed in northern Ontario in over five years and is expected to produce an average of 320,000 ounces of gold per year over a 17-year life span when it enters production in 2021.

The initial development proposal for Côté Gold came at a time when gold prices were declining. By envisioning a smaller project and reconfiguring the proposed surface facilities, IAMGOLD was able to halve the capital cost to just over US\$1 billion and produce a much more compelling preliminary economic assessment (PEA). The company also secured environmental approval from both provincial and federal ministries. Combined with a strengthening gold price environment, these achievements paved the way for joint venture discussions between IAMGOLD and Sumitomo.

A subsequent preliminary feasibility study (PFS) sealed the strategic partnership by confirming Côté Gold's potential. With proven and probable reserves of 8.9 million ounces, the project has an after-tax net asset value of US\$703 million, an internal rate of return of 14% and a payback period of 4.5 years. In an industry challenged by reserve replacement, the mine will become one of IAMGOLD's most productive assets and boost Sumitomo's annual gold output to nearly 18 tonnes from 15 tonnes.

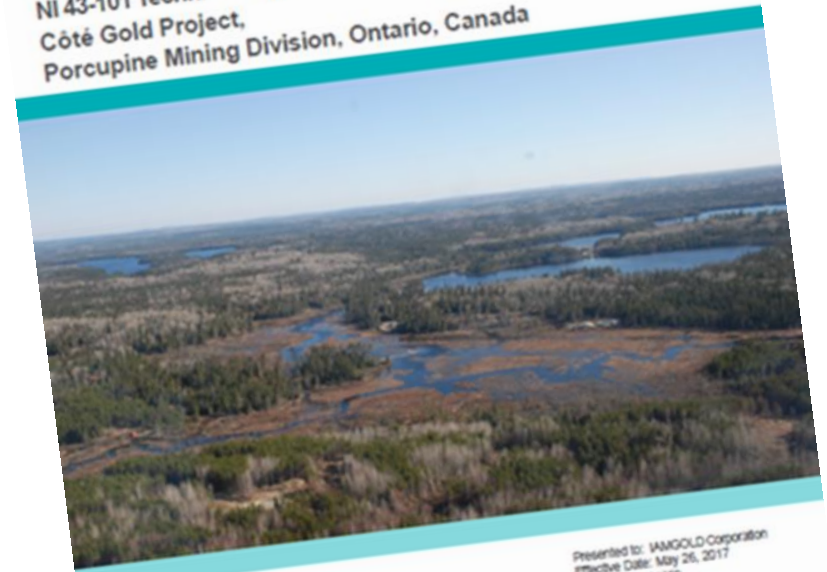
Côté Gold will benefit northeastern Ontario, a region suffering declines in both population and employment, and Canada as a whole. The project offers an estimated 19 years of employment through construction, operation and closure and will procure hundreds of millions worth of goods and services during the construction and operation phases. Federal and provincial revenues are expected to total more than \$1 billion through direct and indirect economic activity. Engagement with surrounding Indigenous communities continues.

The joint venture is a success story because it mitigates the risk of the Côté Gold project by giving IAMGOLD access to Sumitomo's considerable financial resources and mine building and operating expertise. Together, the two companies are confident they can begin construction as early as 2019 and achieve commercial production by 2021 while ensuring a net positive impact on local and regional communities.

IAMGOLD
CORPORATION



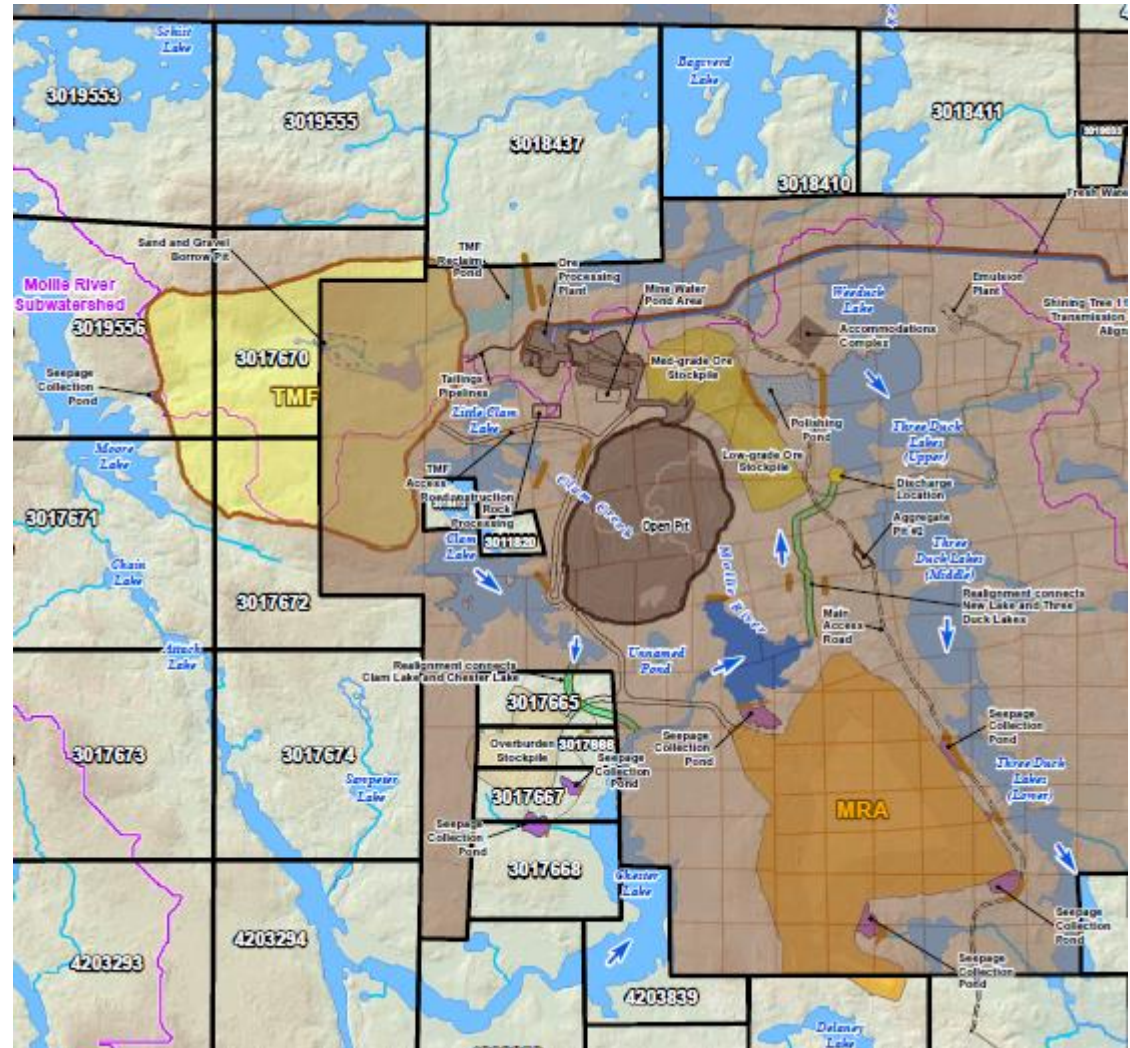
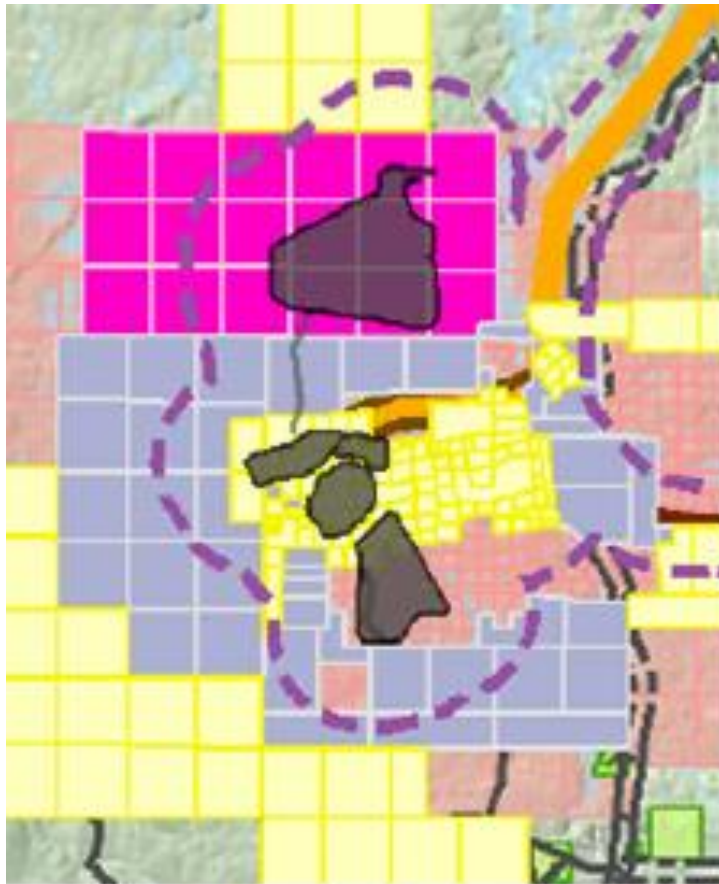
**NI 43-101 Technical Report on the Prefeasibility Study of the
Côté Gold Project,
Porcupine Mining Division, Ontario, Canada**



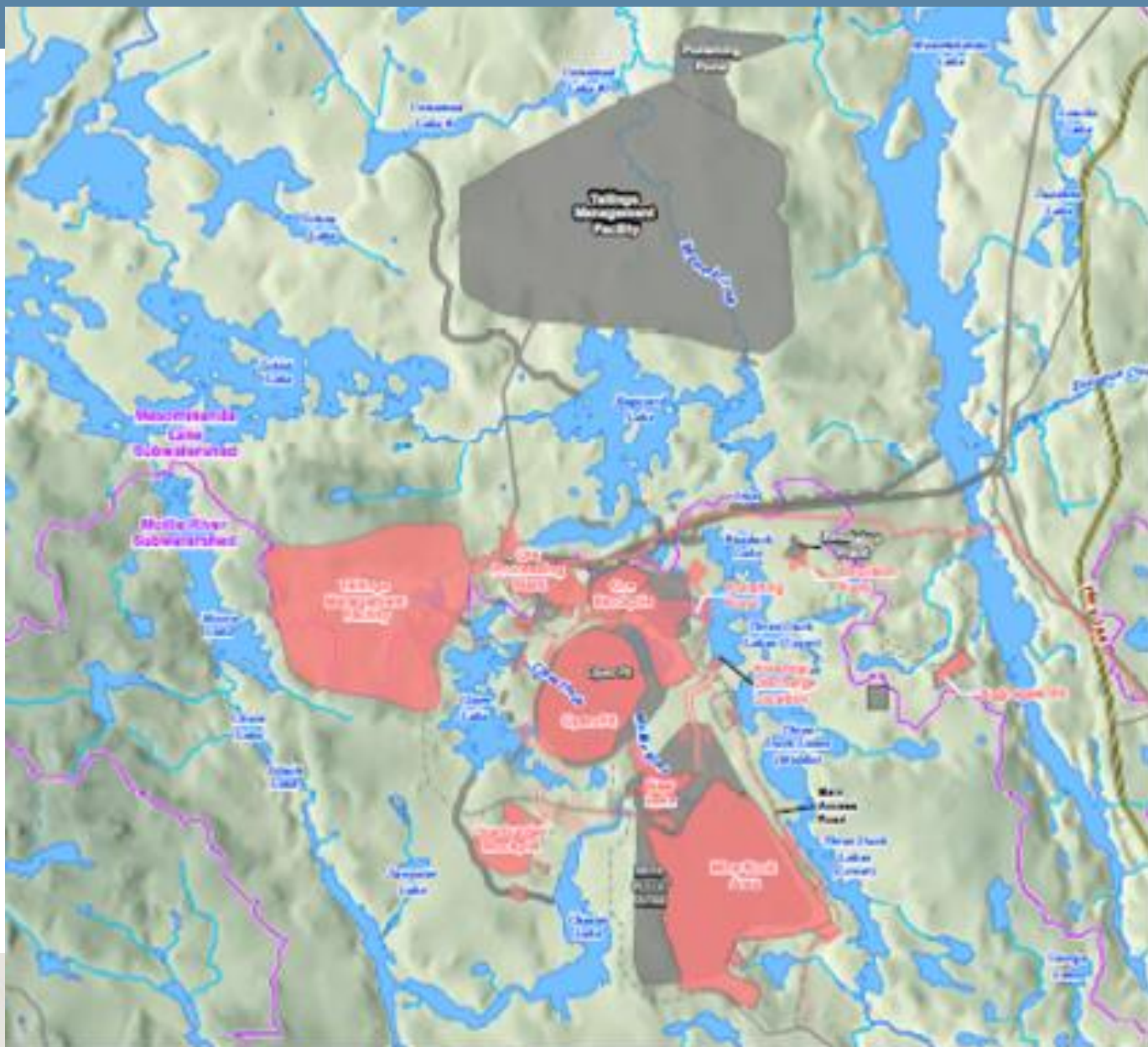
Presented to: IAMGOLD Corporation
Effective Date: May 26, 2017
Project No.: 191609

A. Perella, P. Eng., Amec Foster Wheeler
B. Wang, P. Eng., Amec Foster Wheeler
D. Dyck, P. Eng., Amec Foster Wheeler
D. Simley, P. Eng., Amec Foster Wheeler
I. Lipiec, P. Eng., Amec Foster Wheeler
J. Padilla, P. Eng., Amec Foster Wheeler
P. Blouch, P. Eng., Amec Foster Wheeler
A. Smith, P. Geo., IAMGOLD Corp.
M. Bugnon, P. Geo., IAMGOLD Corp.
L. Evans, P. Eng., RPA Inc.
T. Ciolescu, P. Geo., RPA Inc.

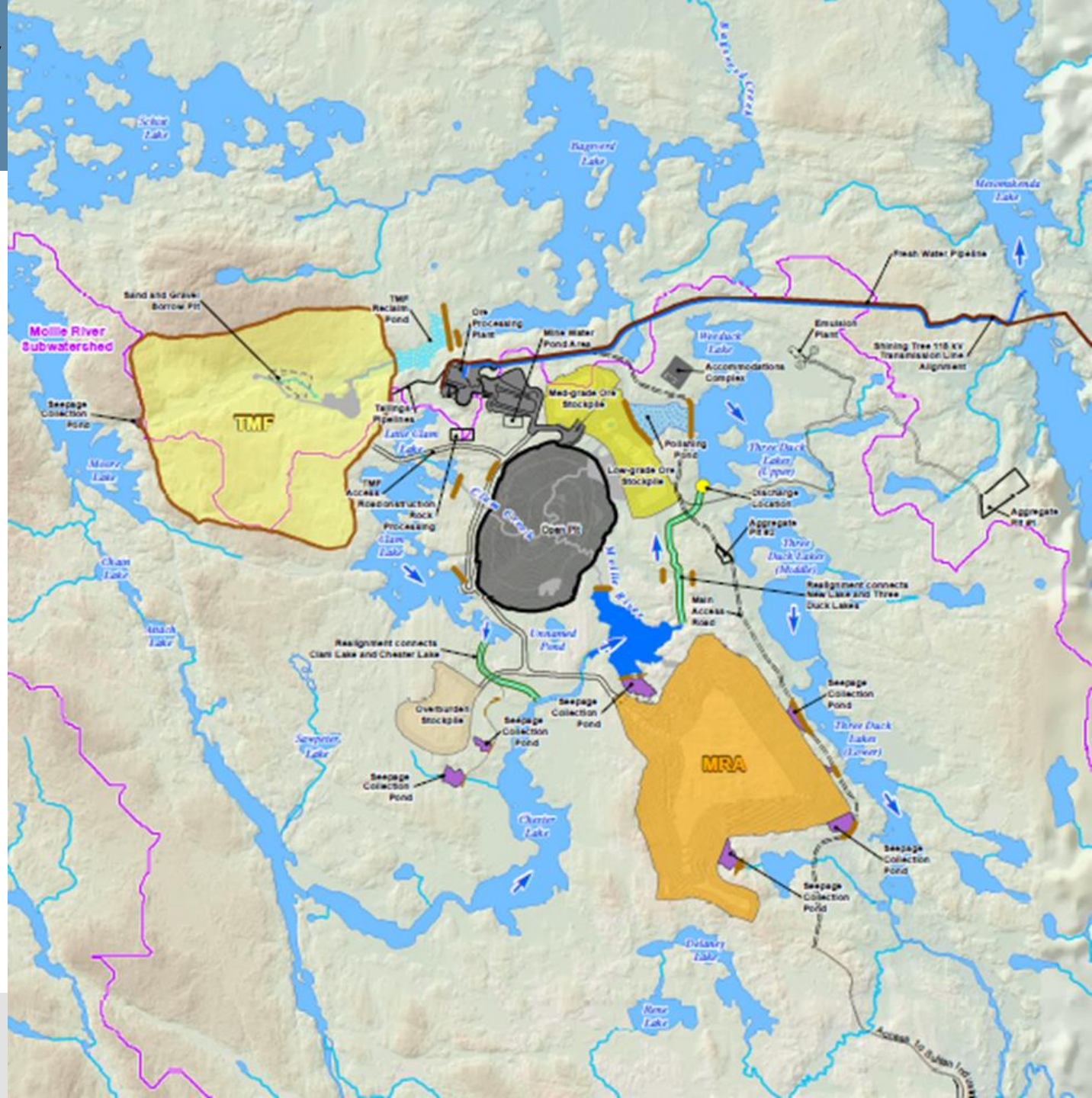
Claims Map – IMG acquires Sanatana's interest in Claims



Côté Gold Project – EA vs Feasibility

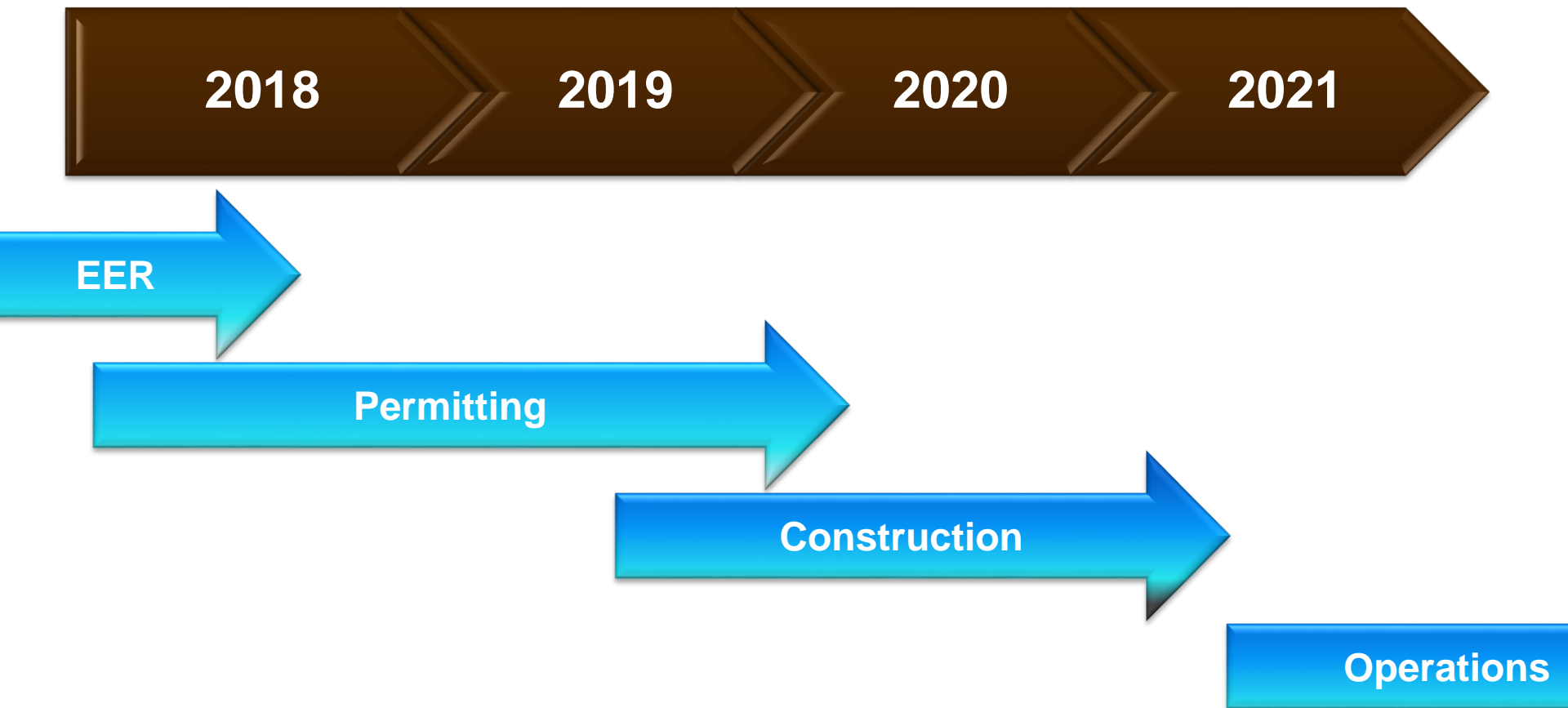


Feasibility Study Layout



Component	Submitted	Current
Footprint	1,700 ha	1,050 ha
Life of Mine	15 years	17 years
Open Pit		
Footprint	210 ha	145 ha
Mining Rate	60,000 tpd	36,000 tpd
Ore	261 Mt	196 Mt
Mine Rock Area		
Footprint	400 ha	300 ha
Quantity	850 Mt	559 Mt
Tailings Management Facility (TMF)		
Location	north of open pit (overprinting portions of Bagsverd Creek)	northwest of open pit
Footprint	840 ha	478 ha
Storage Capacity	261 Mt	200 Mt
Maximum Dam Height	45 m	70 m
Water Discharge Location	Bagsverd Creek	Three Duck Lakes (Upper)
Camp Location	Northwest of Open Pit	Between Three Duck Lakes and Mesomikenda Lake
Overburden Stockpile	Integrated in Mine Rock Area	Southwest of Open Pit
Watercourse Realignments	7.9 km (7 realignments)	2.4 km (2 realignments)
Transmission Line Alignment	230 kV Cross Country Alignment from Timmins (approximately 120 km)	Exist Hydro One Line from Timmins to Shining Tree- 115 kV transmission line alignment from Shining Tree (44 km)

Project Timelines



Canadian Environmental Assessment Approval

- **Approved: 13 April, 2016**
- **Approximately 90 conditions/commitments**
- **Conditions regarding potential project changes**

- 2.10 The Proponent shall consult with Indigenous groups prior to initiating any material change(s) to the Designated Project that may result in adverse environmental effects, and shall notify the Agency in writing no later than 60 days prior to initiating the change(s).
- 2.11 In notifying the Agency pursuant to condition 2.10, the Proponent shall provide the Agency with an analysis of the adverse environmental effects of the change(s) to the Designated Project, as well as the results of the consultation with Indigenous groups.

Ministry of Environment and Climate Change Approval

- **Approved: 22 December, 2016**
- **In total approximately 95 conditions/commitments**
- **Conditions regarding potential project changes**

26.1 Prior to implementing any proposed changes to the Undertaking, the Proponent shall determine what Environmental Assessment Act requirements are applicable to the proposed changes and shall fulfill those Environmental Assessment Act requirements. If a contemplated change to the Undertaking would result in no new net effects, it shall be considered a minor amendment. In such cases, the Proponent will be required to provide an Addendum to the Ministry to document the change and demonstrate that there are no new net effects associated with it. The Proponent shall consult with the Ministry about any consultation requirements that may apply, and whether any changes can be permitted without an amendment to the Environmental Assessment.

Environmental Effects Review

- **Purpose is to demonstrate that the optimized project has similar or reduced potential for environmental effects and the net impact significance conclusions are still valid**
- **To Comply with:**
 - › Conditions 2.10 and 2.11 of Federal Environment Minister Decision
 - › Condition 26.1 of provincial Environment Minister Decision
- **We will engage with the public, First Nations and Metis regarding the proposed changes to the project and our EER findings**
 - › Community engagement to commence in Q1 of 2018

Appendix I - Environmental Effects Review

■ Environmental Effects Review – Table of Contents

- 1. Executive Summary**
- 2. Introduction and Project Overview**
 - a. Explain why we are doing EER
 - b. Explain why Optimized Project
- 3. Updated Consultation Summary**
 - a. Key Issues Raised by Stakeholders and Indigenous Groups
 - i. Table issues raised the most and how they have been addressed in the Optimized Project
- 4. Updated Project Description**
- 5. Updated Description of Project Effects**
- 6. Compare effects changes of the Optimized Project**
 - a. Summarize effects that have not changed
- 7. Updated Mitigation Measures**
 - a. Only include changed/updated mitigation
- 8. Updated Impact Assessment**
 - a. Show entire table
 - b. For each indicator describe new effect and old effect and assess significance
- 9. Updated Environmental Management**
 - a. Only include changed/updated management
- 10. References**

Appendix II - Environmental Assessment Review Appendices

■ Appendices

- I. Geochemical Characterization Report
- II. Updated Air Quality Technical Memorandum
- III. Updated Noise and Vibration Technical Memorandum
- IV. Updated Hydrogeology Technical Memorandum
- V. Updated Hydrology and Climate Technical Memorandum
- VI. Updated Water Quality Technical Memorandum
- VII. Updated Vegetation Technical Memorandum
- VIII. Updated Wildlife Technical Memorandum
- IX. Updated Transmission Line Alignment Terrestrial Biology Technical Memorandum
- X. Updated Aquatic Biology Technical Memorandum
- XI. Updated Land and Resource Use Technical Memorandum
- XII. Updated Traditional Land Use Technical Memorandum
- XIII. Updated Built Heritage Technical Memorandum
- XIV. Updated Archaeology Technical Memorandum
- XV. Updated Visual Aesthetics Technical Memorandum
- XVI. Updated Socio-Economics Technical Memorandum
- XVII. Updated Commitments Tables

**IAMGOLD Côte Gold Project
MEETING SUMMARY
Lord Elgin Hotel, Ottawa, ON
Friday, December 8, 2017
9:00 – 12:00**

Purpose: 2018 Scope for Environment Work, Permitting and associated Consultation

Participants:

Mattagami and Flying Post First Nations:	Chief Murray Ray, Flying Post First Nation (by teleconference 11:00 – 12:00)
	Technical advisors: Caroline Burgess, Odonaterra Rick Hendriks, Camerado Energy (by teleconference)
Regrets:	Chief Chad Boissoneau, Mattagami First Nation Ken Peterson, Peterson Consulting Cheryl Naveau, Mattagami First Nation
IAMGOLD:	Steve Woolfenden, IAMGOLD Suzanne Mondoux, IAMGOLD
	Technical advisors: Stephan Theben, SLR Krista Maydew, Amec Foster Wheeler

Meeting Summary/Actions:

Agenda Item / Summary	Actions
Introductions, roles and responsibilities MFN/FPFN and technical advisors: <ul style="list-style-type: none"> Caroline Burgess – leading EA / Community consultation for MFN/FPFN Rick Hendriks – leading permitting review on behalf of MFN/FPFN and will also be working with Caroline to review the draft EER. Hutchison Environmental – fisheries/water permitting review (pending approval from FNs) IAMGOLD and technical advisors: <ul style="list-style-type: none"> Dave Brown (not present at meeting) – based at Sudbury office – will take lead role on permitting (provincial – ECA, LRIA) 	IAMGOLD to send list of team members and who is responsible for what Caroline to update with information on MFN/FPFN key contacts.

Agenda Item / Summary	Actions
<ul style="list-style-type: none"> • Steve Woolfenden – leading all EA/permits/consultation for IAMGOLD and will take lead in managing federal approvals/EER • Steven Crozier (not present at meeting) will approve budgets and workplans • Krista Maydew –Amec Foster Wheeler - support for IAMGOLD EER consult and engagement, socio-ec components • Stephan Theben – SLR – Coordinate IAMGOLD’s consulting environmental team to prepare the EER; default for consult and regulatory meetings (may be delegated to Debbie Dyck (Amec Foster Wheeler) or Don Carr (Amec Foster Wheeler), Water baseline and scientific (Golder), Fisheries (Minnow). All permitting going through Amec Foster Wheeler. • Suzanne Mondoux, based in IAMGOLD’s Sudbury office, new Manager of Community Relations - role will be direct connection to the communities. • Rob Hobbs and Mark Smith – only 2 IAMGOLD staff located at site — other people at site are geologists, etc. • IAMGOLD is building out feasibility team that could be involved in construction. 	
<p>Update on Environmental Review Report, discussions with government agencies on amendment, permitting and associated consultation requirements</p> <p>Overview of Project changes:</p> <ul style="list-style-type: none"> • IAMGOLD provided review of slide deck outlining changes to the project as a result of changes to land base (new leases purchased from Sanatana), prefeasibility study (issued in June 2017) with new processes to optimize the project, and addition of Sumitomo as project partner/financier. Addition of Sumitomo added \$800 million to project valuation. • Changes from the approved project design to the project design presented in the prefeasibility study were summarized in a two-page document provided by IAMGOLD (attached). • Overall, project footprint is smaller; tailings management 	<p>IAMGOLD to provide slide deck.</p>

Agenda Item / Summary	Actions
<p>facility has moved from north of the pit to west of the pit; fewer water diversions. New transmission line alignment 115 kV from Shining Tree. Forthcoming Feasibility Study may further optimize the project design. Employment numbers are not that much different from previously estimated, IAMGOLD doesn't have details at this time.</p>	
<p>Environmental Effects Review (EER) and Permitting:</p> <ul style="list-style-type: none"> EA approval conditions require that IAMGOLD consult with First Nations regarding any changes to the project and prepare a report that outlines the changes and submit that to the federal and provincial governments. The Environmental Effects Review (EER) is being prepared for this purpose. There is no other regulatory requirement or consultation processes to guide the EER, with the exception of the federal decision statement conditions 2.10 and 2.11 and the provincial condition 26.1. The EER contents follow the basic topics covered in the original EA/EIS and the report is estimated to be 1000+ pages in length when completed, including technical memos. IAMGOLD is hoping to submit the document to the government in May 2018 and anticipates that the Project changes will be considered as a 'minor amendment' by the government. Very shortly after submission of the EER, permit applications will be sent to provincial and federal departments. There was discussion about the amount of time needed for MOECC approvals. There are no regulated timelines for government decisions on whether the amended project will be considered a major or minor amendment. Strategically, IAMGOLD is treating the EER like a class EA process and moving forward immediately with permitting. There will be some changes required to the provincial approval conditions– mostly to remove or amend conditions that are no longer relevant such as pipeline design, etc. now this structure is gone. IAMGOLD noted that the federal 	<p>Information</p>

Agenda Item / Summary	Actions
<p>conditions are not likely to be as affected as they were written more generally than the provincial conditions (e.g., they do not reference specific Project infrastructure and/or locations to the same extent as the provincial conditions do). In the EER, IAMGOLD will indicate what approval conditions are no longer applicable for government consideration.</p>	
<p>EER Updates:</p> <p>New baseline studies for:</p> <ul style="list-style-type: none"> • Wildlife in the new Tailings Management Area (TMA) • Water quality – updated model • Fisheries work in – Moore Lake, Schist Lake • Archaeology – more work in new areas and some areas will need Stage 3 and 4 work. <p>Caroline noted that some new traditional land use work is being compiled for MFN that may help better understand current and historical use patterns. This information may be available pending decisions on what the community would like to release to IAMGOLD.</p>	<p>Information</p>
<p>EER Consultation:</p> <ul style="list-style-type: none"> • Prior to submission of the EER, IAMGOLD would like to conduct 2 rounds of community consultations on it as follows: <ul style="list-style-type: none"> ○ January 2018 – to present the project changes and discuss any potential new community issues or interests. The week of Jan 22 or Jan 29th are potential dates for this. ○ Mid-March – to discuss effects predictions. • In addition there will need to be community consultations regarding the archaeological work done on the site by Woodland Heritage (John Pollock). This could be conducted at the same time as the overall consultations on the EER. IAMGOLD noted that some preliminary discussions were held over dinner (Dec 6th) on repatriation of artefacts. 	<p>IAMGOLD and MFN/FPFN Enviro team leads to prepare a consultation plan for FN and IAMGOLD approval.</p>

Agenda Item / Summary	Actions
<ul style="list-style-type: none"> • There will need to also be a review by the First Nations of the draft permit applications (which IAMGOLD is committed to completing prior to submission of the permit applications to the regulators). • The teams will work together to prepare a consultation plan to support these activities. 	
<p>Overall project schedule:</p> <ul style="list-style-type: none"> • EER assessing changes to project (consultations Q1 2018; submission to government May 2018). • Permitting starting Q1 2018 (for Metal Mining Effluent Regulation (MMER); and the majority to start following submission of the EER in May 2018. Permitting to continue through to 2020. • Construction Jan 2019 (as soon as possible) • Operations Q1 2021 	Information
<p>Key Government Contacts:</p> <ul style="list-style-type: none"> • MOECC (provincial) – Anna Maria Cross, Alan Evers (Acting) while Cindy Batista is on maternity leave • CEAA (federal)– Steve Chapman (Compliance), John McCauley (Director of Operations) 	Information
<p>Working principles and scope of environmental, permitting and associated consultation activities</p> <p>Working Principles:</p> <ul style="list-style-type: none"> • Adequate time to review information coming from IAMGOLD. • Community engaged not just consultants. • Regular team communications: 1 hour, biweekly meetings – go over list of site activities, permit applications including the EER to keep everyone in the loop. • Work to be guided by work plans and budgets: Quarterly work plans and budgets to be prepared for approvals with 	<p>Caroline and Rick to prepare draft work plan and budget for Q1 and estimates for remainder of 2018 for review on Jan 9th.</p>

Agenda Item / Summary	Actions
<p>an overall annual budget estimated. Q1 work plan and budget will be dedicated to EER review and community consultation; consultation planning; and Schedule 2 amendments to MMER.</p> <ul style="list-style-type: none"> • Transparency on schedules: IAMGOLD is reviewing permitting schedule on Dec 15th and will make this available in early January (or earlier if possible). Overall schedule was noted to be intense and ambitious. <p>Work Scope (Q1 2018):</p> <ul style="list-style-type: none"> • Stephan Theben sent list of anticipated permits so we know magnitude of work (below). • Two rounds of consultations on EER (as noted above) – in each of the communities (MFN and FPFN) • Consultation meetings re: archaeology work (combined with EER consultation meetings) • Closure Plan dialogue during mid-March community consultations for initial closure activities (IAMGOLD will be using the same approach as was in the EA/EIS). • Technical review of draft EER (exact timing unknown – likely end of March, early April) • MMER draft permit – assessment of alternatives – Rick/Hutchison by mid-March • Consultations on converting exploration leases to mining leases (noted post meeting) • Rick expressed interest in returning to the Côte Gold Project location for a site visit in April, May or June. Steve will talk to Dave Brown about arranging a site visit. <p>Anticipated scope for Q2 and remainder of 2018:</p> <ul style="list-style-type: none"> • April – draft permit application reviews • Closure Plan is key permit – Q2 • Tour of site • Environmental planning / compliance work as outlined in EA/EIS approval conditions – i.e., socio-economic management plans, fish / fish habitat off set plan, aboriginal 	

Agenda Item / Summary	Actions
consultation plan, cultural awareness training, etc.	
<p>Working together / communication protocols</p> <ul style="list-style-type: none"> • Key Permitting contacts: Stephan/Dave/Steve and Rick Hendriks • Key Community consultations contacts: – IAMGOLD needs to discuss with Steve Crozier (formal, Steve and Steve) at site: Suzanne Mondoux; Krista Maydew (supporting/guidance); Caroline Burgess, Cheryl Naveau • Coordination: Biweekly check ins starting in the New Year; start Jan 9th 1:30 – 3:30 p.m. to review draft work plan and budget. • Consultations: First round of community meetings w/o Jan 22 (preferred) or w/o 29th (Chief Ray not available on the 29th). • General: Always copy Steve Crozier, Steve Woolfenden and Caroline Burgess on correspondence. 	Information

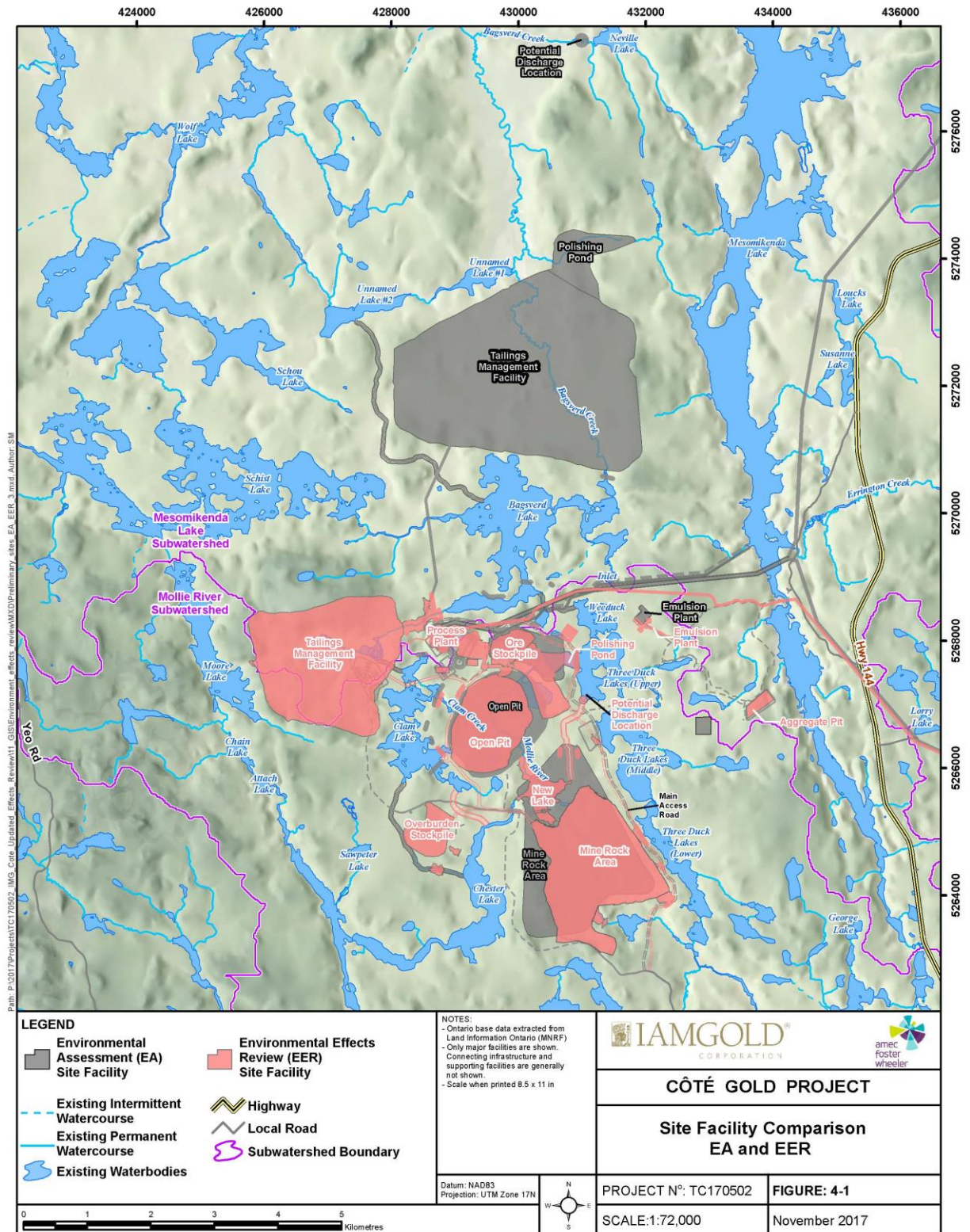
List of Anticipated Permits for Cote Gold Project (supplied by S. Theben):

- Closure Plan
- Approval of Forest Resource License - 2019 Construction Phase Clearing
- PTTW - Plant Site and other 2019 Construction Dewatering
- ECA - Treatment for Plant Site Construction Dewatering and other 2019 Construction Dewatering
- Environmental Compliance Approval – Industrial Sewage Works
- Permit to Take Water – Potable Water
- Environmental Compliance Approval – Potable Water
- Environmental Compliance Approval – Domestic Sewage Treatment
- Permit to Take Water for 2020 Construction - Other
- Approval of Various Work Permits for Construction
- 2020 FRL for Construction Clearing
- Approval of Aggregate Permits
- ECA for Aggregate Site Water Management
- Environmental Compliance Approval – Air and Noise
- Approval of Transmission Line Construction
- PTTW - Fresh Process Water from Mesomikenda Lake

- PTTW Open Pit Dewatering - Operations
- Approval of Navigation Protection Act
- **LRIAs**
 - Preparation of LRIA Access Road
 - Approval of LRIAs - Access Road
 - Preparation of LRIA - Realignment
 - Approval of LRIAs - Realignments
 - Preparation of LRIA - Retention Dams
 - Approval of LRIAs - Retention Dams
 - Preparation of LRIA - TMF Starter Dams
 - Approval of LRIAs - TMF Starter Dams
- **Fisheries Act, Section 35 Approvals**
- **MMER Schedule 2 Amendment**

Optimized Côte Gold Project Details

Component	Submitted	Current
Footprint	1,700 ha (17 km ²)	1,050 ha (10.5 km ²)
Life of Mine	15 years	17 years
Open Pit		
Footprint	210 ha (2.1 km ²)	145 ha (1.45 km ²)
Depth	550 m	550 m (approx.)
Mining Rate	60,000 tpd	36,000 tpd
Overburden	20 Mt	11 Mt
Ore	261 Mt	196 Mt
Mine Rock Area		
Footprint	400 ha (4.0 km ²)	300 ha (3.0 km ²)
Quantity	850 Mt	559 Mt
Stockpile slope	2.6H:1V	2.6H:1V
Minimum Factors of Safety (FS)	<ul style="list-style-type: none"> long-term static loading conditions FS = 1.5; short-term at end of construction FS = 1.3; pseudo-static FS = 1.0. 	<ul style="list-style-type: none"> long-term static loading conditions FS = 1.5; short-term at end of construction FS = 1.3; pseudo-static FS = 1.1.
Processing		
Comminution	Two semi-autogenous grinding (SAG) mills	High pressure grinding rolls (HGPR)
Cyanide Rate	0.33 kg CN / tonne of ore feed	0.1 kg CN / tonne of ore feed
Tailings Management Facility (TMF)		
Location	4.5 km north of open pit (overprinting portions of Bagsverd Creek)	2.8 km northwest of open pit (between Moore Lake and Clam Lake)
Footprint	840 ha (8.4 km ²)	478 ha (4.8 km ²)
Storage Capacity	261 Mt (193 Mm ³)	200 Mt (130 Mm ³)
Maximum Dam Height	45 m	70 m
Dam Design Criteria (flood)	NA	Store 1:100 year flood
Dam Design Criteria (FS)	<ul style="list-style-type: none"> short-term, end of construction FS = 1.3; long-term, end of construction FS = 1.5; pseudo-static loading FS = >1.0. 	<ul style="list-style-type: none"> short-term, end of construction FS = 1.3; long-term, end of construction FS = 1.5; pseudo-static loading FS = 1.1.
Site Access	Access from Sultan (Industrial) Road to the south of the Project site	Access from Sultan (Industrial) Road to the south of the Project site
Water Intake Location	Mesomikenda Lake	Mesomikenda Lake
Water Discharge Location	Bagsverd Creek	Three Duck Lakes (Upper)
Emulsion Plant	East of Weeduck Lake	East of Weeduck Lake
Camp Location	Northwest of Open Pit	Between Three Duck Lakes and Mesomikenda Lake
Overburden Stockpile	Integrated in Mine Rock Area	Southwest of Open Pit
Watercourse Realignments	7.9 km (7 realignments)	2.4 km (2 realignments)
Transmission Line Alignment	230 kV Cross Country Alignment from Timmins (approximately 120 km)	115 kV transmission line alignment from Shining Tree (44 km)
Water Management Concept	Closed Loop	Closed Loop
Closure Concept	Realignment from Chester Lake to Clam Lake and Bagsverd Creek realignment to remain in place and functional post closure.	Realignments decommissioned and naturalized.



IAMGOLD Côté Gold Project Meeting
Lord Elgin Hotel, Ottawa, ON
Friday, December 8, 2017

Purpose: 2018 Scope for Environment Work, Permitting and associated Consultation

Meeting Participants:

Mattagami and Flying Post First Nations	Chief Chad Boissoneau, Mattagami First Nation (TBC)
	Chief Murray Ray, Flying Post First Nation (TBC)
	Technical advisors: Caroline Burgess Rick Hendriks (by teleconference)
IAMGOLD	Steve Woolfenden, IAMGOLD
	Dave Brown, IAMGOLD
	Technical advisors: Stephan Theben Krista Maydew

Proposed Agenda:

Introductions, roles and responsibilities	All
Update on Environmental Review Report, discussions with government agencies on amendment, permitting and associated consultation requirements	IAMGOLD
Break	
Outline of working principles and scope of environmental, permitting and associated consultation activities	All
Working together / communication protocols	All
Wrap Up and Next Steps	All

Suek, Katie N

From: Stephan Theben <stheben@slrconsulting.com>
Sent: Monday, December 18, 2017 2:50 PM
To: Caroline Burgess
Cc: steven_woolfenden@iamgold.com; Rick Hendriks; Projectmail - IMGsiims; Steven Woolfenden - IAMGOLD (Steven_Woolfenden@iamgold.com); Carr, Don
Subject: RE: Cote Permitting Schedule
Attachments: FN Review ApprovalsSummary-18Dec2017-ST.PDF

Caroline:

As discussed here is the approvals schedule. I have filtered it to show headings and anticipated First Nations review periods for each permit. Note that outside of these 'official' review periods (durations mimic timelines in the draft IBA documents) we anticipate to discuss and review key permits with you during the preparation; the Closure Plan being a good example.

Other notes:

- In some cases the First Nations review appears to occur very early in the process. That is due to the fact that we anticipate that some permits take up to a year for regulators to approve.
- The list of permits is likely to change somewhat, likely more permits will be added once we get into the meat of things
- Timelines will also move somewhat
- We listed the Transmission Line permit as a line item, but, since other parties are involved, we have not yet been able to nail down all timelines – assume that there will be a First Nations review in there somewhere also.

Let me know if you have any other questions or comments.

Regards,

Stephan



Stephan Theben

Managing Principal, Mining Sector Lead

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 stheben@slrconsulting.com

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36 King St. East, 4th Floor, Toronto, ON, M5C 3B2



Confidentiality Notice and Disclaimer

From: Caroline Burgess [mailto:cburgess@odonaterra.com]
Sent: December 18, 2017 10:58 AM
To: Stephan Theben
Cc: steven_woolfenden@iamgold.com; Rick Hendriks
Subject: Cote Permitting Schedule

Hi Stephan,

Just checking in to see if you are able to send over the revised permitting schedule? It would help us be able to prepare a more accurate work plan and budget for the next year. Of course, we will be refining this at our meeting Jan 9th, but anything you can send over will be helpful.

Thanks,
Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

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ID	<div><div></div><div></div><div></div></div>	Task Name	Duration	Start	Finish	Timeline																											
						January 2018					September 2018		May 2019		September 2019			January 2020			September 2020			January 2021									
						January 1	May 1	September 1	January 1	May 1	September 1	January 1	May 1	September 1	January 1	May 1	September 1	January 1	May 1														
						11/20	1/15	3/12	5/7	7/2	8/27	10/22	12/17	2/11	4/8	6/3	7/29	9/23	11/18	1/13	3/9	5/4	6/29	8/24	10/19	12/14	2/8	4/5	5/31				
1		Environmental Effects Review	444 days	Jan 31 '17	Oct 22 '18																												
95		Consultation	210 days	Nov 27 '17	Sep 24 '18																												
96		Consult on Project Changes	25 days	Nov 27 '17	Jan 8 '18																												
97		Prepare Consultation Materials	10 days	Nov 27 '17	Dec 8 '17																												
98		Public / Indigenous Consultation on Project Changes	10 days	Dec 11 '17	Dec 22 '17																												
99		Consultation with Regulators	5 days	Jan 2 '18	Jan 8 '18																												
100		Consult on EER Results / Proposed Permits	15 days	Mar 6 '18	Mar 26 '18																												
103		Consultation Update on Proposed Permits	10 days	Sep 11 '18	Sep 24 '18																												
104		Project Studies	215 days	Sep 22 '17	Jul 27 '18																												
111		Pre-construction	496 days	Oct 8 '18	Aug 30 '20																												
116		Permitting	580 days	Nov 20 '17	Feb 14 '20																												
117		Environmental Approvals (Previously Construction Approvals)	551 days	Jan 8 '18	Feb 14 '20																												
118		Closure Plan	146 days	Jan 8 '18	Jul 30 '18																												
126		First Nation Review Process	40 days	Apr 9 '18	Jun 1 '18																												
131	<div><div></div><div></div><div></div></div>	Approval of Forest Resource License - 2019 Construction Phase Clearing	95 days	May 28 '18	Oct 5 '18																												
135		First Nation Review Process	10 days	Jul 16 '18	Jul 27 '18																												
140		PTTW - Plant Site and other Construction Dewatering	286 days	Jun 25 '18	Jul 26 '19																												
144		First Nation Review Process	20 days	Oct 15 '18	Nov 9 '18																												
149		ECA - Treatment for Plant Site Construction Dewatering and other 2019 Construction Dewatering	366 days	Mar 5 '18	Jul 26 '19																												
153		First Nation Review Process	20 days	Jun 25 '18	Jul 20 '18																												
158		Environmental Compliance Approval – Industrial Sewage Works	416 days	Apr 2 '18	Nov 1 '19																												
162		First Nation Review Process	20 days	Jul 30 '18	Aug 24 '18																												
167		Permit to Take Water – Potable Water	200 days	Apr 9 '18	Jan 11 '19																												
171		First Nation Review Process	20 days	Jun 11 '18	Jul 6 '18																												
176		Environmental Compliance Approval – Potable Water	241 days	May 21 '18	Apr 20 '19																												
180		First Nation Review Process	20 days	Jul 23 '18	Aug 17 '18																												
185		Environmental Compliance Approval – Domestic Sewage Treatment	251 days	May 7 '18	Apr 20 '19																												
189		First Nation Review Process	35 days	Jul 23 '18	Sep 7 '18																												
194	<div><div></div><div></div><div></div></div>	Permit to Take Water for 2020 Construction - Other	261 days	Jul 30 '18	Jul 26 '19																												

Project: Cote Schedule CK upda Date: Dec 18 '17	Task	<div></div>	Summary	<div></div>	Inactive Milestone	<div></div>	Duration-only	<div></div>	Start-only	<div></div>	External Milestone	<div></div>	Manual Progress	<div></div>
	Split	<div></div>	Project Summary	<div></div>	Inactive Summary	<div></div>	Manual Summary Rollup	<div></div>	Finish-only	<div></div>	Deadline	<div></div>		
	Milestone	<div></div>	Inactive Task		Manual Task	<div></div>	Manual Summary	<div></div>	External Tasks		Progress	<div></div>		

Page 1

Suek, Katie N

From: Maydew, Krista
Sent: Monday, December 18, 2017 7:13 PM
To: Projectmail - IMGsiims
Subject: RE: Dec 8th Meeting Notes - DRAFT
Attachments: Cote Project Update Dec 5_2018 for CEAA_MPMO.PDF; IAMGOLD
Côté_MtgSummary_Dec8 2017_KM.docx

Hi Caroline –

Thank you for sharing your notes from our meeting in Ottawa. As promised in our discussion today, I've attached a few edits for your consideration. I've copied Steve and Stephan in the event they have any additional comments.

Also attached is a copy of the PPT which I realize I had not sent to you when I sent it out to Rick and Suzanne during our meeting.

Please let me know if you have any questions.

Happy holidays – I hope you find some time to enjoy some holiday cheer with Dave and the girls!
Krista

From: Caroline Burgess [mailto:cburgess@odonaterra.com]
Sent: Monday, December 11, 2017 1:42 PM
To: Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Jen Constant <jenniferconstant@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Ken Petersen <pcmanage@ntl.sympatico.ca>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Wendy DeBastos <wdebastos@vianet.ca>; Cheryl Naveau <cheryl@live.com>; Stephan Theben <stheben@slrconsulting.com>; Maydew, Krista <krista.maydew@woodplc.com>; steven_woolfenden@iamgold.com
Cc: Iulian Radu <iradu@certhia-epcm.com>; Stephen Crozier <stephen_crozier@iamgold.com>
Subject: Dec 8th Meeting Notes - DRAFT

Hi All - attached are the notes I took at the Enviro/Consultation/Permitting meeting with IAMGOLD on Friday Dec 8th including action items. Also attached is the side-by-side comparison of the original and optimized Cote Project details provided by IAMGOLD.

Please let me know if there are any changes needed to these.

Thanks,

Kelly, Mary K

From: Projectmail - IMGsiims
Sent: Thursday, March 01, 2018 12:25 PM
To: Kelly, Mary K
Subject: FW: FINAL Dec 8th Enviro/consult Meeting Notes and Slide Deck
Attachments: 171208-IAMGOLD Côte_MtgSummary_FINAL.pdf; Cote Project Update Dec 5_2018 for CEEA_MPMO.pdf; CoteGold_EER_Optimized Project Details_7Nov2017.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

From: Maydew, Krista
Sent: Saturday, January 13, 2018 2:28 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: FINAL Dec 8th Enviro/consult Meeting Notes and Slide Deck

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: Tuesday, December 19, 2017 11:16 AM
To: Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Cheryl Naveau <cherylN@live.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Ken Petersen <pcmanage@ntl.sympatico.ca>; Stephan Theben <stheben@slrconsulting.com>; steven_woolfenden@iamgold.com; Maydew, Krista <krista.maydew@woodplc.com>
Subject: FINAL Dec 8th Enviro/consult Meeting Notes and Slide Deck

Good morning all - attached for your files/reference are the final notes and meeting information materials from the enviro/permitting/consultation meeting held Dec 8th in Ottawa.

Cheers,

Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

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Kelly, Mary K

From: Projectmail - IMGsiims
Sent: Thursday, March 01, 2018 12:25 PM
To: Kelly, Mary K
Subject: FW: FINAL Dec 8th Enviro/consult Meeting Notes and Slide Deck

From: Maydew, Krista
Sent: Saturday, January 13, 2018 2:26 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: FINAL Dec 8th Enviro/consult Meeting Notes and Slide Deck

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: Thursday, December 21, 2017 8:21 AM
To: Steven Woolfenden <Steven.Woolfenden@iamgold.com>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Maydew, Krista <Krista.Maydew@amecfw.com>; Stephen Crozier <Stephen.Crozier@iamgold.com>; David Brown <David.Brown@iamgold.com>; Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Cheryl Naveau <cheryl@live.com>
Subject: Re: FINAL Dec 8th Enviro/consult Meeting Notes and Slide Deck

Hi Steve,

Thanks for the note. My understanding is that there has been a postponement of the early EER engagement we envisioned for January for a few weeks to early February. Exact dates are to be confirmed.

Our enviro/consult team has been given authorization from the Chiefs to continue our discussions on the DRAFT work plan and budget on January 9, 2018 as planned. This to ensure we have an agreed upon plan that can be started without delay when the communities are ready. The DRAFT work plan and budget are with the First Nations now for review and I intend to send you these docs on or before Jan 8th once they have an opportunity to comment.

I hope that helps to clarify.

All the very best for a safe and restful holiday season,

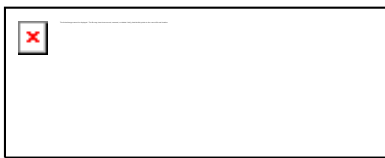
Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

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From: Steven Woolfenden <Steven.Woolfenden@iamgold.com>
Sent: Wednesday, December 20, 2017 8:15:49 PM
To: Caroline Burgess
Cc: Rick Hendriks; Krista Maydew; Stephen Crozier; David Brown
Subject: Re: FINAL Dec 8th Enviro/consult Meeting Notes and Slide Deck

Good Evening Caroline,

I was advised today that the community leadership present at the IBA discussions yesterday in Timmins indicated that no community engagement activities may occur at this time. I understand that the near term focus of MFN and FPFN is to advance the discussions of IBA terms with IAMGOLD. As you know we are advancing the EER process as required by both federal and provincial EA decisions and I would prefer to do that with the communities input. If needed though, we will proceed according to our planned timelines and our engagement records will document our activity closely.

In the interest of working together to facilitate the communities input into the planning and assessment of the Cote Gold Project, I am asking for you to confirm if my understanding is correct and clarify if the communities intend to participate or not in the engagement activities we have planned in Q1 of 2018.

Thanks and happy holidays

Steve W

Kelly, Mary K

From: Projectmail - IMGsiims
Sent: Thursday, March 01, 2018 12:26 PM
To: Kelly, Mary K
Subject: FW: DRAFT First Nations Enviro/Permitting/Consult Work Plan and Budget
Attachments: 121220-Cote-TechnicalReviewBudget-Draft04toIAM.xlsx; 121220-Memo-Cote-TechnicalReviewBudget-Draft04toIAM.docx

Follow Up Flag: Follow up
Flag Status: Flagged

From: Maydew, Krista
Sent: Tuesday, January 09, 2018 1:06 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: DRAFT First Nations Enviro/Permitting/Consult Work Plan and Budget

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: Friday, January 05, 2018 11:05 AM
To: steven_woolfenden@iamgold.com
Cc: Maydew, Krista <krista.maydew@woodplc.com>; Stephan Theben <stheben@slrconsulting.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Hutchinson Neil <neil.hutchinson@environmentalsciences.ca>; Wendy DeBastos <wdebastos@vianet.ca>; Cheryl Naveau <cheryln@live.com>; Ken Petersen <pcmanage@ntl.sympatico.ca>; Murray Ray <murrayray@hotmail.com>; Chad Boissoneau-2 <c.boissoneau@mattagami.com>
Subject: DRAFT First Nations Enviro/Permitting/Consult Work Plan and Budget

Good morning Steve,

On behalf of Mattagami and Flying Post First Nations, attached is the draft First Nations work plan and associated budget for the EER/Permitting/consultation related to Côté Gold in 2018. This is for our review and discussion at the EER/Permitting Schedule review meeting next week (Jan 9th at 1:30 p.m.).

Looking forward to connecting again.

Have a great weekend,

Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

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Kelly, Mary K

From: Projectmail - IMGsiims
Sent: Thursday, March 01, 2018 12:26 PM
To: Kelly, Mary K
Subject: FW: Jan 9th Enviro Meeting Summary

From: Maydew, Krista
Sent: Tuesday, January 09, 2018 4:27 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: Jan 9th Enviro Meeting Summary

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: Tuesday, January 09, 2018 3:40 PM
To: steven_woolfenden@iamgold.com; Stephan Theben <stheben@slrconsulting.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; David Brown <David_Brown@iamgold.com>; Maydew, Krista <krista.maydew@woodplc.com>
Cc: Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Jen Constant <jenniferconstant@mattagami.com>; Wendy DeBastos <wdebastos@vianet.ca>; Cheryl Naveau <cherylN@live.com>; Ken Petersen <pcmanage@ntl.sympatico.ca>; Hutchinson Neil <neil.hutchinson@environmentalsciences.ca>
Subject: Jan 9th Enviro Meeting Summary

Hi all,

This is a summary of the key points made at our enviro/permitting/consultation meeting this afternoon:

Participants representing IAMGOLD:

Steve Woolfenden (IAMGOLD), Stephan Theben (SLR), Krista Maydew (AMEC F/W), Dave Brown (IAMGOLD)

Participants representing MFN/FPFN:

Caroline Burgess (Odonaterra), Rick Hendriks (Camerado)

Technical memo (work plan) and budget spreadsheet revisions:

1. technical memo to include provisions/mechanisms for changes to EA approval conditions and any work associated with reviewing or co-creating plans to implement them - i.e., may be no need to review the transmission line/ water crossing if this is no longer applicable.
2. revise the technical memo to clarify that some of the EA approval work is review or, in some cases, co-creating plans (consultation plan, socio-economic management plan, etc.).
3. check with HESL re: participation of Neil and/or Brent in community meetings.
4. review administration charges from HESL.
5. discuss with FN leadership budget to cover costs for additional community-based liaison support for consultation and/or administrative activities and make revisions to the budget accordingly.
6. revise technical memo to include process for contract management (i.e., billing, budget tracking, FN administration fees, scope and personnel changes, etc.).
7. revise technical memo to provide details of assumptions related to disbursements (i.e., invoiced at cost etc.)
8. insert Schedule F of draft IBA to be clear on agreed permitting timelines.
9. Generally to ensure all items are cost optimized.

Next steps:

1. RH/CB to revise technical memo and budget and re-send to IAMGOLD - by end of this week.
2. IAMGOLD approval process to ensue
3. Start of consultation to be determined after January 19th.

Thank you!

Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

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Kelly, Mary K

From: Projectmail - IMGsiims
Sent: Thursday, March 01, 2018 12:25 PM
To: Kelly, Mary K
Subject: FW: Cote Enviro work plan/funding agreement and budget
Attachments: 180125-Memo-Cote-TechnicalReviewBudget-Draft02.docx; 180125-Cote-TechnicalReviewBudget-Draft02.xlsx

Follow Up Flag: Follow up
Flag Status: Flagged

From: Maydew, Krista
Sent: Thursday, January 25, 2018 11:01 AM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: Cote Enviro work plan/funding agreement and budget

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: Thursday, January 25, 2018 10:33 AM
To: steven_woolfenden@iamgold.com
Cc: Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Ken Petersen <pcmanage@ntl.sympatico.ca>; Cheryl Naveau <cheryln@live.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Maydew, Krista <krista.maydew@woodplc.com>; Stephan Theben <stheben@slrconsulting.com>
Subject: Cote Enviro work plan/funding agreement and budget

Hi Steve,

Attached is a second draft of the work plan and budget. This incorporates the comments and suggested revisions we discussed on Jan 9th. We framed it as a funding/process agreement to give it a bit more certainty for all parties given the anticipated budget amount.

Please let us know if you would like to review this by teleconference again. Once this is approved, we can start with the community consultations on the EER.

Have a great day!

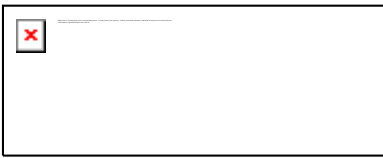
Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

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Kelly, Mary K

From: Projectmail - IMGsiims
Sent: Thursday, March 01, 2018 12:24 PM
To: Kelly, Mary K
Subject: FW: Position
Attachments: job description_IAMGOLD Coordinator Community Affairs.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

From: David Brown [mailto:David_Brown@iamgold.com]
Sent: Thursday, February 22, 2018 6:17 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: Position

From: David Brown
Sent: February 22, 2018 12:45 PM
To: cheryl n <cheryl@live.com>
Subject: Position

Hi Cheryl,

Can you please post at MFN and FPFN and let me know if you have any recommendations. I don't want to steal you away from Chad.

Thanks,

Dave

Dave Brown
Manager of Environment and Community Relations, **COTE GOLD JV**
Mobile: + 1-705-923-3369
Email: David_Brown@iamgold.com



Maydew, Krista

From: Steven Woolfenden <Steven_Woolfenden@iamgold.com>
Sent: Thursday, March 08, 2018 9:52 AM
To: Projectmail - IMGsiims; Maydew, Krista
Subject: FW: Cote Enviro work plan/funding agreement and budget
Attachments: Copy of 180207-Cote-TechnicalReviewBudget-Draft03_IMGrev3.xlsx; draft MFN and FPFN Permitting Review Workplan_clean.docx

From: Steven Woolfenden
Sent: March 7, 2018 2:50 PM
To: 'Caroline Burgess' <cburgess@odonaterra.com>
Cc: Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Cheryl Naveau <cheryl@live.com>; Stephen Crozier <stephen_crozier@iamgold.com>
Subject: RE: Cote Enviro work plan/funding agreement and budget

Good afternoon Caroline,

My apologies in taking some extra time to get back to you on the budget and workplan, but as this is an important component of the permitting process, I required time to understand the likely workloads and potential effort needed to review our submissions and permits.

Please find attached a revised agreement document which is in line with a typical consulting workplan/proposal. I have worked with the previous agreement document as the basis for this revised proposal. What is attached is a rough draft that will require you to finalize based on the needs of the community and the third party support you are providing them. In finalizing the FNP review proposal, we request that the document you return to us for approval is in line with the content and structure of the draft provided.

One area we would like to see more clarity on in the workplan is how the FNP review will focus on material issues relevant to the FNPs areas of concern or interest. Additionally, to align with changes to federal legislation and to be inclusive of the First Nations as partners in the development of Cote, an increased focus on the inclusion of traditional knowledge and culture remain important to us. Focusing the FNP review on material issues will facilitate the permitting process and together will allow us to develop management plans that are inclusive and respectful of First Nation culture and traditions.

I have gone through the budget in detail and I have made numerous adjustments (reductions and additions in some cases) such that the costs are aligned with the expected workloads. Below you will find a summary of the adjustments I have made to the proposed budget.

One area that I will highlight up front as IAMGOLD wants to be sure the community has adequate financial support is that in the draft agreement received, the text indicated that Cote Gold will pay FNP an administration fee which in part funds the FNP to engage a dedicated staff member to support community consultation activities. As this individual is to be remunerated from a portion of the 12% management fee, please review the amount remaining and determine if it remains adequate. It may be advisable to insert a new line specific to the remuneration of the community consultation support. This will provide additional transparency for both IAMGOLD and the FNP leadership. In so doing please adjust the percentage of admin fee down accordingly.

Summary of amendments to budget

Consultation events.

1. The January consultation event was intended to provide the communities with an update on the project and seek feedback on the general arrangement. As this timeline was not available to IAMGOLD, it no longer makes sense to have a two-step approach. The EER development is progressing as planned so at this point, we should be focusing on one consultation event, during which, we will provide both an outline of the proposed changes to the project and a summary of our draft EER conclusions. As such, the January event has been deleted from the budget.
2. The proposed 32 hours of time required is being limited to 24h chargeable time. This should be adequate time to accommodate all travel, and meetings. IAMGOLD will investigate additional measures such as hiring a Charter flight between Thunder Bay and Timmins to further reduce travel requirements.
3. Committee Meetings – adjusted to provide 12 hours of time, this should be adequate to accommodate travel and meetings.
4. Collectively these time allocations (bullets 2 and 3) are more than reasonable when you take into consideration that the submitted agreement document clearly stated that the “Consultation Committees will occur on the same days as the general community consultation meetings at locations within the First Nation communities”. As such, it appears as though there was duplication in the proposed budget and perhaps there still is but I have kept them separate to account for some preparation and follow-up.

EA Conditions review

I adjusted the hours from 28 to 8 for the review of the pipeline information. MNR’s concerns in the EA and the subsequent conditions included in the MOECC decision statements that were related to the discharge pipeline are no longer material given the proposed effluent discharge has changed. MNR’s major concern was the length and location of the pipeline running up the Bagsverd Creek Valley, which is no longer the case.

SEMP – Here I have added an addition 16 hours of time as the intent of this commitment in the EA was that the process should be led by the community with support from IAMGOLD. So to accommodate that I suggest 56 hours of Caroline’s time may be required.

EER

I have reduced a number of the proposed hours based on my understanding of the actual potential for changes in the EER results versus the EA and based on the draft technical documents I have reviewed to date. All hours changed are highlighted in orange.

In summary, I think once, the workplan is finalized and submitted back to us, we will be in good shape to proceed.

If there is any questions about the proposed changes and funding mechanism, I am available to discuss further.

Regards,

Steven

STEVEN WOOLFENDEN

Director, Environment

Empowering People, Extraordinary Performance

401 Bay Street Suite 3200, PO Box 153
TORONTO ON M5H 2Y4 Canada
T – (416) 594-2884 C (416) 670-6153
www.iamgold.com



From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]

Sent: February 27, 2018 9:14 AM

To: Steven Woolfenden <Steven.Woolfenden@iamgold.com>; Stephen Crozier <Stephen.Crozier@iamgold.com>

Cc: Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Cheryl Naveau <cheryl@live.com>

Subject: Re: Cote Enviro work plan/funding agreement and budget

Good morning Steve,

Thank you for your response to the third revision of the budget. Here are a few things for consideration:

1 - the estimated budget is likely to change based on at least 2 factors: the size and scope of the EER and (b) potential changes in the approval conditions. Cote is now a very different project and we cannot at this point anticipate what impact those will have on the budget estimate. This is one of the reasons why we suggested a management approach whereby we review quarterly work scopes and agree upon a more refined budget at that time and based on more concrete information.

2 - regarding reductions in travel time. All travel time is associated with consultation activities in both communities - which, as you well know, are geographically distance from each other. The budget of 48 hours per consultation phase (including preparation, travel, the event itself, and follow up activities) per person is VERY tight and also requires that both communities will be available concurrently in the same week to keep travel expenses minimal.

During our last call on the budget, you indicated that there was no issue with the consultation or expense budgets. To insinuate that Cote would be charged for any minimal time we may spend on other projects during travel time is offensive. Frankly most of the travel time will need to be spent in preparation and follow up activities related to Cote. **Cote will only be billed for the time we spend on the Cote project.** Regardless, the travel budget including that for First Nation representatives is \$50K (expenses) and \$83,640 (consulting fees) and so, making up the \$80K that you are suggesting is impossible from shaving a few hours from travel time.

3- We are increasingly frustrated that there was been no further response on the management approach of advancing quarterly budgets to MFN based on an approved quarterly work scope. Without knowing what, if any alternate management options Cote is proposing, we cannot estimate any subsequent effects of this on the budget.

Finally, my time is very limited today and tomorrow to meet. If you are able to send us your response on the management approach and can meet me after 3 p.m. Wednesday then I can make that work.

Looking forward to a speedy resolution to this Steve,

Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

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From: Steven Woolfenden <Steven_Woolfenden@iamgold.com>
Sent: Monday, February 26, 2018 8:21:08 PM
To: Caroline Burgess; Stephen Crozier
Cc: Chad Boissoneau-2; Murray Ray; Cheryl Naveau
Subject: RE: Cote Enviro work plan/funding agreement and budget

Thanks Caroline,

In review of the revised budget, the estimate continues to range approximately \$80,000 dollars higher than we discussed. We acknowledge and recognize the reduction in hourly rates, but we had discussed that hours attributable to consultation events should not assume/require full days. As we expect of the consultants that works for us directly, they do not charge us for all the travel time required as this time is often used to complete other tasks or projects.

I will be in Ottawa tomorrow and Wednesday of this week and I think, if possible, we should get together to review the revised cost estimate so it will align with our mutual needs and an amended workplan.

Regards,

Steve W

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: February 23, 2018 8:56 AM
To: Stephen Crozier <Stephen_Crozier@iamgold.com>
Cc: Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Cheryl Naveau <cheryl@live.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>
Subject: Re: Cote Enviro work plan/funding agreement and budget

Thanks Steve - I've attached the revised budget for consideration with the proviso that if there is any substantive changes to the work scope document we may need to revise numbers accordingly.

Steve W - my time is limited today, but if you have any questions, please give me a shout early next week.

Have a great weekend all,

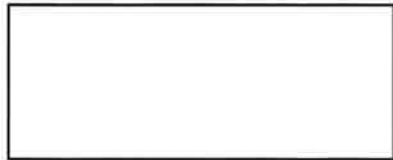
C

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

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From: Stephen Crozier <Stephen_Crozier@iamgold.com>

Sent: Thursday, February 22, 2018 3:24:26 PM

To: Caroline Burgess

Cc: Chad Boissoneau-2; Murray Ray; Cheryl Naveau; Steven Woolfenden

Subject: RE: Cote Enviro work plan/funding agreement and budget

Caroline – thanks for the call. I now have a better understanding of where things stand and what next steps are needed. I will therefore ask Steve W to complete the following items:

- Budget – Steve W to confirm that the updated Excel file reflects the changes discussed with Caroline so we can sign off on the #s.
- Retainer/Invoice Processing – we need to come up with some options to help reduce the funding burden pressure on the communities in managing this budget (potential options include expedited invoice processing, pre-paid retainers or some combination of the two). Steve W and Steve C to develop proposals asap and revert.
- Budget Scope – Steve W to prepare a draft of a budget scope document for Caroline's review. Basic idea is that document would be real short (1-2 pages max) and simply focus on the scope of the approved budget, what's in/what's out. We need that finalized at the same time as the budget is approved (so we know what the budget is supposed to be applied to).
- Funding Agreement – Caroline confirmed that we can focus on the budget scope document for now. The parties can discuss further on March 8th whether an interim agreement on the consultation framework would be a useful/helpful deliverable to focus on in the near term.

If any of that is not correct, please do not hesitate to chime in. Otherwise, I will ask Steve W to complete the first three items as soon as possible once he is back in the office tomorrow.

Steve W – I will gladly assist in driving those items ahead. I'm in the air for a good chunk of tomorrow, but will be back online sometime around 7 pm EST.

Steve

From: Stephen Crozier

Sent: February 22, 2018 1:58 PM

To: 'Caroline Burgess' <cburgess@odonaterra.com>

Cc: Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Cheryl Naveau <cheryl@live.com>; Steven Woolfenden <steven_woolfenden@iamgold.com>

Subject: RE: Cote Enviro work plan/funding agreement and budget

Caroline,

I have reviewed these materials and discussed the same with Steve Woolfenden. I understand that Steve W provided comments during a recent call on the proposed budget, which would result in a total allotment of approximately \$300k plus expenses. If you could revise the proposed budget along those lines (the Excel file you forwarded did not reflect those changes, which I understand were previously discussed with you) it would be appreciated.

In terms of the proposed funding agreement, we are not willing to sign that agreement at this time. The proposed funding agreement includes provisions which go far beyond the purpose of the budget. At no point in the past several months has there been any discussion between the parties with respect to negotiating an agreement (other than the IBA itself) that would "provide a framework for on-going consultation and communication with FNP". As you know, discussions on the IBA are on-going – the portions of the draft IBA which relate to such a framework (Schedule F) have not yet been finalized. We would be willing to discuss a more focused agreement that would outline specific terms relating to this proposed budget and work plan. Anything beyond that would need to be tabled for consideration by the parties as part of the IBA negotiations (which can include the development of an interim agreement for such purpose if the parties collectively decide to focus in the near term on such a deliverable). The next scheduled meeting on the IBA negotiations is set for March 8th. To the extent the communities wish to propose developing a framework agreement that would apply during this interim period (e.g., prior to an IBA being finalized and executed), the proper forum for raising such a proposal would be the main negotiation table.

If you have any questions regarding the foregoing please let us know.

Steve

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]

Sent: February 21, 2018 12:08 PM

To: Steven Woolfenden <Steven_Woolfenden@iamgold.com>

Cc: Stephen Crozier <Stephen_Crozier@iamgold.com>; Chad Boissoneau-2 <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; Cheryl Naveau <cheryl@live.com>

Subject: Fw: Cote Enviro work plan/funding agreement and budget

Hi Steve,

As requested from the negotiations table this morning, I'm resending the Cote Environmental/consultation work plan/funding agreement and budget. In the funding agreement section 4 (funding) discusses the MFN/FPFN preferred method of advancing funding quarterly (retainer) to MFN/FPFN to be able to effectively support technical review and community consultations. My understanding from our recent discussions about the budget was that this would not be acceptable to IAMGOLD. We were awaiting your comments on the agreement and suggestions for alternative ways of managing the budgets - as well as other suggested revisions.

Based on our discussions on the budget attached, our enviro team has been able to reduce the budget to address your concerns through reductions in hourly rates and removing potential redundancies in and streamlining efforts in the EA approvals work. As you know, we have been waiting for your comments on the

funding agreement before finalizing the re-submitting a 3rd version of this budget to ensure all efforts which may (or may not) be suggested by IAMGOLD in the work plan will be reflected in the budget.

Hope this helps clarify matters for all copied on this email. Please feel free to contact me with any further questions. We look forward to a expedited review and approval of the revised work plan budget so we can move forward with the EER and community consultations.

Best,
Caroline

Caroline M. Burgess, MA, RPP, MCIP
Managing Director
Tel. +1 613.894.5296
www.odonaterra.com



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From: Caroline Burgess
Sent: Thursday, January 25, 2018 10:32 AM
To: [steven woolfenden@iamgold.com](mailto:steven_woolfenden@iamgold.com)
Cc: Chad Boissoneau-2; Murray Ray; Ken Petersen; Cheryl Naveau; Rick Hendriks; Maydew, Krista; Stephan Theben
Subject: Cote Enviro work plan/funding agreement and budget

Hi Steve,

Attached is a second draft of the work plan and budget. This incorporates the comments and suggested revisions we discussed on Jan 9th. We framed it as a funding/process agreement to give it a bit more certainty for all parties given the anticipated budget amount.

Please let us know if you would like to review this by teleconference again. Once this is approved, we can start with the community consultations on the EER.

Have a great day!

Caroline

Caroline M. Burgess, MA, RPP, MCIP
Managing Director
Tel. +1 613.894.5296
www.odonaterra.com

Minutes

Date: April 19, 2018

Meeting at: Holiday Inn Express, Timmins

Ref: Métis Nation of Ontario (MNO)

Subject/purpose:

Project Update and Environmental Effects Review

Attendees:

Marcel Lafrance, Chair, MNO Region 3 Dave Brown, IAMGOLD Côté Gold Project
Doug Hull, Northern Lights Métis Council Krista Maydew, Wood
Liliane Ethier, Temiskaming Métis Council
David Hamilton, President, Chapleau Métis
Council
Come Lefebvre, Representation MNO
Timmins
Andre Lefebvre, Captain of the Hunt, MNO
– Region 3

To be presented/discussed:

1. OVERVIEW

Project representatives met with Métis Nation of Ontario Region 3 Consultation Committee representatives and provided a Project update presentation. The presentation and discussions focused on the Project approvals, Project ownership, Project optimizations, the ongoing Environmental Effects Review and preliminary Project closure concepts.

2. QUESTIONS

Q. Where will the water come from for the construction and operations accommodations camp?
A. Well water will be used for the proposed 250-person starter camp at the former Chester Mine site and for the 1,200-person construction camp, a water treatment system will be established to treat water from Mesomikenda Lake. Potable water will likely be trucked to site for drinking water needs.

Q. Will the transmission line be constructed with wooden poles?
A. Yes.

Q. When will groundbreaking / construction take place?
A. Tree-clearing is anticipated to take place in early 2019 prior to the breeding bird season.

PLEASE NOTE: If there is any comment or amendment to be made to these meeting notes, they must be brought to the notice of Wood Environment & Infrastructure Solutions within 24 hours of issue and confirmed in writing.



Q. Will the Project bus people from Sudbury and Timmins to the mine site?

A. Yes, and the Project will also look at bussing people from Gogama and Mattagami First Nation.

Q. What will the rotational workforce schedule be?

A. The Project currently operates on a 7-on / 7-off schedule and anticipates this may remain for the main workforce with managers and supervisors potentially working a 4-on / 3-off schedule.

Q. Have equipment requirements been identified?

A. The Project is looking at equipment options as well as autonomous haulage.

3. COMMENTS

The Project will be looking for feedback on revegetation options for progressive revegetation and for closure. MNO noted that they previously asked that vegetation be replaced the way it was.

Optimization of the Project has allowed for the removal of the 230 kV transmission line from the Project, thereby addressing concerns expressed by MNO during the EA process and in the MNO TK / TLU Study about the establishment of a new transmission line corridor. MNO indicated appreciation for consideration of the TK /TLU study in optimizing the Project.

A new logo and branding for the Côté Gold Project will be established in the near future.

It was noted that the careers section of the IAMGOLD website contains information about positions at the Project and the current posting for a Coordinator Community Affairs.

An offer was made to share a copy of the Project permitting schedule. MNO indicated that it was not necessary to see this.

4. FOLLOW-UP

MNO requested a copy of the presentation and agreed to send D. Brown a list of meeting participants. A copy of the presentation was provided to MNO via email on April 24, 2018.

5. NEXT STEPS

The Project will look to set up another meeting with MNO (likely in June) to discuss the results of the Environmental Effects Review, closure planning and other permitting requirements.

From: Shams, Anika
Sent: Wednesday, August 22, 2018 2:24 PM
To: anika.shams@woodplc.com
Subject: RE: Community meetings

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: Friday, April 27, 2018 11:08 AM
To: David Brown <David_Brown@iamgold.com>; cheryl n <cheryl@live.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>
Cc: Maydew, Krista <krista.maydew@woodplc.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: Re: Community Meetings

Good morning all -

I believe Cheryl is starting a short holiday today, so I'll jump in with a reply . . .

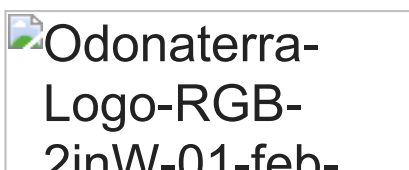
Yes, lets set up a call once Cheryl is back to coordinate. She is back the week of May 7th. That is a heavy travel week for me - and my best availability will be the morning of May 9th.

In the meantime, I'll discuss further with communities, Rick and Neil to ensure the tentative week (May 28th) for the community meetings will work.

Thanks and looking forward to getting started.

Caroline

Caroline M. Burgess, MA, RPP, MCIP
Managing Director
Tel. +1 613.894.5296
www.odonaterra.com



From: David Brown <David_Brown@iamgold.com>
Sent: Friday, April 27, 2018 10:30:06 AM
To: cheryl n; Steven Woolfenden
Cc: Maydew, Krista; Caroline Burgess; imgsiims@amecfw.com
Subject: RE: Community Meetings

Hi Cheryl,

That's Great.

We are planning to incorporating the Artifacts Presentation with Ryan. He is ready to go.

We would like to present a Project Update and consult on the Environmental Effects Review(EER) findings, Habitat Offsetting(Fisheries) and Closure Plan and get community feedback.

To have everyone's schedule align and all relevant information available we would like to propose the week of May 28th. The following week would be for Timmins, Gogama, and Sudbury. If you would like we can setup a call to discuss what would work best for everyone and plan travel accordingly.

Let me know.

Thanks,

Dave

From: cheryl n [<mailto:cheryln@live.com>]
Sent: April 25, 2018 11:30 AM
To: Steven Woolfenden <Steven_Woolfenden@iamgold.com>
Cc: David Brown <David_Brown@iamgold.com>
Subject: Community Meetings

Steve,

I hear congrats are in order??

So now the fun begins, I am looking for some tentative dates from you for community meetings... MFN might work on May 16th but we won't be able to get FPFN in that week. Also we would still like Ryan Primerose to present at your session.

So please check with everyone and throw me a few tentative dates and I'll see if I can round up the posse at my end.

Cheerio,

Cheryl

Kelly, Mary K

To: Projectmail - IMGsiims
Subject: RE: Community Meetings

From: Cheryl n [<mailto:cheryl@live.com>]
Sent: Tuesday, May 01, 2018 3:01 PM
To: Caroline Burgess <cburgess@odonaterra.com>
Cc: David Brown <David_Brown@iamgold.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Maydew, Krista <krista.maydew@woodplc.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: Re: Community Meetings

Hi all,

The 28th is good for MFN, we need to know if a meal is required and a community notice from IMG.

FPFN will confirm the 31st this week.

Thanks,

Cheryl

On May 1, 2018, at 8:43 AM, Caroline Burgess <cburgess@odonaterra.com> wrote:

Good morning all,

Cheryl can confirm, but it looks like we are all good to have the meeting in Mattagami on May 28th (Monday) and Flying Post on May 31 (Thursday).

We are wondering if someone can send us the presentation materials and any questionnaires, or methods you are using to gather input. We will review and determine what other information/engagement materials we may need.

Also, can we get a sense of the timing to receive the draft EER please?

Thanks and talk soon,

Caroline

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Managing Director

Tel. +1 613.894.5296

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From: David Brown <David_Brown@iamgold.com>

Sent: Friday, April 27, 2018 6:20:14 PM

To: Caroline Burgess; cheryl n; Steven Woolfenden

Cc: Maydew, Krista; imgsiims@amecfw.com

Subject: RE: Community Meetings

Hi Caroline,

Sounds like a plan I can send a meeting request and modify if necessary.

Have a great weekend.

Cheers,

Dave

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]

Sent: April 27, 2018 11:08 AM

To: David Brown <David_Brown@iamgold.com>; cheryl n <cherylN@live.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>

Cc: Maydew, Krista <krista.maydew@woodplc.com>; imgsiims@amecfw.com

Subject: Re: Community Meetings

Good morning all -

I believe Cheryl is starting a short holiday today, so I'll jump in with a reply . . .

Yes, let's set up a call once Cheryl is back to coordinate. She is back the week of May 7th. That is a heavy travel week for me - and my best availability will be the morning of May 9th.

In the meantime, I'll discuss further with communities, Rick and Neil to ensure the tentative week (May 28th) for the community meetings will work.

Thanks and looking forward to getting started.

Caroline

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From: David Brown <David_Brown@iamgold.com>
Sent: Friday, April 27, 2018 10:30:06 AM
To: Cheryl N; Steven Woolfenden
Cc: Maydew, Krista; Caroline Burgess; ingsiims@amecfw.com
Subject: RE: Community Meetings

Hi Cheryl,

That's Great.

We are planning to incorporate the Artifacts Presentation with Ryan. He is ready to go.

We would like to present a Project Update and consult on the Environmental Effects Review(EER) findings, Habitat Offsetting(Fisheries) and Closure Plan and get community feedback.

To have everyone's schedule align and all relevant information available we would like to propose the week of May 28th. The following week would be for Timmins, Gogama, and Sudbury. If you would like we can setup a call to discuss what would work best for everyone and plan travel accordingly.

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: Friday, May 11, 2018 10:09 AM
To: Alina Shams
Subject: FW: Meeting with MNO - for entry into SIIMS
Attachments: PO_1794_8731_0_US.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

From: David Brown [mailto:David_Brown@iamgold.com]
Sent: Wednesday, May 02, 2018 1:32 PM
To: Andy Lefebvre <AndyL@metisnation.org>
Cc: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: RE: Meeting with MNO

Hi Andy,

Just following up to see if you received the presentation and if you have a chance can you send me the attendance record.

Also for your records please find attached a copy of the PO.

Regards,

Dave

From: David Brown
Sent: April 24, 2018 9:33 AM
To: 'Andy Lefebvre' <AndyL@metisnation.org>
Cc: 'imgsiims@amecfw.com' <imgsiims@amecfw.com>
Subject: RE: Meeting with MNO

Hi Andy,

Please send invoices to IMG_INVOICES@iamgold.com and myself so I can approve.

It was nice to see everyone again.

Also please find attached a copy of the presentation from last week.

Can you send me everyone's name that participated in the presentation and their email address if they want to be included on our mailing list to keep up to date on Project information.

Thanks again for hosting us and I look forward to an exciting future.

Dave

Thanks,

Dave

From: Andy Lefebvre [<mailto:AndyL@metisnation.org>]
Sent: March 28, 2018 10:22 AM
To: David Brown <David_Brown@iamgold.com>
Cc: James Wagar <JamesW@metisnation.org>; Linda Norheim <LindaN@metisnation.org>
Subject: RE: Meeting with MNO

Good morning Dave,

As indicated in an earlier email, please find attached a draft meeting budget for your proposed April 17th meeting in Timmins.

I will be in a position to confirm this date with the Regional Consultation Committee once this budget receives your approval.

I am open to making all of the necessary arrangements if you want me to .

Please advise,

Andy Lefebvre
Mineral Development Advisor
Métis Nation of Ontario
347 Spruce St. South
Timmins, On. P4N 3W7
Ph: 705-264-3939
FX: 705-264-5468
E: andyL@metisnation.org
W: www.metisnation.org

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Please consider the environment before printing this e-mail.

From: Andy Lefebvre
Sent: March-26-18 2:44 PM
To: 'David Brown'
Subject: RE: Meeting with MNO

Hi Dave,

My Consultation Committee is on the ball today.....

I would seem that everyone will be available on the 17th if that works for you.

Please note that the MNO's original budget from 2015 is completely spent, I will submit a meeting budget for your consideration in the next few days.

Best Regards,

Andy Lefebvre

Mineral Development Advisor
Métis Nation of Ontario
347 Spruce St. South
Timmins, On. P4N 3W7
Ph: 705-264-3939
FX: 705-264-5468
E: andy1@metisnation.org
W: www.metisnation.org

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Please consider the environment before printing this e-mail.

From: David Brown [mailto:David_Brown@iamgold.com]
Sent: March-26-18 1:20 PM
To: Andy Lefebvre
Subject: RE: Meeting with MNO

Hi Andy,

No worries. I am looking into potential dates and as of right now between April 16th to the 18th would be the first window.

Please let me know if that could work for you.

Thanks,

Dave

From: Andy Lefebvre [<mailto:AndyL@metisnation.org>]
Sent: March 22, 2018 1:48 PM
To: David Brown <David_Brown@iamgold.com>
Subject: RE: Meeting with MNO

Good afternoon Dave,

I'm sorry for the late reply.

Can we start looking at a mid-April meeting date.
March is a very busy time of year for the MNO.

Would you be able to provide me with a few dates in mid-April that would work for you?
I will then canvas the Consultation Committee for their availability on those dates.

Best Regards,

Andy Lefebvre
Mineral Development Advisor
Métis Nation of Ontario
347 Spruce St. South

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: Friday, May 11, 2018 10:09 AM
To: Alina Shams
Subject: FW: Community Meetings - for entry into SIIMS

Follow Up Flag: Follow up
Flag Status: Flagged

From: Caroline Burgess [mailto:cburgess@odonaterra.com]
Sent: Friday, May 04, 2018 5:40 PM
To: David Brown <David_Brown@iamgold.com>
Cc: cheryl n <cheryl@live.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Maydew, Krista <krista.maydew@woodplc.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: Re: Community Meetings

Hi Dave,
First thing on the 10th would work best for me.

Sent from my iPhone

On May 4, 2018, at 2:08 PM, David Brown <David_Brown@iamgold.com> wrote:

Hello All,

We are in an IBA negotiation meeting on the 9th in Timmins maybe we can have the call at the end of the day or the morning of Thursday the 10th?

Let me know I can send a call out number.

Dave

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: April 27, 2018 11:08 AM
To: David Brown <David_Brown@iamgold.com>; cheryl n <cheryl@live.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>
Cc: Maydew, Krista <krista.maydew@woodplc.com>; imgsiims@amecfw.com
Subject: Re: Community Meetings

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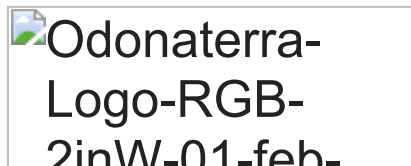
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Caroline

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Cc: Maydew, Krista; Caroline Burgess; imgsiims@amecfw.com
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Let me know.

Thanks,

Dave

From: Cheryl n [<mailto:cheryl n@live.com>]

Sent: April 25, 2018 11:30 AM

To: Steven Woolfenden <Steven_Woolfenden@iamgold.com>

Cc: David Brown <David_Brown@iamgold.com>

Subject: Community Meetings

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So please check with everyone and throw me a few tentative dates and I'll see if I can round up the posse at my end.

Cheerio,

Cheryl

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: Friday, May 11, 2018 10:10 AM
To: Alina Shams
Subject: FW: EER - Updated Technical Memos (UTMs) - for entry into SIIMS

Follow Up Flag: Follow up
Flag Status: Flagged

From: Caroline Burgess [mailto:cburgess@odonaterra.com]
Sent: Wednesday, May 09, 2018 6:23 AM
To: Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Rick Hendriks (rmhendriks@cameradoenergy.com) <rmhendriks@cameradoenergy.com>; Hutchinson Neil <neil.hutchinson@environmentalsciences.ca>; Brent Parsons <Brent.Parsons@environmentalsciences.ca>
Cc: cheryl n (cheryl n@live.com) <cheryl n@live.com>; Zahir Jina <zjina@slrconsulting.com>; Stephan Theben <stheben@slrconsulting.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>; David Brown <David_Brown@iamgold.com>
Subject: Re: EER - Updated Technical Memos (UTMs)

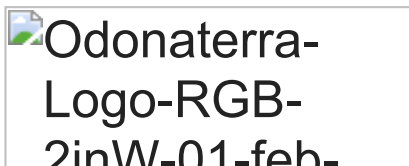
Good morning Steve,

Thanks for this - please send all links to me, Rick, Neil Hutchison and Brent Parsons with a copy to Cheryl Naveau. They have been copied in this email.

Thank you,

C

Caroline M. Burgess, MA, RPP, MCIP
Managing Director
Tel. +1 613.894.5296
www.odonaterra.com



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From: Steven Woolfenden <Steven_Woolfenden@iamgold.com>

Sent: Tuesday, May 8, 2018 9:59:07 AM

To: Caroline Burgess; Rick Hendriks (rmhendriks@cameradoenergy.com)

Cc: cheryl n (cheryln@live.com); Zahir Jina; Stephan Theben; IMGsiims@amec.com; David Brown

Subject: EER - Updated Technical Memos (UTMs)

Hi Caroline, Rick,

As part of the Environmental Effects Review preparation we would like to provide your team with the updated technical memos (UTMs) in advance of the upcoming community meetings. These technical documents will form the basis for the assessment of changes to potential environmental effects and the proposed mitigation measures.

Can you please provide a list of names and email addresses for individuals that will require access to the documents and SLR will in turn send out the links and passwords. It is planned that the documents will be released in two phases. In the first phase, we will provide technical documents related to the physical and biological environment, with the second phase containing the human environment documents.

Regards,

Steven

STEVEN WOOLFENDEN

Director, Environment

Empowering People, Extraordinary Performance

401 Bay Street Suite 3200, PO Box 153

TORONTO ON M5H 2Y4 Canada

T – (416) 594-2884 C (416) 670-6153

www.iamgold.com



From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: Friday, May 11, 2018 10:10 AM
To: Alina Shams
Subject: FW: Côte Gold Consultation Planning Discussion (May 10) notes - for entry into SIIMS

Follow Up Flag: Follow up
Flag Status: Flagged

From: Maydew, Krista
Sent: Friday, May 11, 2018 10:07 AM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: Côte Gold Consultation Planning Discussion (May 10) notes

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: Friday, May 11, 2018 9:22 AM
To: Maydew, Krista <krista.maydew@woodplc.com>
Cc: Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Dave Brown (David_Brown@iamgold.com) <David_Brown@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Cheryl n (cheryl@live.com) <cheryl@live.com>; Carr, Don <don.carr@woodplc.com>
Subject: Re: Côte Gold Consultation Planning Discussion (May 10) notes

Thanks Krista. Looks good to me. I'll forward to our team.

C

Sent from my iPhone

On May 11, 2018, at 8:44 AM, Maydew, Krista <krista.maydew@woodplc.com> wrote:

Good morning –

Below is a draft of the key points discussed during yesterday's call. Please review and let me know if I've missed anything.

Mattagami First Nation Open House

- Monday, May 28
 - 2:00 – 4:00; presentations from 2:00 – 3:00 followed by time for Q&A and to visit various "information stations"
 - 4:00 – 5:00 IAMGOLD team will leave to allow community members to meet with First Nation consultant team to discuss the information shared during the open
 - 5:00 – dinner (community and IAMGOLD)
 - 6:00 – 8:00; presentations from 6:00 – 7:00 followed by time for Q&A and to visit various "information stations"
- Tuesday, May 29
 - Travel from Timmins to Nipigon (Steve W. investigating charter options for afternoon)

flight)

Flying Post First Nation Open House

- Wednesday, May 30
 - IBA negotiations with Flying Post First Nation in Thunder Bay
 - 2:00 – 4:00; presentations from 2:00 – 3:00 followed by time for Q&A and to visit various “information stations”
 - 4:00 – 5:00 IAMGOLD team will leave to allow community members to meet with First Nation consultant team to discuss the information shared during the open
 - 5:00 – dinner (community and IAMGOLD)
 - 6:00 – 8:00; presentations from 6:00 – 7:00 followed by time for Q&A and to visit various “information stations”

Advertising – Invitation

- Krista / Dave / Steve will finalize ads (Cheryl to send Angela’s email address to Dave to confirm Flying Post First Nation location)
- Dave to provide final ad to Cheryl who will organize door-to-door delivery for Mattagami First Nation and will share via FaceBook
- Dave to coordinate with Angela for distribution of invitation to Flying Post First Nation members

Community Interests

- Cheryl and Caroline suggested the following be addressed in presentations to communities:
 - Project design changes
 - Changes to permitting
 - Changes in predicted effects as a result of Project optimizations
 - Information about employment opportunities
 - Consultation opportunities for communities

Other

- Caroline requested updated permitting list / schedule (with First Nation review periods highlighted – previously provided in January 2018); requested this also be sent to Rick Hendricks, Brent Parsons and Neil Hutchison

Krista Maydew, MA

Associate Human Environment Specialist

Direct: +1 (705) 720 2632

Mobile: +1 (705) 716 4682

www.woodplc.com

<image003.png>

Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: June 4, 2018 2:36 PM
To: Christian Naponse
Subject: FW: EER - Updated Technical Memos (UTMs) for IAMGOLD's Cote Project - for SIIMS

Follow Up Flag: Follow up
Flag Status: Flagged

From: Caroline Burgess [mailto:cburgess@odonaterra.com]
Sent: Monday, May 14, 2018 12:54 PM
To: Zahir Jina <zjina@slrconsulting.com>
Cc: Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>; cheryl@live.com; Rick Hendriks <rmhendriks@cameradoenergy.com>; Brent Parsons <brent.parsons@environmentalsciences.ca>; Hutchinson Neil <neil.hutchinson@environmentalsciences.ca>
Subject: Re: EER - Updated Technical Memos (UTMs) for IAMGOLD's Cote Project

Thanks for this Jina - Just a note to please copy me on all correspondence with the Mattagami/Flying Post environment team. I understand there was an email to Brent Parsons that I was not copied on. Not sure if there were others.

Thanks in advance for respecting this communications protocol.

Best,

Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

www.odonaterra.com



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From: Zahir Jina <zjina@slrconsulting.com>
Sent: Friday, May 11, 2018 4:08:39 PM
To: Caroline Burgess
Cc: Steven Woolfenden; Stephan Theben; IMGsiims@amec.com; cheryl@live.com
Subject: EER - Updated Technical Memos (UTMs) for IAMGOLD's Cote Project

Good afternoon Caroline,

In follow up to Steven Woolfenden's email - Please find the below information to access the updated technical memos (UTMs) in support of the Environmental Effects Review for IAMGOLD's Cote Project. Please note, some folders are marked "pending" until the respective information is finalized and uploaded.

Access Link: <https://naftp.slrconsulting.com>

Username: cburgess

Password: D8Y75qYH

If you experience any issues with access, please let Steven Woolfenden or Stephan Theben know.

Thank you.

Regards,
Zahir.



Zahir Jina, EP, C.E.T, ASCT
Project Environmental Scientist

 416-455-8010

 905-415-7248

 zjina@slrconsulting.com

SLR Consulting (Canada) Ltd.
300 Town Centre Blvd, Suite 200, Markham, ON, L3R 5Z6



Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: June 4, 2018 2:31 PM
To: Christian Naponse
Subject: FW: IAMGOLD Cote Fn Review Approvals Summary - 11 May, 2018 - for SIIMS
Attachments: FN Review Approvals Summary - 11May2018.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Categories: SIIMS task

From: Zahir Jina [mailto:zjina@slrconsulting.com]
Sent: Thursday, May 17, 2018 2:21 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Cc: Krista Maydew <krista.maydew@woodplc.com>; Stephan Theben <stheben@slrconsulting.com>
Subject: FW: IAMGOLD Cote Fn Review Approvals Summary - 11 May, 2018

Entirely my fault for forgetting.



Zahir Jina, EP, C.E.T, ASCT
Project Environmental Scientist

416-455-8010
 905-415-7248
 zjina@slrconsulting.com

SLR Consulting (Canada) Ltd.
300 Town Centre Blvd, Suite 200, Markham, ON, L3R 5Z6



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From: Zahir Jina
Sent: May 17, 2018 11:44 AM
To: 'cburgess@odonaterra.com'
Cc: Stephan Theben; Carr, Don; 'Steven Woolfenden'; David Brown
Subject: IAMGOLD Cote Fn Review Approvals Summary - 11 May, 2018

Good morning Caroline,

Please find the attached schedule for IAMGOLD's Cote Gold Project. Line items have been focused on Review and Approvals.

Please distribute to whomever you deem necessary.

Should you have any issues, please contact Steven Woolfenden or Stephan Theben.

Thank you.

Regards,
Zahir.

Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: June 4, 2018 2:30 PM
To: Christian Naponse
Subject: FW: FPFN Open House Invitation - for SIIMS
Attachments: IAMGOLD_Invitation_May30_2018.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Categories: SIIMS task

From: David Brown [mailto:David_Brown@iamgold.com]
Sent: Thursday, May 17, 2018 5:28 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: FPFN Open House Invitation

From: David Brown
Sent: May 17, 2018 1:56 PM
To: 'flypostedo' <flypostedo@shawbiz.ca>
Subject: FPFN Open House Invitation

Hi Angie,

Please find attached FPFN invitation for the open house. There is a colour version and black and white.

Let me know if they are good to go.

Cheers,

Dave Brown
Manager of Environment and Community Relations, COTE GOLD JV
Mobile: + 1-705-923-3369
Email: David_Brown@iamgold.com



You're Invited...



IAMGOLD[®]
CORPORATION

To come out to one of our community events to learn more about the Côté Gold Project

IAMGOLD Corporation is hosting community open houses to share information about the Côté Gold Project located 20 kilometres southwest of Gogama, Ontario.

The community event will include opportunities to ask questions and learn about:

- Improvements to the **Project design** since the environmental assessment process
- **Mine Closure** – how the mine will be shut down at the end of mining operations and what the land will look like after mining ends
- **Archaeological** studies and findings, including a display with artefacts found at the Project site
- Results of the **Environmental Effects Review**
- **Transmission line** environmental assessment
- Alternatives considered to address **mine waste**
- Plans for creation of new **fish habitat**

Please direct questions or comments about the Project to:

Dave Brown

Manager of Environment and Community
Relations, Côté Gold Project
cotegold@iamgold.com

Steve Woolfenden

Director, Environment
cotegold@iamgold.com

PLEASE JOIN US AT:

Flying Post First Nation
Nipigon Community Center
138 Wadsworth Drive, Nipigon

Wednesday, May 30

2:00 to 3:00	Presentations
3:00 to 4:00	Open House
4:00 to 5:00	Community Discussions
5:00 to 6:00	Community Feast
6:00 to 7:00	Presentations (same as 2:00)
7:00 to 8:00	Open House

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- Alternatives considered to address **mine waste**
- Plans for creation of new **fish habitat**

Please direct questions or comments about the Project to:

Dave Brown

Manager of Environment and Community
Relations, Côté Gold Project
cotegold@iamgold.com

Steve Woolfenden

Director, Environment
cotegold@iamgold.com

PLEASE JOIN US AT:

Flying Post First Nation
Nipigon Community Center
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Christian Naponse

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To: Christian Naponse
Subject: FW: IAMGOLD Cote Fn Review Approvals Summary - 11 May, 2018 - for SIIMS
Attachments: FN Review Approvals Summary - 11May2018.pdf

Follow Up Flag: Follow up
Flag Status: Completed

From: Zahir Jina [mailto:zjina@slrconsulting.com]
Sent: Thursday, May 17, 2018 2:21 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Cc: Krista Maydew <krista.maydew@woodplc.com>; Stephan Theben <stheben@slrconsulting.com>
Subject: FW: IAMGOLD Cote Fn Review Approvals Summary - 11 May, 2018

Entirely my fault for forgetting.



Zahir Jina, EP, C.E.T, ASCT
Project Environmental Scientist

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 905-415-7248
 zjina@slrconsulting.com

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From: Zahir Jina
Sent: May 17, 2018 11:44 AM
To: 'cburgess@odonaterra.com'
Cc: Stephan Theben; Carr, Don; 'Steven Woolfenden'; David Brown
Subject: IAMGOLD Cote Fn Review Approvals Summary - 11 May, 2018

Good morning Caroline,





Please find the attached schedule for IAMGOLD's Cote Gold Project. Line items have been focused on Review and Approvals.

Please distribute to whomever you deem necessary.

Should you have any issues, please contact Steven Woolfenden or Stephan Theben.

Thank you.

Regards,
Zahir.

ID		Task Name	Duration	Start	Finish	2017					2018				2019				2020				2021		
						Qtr 4	1st Half Qtr 1	Qtr 2	2nd Half Qtr 3	Qtr 4	1st Half Qtr 1	Qtr 2	2nd Half Qtr 3	Qtr 4	1st Half Qtr 1	Qtr 2	2nd Half Qtr 3	Qtr 4	1st Half Qtr 1	Qtr 2	2nd Half Qtr 3	Qtr 4	1st Half Qtr 1	Qtr 2	
1		Environmental Effects Review	474 days?	Tue 1/31/17	Mon 12/3/18																				
123		Consultation	255 days	Mon 11/27/17	Mon 11/26/18																				
124		Consult on Project Changes	25 days	Mon 11/27/17	Mon 1/8/18																				
125		Prepare Consultation Materials	10 days	Mon 11/27/17	Fri 12/8/17																				
126		Public / Indigenous Consultation on Project Changes	10 days	Mon 12/11/17	Fri 12/22/17																				
127		Consultation with Regulators	5 days	Tue 1/2/18	Mon 1/8/18																				
128		Consult on EER Results / Proposed Permits	15 days	Tue 5/8/18	Mon 5/28/18																				
131		Consultation Update on Proposed Permits	10 days	Tue 11/13/18	Mon 11/26/18																				
132		Project Studies	215 days	Fri 9/22/17	Fri 7/27/18																				
139		Pre-construction	502 days	Fri 9/28/18	Sun 8/30/20																				
145		Permitting	915 days?	Fri 3/17/17	Thu 9/24/20																				
146		Environmental Approvals (Previously Construction Approvals)	915 days?	Fri 3/17/17	Thu 9/24/20																				
147		Closure Plan	231 days	Mon 1/8/18	Mon 11/26/18																				
160		First Nation Review Process	40 days	Tue 7/3/18	Mon 8/27/18																				
165		Approval of Forest Resource License - 2019 Construction Phase Clearing	95 days	Mon 5/28/18	Fri 10/5/18																				
169		First Nation Review Process	10 days	Mon 7/16/18	Fri 7/27/18																				
174		PTTW - Plant Site and other Construction Dewatering	291 days	Mon 4/23/18	Fri 5/31/19																				
182		First Nation Review Process	20 days	Mon 8/6/18	Fri 8/31/18																				
187		ECA - Treatment for Plant Site Construction Dewatering and other 2019 Construction Dewatering	291 days	Mon 4/23/18	Fri 5/31/19																				
195		First Nation Review Process	20 days	Tue 6/26/18	Mon 7/23/18																				
200		Environmental Compliance Approval – Industrial Sewage Works	375 days	Mon 4/16/18	Thu 9/19/19																				
204		First Nation Review Process	20 days	Mon 8/13/18	Fri 9/7/18																				
209		Permit to Take Water – Chester Potable Water	196 days?	Tue 5/1/18	Tue 1/29/19																				

Project: Cote Master Schedule
Date: Fri 5/11/18

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Baseline

Baseline Milestone



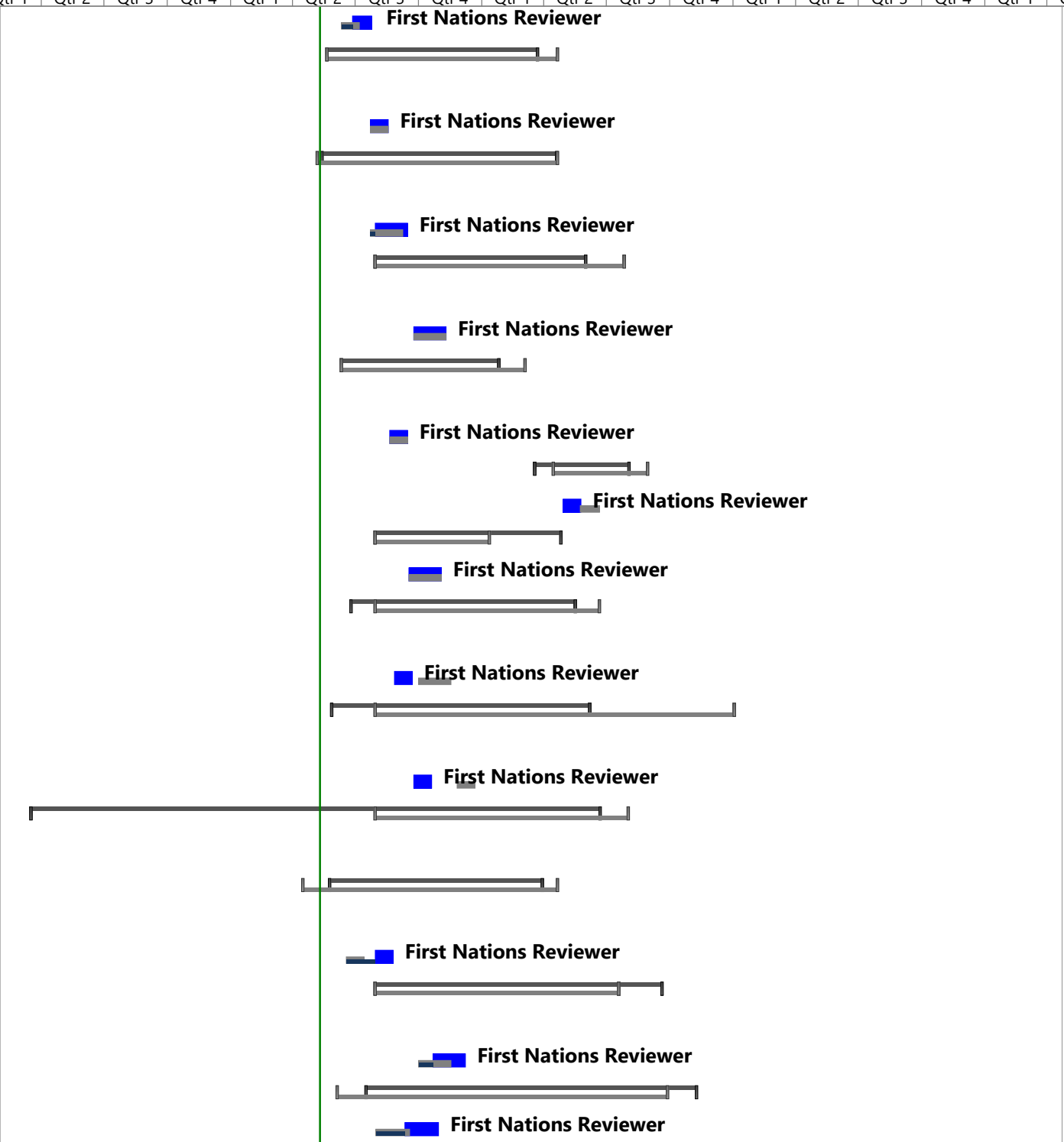










































Baseline Summary











Progress

Manual Progress

Slippage

Page 1

ID		Task Name	Duration	Start	Finish	2017					2018				2019				2020				2021	
						Qtr 4	1st Half	Qtr 2	2nd Half	Qtr 4	1st Half	Qtr 2	2nd Half	Qtr 4	1st Half	Qtr 2	2nd Half	Qtr 4	1st Half	Qtr 2	2nd Half	Qtr 4	1st Half	Qtr 2
214		First Nation Review Process	20 days	Wed 6/27/18	Tue 7/24/18																			
219		Environmental Compliance Approval – Potable Water	220 days	Mon 5/21/18	Fri 3/22/19																			
223		First Nation Review Process	20 days	Mon 7/23/18	Fri 8/17/18																			
228		Environmental Compliance Approval – Domestic Sewage Treatment	245 days	Mon 5/14/18	Fri 4/19/19																			
232		First Nation Review Process	35 days	Mon 7/30/18	Fri 9/14/18																			
237		Permit to Take Water for 2020 Construction - Other	221 days	Mon 7/30/18	Fri 5/31/19																			
241		First Nation Review Process	35 days	Mon 9/24/18	Fri 11/9/18																			
246		Approval of Various Work Permits for Construction	165 days	Mon 6/11/18	Fri 1/25/19																			
250		First Nation Review Process	20 days	Mon 8/20/18	Fri 9/14/18																			
255		2020 FRL for Construction Clearing	100 days	Tue 3/19/19	Fri 8/2/19																			
259		First Nation Review Process	20 days	Mon 4/29/19	Fri 5/24/19																			
264		Approval of Aggregate Permits	195 days	Mon 7/30/18	Thu 4/25/19																			
268		First Nation Review Process	35 days	Mon 9/17/18	Fri 11/2/18																			
273		ECA for Aggregate Site Water Management	235 days	Mon 6/25/18	Thu 5/16/19																			
277		First Nation Review Process	20 days	Mon 8/27/18	Fri 9/21/18																			
282		Environmental Compliance Approval – Air and Noise	270 days	Mon 5/28/18	Thu 6/6/19																			
286		First Nation Review Process	20 days	Mon 9/24/18	Fri 10/19/18																			
291		Approval of Transmission Line Construction	586 days?	Fri 3/17/17	Fri 6/21/19																			
318		PTTW - Fresh Process Water from Mesomikenda Lake	221 days?	Fri 5/25/18	Fri 3/29/19																			
323		First Nation Review Process	20 days	Mon 7/30/18	Fri 8/24/18																			
328		PTTW Open Pit Dewatering - Operations	300 days	Mon 7/30/18	Thu 9/19/19																			
332		First Nation Review Process	35 days	Mon 10/22/18	Fri 12/7/18																			
337		Approval of Navigation Protection Act	345 days	Tue 7/17/18	Fri 11/8/19																			
341		First Nation Review Process	35 days	Tue 9/11/18	Mon 10/29/18																			
Project: Cote Master Schedule Date: Fri 5/11/18		Task		Inactive Task		Manual Summary Rollup		External Milestone		Progress														
		Split		Inactive Milestone		Manual Summary		Deadline		Manual Progress														
		Milestone		Inactive Summary		Start-only		Baseline		Slippage														
		Summary		Manual Task		Finish-only		Baseline Milestone																
		Project Summary		Duration-only		External Tasks		Baseline Summary																
Page 2																								

ID		Task Name	Duration	Start	Finish	f	2017					2018					2019					2020					2021				
							Qtr 4	1st Half	Qtr 1	Qtr 2	Qtr 3	Qtr 4	1st Half	Qtr 1	Qtr 2	Qtr 3	Qtr 4	1st Half	Qtr 1	Qtr 2	Qtr 3	Qtr 4	1st Half	Qtr 1	Qtr 2	Qtr 3	Qtr 4	1st Half	Qtr 1	Qtr 2	
346		LRIAs	270 days	Mon 7/30/18	Thu 8/8/19																										
347		LRIA Haul / Access Road	170 days	Mon 7/30/18	Fri 3/22/19																										
351		First Nation Review Process	10 days	Mon 10/15/18	Fri 10/26/18																										
356		LRIA Mollie Realignment (Stage 1)	210 days	Mon 7/30/18	Thu 5/16/19																										
360		First Nation Review Process	10 days	Mon 12/10/18	Fri 12/21/18																										
365		LRIA Mollie Realignment (Stage 2)	270 days	Mon 7/30/18	Thu 8/8/19																										
369		First Nation Review Process	10 days	Mon 12/10/18	Fri 12/21/18																										
383		Fisheries Act, Section 35 Approvals	120 days	Mon 9/24/18	Fri 3/8/19																										
389		MMER Schedule 2 Amendment	714 days	Tue 1/2/18	Thu 9/24/20																										
398		Provincial EA Requirements	134 days	Wed 4/25/18	Mon 10/29/18																										
399		Prepare Aboriginal Consultation Plan	64 days	Wed 4/25/18	Tue 7/24/18																										
401		Submit Aboriginal Consultation Plan to MOECC	0 days	Mon 9/17/18	Mon 9/17/18																										
402		Prepare Community Communication Plan	60 days	Tue 8/7/18	Mon 10/29/18																										
403		Submit Community Communication Plan to MOECC	0 days	Mon 10/29/18	Mon 10/29/18																										



Project: Cote Master Schedule
Date: Fri 5/11/18

Task

Inactive TaskManual Summary RollupExternal MilestoneProgress

Split

Inactive MilestoneManual SummaryDeadlineManual Progress

Milestone

Inactive SummaryStart-onlyBaselineSlippage

Summary

Manual TaskFinish-onlyBaseline Milestone

Project Summary

Duration-onlyExternal TasksBaseline Summary

Page 3

Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: June 4, 2018 2:30 PM
To: Christian Naponse
Subject: FW: Information Sessions MFN - for SIIMS
Attachments: IAMGOLD_Invitation_May28_2018.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Categories: SIIMS task

From: David Brown [mailto:David_Brown@iamgold.com]
Sent: Thursday, May 17, 2018 5:28 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: Information Sessions MFN

From: David Brown
Sent: May 17, 2018 1:54 PM
To: 'cheryl n' <cheryl@live.com>
Subject: Information Sessions MFN

Hi Cheryl,

Please find attached MFN invitation for the open house. There is a colour version and black and white.

Let me know if they are good to go.

Cheers,

Dave Brown
Manager of Environment and Community Relations, **COTE GOLD JV**
Mobile: + 1-705-923-3369
Email: David_Brown@iamgold.com



You're Invited...



IAMGOLD[®]
CORPORATION

To come out to one of our community events to learn more about the Côté Gold Project

IAMGOLD Corporation is hosting community open houses to share information about the Côté Gold Project located 20 kilometres southwest of Gogama, Ontario.

The community event will include opportunities to ask questions and learn about:

- Improvements to the **Project design** since the environmental assessment process
- **Mine Closure** – how the mine will be shut down at the end of mining operations and what the land will look like after mining ends
- **Archaeological** studies and findings, including a display with artefacts found at the Project site
- Results of the **Environmental Effects Review**
- **Transmission line** environmental assessment
- Alternatives considered to address **mine waste**
- Plans for creation of new **fish habitat**

Please direct questions or comments about the Project to:

Dave Brown

Manager of Environment and Community
Relations, Côté Gold Project
cotegold@iamgold.com

Steve Woolfenden

Director, Environment
cotegold@iamgold.com

PLEASE JOIN US AT:

**Mattagami First Nation
Community Complex**

Monday, May 28

2:00 to 3:00	Presentations
3:00 to 4:00	Open House
4:00 to 5:00	Community Discussions
5:00 to 6:00	Community Feast
6:00 to 7:00	Presentations (same as 2:00)
7:00 to 8:00	Open House

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Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: June 4, 2018 2:27 PM
To: Christian Naponse
Subject: FW: Cote Gold - for SIIMS

Follow Up Flag: Follow up
Flag Status: Flagged

-----Original Message-----

From: Steven Woolfenden [mailto:Steven_Woolfenden@iamgold.com]
Sent: Wednesday, May 23, 2018 2:51 PM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: Cote Gold

-----Original Message-----

From: Steven Woolfenden On Behalf Of CoteGold
Sent: May 23, 2018 2:51 PM
To: 'Lori Porter' <loriport26@gmail.com>
Cc: David Brown <david_brown@iamgold.com>; Christian Naponse <christian_naponse@iamgold.com>
Subject: RE: Cote Gold

Hi Lori,

Yes we are planning to hold a meeting in Sudbury on June 15th.

I believe the site team will be confirming the venues this week and a notice should be in the local papers in the coming days.

Just a note that this email address is now managed by the site team which I have copied directly for your reference.

Thanks for your interest and I hope to see you out on June 15th.

Regards,

Steve

STEVEN WOOLFENDEN
Director, Environment

Empowering People, Extraordinary Performance

401 Bay Street Suite 3200, PO Box 153
TORONTO ON M5H 2Y4 Canada

T – (416) 594-2884 C (416) 670-6153
steven_woolfenden@iamgold.com
www.iamgold.com

-----Original Message-----

From: Lori Porter [mailto:loriport26@gmail.com]
Sent: May 22, 2018 4:19 PM
To: CoteGold <cotegold@iamgold.com>
Subject: Cote Gold

Hi Steve

I had met you I believe last Winter, at an information meeting , held in Sudbury I noticed last week..there was a meeting at Mattagami First Nation, of whom I'm an off reserve member

I was wondering in the near future, will there be another information meeting held in Sudbury.

Kindest Regards
Lori Millett Porter.

Sent from my iPad

Summary of Mattagami First Nation Community Meeting

Cote Gold Project

May 28, 2018

Summary of general issues and interests:

Terrestrial – Eagle's Nests

- There was a concern about disturbance or removal of eagle/raptors nests on the Project site.
- It was clarified that the one eagle's nest near Cote Lake was identified in the previous Environmental Assessments for the Project and that there is a federal approval condition that the nest not be disturbed or removed without prior consultation with MFN.
- MFN members who are aware of other eagle/raptor nests on or near the project site should notify the MFN environmental advisors and/or a representative of IAMGOLD as soon as possible.

Exploration

- It was clarified that there are exploration activities occurring on IAMGOLD leases in the project area concurrently as the Environmental Assessment work is being conducted.

Noise

- There is an interest in knowing what will be the effect of any noise emissions from the new gold processing method.

Archaeology

- There was discussion about who licenses archaeologists (the provincial government) and the protocols for artefacts that could be in the bottom of Cote Lake.
- It was clarified that there must be a First Nation monitor present during gradual dewatering of Cote Lake and a licensed archaeologist will document any artefacts that are uncovered.
- MFN is currently working with Ontario Power Generation (OPG) and IAMGOLD on a plan to store and display the thousands of artefacts that have been found over the past 5 years on the Cote Gold site, and the Mattagami Lake Dam site. MFN will be hiring an artefact coordinator.
- The importance of ceremony in the protocols for dealing with the artefacts was noted. Community members expressed interest in being able to see and touch artefacts – particularly the youth to know more about the history of the region.

Surface and Ground Water

- There was a concern about possible flooding of downstream areas due to the dewatering of Cote Lake and diversion of the streams.
- It was clarified that the water would be discharged into the Mollie River and would flow through the waterbodies downstream including Three Duck Lake.

- Neil Hutchison (environmental advisor to MFN) estimated it would be like pouring a 5-gallon tank of water into the river every minute.
- It was suggested that the fish removed from Cote Lake could be given to MFN members for food.
- There was a concern that groundwater springs were not assessed during the previous EA or accounted for as part of the updated project.
- There was a comment that seepage from the Tailings Management Facility would impact downstream water quality and fisheries.

Environmental Monitoring

- There was an interest in having an MFN monitor on site for monitor impacts to fish, water quality.

Mine Closure

- There was a comment that the mine site must be remediated to pre-development (or better) environmental conditions.
- The importance of ceremony at Closure was noted.

Indigenous plant use

- There was a concern that traditional medicines were not assessed during the previous EA or accounted for as part of the updated project.

Consultation Planning

- The need for a plain language presentation of “Mining 101” basics was discussed to help any community members that are not familiar with the mining industry and associated environmental permitting, develop a more in-depth understanding of the project and potentially, more detailed input or concerns.

Socio-economic Conditions

- There was some concern that autonomous trucks would take away potential jobs from community members.

Shining Tree Transmission Line

- MFN and their environmental advisors were not previously aware of the need for a provincial class EA in relation to the 44 km section of the transmission line from Shining Tree to the Cote Gold site.

Any work to review the Class EA is out of the current scope of services funded by IAMGOLD for MFN and PPFN. In future, notice of commencement of any EA process related to the Cote Gold project must come in advance of them being placed in local newsletters. A scope change will be prepared to financially support review of the Environmental Screening Report (ESR).

- Concerns were raised about potential impacts to indigenous traditional land uses from the construction and ongoing operation/maintenance of the transmission line. Known uses and cultural values in the area include use of a traditional trap ground, hunting and several cultural value sites.

The spatial data for the project footprint as well as the transmission line corridors has been requested from IAMGOLD/Wood so that an initial investigation of the potential impacts on

indigenous uses of the corridor and surrounds may be undertaken to inform the ESR and help determine appropriate mitigation, management and accommodations for any potential impacts.

- Use of chemical sprays to manage vegetation along the transmission line corridor and in particular near water crossings was a concern. Chemical sprays adversely impact birds, animals and fish that are harvested for food near transmission line corridors. The approval condition and company commitment to only use mechanical methods for controlling vegetation in the right of way must be honoured.
- MFN experiences chronic power supply shortages throughout the year with debilitating socio-economic effects on the community. MFN needs to know if a system (supply capacity) assessment has been completed and what impacts, if any, there will be on the supply of power to the community.
- There was a concern that there could be an increase in service charges for power to community members as a result of the power line upgrades. It was clarified that the costs to upgrade the power transmission line is borne solely by IAMGOLD.

Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: June 4, 2018 2:25 PM
To: Christian Naponse
Subject: FW: Cote Site Visit - Monday - for SIIMS

Follow Up Flag: Follow up
Flag Status: Flagged

-----Original Message-----

From: David Brown [mailto:David_Brown@iamgold.com]
Sent: Tuesday, May 29, 2018 12:57 AM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Cc: Maydew, Krista <krista.maydew@woodplc.com>
Subject: FW: Cote Site Visit - Monday

-----Original Message-----

From: Caroline Burgess [mailto:cburgess@odonaterra.com]
Sent: May 28, 2018 7:38 AM
To: Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Robert T. Hobbs <RobertT._Hobbs@iamgold.com>; David Brown <David_Brown@iamgold.com>; Brent Parsons <Brent.Parsons@environmentalsciences.ca>
Subject: Re: Cote Site Visit - Monday

Good morning all - Yes we had hoped that Tuesday morning would work but I understood from Steve that it did not due to travel schedules. We have a MFN briefing today at 1 pm so not available for a site tour at noon.

Safe travels all and see you this afternoon,

Caroline

Sent from my iPhone

> On May 27, 2018, at 9:21 PM, Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca> wrote:

>

> Thanks Rick and Steve- we are meeting with the band at 1 Monday - I think we had tentatively scheduled Tuesday for a site visit

>

> Will confirm tomorrow

> Neil

>

> Sent from my iPhone

>

>> On May 27, 2018, at 9:10 PM, Rick Hendriks <rmhendriks@cameradoenergy.com> wrote:

>>
>> And it seems you are using Caroline's old address. Please update.
>>
>> Regards,
>>
>> Rick
>>
>> Rick Hendriks
>> Director
>> Camerado Energy Consulting Inc.
>> p: 905-525-1874
>> c: 289-439-9513
>> e: rmhendriks@cameradoenergy.com
>> www.cameradoenergy.com
>>
>>
>>
>>
>>
>>> On May 27, 2018, at 9:08 PM, Rick Hendriks <rmhendriks@cameradoenergy.com> wrote:
>>>
>>> Hi Steve,
>>>
>>> I was not planning to see the site this visit, but Neil and Brent may be interested in doing so. I have copied them here.
>>>
>>>
>>> Regards,
>>>
>>> Rick
>>>
>>> Rick Hendriks
>>> Director
>>> Camerado Energy Consulting Inc.
>>> p: 905-525-1874
>>> c: 289-439-9513
>>> e: rmhendriks@cameradoenergy.com
>>> www.cameradoenergy.com
>>>
>>>
>>>
>>>
>>>
>>>> On May 25, 2018, at 3:52 PM, Steven Woolfenden <Steven_Woolfenden@iamgold.com> wrote:
>>>>
>>>> Caroline/Rick,
>>>>
>>>> Are you guys still planning to meet us onsite for noon on Monday.
>>>>
>>>> If so, please check into the site at our facilities on Mesomikenda Lake Road.
>>>>
>>>> Rob Hobbs should be there to cover off any health and safety requirements should you arrive before me.


```
>>>>
>>>> Steve W
>>>>
>>>>
>>>> Sent from my Samsung Galaxy smartphone.
>>>
>>>
>>>
>>
```


Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: June 4, 2018 2:22 PM
To: Christian Naponse
Subject: FW: Notice of Commencement Shining Tree Transmission Line - for SIIMS
Attachments: Cote_NoticeofCommence_EA_Trans_Line_final_IAMGOLD.PDF

Follow Up Flag: Follow up
Flag Status: Flagged

Categories: SIIMS task

From: Caroline Burgess [mailto:cburgess@odonaterra.com]
Sent: Tuesday, May 29, 2018 8:32 AM
To: David Brown <David_Brown@iamgold.com>; cheryl n <cheryl n@live.com>; Tim Harvey <tim.harvey@mattagami.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Hutchinson Neil <neil.hutchinson@environmentalsciences.ca>; Brent Parsons <brent.parsons@environmentalsciences.ca>
Cc: Maydew, Krista <krista.maydew@woodplc.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Christian Naponse <christian_NAPONSE@iamgold.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>; Carr, Don <don.carr@woodplc.com>
Subject: Re: Notice of Commencement Shining Tree Transmission Line

Thanks for this Dave - I've copied Tim Harvey, Don Carr and our environmental team for their information as we discussed this yesterday and to keep them informed. Please ensure that at a minimum Tim Harvey (MFN Lands) receives a copy of all future notices as well.

Also, we will need to see more details on the planned schedule for the Environmental Screening and opportunities for input for FN communities.

Thank you,

Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296



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From: David Brown <David_Brown@iamgold.com>
Sent: Tuesday, May 29, 2018 8:25:51 AM
To: Caroline Burgess; cheryl n
Cc: Maydew, Krista; Steven Woolfenden; Christian Naponse; imgsiims@amecfw.com
Subject: Notice of Commencement Shining Tree Transmission Line

Hi Cheryl,

Please find attached Notice of Commencement of Screening for the proposed Shining Tree Transmission Line.

Safe travels,

Dave Brown
Manager of Environment and Community Relations, **COTE GOLD JV**
Mobile: + 1-705-923-3369
Email: David_Brown@iamgold.com



Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: June 4, 2018 2:22 PM
To: Christian Naponse
Subject: FW: EXTERNAL – RE: Artifacts project - for SIIMS
Attachments: Cote_NoticeofCommence_EA_Trans_Line_final_IAMGOLD.PDF

Follow Up Flag: Follow up
Flag Status: Completed

Categories: SIIMS task

-----Original Message-----

From: David Brown [mailto:David_Brown@iamgold.com]
Sent: Tuesday, May 29, 2018 8:34 AM
To: PRINCE Sue -INDIGREL <sue.prince@opg.com>
Cc: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: RE: EXTERNAL – RE: Artifacts project

Hi Sue,

Please find attached Notice of Commencement for the Proposed Shining Tree Transmission Line. There is another Open House scheduled for Timmins on June 14th I will send you the invitation once finalized. Also they are looking at filling the position for the Coordinator next week, not sure if you want to touch base with Chad to see the candidates. You may want to give input on selection, I am leaving it up to MFN to select the best candidate.

Thanks,

Dave

-----Original Message-----

From: David Brown
Sent: May 15, 2018 10:47 AM
To: 'PRINCE Sue -INDIGREL' <sue.prince@opg.com>
Cc: Chad Boissoneau (c.boissoneau@mattagami.com) <c.boissoneau@mattagami.com>
Subject: RE: EXTERNAL – RE: Artifacts project

Hi Sue,

Thanks for following up. Our public notice was sent to the Ministry last week for review to make sure we are in compliance and captured everything in their protocol. I will be sending out to the public this week and I will make I send the notice directly to you. Also we are planning an Open House in Timmins the week of June 11th if you cannot attend in Mattagami on May 28th. Also I am willing to meet anytime in regards to the artifacts planning or the Cote Gold Project and Powerline.

As far as the Artifacts Coordinator position I believe Chief Chad was planning on posting the position after discussing at a council meeting. I am not sure if the position is posted yet.

Below is a description of the role:

Job Title: Artifacts Coordinator
Mattagami First Nation

Duration: 4 Months

Scope of Work

In order to develop plans and options to house and manage artifact inventory discovered within the Cote Gold Project and other projects within Mattagami First Nation Territory. A position is required for a community member from Mattagami to work with Woodland Heritage in order to understand types of artifacts and how they must be handled and stored.

Deliverables:

- Setup meeting with Woodland Heritage and include Flying Post First Nation to understand relationship and inclusion on how artifacts will be managed—Ryan Primrose /John Pollock
- Develop survey to investigate potential ideas and recommendations within communities on handling, housing and display of artifacts.
- Identify and present multiple options for housing and handling of artifacts.

Potential for position to be extended for next phase for design, costing support and implementation.

I will make sure to add in the deliverables to research potential funding for the project as you mentioned.

Thank you,

Dave Brown
Manager of Environment and Community Relations, COTE GOLD JV
Mobile: + 1-705-923-3369
Email: David_Brown@iamgold.com

-----Original Message-----

From: PRINCE Sue -INDIGREL [mailto:sue.prince@opg.com]
Sent: May 15, 2018 8:57 AM
To: David Brown <David_Brown@iamgold.com>
Cc: Chad Boissoneau (c.boissoneau@mattagami.com) <c.boissoneau@mattagami.com>
Subject: RE: EXTERNAL – RE: Artifacts project

Good Morning David,

Thank you for the call last week regarding IAM Golds support for Mattagami FN artifacts recovered from the Côté site. You identified a temporary coordinator position and an open house to be held at the end of May with Ryan Primrose from Woodland Heritage participating in. Will you still be sending me some information regarding the said topics?

Thank you,

Sue Prince
Advisor Indigenous Relations
Native Circle Co-spokesperson
Ontario Power Generation

Phone: 705-267-7033 ext 3322
Cell: 705-363-7447

-----Original Message-----

From: David Brown [mailto:David_Brown@iamgold.com]
Sent: Thursday, May 10, 2018 11:49 AM
To: Chad Boissoneau <c.boissoneau@mattagami.com>
Cc: PRINCE Sue -INDIGREL <sue.prince@opg.com>
Subject: EXTERNAL – RE: Artifacts project

*** Exercise caution. This is an EXTERNAL email. DO NOT open attachments or click links from unknown senders or unexpected email. ***

Hi Sue,

I am available after 3:00 today or anytime tomorrow.

Thanks for the contact Chad.

Dave

-----Original Message-----

From: Chad Boissoneau [mailto:c.boissoneau@mattagami.com]
Sent: May 10, 2018 11:33 AM
To: David Brown <David_Brown@iamgold.com>
Cc: sue.prince@opg.com
Subject: Artifacts project

Good morning Dave and Sue,

Here is the contact numbers for each of you as well as the email address for Sue Prince who I cc'd in this email.

Dave Brown- 17052613111 cell

Sue Prince- 17053637447 cell

I know you guys are having trouble connecting so I figured this would be a good way for you both to reach each other.

Thanks, Chad

Sent from my iPhone

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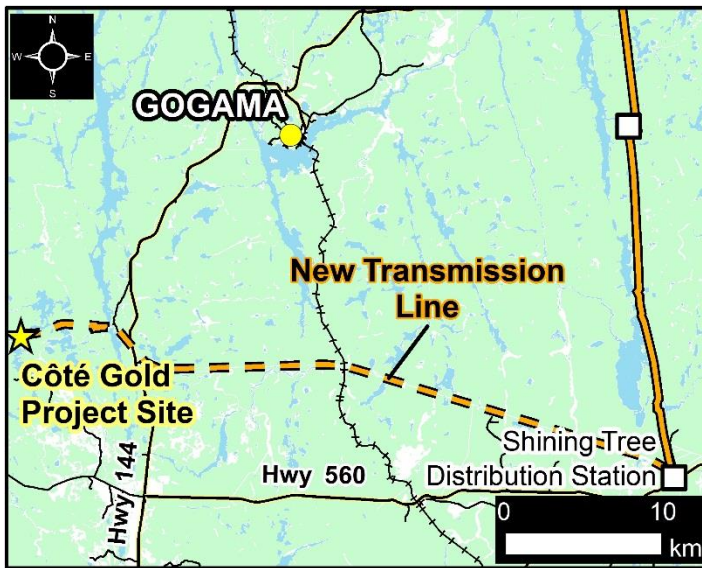
Notice of Commencement of a Screening



Côté Gold Project Transmission Line

The Study

This Notice of Commencement is provided to inform the public, Indigenous communities and interested parties that **IAMGOLD Corporation** (IAMGOLD) is beginning an environmental study to determine the potential environmental effects of the installation of a 115 kV transmission line connecting the **Côté Gold Project** to the Hydro One transmission network near the Shining Tree Distribution Station, to provide permanent power for the proposed mine.



The Process

The study will be carried out in accordance with the Ministry of the Environment and Climate Change Environmental Screening Process for Category B Projects set out in Ontario Regulation 116/01 (the *Electricity Projects Regulations*) and the Hydro One *Class Environmental Assessment for Minor Transmission Line Facilities* under the Ontario *Environmental Assessment Act*.

On completion of the study, an Environmental Screening Report will be completed and made available for a 30-day public review period. A Notice of Completion will advise interested parties of the locations where the report can be reviewed.

Comments

Members of the public, Indigenous communities and other interested persons are encouraged to actively participate in the planning process.

Notice of all upcoming consultation events will be advertised in local papers and published at:
www.iamgold.com/cotegold-events

More information about the Côté Gold Project is available at:
www.iamgold.com/cotegold

Please direct any inquiries, comments or requests regarding the **Côté Gold Transmission Line Project** to:

Background

The Côté Gold Project is majority owned by IAMGOLD, and consists of a proposed open pit gold mine with related processing facilities and infrastructure. The Côté Gold Project is located approximately 20 kilometres southwest of Gogama in northeastern Ontario. Development of the mine requires a reliable power supply for the construction and operations phases.

IAMGOLD proposes to construct a new 115 kV transmission line of approximately 44 km length, from a location near the Shining Tree Distribution Station to the mine. The new transmission line will be constructed primarily along an existing transmission line right-of-way.

Steven Woolfenden
Director, Environment
IAMGOLD Corporation
401 Bay Street, Suite 3200, P.O. Box 153
Toronto, ON M5H 2Y4
T: 416-360-4710
E-mail: cotegold@iamgold.com

All personal information included in a submission – such as name, address, telephone number and property location – is collected, maintained and disclosed by the Ministry of the Environment and Climate Change for the purpose of transparency and consultation. The information is collected under the authority of the *Environmental Assessment Act* or is collected and maintained for the purpose of creating a record that is available to the general public as described in s.37 of the *Freedom of Information and Protection of Privacy Act*. Personal information you submit will become part of a public record that is available to the general public unless you request that your personal information remain confidential. For more information, please contact the Project Officer or the Ministry of the Environment and Climate Change's Freedom of Information and Privacy Coordinator at (416) 327-1434.

Summary of Flying Post First Nation Community Meeting

Cote Gold Project

May 30, 2018

Employment and Business Opportunities

-) There was discussion about First Nation input into various plans related to the project environment and socio-economic monitoring approval conditions. It was noted that environmental monitoring will be built into the IBA.
-) FPFN will be asked to work with their environmental advisors in preparing the social economic management plan. It should be a shared responsibility between IAMGOLD and FPFN and MFN.
-) The IBA will also include strong provisions for training, employment and other opportunities.

Archaeology

-) It was noted that the artifacts found at the mine site will be archived at Mattagami. They would be willing to have a FPFN member participate in planning for the archiving and storage of the artifacts.
-) Chief Ray would like to see a small show case at community events for FPFN to see the archaeological findings from the Cote site as these represent part of their cultural history in the region.

Development Certainty

-) There was concern that there have been many meetings and promises of opportunities at the Cote mine in the past that have not come to pass. It was clarified that it is relatively certain that the mine will proceed to production with improved market conditions.

Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: June 4, 2018 3:30 PM
To: Christian Naponse
Subject: FW: Open House Schedule - for SIIMS
Attachments: IAMGOLD_Invitation-June2018.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Categories: SIIMS task

From: David Brown [mailto:David_Brown@iamgold.com]
Sent: Monday, June 04, 2018 3:28 PM
To: loriport26@gmail.com
Cc: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: Open House Schedule

Hi Lori,

IAMGOLD Corporation is hosting community open houses to share information about the Côté Gold Project located 20 kilometres southwest of Gogama, Ontario. The Côté Gold Project is a proposed open pit gold mine with related processing facilities and infrastructure with an expected mine life of 17 years. Operations anticipated to start in 2021 and the mine will process approximately 36,000 tonnes of ore per day.

The community events will include opportunities to ask questions and learn about:

- Improvements to the **Project design** since the environmental assessment process
- **Mine Closure** - how the mine will be shut down at the end of mining operations, what the land will look like after mining ends, and the associated costs
- **Archaeological** studies and findings, including a display with artifacts found at the Project site
- Results of the **Environmental Effects Review**
- **Transmission line** environmental assessment
- Alternatives considered to address **mine waste**
- Plans for creation of new **fish habitat**

Community event schedule:

- A 20-minute presentation will occur at 4:30
- A 45-minute presentation on archaeological studies and findings will take place at 5 pm
- Light snacks and refreshments will be provided

Gogama – Wednesday, June 13

4:00 to 7:00 pm

Gogama

26 Clarke Street

Timmins – Thursday, June 14

4:00 to 7:00 pm

McIntyre Arena Auditorium

85 McIntyre Road (Schumacher)

Sudbury –Friday, June 15

4:00 to 7:00 pm

Holiday Inn

1696 Regent Street

Dave Brown

Manager of Environment and Community Relations, **COTE GOLD JV**

Mobile: + 1-705-923-3369

Email: David_Brown@iamgold.com



Memo

To: Steve Woolfenden (IAMGOLD); David Brown, Christian Naponse (Côté Gold Project) **Date:** June 5, 2018

From: Krista Maydew (Wood)

CC: Don Carr, Debbie Dyck (Wood); Stephan Theben (SLR)

Ref: TC170502

Re: Open House Summary Report – Environmental Effects Review Consultation
Côté Gold Project – Flying Post First Nation, May 30, 2018

Open House

An open house was held in the community to share information about the Project and provide community members and opportunity to share their comments and concerns on various aspects of the Project, including, but not limited to:

- Improvements to the Project design since the environmental assessment process
- Mine Closure – how the mine will be shut down at the end of mining operations and what the land will look like after mining ends
- Archaeological studies and findings, including a display with artefacts found at the Project site
- Results of the Environmental Effects Review
- Transmission line environmental assessment
- Alternatives considered to address mine waste
- Plans for creation of new fish habitat

Participation

Flying Post First Nation Participants

28 individuals attended the event and four (4) consultants to the First Nation participated.

Copies of the sign-in sheets are located in Appendix A.

IAMGOLD Project Team Participants

Steve Woolfenden, IAMGOLD, Director of Environment
Dave Brown, Côté Gold Project, Manager of Environment and Community Relations
Christian Naponse, Côté Gold Project, Coordinator, Community Affairs
Stephan Theben, SLR
Don Carr, Wood

Krista Maydew, Wood
David Gadzala, Woodland Heritage

Participant Comments and Responses

Q. Is there a guarantee of a job?

A. The Project anticipates a 17-year mine life for operations; however, numerous factors can affect this, including gold prices, etc.

Q. When will the Project start?

A. Construction activities are expected to start in 2019.

Other Comments

- I like that IAMGOLD is going to have a camp setting; this is great because people can go to work at Côté Gold and continue to live in Nipigon.
- I learned a lot working at Côté and that has helped with my job where I'm working now.
- It would be good to have First Nation employees working at site to help teach other employees and managers about the land and what First Nations believe about the land.
- IAMGOLD so far has been a great partner. So far IAMGOLD has been really good at working with us.
- I like the visual simulation, the smaller Project footprint and that the Project will no longer overprint Bagsverd Creek.

Memo

To: Steve Woolfenden (IAMGOLD); David Brown, Christian Naponse (Côté Gold Project) **Date:** June 5, 2018

From: Krista Maydew (Wood)

CC: Don Carr, Debbie Dyck (Wood); Stephan Theben (SLR)

Ref: TC170502

Re: Open House Summary Report – Environmental Effects Review Consultation
Côté Gold Project – Mattagami First Nation, May 28, 2018

Open House

An open house was held in the community to share information about the Project and provide community members and opportunity to share their comments and concerns on various aspects of the Project, including, but not limited to:

- Improvements to the Project design since the environmental assessment process
- Mine Closure – how the mine will be shut down at the end of mining operations and what the land will look like after mining ends
- Archaeological studies and findings, including a display with artefacts found at the Project site
- Results of the Environmental Effects Review
- Transmission line environmental assessment
- Alternatives considered to address mine waste
- Plans for creation of new fish habitat

Participation

Mattagami First Nation Participants

31 individuals attended the event and four (4) consultants to the First Nation participated.

Copies of the sign-in sheets are located in Appendix A.

IAMGOLD Project Team Participants

Steve Woolfenden, IAMGOLD, Director of Environment
Dave Brown, Côté Gold Project, Manager of Environment and Community Relations
Christian Naponse, Côté Gold Project, Coordinator, Community Affairs
Stephan Theben, SLR
Don Carr, Wood

Krista Maydew, Wood
Ryan Primrose, Woodland Heritage Consultants

Participant Comments and Responses

Q. Are you still doing exploration in the area?

A. IAMGOLD is continuing exploration drilling in the areas proposed for the tailings management facility and the mine rock area to ensure that they will not overprint a gold deposit. The regional exploration program is taking place approximately 30-40 kms in each direction from the Project site.

Q. Can you explain exactly what's going to happen to Côté Lake?

A. Côté Lake is approximately 12 hectares in size with a maximum depth of about 9 feet. It is located directly atop the gold deposit that will become the open pit. The area will be de-watered and the lake will be excavated to become part of the mine.

Q. Is the 44 km transmission line part of the Environmental Effects Review?

A. No, it will be looked at through a separate environmental assessment screening process.

Q. When will construction begin?

A. Construction will begin in early 2019, with tree clearing occurring prior to the breeding bird season.

Q. What do you mean by "discussion" about curation of archaeological artefacts?

A. The Ministry of Tourism, Culture and Sport is working on their processes and the discussion will focus on access to artefacts – the best way to store them, make them available for display and make them accessible for researchers in future.

Q. Could there be marine archaeological resources in Côté Lake?

A. The Ministry has agreed that it would be sufficient to have a licensed archaeologist and First Nation monitor during the Côté Lake de-watering. If any archaeological materials are found, they will be collected and their location identified.

Q. Concern for the potential for effects related to the vegetation clearing in the area where the transmission line will cross Mesomikenda Lake.

A. IAMGOLD has committed to using mechanical means for vegetation clearing and will not use herbicides.

Q. Why were other locations not considered for the placement of mine rock or tailings?

A. IAMGOLD's preference is to keep it all in one area that can be safely managed.

Q. Why would IAMGOLD not put some mine rock back into the pit?

A. This is not a feasible option due to factors such as space and safety during operations.

Q. Why was Mine Rock Area alternative #5 rejected?

A. It is too small to accommodate all of the mine rock.

Q. Why will the New Lake disappear post-closure? We want it to remain once established.

A. This comment is noted, IAMGOLD will investigate options to maintain new lake post closure.

Q. Could any of the mine rock be placed closer to the open pit?

A. IAMGOLD's preference is to keep it all in one area that can be safely managed.

Q. What/where is the scope for the First Nation to review the EA process on the transmission line?

A. No class EA is required and it is a two-step process that begins with a screening to determine if further study is required.

Q. What is de-watering?

A. This is the removal of water from Cote Lake. It will be done in stages / levels during which a biologist will be present to monitor the capture and proper care of any aquatic life found and an archaeologist will be present to determine if there are any artefacts in the bed of the lake.

Q. Why is there no First Nation presence during the de-watering process?

A. During the dewatering, which is done in stages, an archaeologist and a FN representative will be present.

Q. How will the artefacts be stored so we can see them? Our children should be able to hold them and learn about them.

A. We are creating a position for an Artefacts Coordinator who will oversee this element of the Project and work towards the creation of a display facility. A questionnaire will also go out to the community for input as to how they would like to see the artefacts displayed and cared for.

Q. Why does the Ministry of Culture need to be in charge of the artefacts if they belong to us as part of our history?

A. The Ministry of Culture needs to keep all records of artefacts found for the purpose of education and so they aren't lost as others have been.

Q. [related to TMF and MRA] How do you plan on keeping ammonia levels down and also from seeping into the surrounding waterways?

A. Explosives are the source of ammonia. The use of ammonia will be tightly managed, so that there will be very little residual ammonia. Runoff from the MRA and TMF will be captured. With time residual ammonia will degrade. Modelling shows that ammonia in receiving water will meet applicable guidelines. This will be monitored during project operations.

Q. Will the area be monitored after closure to ensure the environment will continue to be protected?

A. Yes, the area will be monitored for a long period of time after closure.

Q. Will the fish adapt to the new lake and continue to thrive?

A. Yes, the realignment channels and the new lake are being designed by specialists in a manner such that they will be suitable for local fish species.

Other Comments

- Concerned about the effects of the Project on downstream water quality; fish keep getting smaller.
- Clearing trees will destroy the ecosystem – trees produce oxygen.
- Concern over including a ceremonial component to the removal and storage of artefacts. This would need community feedback.
- First Nation members need to be priority on hiring.

You're Invited...



IAMGOLD[®]
CORPORATION

To come out to one of our community events to learn more about the Côté Gold Project

IAMGOLD Corporation is hosting community open houses to share information about the Côté Gold Project located 20 kilometres southwest of Gogama, Ontario.

The community events will include opportunities to ask questions and learn about:

- Improvements to the **Project design** since the environmental assessment process
- **Mine Closure** – how the mine will be shut down at the end of mining operations and what the land will look like after mining ends
- **Archaeological** studies and findings, including a display with artifacts found at the Project site
- Results of the **Environmental Effects Review**
- **Transmission line** environmental assessment
- Alternatives considered to address **mine waste**
- Plans for creation of new **fish habitat**

Community event schedule:

- A 20-minute presentation will occur at 4:30
- A 45-minute presentation on archaeological studies and findings will take place at 5 pm
- Light snacks and refreshments will be provided

Please direct questions or comments about the Project to:

Dave Brown

Manager of Environment and Community
Relations, Côté Gold Project
cotegold@iamgold.com

Steve Woolfenden

Director, Environment, IAMGOLD
cotegold@iamgold.com

PLEASE JOIN US AT ONE
OF OUR OPEN HOUSES:

Gogama – Wednesday, June 13

4:00 to 7:00 p.m.

26 Clarke Street

Timmins – Thursday, June 14

4:00 to 7:00 pm

McIntyre Arena Auditorium
85 McIntyre Road (Schumacher)

Sudbury – Friday, June 15

4:00 to 7:00 pm

Holiday Inn
1696 Regent Street

From: Steven Woolfenden <Steven_Woolfenden@iamgold.com>

Sent: Monday, June 18, 2018 2:07:35 PM

To: Caroline Burgess; Chad Boissoneau; Murray Ray

Cc: Stephan Theben; Maydew, Krista; Carr, Don; Rick Hendriks; Brent Parsons; Christian Naponse; Neil Hutchinson; David Brown; Cheryl N (cherylN@live.com)

Subject: RE: Follow up from Community Meetings and Project Information

Hi Caroline,

As a follow-up to your recent email regarding the proposed June 26th meeting and your previous email as of June 7th, please see the text below.

In general, my view on your suggestion that additional budget and a change order will be required to incorporate one meeting in Toronto, is similar to that I provide to all consultants that work for us. When a consultant has an approved budget that is of a value similar to the approved budget you are working with, we ask that consultants work to manage such minor changes within the existing approved amount. We understand that at some point down the road, this type of management may leave a task short, which we address at that time. So for the time being, please work with your existing total budget to fit in any minor task changes such as the meeting we are requesting in Toronto.

With respect to the proposed meeting on the 26th in Toronto, I would like to put forth the following Agenda:

Toronto June 26th - 10 am start

10 am – 11 am – Review Permitting timelines and requirements – SLR/IMG

11 am – 12 am – Review EA approvals and requirements – IMG/AMEC

Noon – Lunch break

1 pm – 2 pm – Summary of UTM Review – Caroline/Rick/Neil

2pm – 3 pm – Review of Community feedback – Caroline/Rick/Neil

As you see in the proposed Agenda, we are requesting that your team provide us a summary of the UTM review and what you have heard from the communities based on meetings held in community. Please let us know if you have any comments on the proposed Agenda.

This information is critical for us to document and consider in completing our EER and being able to demonstrate that IAMGOLD is fulfilling the requirements of the EA conditions to consult with the communities.

Responses to email of June 7th.

Environmental Effects Review (EER):

- We have received Updated Technical Memos (UTMs) for the revised Project. Could you please clarify the relationship between them and the anticipated EER?

Response: Discipline leads were asked to review and assess the optimized Project based on applicable indicators from the EA. The results of their assessments are formalized in the Updated Technical Memos (UTM). The EER presents the context for the optimizations, a summary of each discipline's UTM (in a similar format from the EA) and indicates changes resulting from the optimization.

- What will be the format of the EER? We need to see one synthesized document outlining all the project changes, the new potential effects and how any new predicted effects differ from those originally in the approved EA/EIS for the project. There must be enough information in the EER so that we are not compelled to re-review the EA/EIS document or technical support documents to find information - this will negatively impact our budget allocation for this task.

Response: The EER follows the format of the EA to allow the reader to make a like-for-like comparison when reviewing. The EER compares information presented in the EA and changes are highlighted for ease of review in respective chapters. The EER also states potential effects / mitigations / monitoring proposed in the EA which are no longer applicable resulting from the optimization.

- What is the timing of receipt of the EER?

The EER is currently scheduled for FN review July 27th, 2018.

Consultation and Permitting Schedule:

- Thank you for sending along the permitting schedule. We note that it references the start of consultation with the FNs in early 2018 when in fact it just began with the meetings last week. We communicated to the IAMGOLD team last week, that it will be important to allow for enough time for meaningful consultation with the FN communities, committees in the planning process - as such we will treat the schedule as a guideline rather than ridged, unless you wish to revise it.

Response: The schedule line item is a placeholder which reflects IAMGOLD's commitment for the inclusion of FN communities in the Cote Gold Project. The specific line item references when budgets and scoping begin to be properly prepared when discussing with FN communities to prevent delays during consultation discussions and when receiving information requests.

EA Conditions:

- May we receive a schedule that reflects all the EA conditions that require participation and inputs from the FNs please? There were a number of conditions that had timelines attached to them - e.g., Compliance Monitoring Program - 60 days prior to construction.
- You may wish to incorporate that at the end of the permitting schedule to keep everything in the same place.

Response: Your attention to IAMGOLD's Cote Gold Project EA conditions is appreciated. IAMGOLD has developed a conditions table which was incorporated in to the schedule and linked to associated tasks. We are currently updating the EA conditions table in light of the EER to prevent any duplications of efforts.

Shining Tree TL Environmental Screening Report:

- Our team would like to clarify if the TL ESR is in fact referenced in the schedule as: "Approval of Transmission Line" (line #291) - if so, then we have some budget scope to review the Screening Report.
- We note that the budget allotted to us may not be sufficient given: (a) some of the concerns we heard during the meetings last week, (b) the need for discussions with the MFN family with the impacted trapline to ensure those concerns are reflected in the review, and (c) the need to review any other associated permits (i.e., IESO Connection Assessment and Approval process; OEB leave to construct and the MNRF Land Use Permit) - none of which are identified in the permitting schedule.

Response: The Screening process is the approval of the Transmission Line that is referenced in the schedule. To date, we are not aware of any justification to suggest that the construction and operation of the transmission line will impact trapline use or success, as such, it is premature to suggest otherwise. With respect to the IESO Connection Assessment and Approval process, we do not see this as an issue for the communities given the line will be dedicated to IAMGOLD.

- We have requested and would like to follow up on when we will receive a copy of the schedule for FN participation in the preparation of the ESR as well as in its review (absent in the permitting schedule).

Response: If the ESR being referred to here is related to the Class EA process for the Shining Tree Transmission Line, the requirement for such a report is only needed if an issue cannot be addressed during the screening phase. Our intent is

to follow the process closely, as such, we will only move to prepare an ESR if we have not mitigated any issues raised during the screening consultation phase.

- Further, as requested last week, we would like to receive a copy of the spatial data for the TL and mining project footprint in Google Earth/KML and ArcGIS formats so that we can work with the FN lands departments to better understand effects of the TL and mining footprint on known and documented FN land uses.

Response: As you may recall, IAMGOLD funded a TK/TLU study prepared by Mr. McKay on behalf of both FPFN and MFN. Since that time, IAMGOLD has not been made aware of or provided any additional TK/TLU information that would warrant further geospatial analysis.

MOECC and CEAA Compliance Officer contacts:

- Steve - we have reached out directly to MOECC and CEAA to obtain contacts for compliance branch so we may have direct discussions if needed with them. So, no need to respond to my email request of May 31 on this matter.

Response: At our upcoming meeting IAMGOLD would like to understand the purpose of your team engaging with MOECC and CEAA.

Coordination/Issue Resolution meetings with IAMGOLD:

- We would like to set up regular (bi-weekly?) meetings with the IAMGOLD team to coordinate information flows and resolve issues. We are available next week - Tuesday June 12th @ 1 - 2 p.m. or alternatively Thursday June 14th to address the issues above and any others that may arise in the meantime.

Response: We will discuss the purpose and logistics of this request at the upcoming meeting proposed for June 26th.

Also, can you please ensure to copy community leadership/representative in all your correspondence so we may both be assured that the discussions are aligned with their interests and we can clearly link the communication to our consultation that is a compliance requirement of the EA approvals.

Regards,

Steve

STEVEN WOOLFENDEN

Director, Environment

Empowering People, Extraordinary Performance

401 Bay Street Suite 3200, PO Box 153
TORONTO ON M5H 2Y4 Canada
T – (416) 594-2884 C (416) 670-6153
www.iamgold.com



Hi Caroline,

We would like to propose a coordination meeting to be held in Toronto at our Corporate Office.

Let me know if you think this would be the best approach and if June 26th or 27th would work for your team.

Thanks,

Dave

From: Steven Woolfenden

Sent: June 12, 2018 4:34 PM

To: Caroline Burgess <cburgess@odonaterra.com>

Cc: David Brown <David_Brown@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Maydew, Krista <krista.maydew@woodplc.com>; Carr, Don <don.carr@woodplc.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <neil.hutchinson@environmentalsciences.ca>; Brent Parsons <brent.parsons@environmentalsciences.ca>

Subject: Re: Follow up from Community Meetings and Project Information

Hi Caroline,

I have been traveling the past couple days or in meetings. I can give you a call on Thursday and I will follow up tomorrow with responses to your email questions.

I think though in the near term we need to have a meeting with your team to go over the scope of the review and timelines.

Dave will send out an email in this regard.

Regards

Steve

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: Caroline Burgess <cburgess@odonaterra.com>

Date: 2018-06-12 8:35 AM (GMT-05:00)

To: Steven Woolfenden <Steven_Woolfenden@iamgold.com>

Cc: David Brown <David_Brown@iamgold.com>, Stephan Theben <stheben@slrconsulting.com>, "Maydew, Krista" <krista.maydew@woodplc.com>, "Carr, Don" <don.carr@woodplc.com>, Rick Hendriks <rmhendriks@cameradoenergy.com>, Neil Hutchinson <neil.hutchinson@environmentalsciences.ca>, Brent Parsons <brent.parsons@environmentalsciences.ca>

Subject: Re: Follow up from Community Meetings and Project Information

Good morning Steve,

Just checking in again to see if you are able to connect with us by phone to address the issues below either today from 1 - 2 p.m. or alternatively Thursday June 14th.

Please let us know if either of these dates/times work or suggest another.

Thanks,
Caroline

Caroline M. Burgess, MA, RPP, MCIP
Managing Director
Tel. +1 613.894.5296
www.odonaterra.com



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From: Caroline Burgess
Sent: Thursday, June 7, 2018 11:56:43 AM
To: steven_woolfenden@iamgold.com
Cc: David Brown; Stephan Theben; Maydew, Krista; Carr, Don; Rick Hendriks; Neil Hutchinson; Brent Parsons
Subject: Follow up from Community Meetings and Project Information

Good day Steve,

Good to see you and the team again last week at the MFN and FPFN community meetings. Our environment team has a few comments and questions in follow up to those sessions and some of the information provided there:

Environmental Effects Review (EER):

- We have received Updated Technical Memos (UTMs) for the revised Project. Could you please clarify the relationship between them and the anticipated EER?
- What will be the format of the EER? We need to see one synthesized document outlining all the project changes, the new potential effects and how any new predicted effects differ from those originally in the approved EA/EIS for the project. There must be enough information in the EER so that we are not compelled to re-review the EA/EIS document or technical support documents to find information - this will negatively impact our budget allocation for this task.
- What is the timing of receipt of the EER?

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Christian Naponse

From: Maydew, Krista <krista.maydew@woodplc.com>
Sent: June 18, 2018 2:11 PM
To: Projectmail - IMGsiims
Cc: Christian Naponse
Subject: FW: Follow up from Community Meetings and Project Information - For entry into SIIMS
Attachments: Follow up from Community Meetings and Project Information
Categories: SIIMS task

From: Steven Woolfenden [mailto:Steven_Woolfenden@iamgold.com]
Sent: Monday, June 18, 2018 2:08 PM
To: Caroline Burgess <cburgess@odonaterra.com>; Chad Boissoneau <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>
Cc: Stephan Theben <stheben@slrconsulting.com>; Maydew, Krista <krista.maydew@woodplc.com>; Carr, Don <don.carr@woodplc.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Brent Parsons <Brent.Parsons@environmentalsciences.ca>; Christian Naponse <christian_NAPONSE@iamgold.com>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; David Brown <David_Brown@iamgold.com>; Cheryl n (cheryl n@live.com) <cheryl n@live.com>
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Regards,

Steve

STEVEN WOOLFENDEN

Director, Environment

Empowering People, Extraordinary Performance

401 Bay Street Suite 3200, PO Box 153
TORONTO ON M5H 2Y4 Canada
T – (416) 594-2884 C (416) 670-6153
www.iamgold.com



From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]

Sent: June 14, 2018 12:53 PM

To: Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; David Brown <David_Brown@iamgold.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>

Cc: Stephan Theben <stheben@slrconsulting.com>; Maydew, Krista <krista.maydew@woodplc.com>; Carr, Don <don.carr@woodplc.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Brent Parsons <Brent.Parsons@environmentalsciences.ca>; Christian Naponse <christian_NAPONSE@iamgold.com>

Subject: Re: Follow up from Community Meetings and Project Information

Sure Dave - either day would work for me - but the 26th would be ideal.

We have no budget approved for travel to a meeting in Toronto. Would you please confirm that this will be covered and I'll send over a scope change document for signature.

Thanks,

Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

<rmhendriks@cameradoenergy.com>; Neil Hutchinson <neil.hutchinson@environmentalsciences.ca>; Brent Parsons <brent.parsons@environmentalsciences.ca>

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Dave will send out an email in this regard.

Regards

Steve

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: Caroline Burgess <cburgess@odonaterra.com>

Date: 2018-06-12 8:35 AM (GMT-05:00)

To: Steven Woolfenden <Steven_Woolfenden@iamgold.com>

Cc: David Brown <David_Brown@iamgold.com>, Stephan Theben <stheben@slrconsulting.com>, "Maydew, Krista" <krista.maydew@woodplc.com>, "Carr, Don" <don.carr@woodplc.com>, Rick Hendriks <rmhendriks@cameradoenergy.com>, Neil Hutchinson <neil.hutchinson@environmentalsciences.ca>, Brent Parsons <brent.parsons@environmentalsciences.ca>

Subject: Re: Follow up from Community Meetings and Project Information

Good morning Steve,

Just checking in again to see if you are able to connect with us by phone to address the issues below either today from 1 - 2 p.m. or alternatively Thursday June 14th.

Please let us know if either of these dates/times work or suggest another.

Thanks,

Caroline

Caroline M. Burgess, MA, RPP, MCIP
Managing Director
Tel. +1 613.894.5296
www.odonaterra.com



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From: Caroline Burgess
Sent: Thursday, June 7, 2018 11:56:43 AM
To: steven_woolfenden@iamgold.com
Cc: David Brown; Stephan Theben; Maydew, Krista; Carr, Don; Rick Hendriks; Neil Hutchinson; Brent Parsons
Subject: Follow up from Community Meetings and Project Information

Good day Steve,

Good to see you and the team again last week at the MFN and FPFN community meetings. Our environment team has a few comments and questions in follow up to those sessions and some of the information provided there:

Environmental Effects Review (EER):

- We have received Updated Technical Memos (UTMs) for the revised Project. Could you please clarify the relationship between them and the anticipated EER?
- What will be the format of the EER? We need to see one synthesized document outlining all the project changes, the new potential effects and how any new predicted effects differ from those originally in the approved EA/EIS for the project. There must be enough information in the EER so that we are not compelled to re-review the EA/EIS document or technical support documents to find information - this will negatively impact our budget allocation for this task.
- What is the timing of receipt of the EER?

Consultation and Permitting Schedule:

- Thank you for sending along the permitting schedule. We note that it references the start of consultation with the FNs in early 2018 when in fact it just began with the meetings last week. We communicated to the IAMGOLD team last week, that it will be important to allow for enough time for meaningful consultation with the FN communities, committees in the planning process - as such we will treat the schedule as a guideline rather than ridged, unless you wish to revise it.

EA Conditions:

Cote Gold Project – First Nation Consultation Planning
Initial Ideas and Suggestions
Prepared by Caroline Burgess, June 24, 2018

Background

-) Consultation Plans required as EA approval condition for Cote Gold Project
-) These ideas/suggestions were gathered from discussions with MFN/FPFN staff and leadership during the May 2018 community meetings, other communications with same, and from the cross-cultural training session held in Orillia in April 2018.
-) Ideas and suggestions should be used by IAMGOLD/Wood to draft initial consultation plans that must be reviewed with FN communities prior to finalizing for submission to Government agencies.

MFN CONSULTATION PLAN – INITIAL IDEAS AND SUGGESTIONS

Principles

-) Early notification of opportunities
-) Relationship based
-) Respectful, transparent
-) Equality
-) Devoid of racism
-) Trust – honoring commitments
-) 2-way cultural competency
-) Meaningful – information given must be recognized and addressed
-) Funded
-) Plain language used on all communications
-) Multiple ways to consult to reach members with diverse needs and preferences
-) Evaluated against criteria established by the community. Evaluation to be completed by the community with IAMGOLD annually and ongoing through IAMGOLD liaison(s)
-) Clear deliverables and timelines

Objectives:

What are they from the community's perspective and how do we evaluate success – **need to discuss in more detail with the communities directly.**

What needs to be consulted on and when?

** There should be an interim plan / schedule for the remainder of this year that shows what things will be discussed with the communities and/or committees.

Near term discussions:

-) issues associated with new project design and associated impacts (specific topics) water, fish, closure plan, socio-economics/well-being, cultural values effects, new TL corridor effects, consultation protocols/planning.
-) Permits
-) EA conditions where FN involvement is required
-) Terms of the IBA (internal discussion)
-) Involvement of community about terms and conditions for employees and issues at the site.

Who from MFN should be consulted?

-) Establish Key contact for the community
-) Full community

-) Council
-) Elders and Youth Councils
-) Key staff including Tim Harvey (MFN), Jeff Berube (FPFN) and Stephanie Labelle, Wabun Tribal Council

Community committees – suggest setting up at least 3 to gather targeted feedback from community knowledge holders and subject matter experts:

1. *Proposed MFN/FPFN Indigenous Land Use working Group* to discuss project and concerns and monitor effects over time
2. *Proposed Environmental monitoring committee*
3. *Proposed Socio-economic Monitoring Plan (SEMP) Committee*

What methods will be used to consult and communicate with the community?

-) MFN members-only engagement Facebook site.
-) Preparations before – who will be there, what are the topics that will be discussed.
-) Survey monkey to gather comments afterwards. Mattagami voices logo for branding the site.
-) Elders meetings – microphone, ground rules (re amount of time), in the Boardroom.
-) Women's session.
-) Youth – Sam, Devin (MFN staff) to help coordinate.
-) Infographics to share ideas
-) Mattagami Drum (monthly magazine).
-) Monthly economic development meetings – have a standing agenda item for Cote Gold.
-) Quarterly staff/project open houses – get schedule and plan to be there.
-) Career Fairs and other mining related events hosted by the community, Tribal Council or in the broader region.
-) Committees to address specific issues and jointly plan actions to implement approval conditions (see above).
-) Adhoc and informal community visits to build and maintain relationships – opportunity for one-on-one communications.
-) Allowance for ceremony on the land prior to construction or major changes on the site.

***Not sure where it's appropriate to include in the Consultation Plan the concept of 2-way dialogue and sharing of information to capture the idea of cultural awareness for onsite and supervisory staff at IAMGOLD – orientation but also regular refreshers.

FPFN CONSULTATION PLAN – INITIAL IDEAS AND SUGGESTIONS

Principles

See above – same as MFN

What needs to be consulted on and when?

See above – same as for MFN, but with focus on employment and business opportunities

Who from FPFN should be consulted?

-) Full community
-) Council
-) Key staff
-) Elders and Youth
-) Tim Harvey (MFN), Jeff Berube (FPFN) and Stephanie Labelle, Wabun Tribal Council

-) Establish Key contact for the community
-) Discuss need for topic-specific joint committees with MFN

What methods will be used to consult and communicate with the community? (Consultation preferences)

-) Quarterly band meetings – internal summaries.
-) Band meetings should be in the evenings during the week.
-) Mail and email to members through Band office.
-) Hard copies of documents at the band office and made assessable to members.
-) Jeff, Chief & Council want to meet and review all permits. They need to review, understand and discuss these independently (even from external environmental advisors)
-) Newsletters are prepared and distributed adhoc – articles to update members.

Christian Naponse

From: Steven Woolfenden
Sent: July 6, 2018 4:24 PM
To: Brent Parsons
Cc: Caroline M Burgess; Rick Hendriks; Neil Hutchinson; David Brown; Christian Naponse; Chad Boissoneau; Murray Ray; Stephen Crozier
Subject: Re: Cote Gold - Updated Technical Memo Information Requests

Brent,

As per previous correspondence, in order for us to consider these as comments from the community and to be consistent with our agreements, it should be documented that MFN and FPFN have participated in the preparation of this submission and they have approved its release. I note that no one from the community has been copied on these requests so we are unable to ascertain if the community supports this request.

Please provide evidence that confirms the community has approved the release of your requests for information and ensure community representatives are included in the future correspondence.

Regards

Steve W

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: Brent Parsons <Brent.Parsons@environmentalsciences.ca>
Date: 2018-07-06 12:36 PM (GMT-05:00)
To: Steven Woolfenden <Steven_Woolfenden@iamgold.com>
Cc: Caroline M Burgess <Caroline.Burgess@amec.com>, Rick Hendriks <rmhendriks@cameradoenergy.com>, Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>
Subject: Cote Gold - Updated Technical Memo Information Requests

Hi Steve,

Please find our Information Requests associated with the Updated Technical Memos attached.

Have a good weekend,

Brent

Brent Parsons, M.Sc. | Senior Aquatic Scientist

Hutchinson Environmental Sciences Ltd.
1-5 Chancery Lane, Bracebridge, ON P1L 2E3
Office: 705-645-0021 | Cell: 705-684-9737
www.environmentalsciences.ca

Christian Naponse

From: Caroline Burgess <cburgess@odonaterra.com>
Sent: July 9, 2018 4:22 PM
To: Steven Woolfenden
Cc: Brent Parsons; Rick Hendriks; Neil Hutchinson; Chad Boissoneau-2; Murray Ray; Ken Petersen; Cheryl Naveau; Stephen Crozier; Christian Naponse; David Brown
Subject: Re: Cote Gold - Updated Technical Memo Information

Hi all - this was sent to my old email address - so I've copied the email text below that I am responding to on behalf of the MFN/PPFN environment team.

As discussed at our meeting June 26, that these are strictly information requests related to the UTMs that will help our team better understand the new environmental effects of the revised project designs so that we will be better able to serve our First Nation clients in the EER review. We have focused our information requests on areas that are of concern to the First Nations which has been documented in the previous EA as well as recently in the community meetings held in late May.

We are also, as their technical advisors, responsible for identifying and asking questions about other areas of potential concern with the UTMs/EER - such as with the robustness of the baseline data or assessment methodology - so that we have confidence in the results of the assessment and can discuss them more effectively with the communities.

We are implementing an internal review process whereby the First Nations have an opportunity to review our submissions to IAMGOLD and flag any concerns they have with them.

In all future submissions to IAMGOLD, we will copy the Chiefs and / or any delegates from the community as directed by them.

We trust that this clears up the concern on your end and look forward to receiving the response to the information requests.

Thanks,

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

www.odonaterra.com

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From: Steven Woolfenden <Steven.Woolfenden@iamgold.com>
Date: July 6, 2018 at 4:24:19 PM EDT
To: Brent Parsons <Brent.Parsons@environmentalsciences.ca>
Cc: Caroline M Burgess <Caroline.Burgess@amec.com>, Rick Hendriks <rmhendriks@cameradoenergy.com>, Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>, David Brown <David.Brown@iamgold.com>, Christian Naponse <christian_NAPONSE@iamgold.com>, Chad Boissoneau <c.boissoneau@mattagami.com>, Murray Ray <murrayray@hotmail.com>, Stephen Crozier <Stephen.Crozier@iamgold.com>
Subject: Re: Cote Gold - Updated Technical Memo Information Requests

Brent,

As per previous correspondence, in order for us to consider these as comments from the community and to be consistent with our agreements, it should be documented that MFN and FPFN have participated in the preparation of this submission and they have approved its release. I note that no one from the community has been copied on these requests so we are unable to ascertain if the community supports this request.

Please provide evidence that confirms the community has approved the release of your requests for information and ensure community representatives are included in the future correspondence.

Regards

Steve W

Christian Naponse

From: Christian Naponse
Sent: July 11, 2018 4:27 PM
To: 'Alex Batisse'
Subject: RE: Cote Gold Project

Chief Batisse,

I was going off of the contact list on your community website and thought she might need to be, sorry about that!

Once you've had a chance to review the notice I attached to my first email, if you have any questions or concerns please let me know. IAMGOLD had been in contact with your community a number of years ago but the project was put on hold until it became more feasible, which is why I am reaching out to you now. I can send you additional information if you like and/or review our previous records to see what you may already have on file.

Christian

From: Alex Batisse [mailto:Chief@mfnrez.ca]
Sent: July 11, 2018 4:20 PM
To: Christian Naponse <christian_NAPONSE@iamgold.com>
Subject: Re: Cote Gold Project

Christian

No I haven't received anything . Also Micheline Dube doesn't have to be emailed on this . Ty

Sent from my iPhone

On Jul 11, 2018, at 4:16 PM, Christian Naponse <christian_NAPONSE@iamgold.com> wrote:

Good Afternoon Chief,

I am contacting you to determine if you had previously received the attached screening notice. If not, my apologies, we are currently updating our contact lists as the Project has recently been revitalized.

If you have any questions or concerns please do not hesitate to contact me. Likewise if you would like any more information regarding the Project.

Christian Naponse
Community Affairs Coordinator, Cote Gold
Email: Christian_Naponse@iamgold.com
<image002.jpg>

<Cote_NoticeofCommence_EA_Trans_Line_final_IAMGOLD.PDF>

Christian Naponse

From: Maydew, Krista <krista.maydew@woodplc.com>
Sent: July 13, 2018 9:04 AM
To: Christian Naponse
Cc: Projectmail - IMGsiims
Subject: FW: Cote Gold Project - please enter into SIIMS

From: Ryan Migwans [<mailto:ryanm@mchigeeng.ca>]
Sent: July 11, 2018 3:01 PM
To: CoteGold <cotegold@iamgold.com>
Cc: Cheryl Naveau <Cheryl_Naveau@iamgold.com>
Subject: Cote Gold Project

Hi,

I was wondering if a representative from Cote Gold can provide an in person presentation to our community, M'Chigeeng First Nation. We would greatly appreciate the opportunity to discuss the project details at your earliest convenience.

Regards,
Ryan Migwans.

Ryan Migwans
Interim Lands Administrator
M'Chigeeng First Nation
53 Hwy 551, P.O. Box 333
M'Chigeeng, ON P0P 1G0
(PH) 705-377-5362 ext. 212
(FX) 705-377-4980
ryanm@mchigeeng.ca
www.mchigeeng.ca



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Christian Naponse

From: Caroline Burgess <cburgess@odonaterra.com>
Sent: July 18, 2018 5:17 PM
To: Steven Woolfenden; David Brown; Christian Naponse; Stephan Theben; Maydew, Krista; Zahir Jina
Cc: Neil Hutchinson; Brent Parsons; Rick Hendriks; Chad Boissoneau-2; Murray Ray; Ken Petersen; Cheryl Naveau
Subject: Agenda items for tomorrow's Enviro call

Hi all - Here are some items we need to discuss on our call tomorrow at 1 p.m. Talk then!

1. Environmental Effects Review (EER)

- Update on status of completion of the EER (previously indicated to be available for review by July 17)
- Update on status of responses to FN comments on the UTM's

2. First Nation Review Approvals Summary

- Updates to the schedule provided on May 31 (update a commitment of June 26 meeting)
- Status of the Closure Plan (previously indicated to be provided for review by July 3)
- Updated timing for PTTW and ECA for plant site (scheduled for early August)

3. Shining Tree TL ESR

- Status of the ESR and when it will be available for review (previously indicated "some time in July")
- Status of a response to FN request for the TL spatial data
- Discussion of potential impacts to Mattagami Trapline permit holder

4. Community Consultation and Site Visit

- Need to schedule community consultation meetings on EER and potentially come permits in August, if possible
- Need to schedule project site visit in conjunction with the community consultations

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

www.odonaterra.com



Meeting Notes (draft)

Date: June 26, 2018

Meeting at: IAMGOLD, Toronto Office

Ref: TC170502

Subject/purpose:

Permitting and Consultation Discussion

Attendees:

Project Team:

Steve Woolfenden, IAMGOLD
 Dave Brown, Côte Gold Project
 Christian Naponse, Côte Gold Project
 Don Carr, Wood
 Krista Maydew, Wood
 Stephan Theben, SLR
 Zahir Jina, SLR

Mattagami First Nation / Flying Post First Nation (FNP):

Cheryl Naveau, Mattagami First Nation
 Caroline Burgess, Odonaterra
 Rick Hendriks, CECI
 Neil Hutchinson, HESL
 Brent Parsons, HESL

IAMGOLD and members of the Côte Gold Project team met with representatives of Mattagami First Nation and Flying Post First Nation (First Nation Parties, or FNP) to:

1. Review Permitting timelines and requirements – SLR/IMG
2. Review EA approvals and requirements – IMG/Wood
3. Present a summary of UTM Review – FNP
4. Review feedback received from the FNP during the May open houses– FNP

Below is a list of action items resultant from the discussions and a summary of key discussion items.

Action Items

NO.	ITEM	ACTION BY	PROPOSED COMPLETION
1	Project Briefings Dave / Christian to schedule bi-weekly calls with FNP to provide briefings about permit activities as per section 5.11 of the Process and Funding Agreement between FNP and IAMGOLD.	Dave / Christian	Completed June 26 Bi-weekly meetings to start July 5

PLEASE NOTE: If there is any comment or amendment to be made to these meeting notes, they must be brought to the notice of Wood Environment & Infrastructure Solutions within 24 hours of issue and confirmed in writing.



NO.	ITEM	ACTION BY	PROPOSED COMPLETION
2	Permitting schedule IAMGOLD to share with FNP each time it is updated.	SLR	Ongoing
	Caroline to send list of contacts (including Wabun Tribal Council) to Stephan for the sharing of timeline updates as changes occur.	FNP	June 29
	SLR to add Transmission Line screening process to the permitting timeline	SLR	July 6
3	Issuing Draft Permits to FNP When issuing permits to FNP for review, email to include the following: <ul style="list-style-type: none"> • Review start date (date issued) • Review completed (review period end date as per FNP Agreement; date when comments are due from FNP) • Proposed date/time (within first week of receipt of permit) for conference call between permitting team and FNP to discuss any initial comments / key issues / requests for clarification 	IMG	Ongoing
4	Permit Review Process One set of consolidated comments will be provided by the FNP (Rick until September). If comments are addressed through conference calls with IMG / Project team prior to submission by FNP to IMG, these will be documented and noted as closed off by the FNP. Once all comments / questions are addressed by IMG, FNP will note these as resolved.	FNP / IMG	Ongoing
5	Construction Camp Permits FNP would like to receive a copy of the ECA and conditions associated with the permit(s) from the manufacturer for mobile units.	IMG	TBD

NO.	ITEM	ACTION BY	PROPOSED COMPLETION
6	Aggregate Sources Caroline requested a figure that show aggregate areas and till source areas. These can be provided once it is determined that they are required.	IMG	TBD
7	FNP Site Visit FNP and Dave to schedule a site visit as per section 5.12 of the Process and Funding Agreement. Suggested dates: July 18 – 20.	FNP / Dave	TBD
8	Aboriginal Consultation Plan (Provincial Condition 9.0) Caroline to send bullet points on consultation requirements for FNP for consideration in Aboriginal Consultation Plan. Wood to submit draft of Aboriginal Consultation Plan by the end of July to FNP (before August community consultations).	FNP Wood	Completed June 27 End of July
9	Environmental Effects Review FNP to submit comments / questions / concerns on the UTM's to IAMGOLD. Caroline to send community meeting notes from May 2018 sessions to IAMGOLD. SLR to send EER to IAMGOLD July 26, 2018.	FNP FNP SLR	TBD Completed June 27 July 26
10	August Community Consultation Sessions Proposed topics to address in consultation sessions with FNP in August. <ul style="list-style-type: none"> • Closure Plan • Fisheries Offsetting • Consultation Plan 	All	August (TBD)
11	Traditional Land Use Mattagami First Nation undertook other TLU studies since the TK/TLU study that was conducted for the Project by Chris McKay. It was noted by FNP that additional land use information is available along the transmission line corridor. Caroline requested spatial data of Project footprint and Shining Tree Transmission Line Alignment. IMG's request to FNP to share new TLU information was denied.	IMG FNP	TBD

Summary of Discussion

1. PERMITTING TIMELINES AND REQUIREMENTS

- Ontario Water Resources Act change → Exemption of Domestic Water Permit
- Intent to get Early Construction Permits for next summer
 - These are needed to begin construction on the TMF starter dam next autumn
- Potable Water permit will be pushed back in the timeline as it is not needed for the Chester Camp (but will eventually be needed for the accommodation complex)
- Domestic Sewage permit will also not be urgently required for construction of the Chester camp, thus will be pushed back from this summer
- Mobile units are preapproved and meet discharge criteria (come with their own ECAs). Because these are short term units, there is no community concern about applying for permits. FNP would like to receive a copy of the ECA and conditions associated with the permits from the manufacturer.
- Wood currently preparing screening report for the Transmission Line EA, intent to finish in July
- Permit to Take Water for Fresh Process Water and Camp Water from Mesomikenda Lake will be pushed out a couple of weeks, as Wood has not received the numbers from the design team regarding how much water is needed
- LRIAs (Lakes and Rivers Improvement Act) to be “packaged” in terms of when certain pieces are required (In stages 1 and 2)
- Intent to remove all dams (except tailings) at closure, but keep the new lake
 - Pit will acquire water through natural processes, accelerated fill methods being investigated (estimated 25-30 years)
- Still confirming which fish habitats are being offset; enough information will likely be gathered by the end of July to start the conversation surrounding the Fisheries Act authorizations.
- Rick will lead permitting piece for FPN until September.
- Biweekly calls/meetings for check ins scheduled starting July 5th, every other Thursday at 1pm (July 5th, July 19th, Aug 2nd, Aug 16th, etc.)

2. EA APPROVALS AND REQUIREMENTS

- Provincial Condition 9 considers every community which IAMGOLD has engaged with
 - Working on correspondence with these communities to confirm their continued involvement
 - Intent to customize which information is shared with each community, by relevance/desire

- Compliance Monitoring Program (#5 in Budget Table) does not distinguish between public and anyone else. It also does not require consultation, just that it be submitted 60 days prior to construction.
- Communities will all be notified of and receive information on any conditions which have public notification / consultation requirements.
- Part of the EER will outline which conditions IAMGOLD considers no longer applicable as a result of the optimized Project layout.
- Consultation Plan: Wood will develop one consultation plan which satisfies all CEAA and MOECC requirements related to Indigenous consultation/engagement and will look for feedback on this.
- IMG's target for IBA completion is the end of this calendar year.
- FNP / IMG looking for ways to allow voices within communities to be heard:
 - FNP suggested more personal meetings with communities to discuss concerns and issues while building relationships (Committees inviting Christian? Youth Council? Elders Council?)

3. UTM REVIEW

- Complete formal comments to be submitted from FNP to IMG
- Key questions / comments related to initial review are listed below

Air / Noise and Vibration / Visual Aesthetics

- Concern regarding CAQS standards on Nitrogen Dioxide levels
- Questions about the air quality and noise for workers on site / in the camp
- Were non-Project sources of noise fully included in the model?

Surface Water Quality / Hydrogeology

- Concerns with the unchanged local study area boundary after the TMF was moved
- Interaction between TMF and Bagsverd Lake. Why is there seepage into Bagsverd Lake? Most of TMF is in Mollie drainage (not Bagsverd).
- Concerns with using the 95th percentile as a quality standard in lakes
- Interest in reviewing new baseline data collected
- Wish to see model of new discharge point
- Concern with applicability of EA following changes to the Project

Hydrology

- Appendix and text values don't match

Biological Environment

- May need to get some more detail on effects comparison
- Concerns with unclear methodology for conclusions in aspects such as terrestrial biology

Socio-economics / Traditional Land Use

- Questions related to employment figures considering lower milling rate
- Questions regarding the range of compensation for new positions at the mine in relation to pre-existing jobs within the community for socioeconomic study purposes
- Concern with the lack of mention of power supply stability issues within the community in socio-economic UTM
- Concern about out-dated socio-economic baseline information
- Concern about existing housing issues within Mattagami being compounded by Project-related effects; the community is interested in growing
- Concern about trapper from Mattagami First Nation being affected by the transmission line not being included in the baseline
- Concerns regarding perceived health effects not being addressed alongside actual health effects
- Questions about visual effects and how different vantage points affect visual experience

4. REVIEW OF COMMUNITY FEEDBACK

FNP presented a summary of feedback received during in-camera meetings / discussions with Mattagami First Nation and Flying Post First Nation.

Mattagami First Nation:

- Concerns about raptor nest and relocation
- Concerns about exploration activity occurring concurrently with the environmental assessments
- Questions regarding noise emissions effects with the new gold processing method
- Interest about results of archaeology
- Concern about surfacing ground water and flooding
- Interest in the fish salvaged from Cote lake being used as food
 - Potential conflict with federal condition to relocate fish to appropriate habitats
- Concerns about ground water springs not being assessed during previous EA for the updated project
- Interest in having an on-site monitor to monitor the effects on fish and water quality
- Comment that site should be restored to pre-mine conditions or better
- Concerns that traditional medicines were not assessed or accounted for as part of the updated project
- Interest in ensuring that language is understandable by all parties (terminology and jargon)
- Concerns about autonomous trucks taking away driving jobs

- Questions about potential impacts to tradition land uses
- Concerns about the use of chemical sprays
- Concerns about impacts on supply power to the community

Flying Post First Nation:

- Enthusiasm about employment opportunities
- Some interest in involvement with the artifact pieces
- Questions about development certainty

Christian Naponse

From: Caroline Burgess <cburgess@odonaterra.com>
Sent: July 23, 2018 3:50 PM
To: David Brown
Cc: Christian Naponse; imgsiiims@amecfw.com
Subject: Re: Draft Closure Plan

Hi Dave,
Thanks for the update. I May be able to receive it - give it a try. If not, best to put the CP on a file sharing site like dropbox or Google Drive.

Thanks! C

Sent from my iPhone

On Jul 23, 2018, at 3:47 PM, David Brown <David_Brown@iamgold.com> wrote:

Hi Caroline,

We are working on last week's meeting minutes, and updated schedule and we will send hopefully tomorrow.

I have the draft closure plan available for review how large a file can you receive ? it is 14MB.

Let me know if it will go.

Thanks,

Dave Brown

Manager of Environment and Community Relations, **COTE GOLD JV**

Mobile: + 1-705-923-3369

Email: David_Brown@iamgold.com

<image001.jpg>

Christian Naponse

From: Caroline Burgess <cburgess@odonaterra.com>
Sent: July 24, 2018 9:39 AM
To: David Brown; Chad Boissoneau; Murray Ray; tim.harvey@mattagami.com; Neil Hutchinson; Brent Parsons; Rick Hendriks
Cc: Christian Naponse; Carr, Don; Steven Woolfenden; Stephan Theben; Fiona Christiansen; Maydew, Krista; imgsiiims@amecfw.com; Ken Petersen
Subject: Re: Draft Cote Gold Closure Plan for Review

Hi Dave - received with thanks.

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

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From: David Brown <David_Brown@iamgold.com>
Sent: Monday, July 23, 2018 4:37:54 PM
To: Caroline Burgess; Chad Boissoneau; Murray Ray; tim.harvey@mattagami.com; Neil Hutchinson; Brent Parsons; Rick Hendriks
Cc: Christian Naponse; Carr, Don; Steven Woolfenden; Stephan Theben; Fiona Christiansen; Maydew, Krista; imgsiiims@amecfw.com
Subject: Draft Cote Gold Closure Plan for Review

Hi Caroline,

Please find attached Draft Cote Gold Closure Plan for review. As discussed on the biweekly call last week the Closure Plan is considered a "Major" permit and the timeframe for consultation is considered as 40 Business Days after receipt.

Please let me know once received.

Regards,

Dave Brown

Manager of Environment and Community Relations, COTE GOLD JV

Mobile: + 1-705-923-3369

Email: David_Brown@iamgold.com



Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: August 21, 2018 9:08 AM
To: Christian Naponse
Subject: FW: Draft Cote Gold Closure Plan for Review - please enter into SIIMS
Attachments: Draft Cote Gold Project Closure Plan.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Categories: SIIMS task

From: David Brown <David_Brown@iamgold.com>
Sent: Friday, August 17, 2018 10:44 AM
To: Stephanie LaBelle <mdadvisor@wabun.on.ca>
Cc: Christian Naponse <christian_NAPONSE@iamgold.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: FW: Draft Cote Gold Closure Plan for Review

Hi Stephanie,

I was asked to include you on draft information being shared. Please let us know if you have any comments or concerns. They can be directed to myself or Caroline Burgess.

Thanks,

Dave

From: David Brown
Sent: July 23, 2018 4:37 PM
To: Caroline Burgess <cburgess@odonaterra.com>; Chad Boissoneau <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; 'tim.harvey@mattagami.com' <tim.harvey@mattagami.com>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; Brent Parsons <Brent.Parsons@environmentalsciences.ca>; Rick Hendriks <rmhendriks@cameradoenergy.com>
Cc: 'christian_naponse@iamgold.com' <christian_naponse@iamgold.com>; 'Carr, Don' <don.carr@woodplc.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Fiona Christiansen <fchristiansen@slrconsulting.com>; 'Maydew, Krista' <krista.maydew@woodplc.com>; 'imgsiims@amecfw.com' <imgsiims@amecfw.com>
Subject: Draft Cote Gold Closure Plan for Review

Hi Caroline,

Please find attached Draft Cote Gold Closure Plan for review. As discussed on the biweekly call last week the Closure Plan is considered a "Major" permit and the timeframe for consultation is considered as 40 Business Days after receipt.

Please let me know once received.

Regards,

Dave Brown

Manager of Environment and Community Relations, **COTE GOLD JV**

Mobile: + 1-705-923-3369

Email: David_Brown@iamgold.com



Christian Naponse

From: David Brown
Sent: July 23, 2018 4:38 PM
To: Caroline Burgess; Chad Boissoneau; Murray Ray; tim.harvey@mattagami.com; Neil Hutchinson; Brent Parsons; Rick Hendriks
Cc: Christian Naponse; Carr, Don; Steven Woolfenden; Stephan Theben; Fiona Christiansen; Maydew, Krista; imgsiims@amecfw.com
Subject: Draft Cote Gold Closure Plan for Review
Attachments: Draft Cote Gold Project Closure Plan.pdf

Categories: attachment saved

Hi Caroline,

Please find attached Draft Cote Gold Closure Plan for review. As discussed on the biweekly call last week the Closure Plan is considered a "Major" permit and the timeframe for consultation is considered as 40 Business Days after receipt.

Please let me know once received.

Regards,

Dave Brown

Manager of Environment and Community Relations, **COTE GOLD JV**

Mobile: + 1-705-923-3369

Email: David.Brown@iamgold.com



From: Maydew, Krista
Sent: Wednesday, September 12, 2018 12:58 PM
To: Shams, Anika
Subject: FW: July 19, 2018 Teleconference - Minutes
Attachments: Permitting Consultation Updates Meeting July 19.18_Minutes_final.pdf

From: Christian Naponse <christian_NAPONSE@iamgold.com>
Sent: Friday, July 27, 2018 1:56 PM
To: Caroline Burgess <cburgess@odonaterra.com>; Tim Harvey <tim.harvey@mattagami.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Brent Parsons <brent.parsons@environmentalsciences.ca>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>
Cc: Murray Ray <murrayray@hotmail.com>; Chad Boissoneau <c.boissoneau@mattagami.com>; Stephan Theben <stheben@slrconsulting.com>; Zahir Jina <zjina@slrconsulting.com>; Cheryl Naveau <cherylN@live.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; David Brown <David_Brown@iamgold.com>; Krista Maydew <krista.maydew@woodplc.com>
Subject: July 19, 2018 Teleconference - Minutes

Good Afternoon,

Please find attached, the final minutes from our teleconference on July 19, 2018.

Have a good weekend everyone!

Christian Naponse
Community Affairs Coordinator, Côté Gold
Email: Christian.Naponse@iamgold.com



Permitting Consultation Updates Meeting

Date / time July 19, 2018 | 1pm | *Location* Various – teleconference

Invited	Attendees
IAMGOLD <ul style="list-style-type: none"> • Steve Woolfenden • David Brown • Christian Naponse • Stephan Theban (SLR) • Zahir Jina (SLR) • Krista Maydew (Wood) 	<ul style="list-style-type: none"> Steve Woolfenden - IAMGOLD Christian Naponse - IAMGOLD Dave Brown - IAMGOLD Krista Maydew – Wood Plc. Caroline Burgess - Odonoterra Tim Harvey – Mattagami Rick Hendricks – Camerado Energy Brent Parsons – Hutchinson Environmental Neil Hutchinson – Hutchinson Environmental
Mattagami FN/Flying Post FN <ul style="list-style-type: none"> • Caroline Burgess • Neil Hutchison • Brent Parsons • Rick Hendricks • Chief Boissoneau • Chief Ray • Ken Petersen • Cheryl Naveau 	

Agenda

1. Environmental Effects Review (EER)

- Update on status of completion of the EER (previously indicated to be available for review by July 17)
- Update on status of responses to FN comments on the UTMs

2. First Nation Review Approvals Summary

- Updates to the schedule provided on May 31 (update a commitment of June 26 meeting)
- Status of the Closure Plan (previously indicated to be provided for review by July 3)
- Updated timing for PTTW and ECA for plant site (scheduled for early August)

3. Shining Tree TL ESR

- Status of the ESR and when it will be available for review (previously indicated "sometime in July")
- Status of a response to FN request for the TL spatial data
- Discussion of potential impacts to Mattagami Trap line permit holder

4. Community Consultation and Site Visit

- Need to schedule community consultation meetings on EER and potentially come permits in August, if possible
- Need to schedule project site visit in conjunction with the community consultations

Meeting Notes

IAMGOLD provided an update on the status of the Closure Plan. There had been discussions taking place amongst engineering about making some changes to the mine plan. These discussions have been resolved and the current scenario that has already been brought to the communities is still moving forward with considerations for future mining scenarios. An updated permitting schedule will be provided by IAMGOLD during the week of July 23.

1. Environmental Effects Review (EER)

- The technical reviewers for the First Nations requested that responses to comments provided on the draft UTMs be included when IAMGOLD sends the EER

2. First Nation Review Approvals Summary

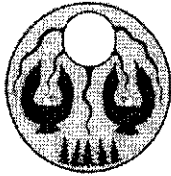
- An updated permitting schedule will be sent next week with changes reflective of the delays, no later than the 27th
- The draft Closure Plan will be sent before by the 27th as well. The First Nations will have 40 business days for review as per the funding agreement.

3. Shining Tree TL ESR

- Transmission line – step one of the EA process is to develop a screening report; this will be released shortly for review. An ESR is required only if issues are identified at the screening stage
- Spatial Data requested has been received
- Caroline Burgess and Sue Prince will be walking the trap line on July 20th and the consultants will be speaking with the community on their views on the trap line and its impacts. A report will be provided on the results.

4. Community Consultation and Site Visit

- MFN/FPFN Consultants potential community meeting the last week of August update and inform the community on the EER and UTMs and receive feedback
- Potential site visit for FN consultant team – end of August



August 22, 2018

IAMGOLD Corporation
401 Bay Street Suite 3200, PO Box 153
Toronto, ON M5H 2Y4

Re: Côté Gold Project – Mine Closure Plan First Nations Consultation

Attn: Steve Woolfenden – Director, Environment

Dear Steve,

We write in relation to the Draft Closure Plan for the Côté Gold Project, and to advise of some concerns regarding the incompleteness of this document, the proposed timeframe for consultation with our First Nations, and the lack of an Environmental Effects Review (EER), which has yet to be provided for review and consultation with our First Nations.

The Closure Plan is an important document for our First Nations since it describes the quality of the environment after IAMGold has left the site, the measures that IAMGold is to implement in rehabilitating the site, the expected costs of those measures, and the amount of financial assurance that IAMGold is prepared to provide. The reality is that long after IAMGold or any potential future operator of the Côté Gold Project has left the site, our First Nations will be here. It is critical that we have confidence that the Closure Plan sets and achieves high standards for site rehabilitation, and that an appropriate level of funds is set aside to achieve those standards.

On July 23, 2018, Mattagami First Nation and Flying Post First Nation received a copy of a Draft Closure Plan for review and comment. On July 26, 2018, we received a copy of IAMGold's schedule for project approvals and First Nation consultation, which indicated a consultation period on the Draft Closure Plan of forty (40) business days commencing on July 23, 2018. Today, we received IAMGold's updated schedule indicating a date of September 14, 2018 for conclusion of consultation on the Draft Closure Plan. We believe that this date is both unjustified and unwarranted for the reasons outlined below. We would like to discuss alternative arrangements with IAMGold.

Process and Funding Agreement

As you are aware, in April 2018 our First Nations and IAMGold entered into a Process and Funding Agreement, in relation to the EER, permit applications, and environmental assessment

conditions. The terms of this Agreement include a number of provisions related to the permit application review, including in relation to the Closure Plan:

- the timeframe for consultation begins upon receipt of a “substantially complete draft application” (s.5.3);
- a new closure plan constitutes a “Major Permit” for which the timeframe for consultation is forty (40) business days (s.5.3);
- consultation on a “Major Permit” requires direct consultation in the form of one or more meetings with the First Nations by IAMGold, as the Operator of the Côté Gold Project (s.5.4);
- the First Nations must make reasonable efforts to facilitate these meetings in the communities, and shall not use failure on our part to arrange such meetings as evidence of a breach of the Agreement or failure to consult on the part of IAMGold (s.5.6)
- the First Nations and IAMGold must use reasonable efforts to achieve consensus on the content of the Closure Plan prior to the submission of the Closure Plan to the Ministry of Energy, Northern Development and Mines (MENDM) (s.5.7); and
- the First Nations, upon providing reasonable justification, may request from IAMGold additional time for technical review or for consultation on Permits, and IAMGold shall give reasonable consideration to granting such requests (s.5.8).

Incomplete Draft Closure Plan

Upon receipt of the Draft Closure Plan, one of our initial observations in reviewing the document was that important information related to Closure Plan cost estimates and financial assurance was conspicuously absent. On July 31, IAMGold informed our technical advisors by email that these sections of the Draft Closure Plan were the subject of discussions IAMGold was planning to have with MENDM “in the coming weeks”, and that this information would only become available with the release of the Côté Gold Project Feasibility Study and submission of a Closure Plan to the MENDM.

On August 2, during the first bi-weekly environment meeting following receipt of the Draft Closure Plan, our technical advisors noted that it is common for First Nations and mine proponents to have different visions regarding the objectives of mine closure as well as different perspectives on the costs to implement the contemplated closure measures, both of which can contribute to meaningful differences in the estimate of closure plan costs. At that meeting, our technical advisors again requested that IAMGold provide the cost and financial assurance information since it is an essential part of the application. IAMGold has yet to provide this information.

The First Nations need be confident in the cost estimates, and the amount and form of financial assurance, in addition to the other measures proposed in the Draft Closure Plan. Until information related to Closure Plan cost estimates and financial assurance is included in the Draft Closure Plan, it will not be possible for our First Nations and IAMGold to achieve consensus pursuant to s.5.7 of the Process and Funding Agreement. The Draft Closure Plan is not substantially complete and, according to the Process and Funding Agreement, the timeframe for consultation on the Draft Closure Plan begins only once the missing information is provided.

Environmental Effects Review

We also remain concerned about the status of the Environmental Effects Review (EER). The EER is a condition of both the provincial and federal governments' environmental assessment approvals and is important to determine whether there are new adverse environmental effects from the revised Côté Gold Project, and the significance of those effects.

We were initially informed in December 2017 that the EER was to be provided to our First Nations for review in March 2018. While we received appendices to the EER in the form of Updated Technical Memos (UTMS) in May 2018, we have yet to receive the main EER report. On July 6, 2018, we provided comments on the UTMS for which we have yet to receive a response from IAMGold. On July 26, 2018, IAMGold delayed provision of the EER to the First Nations to August 27, 2018. Today, IAMGold acknowledged that the earliest date for providing the EER is now September 10, 2018. We remain concerned that this date will not be achieved.

Our review of the Draft Closure Plan is constrained by the lack of clarity concerning the environmental effects of the revised Côté Gold Project, including the significance criteria for comparison with closure plan objectives. This clarity could be provided through provision of the EER to assist our First Nations in our review of the Draft Closure Plan.

First Nation Review and Consultation

Despite the fact that IAMGold has yet to provide a substantially complete Draft Closure Plan or the main report of the EER, our First Nations have continued in good faith to organize community consultation sessions respecting the information that IAMGold has provided.

Our First Nations met with IAMGold to discuss closure concepts in relation to the prior version of this project during the environmental assessment. We also arranged for IAMGold presentations and meetings in our communities to discuss the revised Côté Gold Project during the last week in May of this year. To be clear, discussion of closure concepts during an environmental assessment of a different project is not the consultation required under the Process and Funding Agreement, which is specific to the Closure Plan for the revised Côté Gold Project.

We are also pleased that IAMGold has accepted our invitation to attend community meetings scheduled for August 30 in Mattagami First Nation to discuss the Draft Closure Plan. We were not able to secure a date in August for a meeting in Flying Post First Nation (FPFN) to discuss the Draft Closure Plan due to the summer holiday season and other prior commitments. We are continuing to plan for a meeting with FPFN in mid to late September and will advise IAMGold once suitable dates are identified.

In order for the First Nations and IAMGold to be in a position to reach consensus on the Draft Closure Plan, the Process and Funding Agreement requires provision of the Closure Plan cost estimates and financial assurance information in advance of submission of the Draft Closure Plan to the MENDM. Since IAMGold has provided some information in the Draft Closure Plan, we do not believe that it would be necessary to commence the 40-day consultation period only upon provision of the Closure Plan cost estimates and financial assurance information.

However, additional discussions with our communities concerning this important information will be necessary and, depending on the nature and extent of the differences of views between IAMGold and our First Nations respecting this information, additional community meetings may


be required. We anticipate up to twenty (20) business days would be appropriate to review, consult and attempt to achieve consensus on this information, presuming the timely cooperation of IAMGold. For example, if the Closure Plan cost estimates and financial assurance information is provided by August 31, we would attempt to conclude review and consultation and reach consensus by September 28.

Overall, the untimely provision of information and documents by IAMGold is leading to both time and cost inefficiencies in the consultation and review process. The desire on the part of IAMGold to impose deadlines to the consultation process despite providing incomplete information for our review is not consistent with our agreement and is unacceptable.

We are prepared to discuss this issue further with IAMGold at our scheduled meeting on August 29, 2018 in Toronto.

Sincerely,



Chief Murray Ray,
Flying Post First Nation

Chief Chad Boissoneau,
Mattagami First Nation

Cc:

Aisha Samuel, Mineral Exploration and Development Consultant
Ministry of Energy, Northern Development and Mines; aisha.samuel@ontario.ca

Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: September 5, 2018 11:10 AM
To: Christian Naponse
Subject: FW: Iamgold Consultation - for SIIMS
Attachments: Letter Response to Ken Petersen Aug 28_2018.pdf;
DraftCoteGoldClosPlanSec12and13WordsV3.pdf; Copy of
CoteGoldLOMClosPlanEstNoTMFRockMinePR060718Rev0.pdf

Categories: SIIMS task

From: Steven Woolfenden <Steven_Woolfenden@iamgold.com>
Sent: Tuesday, August 28, 2018 4:34 PM
To: Ken Petersen <pcmanage@ntl.sympatico.ca>
Cc: c.boissoneau@mattagami.com; Murray Ray <murrayray@hotmail.com>; Nancy Kleer <NKleer@oktlaw.com>; 'Caroline Burgess' <cburgess@odonaterra.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Stephen Crozier <Stephen_Crozier@iamgold.com>; David Brown <David_Brown@iamgold.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>
Subject: RE: Iamgold Consultation

Good afternoon Ken,

Please find my response letter attached and files with additional information.

If you have any questions on the letter or information provided please feel free to reach out to me.

Regards,

Steven

STEVEN WOOLFENDEN

Director, Environment

Empowering People, Extraordinary Performance

401 Bay Street Suite 3200, PO Box 153
TORONTO ON M5H 2Y4 Canada
T – (416) 594-2884 C (416) 670-6153
www.iamgold.com



From: Ken Petersen [<mailto:pcmanage@ntl.sympatico.ca>]
Sent: August 22, 2018 3:03 PM

To: Steven Woolfenden <Steven_Woolfenden@iamgold.com>

Cc: aisha.samuel@ontario.ca; c.boissoneau@mattagami.com; Murray Ray <murrayray@hotmail.com>; Nancy Kleer <NKleer@oktlaw.com>; 'Caroline Burgess' <cburgess@odonaterra.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>; Stephen Crozier <Stephen_Crozier@iamgold.com>

Subject: Iamgold Consultation

Good afternoon Steven, Attached is a letter from Mattagami FN and Flying Post FN.

Ken Petersen, MBA, CMC

Petersen Consulting

136 Cedar Street South

Timmins, ON

P4N 2G8

Tel 705 264 5323

Fax 705-268-0300

www.petersenconsulting.ca, www.quantum-mg.com

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August 28, 2018

Ken Petersen, MBA, CMC
Petersen Consulting
136 Cedar Street South
Timmins, ON
P4N 2G8

Subject: Cote Gold Mine Closure Plan Review

Dear Mr. Petersen:

We have received your request for an extension to review the Draft Closure Plan prepared by IAMGOLD.

Respectfully, IAMGOLD is of the opinion that the Draft Closure Plan provided to the community is a substantially complete mine closure plan, which sets out the objectives of the closure plan as well as the proposed reclamation approach(es) which as the operator we will implement at the end of the operations phase.

The cost estimates were not provided to the communities as estimation of future reclamation costs is essentially a technical exercise driven by the draft plan. In planning for closure, we seek to determine the objectives for the land use post mining and the best available methodology to achieve defined objectives. We do not base the plan purely on costs.

Attached to this letter is the Draft Chapter 12 which includes a summary of the closure costs, additionally attached is more detailed estimate of the costs, which demonstrates the depth of the exercise we undertake in determining our future asset retirement obligations over the life of the mine.

IAMGOLD has also prepared a draft submission of Chapter 13 which proposes a financial assurance for the construction phase and initial operations phase. That submission is being prepared in accordance with the Mining Act and its regulations. Similar to the mine closure costing, this exercise is mainly a process of applying existing law and regulation.

As noted above, the cost estimation process is a technical exercise that is driven by the details of the plan – the cost estimation does not impact the scope of undertakings which IAMGOLD is proposing under the Draft Closure Plan. In the event the actual costs of closure exceed the estimate in the future, IAMGOLD as the operator will remain obligated to execute on the approved Closure Plan regardless of the initial cost estimates. In terms of the accuracy of the total costs, it should be noted that Ontario law and IAMGOLD policy require that mine closure costs estimates be updated every 5 years throughout operations and that we annually review and publicly report on our Asset Retirement Obligations.

For the foregoing reasons, we intend to submit the Draft Closure Plan application to the Province within our proposed timing of September 14th. As part of that submission, we will note that we have recently provided the estimation of the total costs of the plan and the proposed application of financial assurance requirements to the communities. We will also note that the community may have further comments on

those elements or on the Draft Closure Plan itself that may be submitted separately (all in accordance with Section 5.7 of the Process and Funding Agreement).

In terms of Direct Consultation on the closure plan, IMG remains of the view that it has completed Direct Consultation with both communities (both in 2018 and through the original EA/EIS process, which contained fundamentally the same approach to closure) on the key elements of the Draft Closure Plan. Those elements on which Direct Consultation have been completed are not expected to change in the draft application, subject to any further comments from the communities received prior to Sept 14th. We also do not anticipate them to change as a result of the cost estimation process or application of financial assurance requirements under Ontario law or policy.

It should be noted that the Province will separately consult with the community on the Draft Closure Plan following the submission of the initial application by IMG. Also note per Section 5.7 of the Process and Funding Agreement, the consultation process is not closed once the application is submitted, under that Agreement, the Crown's duty to consult is only deemed to be satisfied if (a) a consensus position is reached by the parties on the draft application; and (b) the Crown accepts that consensus position. If no consensus position is reached by the parties, either at the submission date of the initial application or at any point thereafter, the duty to consult will not be deemed to have been satisfied for the purposes of the Agreement.

In regards to your request to receive the EER, I would like to point out that the communities have received all of the updated technical memos which form the basis of the Environmental Effects Review. The final EER report is currently being finalized and will be shared shortly. However, it will only provide a summary of findings documented in the technical memos which have previously been disclosed to the communities. As set out in those memos, the proposed changes to the project will not result in any significant adverse environmental effects. In fact, we expect that the proposed changes to the project will result in a reduction in total environmental effects in comparison to the initial project design set forth in the original EA/EIS.

If you have any questions regarding the contents of this letter, please do not hesitate to contact the undersigned.

Sincerely,



Steven Woolfenden
Director Environment
IAMGOLD Corporation

Enclosures:

Cote Gold Project Mine Closure Plan - Draft Chapter 12 and 13
Draft Cote Gold Mine Closure Plan cost estimate sheets

From: Alina Shams
Sent: Monday, August 13, 2018 9:22 AM
To: 'Colin J. Salter'
Cc: 'Charles Vincent'; Stephen Crozier
Subject: RE: Letter re: Term Sheets
Attachments: Letter to Colin Salter_Term Sheets.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Hello,

I am resending the attached letter. The original version had a typo- it stated Saturday, August 19th instead of Saturday, August 18th.

Thanks,

Alina

From: Alina Shams
Sent: Monday, August 13, 2018 9:10 AM
To: Colin J. Salter <CSalter@PSTLaw.ca>
Cc: 'Charles Vincent' <CVincent@PSTLaw.ca>; Stephen Crozier <Stephen_Crozier@iamgold.com>
Subject: Letter re: Term Sheets

Hello,

Sent on behalf of Stephen Crozier, please find attached a letter regarding the draft term sheets.

Thanks,

Alina Shams
Analyst, Corporate Affairs and Sustainability

IAMGOLD Corporation
3200-401 Bay Street, PO Box 153,
Toronto, Ontario, Canada M5H 2Y4
Phone: 416.933.5778
www.iamgold.com



Christian Naponse

From: Maydew, Krista <krista.maydew@woodplc.com>
Sent: August 14, 2018 7:19 AM
To: Christian Naponse
Subject: FW: Invitation to MFN Community Consultation on Cote Gold Closure Plan - August 30, 2018 - for entry into SIIMS

Follow Up Flag: Follow up
Flag Status: Flagged

Please enter into SIIMS.

From: David Brown <David_Brown@iamgold.com>
Sent: Monday, August 13, 2018 5:23 PM
To: stheben@slrconsulting.com; krista.maydew@woodplc.com
Subject: Fwd: Invitation to MFN Community Consultation on Cote Gold Closure Plan - August 30, 2018

Sent from my iPhone

Begin forwarded message:

From: Rick Hendriks <rmhendriks@cameradoenergy.com>
Date: August 13, 2018 at 3:59:17 PM EDT
To: Woolfenden Steven <Steven_Woolfenden@iamgold.com>, Brown David <David_Brown@iamgold.com>, Naponse Christian <Christian_Naponse@iamgold.com>
Cc: Boissoneau Chad <c.boissoneau@mattagami.com>, Ray Murray <murrayray@hotmail.com>, Burgess Caroline <cburgess@odonaterra.com>, "Brent Parsons" <Brent.Parsons@environmentalsciences.ca>, Hutchinson Neil <neil.hutchinson@environmentalsciences.ca>, Petersen Ken <pcmanage@ntl.sympatico.ca>, Harvey Tim <tim.harvey@mattagami.com>, "Juanita Luke" <juanitaluke@mattagami.com>, Naveau Cheryl <cheryl@live.com>
Subject: Invitation to MFN Community Consultation on Cote Gold Closure Plan - August 30, 2018

Greetings,

Further to our previous discussions, we have now confirmed times for community consultation meetings in MFN on Thursday, August 30 concerning the Closure Plan for the proposed Côté Gold Project, as follows:

- Meeting with the Land Code Committee and MFN Council from 1 p.m. to 4 p.m.
- Community meeting 5 p.m. to 8 p.m.

On behalf of MFN, please accept this email as an invitation to these meetings in order to consult directly with the First Nation on the Closure Plan. As you are aware, the Closure Plan constitutes a "major permit" for which direct consultation by IAMGold as the mine Operator is a requirement of the Process and Funding Agreement. We are aware that some preliminary concepts on mine closure were discussed at the community meetings held in late May prior to IAMGold providing a copy of the draft Closure Plan

in late June. However, no direct consultation on the contents of the Closure Plan has occurred to date.

We are looking forward to IAMGold attending these community meetings on August 30. In the event that IAMGold is unable to attend, we are available to discuss alternative dates in September for IAMGold to consult directly with MFN on the Closure Plan. We will proceed with the meetings on August 30 in order to complete our internal review and consultation in a timely manner.

In terms of a meeting with Flying Post to discuss the Closure Plan, we are continuing to try to arrange for a community meeting the week of September 10 or September 17, and will send an invitation to IAMGold as soon as dates are available.

Please advise us as soon as practicable regarding IAMGold attendance at these meetings, and we are also available to discuss this further at our bi-weekly call scheduled for this Thursday at 1 p.m.

Regards,

Rick

Rick Hendriks
Director
Camerado Energy Consulting Inc.
p: 905-525-1874
c: 289-439-9513
e: rmhendriks@cameradoenergy.com
www.cameradoenergy.com

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August 16, 2018

MATTAGAMI COMMUNITY OPEN HOUSE

SUMMARY

Mattagami First Nation held their quarterly community open house on August 16, 2018 and invited IAMGOLD to attend. David Brown and Christian Naponse were in attendance for IAMGOLD.

Days' Events

- Arrived at Mattagami First Nation at 10:30 am and were directed to a table to set up a display. Utilized for the open house were the cloth backdrop display and television which ran the Closure Plan simulation throughout the day
- As per the vendor standard, raffle prizes were provided and each individual who attended the booth was given a ballot to enter their name into a draw for a gift card
- Also provided at the booth were information handouts (attached)
 1. Côté Gold Project Closure Plan Comment form
 2. Ontario Mining Act info sheet – Closure plans
 3. Côté Mine Project Infographic
- Approximately 10 community members attended the IAMGOLD booth. Topics discussed included general project information, an explanation of the Closure Plan and potential employment from the project.

Questions received:


- Q1-Is it true that all the camp catering jobs will be contracted to a non-local company?
R1- The temporary 250 person camp is contracted to a First Nation owned company. IAMGOLD believes the company will plan to hire as many local people as possible for the camp.
- Q2-How long will the pit take to fill?
R2-It is expected to fill naturally over approximately 30 years.
- Q3- Have you started to clear areas yet or what work is going on at site now?
R3-There is no work activity for the development of the site at this time. We require an approved Closure Plan with appropriate financial assurance set aside for the government before we can proceed with any development

onsite. The draft Closure Plan is currently being reviewed by your community consultants. We are looking for approval hopefully before the end of the year.





INFORMATION PROVIDED



Côté Gold Project Closure Plan Info Sheet/Comment Form
Mattagami First Nation – August 16, 2018

The primary objective of the Closure Plan is to rehabilitate the Project site area to as near a natural state as practical, promoting vegetation communities that support habitat for local species diversity and aquatic habitat that supports healthy fish populations. Once the open pit is flooded the open pit lake will be reincorporated into the existing water systems to return the sub-watersheds to their pre-mining conditions, as much as practicable. Access will be maintained or re-established for traditional and non-traditional land users.

1. Do you have any comments or questions about the Project's plans for Mine Closure?

2. Do you have any suggestions or recommendations for future use of the site once it is restored?

3. Would you like to be provided with any other information about the Côté Gold Project?

4. Are there other people or stakeholders that you believe would be interested in the Côté Gold Project?
☐ Yes (who? _____) ☐ No
5. How would you like to receive future information about the Côté Gold Project?
☐ Open Houses ☐ Website ☐ News Media
☐ Direct Mail ☐ Email ☐ In-person discussions with IAMGOLD representatives
☐ Other: _____

Figure 1-Closure plan comment form

Ontario Mining Act Fact Sheet

In Ontario, a mining company cannot commence mining operations until a certified Closure Plan and associated Financial Assurance are in place.

In planning for closure, there are four key objectives that must be considered:

1. Protect public health and safety;
2. Alleviate or eliminate environmental damage;
3. Achieve a productive use of the land, or a return to its original condition or an acceptable alternative;
4. To the extent achievable, provide for sustainability of social and economic benefits resulting from mine development and operations

Where does Closure fit within the life of a mine?

A Closure Plan is required before a proponent starts advanced exploration. Even if the proponent doesn't plan to start mine production for a number of years, if any activities that the company is undertaking trigger a Closure Plan requirement, it must submit a Closure Plan, as required under the Mining Act. The Ontario Mining Act requires progressive rehabilitation throughout the life of the mine. The "active" stage of closure and rehabilitation requires 2 – 10 years, while monitoring to ensure the physical and chemical stability of the environment can last for decades, if not centuries.

When is a Closure Plan prepared?

A mining company must prepare a Closure Plan before starting (or re-starting) advanced exploration or starting (or re-starting) mine production.

What is the objective of a mine closure plan?

A Closure Plan describes measures, including protective measures, that the mining company takes during the entire life of the mine to rehabilitate the mine site. These rehabilitation measures aim to restore the site to its former use or condition or to make the site suitable for a use that the Director of Mine Rehabilitation determines. The Closure Plan includes a requirement that the company post a financial assurance to cover the costs of rehabilitation to protect the taxpayer in the event of a corporate default.

What happens if a mine is sold?

An approved Closure Plan is transferred to the new owner of the mine. The new owner, however, must provide adequate Financial Assurance in an allowable form before the property is transferred.

Figure 2-mining fact sheet

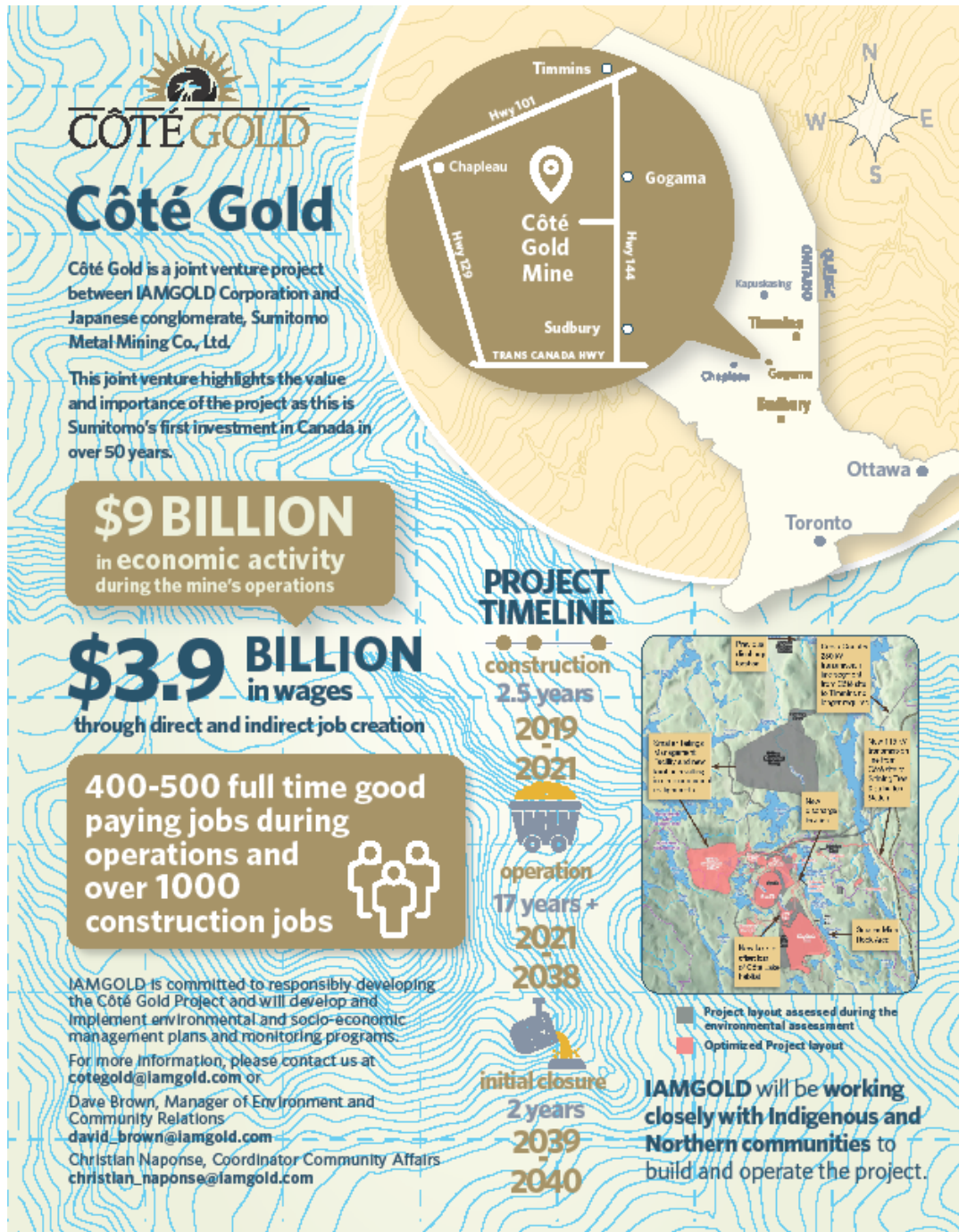


Figure 3-project infographic



Permitting Consultation Updates Meeting

Date / time August 2, 2018 | 1pm | *Location* Various – teleconference

Invited

Attendees

IAMGOLD

- Steve Woolfenden
- David Brown
- Christian Naponse
- Stephan Theban (SLR)
- Zahir Jina (SLR)
- Krista Maydew (Wood)

Christian Naponse - IAMGOLD
Dave Brown - IAMGOLD
Krista Maydew – Wood
Stephan Theben – SLR
Tim Harvey – Mattagami First Nation
Rick Hendriks – Camerado Energy
Brent Parsons – Hutchinson Environmental
Zahir Jina - SLR
Steve Woolfenden- IAMGOLD

Mattagami FN/Flying Post FN

- Caroline Burgess
- Neil Hutchison
- Brent Parsons
- Rick Hendriks
- Chief Boissoneau
- Chief Ray
- Ken Petersen
- Tim Harvey

Agenda (provided by Odonoterra)

1. Closure Plan
2. TL Screening Report – clarification on review timeframes
3. Approval Conditions – need timing schedule
4. Schedule format – suggest one that better facilitates community consultation planning
5. Community Consultation – confirm timing

Meeting Notes

IAMGOLD provided a response via email regarding agenda item #1 on July 31:

“With respect to item #1 on the proposed agenda, IAMGOLD would like provide a point of clarification about the draft Cote mine closure plan you received. In the initial planning and discussions with the communities, it was discussed that IAMGOLD would be producing a mine closure plan that was scoped to the construction phase of the mine and potentially included the first three years of operation. IAMGOLD WAS subsequently advised that the province requires a

full Life of Mine plan, as such, the draft plan you received considers the full build out and operations of the mine revised mine plans. The benefit of preparing a full LOM closure plan is that the communities have the opportunity to comment on our vision for the site once operations cease and the progressive reclamation opportunities.

With respect to the draft document content, IAMGOLD notes that we have not provided Chapters 12 and 13. These chapters include the cost tables and specifics of the financial security. These sections are subject to discussions IAMGOLD will have with MENDM in the coming weeks. Information related to the anticipated closure costs will be available with the release of the FS and closure plan submission to MENDM.”

1. Closure Plan

- Consultants for FPFN/MFN inquired as to latitude on date for comments as they will be reviewing it next week but will be unable to present their review to FPFN until after Labour day and possibly not until a couple of weeks into September. The request for an extension beyond the agreed-upon 40 days is not reflective of the time needed for the consultants to review the documents but their ability to present it to the community.
- IAMGOLD noted that the community had previously agreed to the timelines and 40 business days was anticipated to be sufficient to review the Closure plan and present information to the communities. IAMGOLD informed FNP that a delay in review of the CP means a delay on approvals and construction. IAMGOLD mentioned that if an extension is being requested then a formal request in writing with detailed reasons as to why then IAMGOLD would consider.
- IAMGOLD informed FNP that the draft CP will not include financial appendices and the closure costs will be included in the feasibility report and will be made available by feasibility team.
- FNP indicated to IAMGold that differences of vision between FNP and IAMGold related to the Closure Plan objectives and state of the site at closure often result in different views about costs, and FNP is requesting the cost tables for discussion with IAMGold in advance of submission of the Closure Plan to MENDM to try to resolve any differences of views.

2. Transmission Line Screening Report – clarification on review timeframes

- The current schedule outlines the timeline allowances to be in business days.
- IAMGOLD will know by August 6 if the screening report will be issued or if IAMGOLD will move directly to developing the Environmental Study Report.

3. Approval Conditions

- FNP interested in having a schedule showing when conditions of approval will be fulfilled (e.g., management plans, monitoring programs)

4. Schedule format – suggest one that better facilitates community consultation planning

- SLR will draft changes to the schedule to reflect the permitting conditions and Indigenous consultation at the required stages.

5. Community Consultation – confirm timing



- FNP requests to have a site visit during the last week of August to coincide with their planning of a community information session with MFN regarding the Closure plan the week of August 27th. The tentative date for this community session is August 30th.
- FNP will follow-up with list of people who will attend the site tour.

6. Environmental Effects Review *(addition to agenda by way of discussion during meeting)*

- Finalizations are currently under way, IAMGOLD should receive the report August 7th.
- Report will be provided to FNP by August 27th.
- UTM responses will be provided by IAMGOLD to the FNP prior to August 27th
- The Review schedule and Closure plan have been provided

Permitting Consultation Updates Meeting

Date / time August 17, 2018 | 9:30am | *Location* Various – teleconference

Invited

Attendees

IAMGOLD

- Steve Woolfenden
- David Brown
- Christian Naponse
- Stephan Theban (SLR)
- Zahir Jina (SLR)
- Krista Maydew (Wood)

Dave Brown - IAMGOLD
Christian Naponse - IAMGOLD
Krista Maydew – Wood
Stephan Theben – SLR
Don Carr – Wood
Rick Hendriks – Camerado Energy
Neil Hutchinson – Hutchinson Environmental
Caroline Burgess – Odonoterra

Mattagami FN/Flying Post FN

- Caroline Burgess
- Neil Hutchison
- Brent Parsons
- Rick Hendriks
- Chief Boissoneau
- Chief Ray
- Ken Petersen
- Tim Harvey

Agenda (provided via email by Rick Hendriks on August 13, 2018)

1. Closure Plan – initial observations to be discussed followed by written comments after meeting
2. TL Screening Report – requesting updated timeframe for provision of TL Screening Report
3. FN Consultation Approvals Summary – request for updated version, specifically on FN review and consultation periods, in order to prepare for community consultation meetings
4. Community Consultation – scheduled with MFN for August 30, 2018, tentatively scheduled with PPFN September 17, 2018

Meeting Notes

1. Closure Plan

- Initial comments from brief overview review of Closure Plan by FNP consultants include:
 - No evidence of closure plan objectives of First Nations
 - Concern over the 30 year time period for the pit to fill and acceptability of this timeframe by the First Nations

- Has the revegetation plan changed from the original EER details?
 - Will the TMF actually revegetate – has there been evidence of this with other projects?
 - Only 25% of the waste rock area to be revegetated with the expectation for remainder to revegetate naturally
- FNP request for reference sites of successful revegetation of TMF
- Rick Hendriks to confer with his team to determine if they can provide draft comments for IAMGOLD to prepare to answer questions/concerns on the Closure Plan at the community information session; Follow-up: FNP provided preliminary comments on August 21, 2018.
- Request from FNP for an executive summary of the Closure Plan and poster slides from previous community information session. IAMGOLD respectfully declined to provide an executive summary as the consultants have a duty to review the CP under the terms of the Funding Agreement and it was suggested that the consultants extract the Closure Conditions section of the CP as a smaller document to share with members of the communities if the CP in its entirety is considered too cumbersome for engaging with the communities
- Wood is currently compiling a summary of Closure Plan comments received to date and specific consultation activities that have taken place to date and included information about closure
- Request that information is provided in a suitable format. There was no confirmation that the community received the draft Closure Plan for review sent on July 23, 2018. IAMGOLD expressed concern that the draft Closure Plan had not been shared with the communities by FNP
- Follow-up: following the meeting IAMGOLD followed up with Tim Harvey and confirmed the draft Closure Plan was received. Tim indicated that he will print copies to be made available for the community at the MFN band office once he returns from a work shop.

2. Transmission Line Screening Report

- Received comment from MOECC that TL screening is not applicable for this Project
- Ministry of the Environment, Conservation and Parks confirmed that the transmission line is subject to a Class EA for Minor Transmission Facilities; IAMGOLD is moving to a full ESR with no objection from FNP
- Wood sending ESR to IMG for review on Aug 24, with aim to send to FNP by Sep 10
- Permitting schedule will be updated accordingly.

3. FN Consultation Approvals Summary

- SLR to provide updated schedule on Monday, August 20. Follow-up: IAMGOLD provided the updated schedule on August 21

4. Community Consultation

- FNP will be hosting a community information session on August 30th and requested IAMGOLD to participate and indicated that FNP thinks the community is looking for IAMGOLD to make a presentation
- The session will include an afternoon workshop with the Lands Committee and Chief and Council with targeted feedback and an open community information session in the evening to summarize the Closure Plan for the community

- FNP noted that the presentation materials from the May meetings had not yet been provided. Follow-up: FNP requested materials and IAMGold provided on August 21, 2018
- A site tour for the FNP and interested community members will occur on the morning of August 30. FNP to confirm number of participants
- FNP confirmed that session with Flying Post First Nation is not yet confirmed and request IAMGOLD's availability to participate. IAMGOLD (Dave Brown) confirmed he could be available whenever required for Flying Post meeting

Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: August 22, 2018 9:05 AM
To: Christian Naponse
Subject: FW: Draft Cote Gold Closure Plan for Review - FN Preliminary Comments - for inclusion in SIIMS

-----Original Message-----

From: Steven Woolfenden <Steven_Woolfenden@iamgold.com>
Sent: Tuesday, August 21, 2018 3:51 PM
To: David Brown <David_Brown@iamgold.com>; Rick Hendriks <rmhendriks@cameradoenergy.com>
Cc: Burgess Caroline <cburgess@odonaterra.com>; Boissoneau Chad <c.boissoneau@mattagami.com>; Ray Murray <murrayray@hotmail.com>; Harvey Tim <tim.harvey@mattagami.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent <Brent.Parsons@environmentalsciences.ca>; Christian Naponse <christian_NAPONSE@iamgold.com>; Carr, Don <don.carr@woodplc.com>; Stephan Theben <sstheben@slrconsulting.com>; Fiona Christiansen <fchristiansen@slrconsulting.com>; Maydew, Krista <krista.maydew@woodplc.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>; Stephen Crozier <Stephen_Crozier@iamgold.com>
Subject: RE: Draft Cote Gold Closure Plan for Review - FN Preliminary Comments

Thanks Rick,

We will review these in advance of our meetings next week.

As previously noted, it remains our opinion that the closure costs and details of the finance assurance to be held by MENDM is not pertinent to the consultation on how we propose to close the mine and reclaim the land. I will also note that there was extensive engagement on the closure concepts throughout the EA process, which provided the framework for the development of the plan we shared on July 23rd.

Also, we have previously indicated that the closure cost information will be shared with the FNP as part of the FS study report.

As part of our discussion on August 30th, I will provide an overview of IAMGOLD's Mine closure process which will outline how we update plans on a regular basis and how we increase the level of engineering over time.

Regards,

Steve W

-----Original Message-----

From: David Brown
Sent: August 21, 2018 3:35 PM
To: Rick Hendriks <rmhendriks@cameradoenergy.com>
Cc: Burgess Caroline <cburgess@odonaterra.com>; Boissoneau Chad <c.boissoneau@mattagami.com>; Ray Murray <murrayray@hotmail.com>; Harvey Tim <tim.harvey@mattagami.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent <Brent.Parsons@environmentalsciences.ca>; Christian Naponse <christian_NAPONSE@iamgold.com>; Carr, Don <don.carr@woodplc.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <sstheben@slrconsulting.com>; Fiona Christiansen <fchristiansen@slrconsulting.com>; Maydew, Krista <krista.maydew@woodplc.com>; imgsiiims@amecfw.com
Subject: RE: Draft Cote Gold Closure Plan for Review - FN Preliminary Comments

Hi Rick,

We have received and have started to review thanks.

Dave

-----Original Message-----

From: Rick Hendriks [mailto:rmhendriks@cameradoenergy.com]

Sent: August 21, 2018 3:22 PM

To: David Brown <David_Brown@iamgold.com>

Cc: Burgess Caroline <cburgess@odonaterra.com>; Boissoneau Chad <c.boissoneau@mattagami.com>; Ray Murray <murrayray@hotmail.com>; Harvey Tim <tim.harvey@mattagami.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent <Brent.Parsons@environmentalsciences.ca>; Christian Naponse <christian_NAPONSE@iamgold.com>; Carr, Don <don.carr@woodplc.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Fiona Christiansen <fchristiansen@slrconsulting.com>; Maydew, Krista <krista.maydew@woodplc.com>; imgsiims@amecfw.com
Subject: Re: Draft Cote Gold Closure Plan for Review - FN Preliminary Comments

Hi Dave,

Please confirm receipt.

As requested by IAMGold at our meeting of August 17, 2018, we are providing these preliminary comments in advance of our meetings in Mattagami First Nation scheduled for August 30, 2018 to assist IAMGold in its preparations.

As noted in our comments, these preliminary comments may be revised or resolved, or new issues may arise, following discussion with the First Nations, upon receipt of the EER or upon receipt of the closure cost estimate and financial assurance information.

We look forward to our meetings on August 30.

Regards,

Rick

Rick Hendriks
Director
Camerado Energy Consulting Inc.
p: 905-525-1874
c: 289-439-9513
e: rmhendriks@cameradoenergy.com
www.cameradoenergy.com

> On Jul 23, 2018, at 4:37 PM, David Brown <David_Brown@iamgold.com> wrote:

>

> Hi Caroline,

>

> Please find attached Draft Cote Gold Closure Plan for review. As discussed on the biweekly call last week the Closure Plan is considered a "Major" permit and the timeframe for consultation is considered as 40 Business Days after receipt.

>

> Please let me know once received.

>

> Regards,

>

> Dave Brown

> Manager of Environment and Community Relations, COTE GOLD JV

> Mobile: + 1-705-923-3369

> Email: David_Brown@iamgold.com

> <image002.jpg>

>

TRANSMITTAL

Côté Gold Project

PROJECT:	Côté Gold Project	DATE:	August 21, 2018
TOPIC:	Draft Closure Plan	SUBJECT:	First Nation Preliminary Comments
PURPOSE:	For discussion	PAGES:	24 (including this page)
TO:	Steve Woolfenden, Dave Brown, Christian Naponse, Cara Rockwood Don Carr, Krista Maydew, Stephen Theben		
CC:	Caroline Burgess, Tim Harvey, Cheryl Naveau, Ken Petersen Chad Boissoneau, Murray Ray		
FROM:	Brent Parsons, Neil Hutchinson, Rick Hendriks		

Introduction

Mattagami First Nation and Flying Post First Nation (“First Nations”) received from IAMGold on July 23, 2018, the following document for review and comment in relation to its proposed Côté Gold Project (“CGP”):

- SLR Consulting Ltd. July 2018. Draft Closure Plan Côté Gold Project. Prepared for IAMGold.

(the “Draft Closure Plan”)

The First Nations technical reviewers are providing these **preliminary** comments to support discussions between the First Nations and IAMGold concerning the Draft Closure Plan. Further discussion of these preliminary comments will occur with the First Nations, including at our scheduled meetings on August 30, 2018.

Our review of the Draft Closure Plan was undertaken without the benefit of having received in advance the “Environmental Effects Review” (EER) document. As such, there is a lack of clarity concerning the environmental effects of the Côté Gold Project, including the significance criteria for comparison with closure objectives and the closure plan more generally.

During our preliminary review we observed that the Draft Closure Plan does not contain a completed Table 12-1: Closure Cost Estimate for the Côté Gold Project, and is also missing materials concerning the Financial Assurance. **The First Nations require a substantially complete Draft Closure Plan, including the Closure Cost Estimate and Financial Assurance information, in order to undertake our review and consultations within the First Nation communities.** The First Nations previously requested this material from IAMGold, including at our meeting on August 2, 2018. Despite our requests, IAMGold has not provided this information and has informed the First Nations that it is not intending to provide this information for review prior to the submission of the Closure Plan by IAMGold to the MENDM. This matter is addressed below in the specific comments.

These preliminary comments may be revised or resolved, or new issues may arise, following discussion with the First Nations, upon receipt of the EER or upon receipt of the closure cost estimate and financial assurance information.

The First Nations expect that any issues raised by these comments will be reviewed and considered by IAMGold, and that IAMGold will engage directly with the First Nations in discussions about how to incorporate and adopt these comments into the Draft Closure Plan, and into future IAMGold activities.

The Draft Closure Plan represents one step in the process by which the First Nations may be adequately consulted and accommodated, and the provision of these comments does not, in itself, indicate that there has been adequate consultation and accommodation of the First Nations by IAMGold. The First Nations reserve all rights to revisit the issues raised in the Draft Closure Plan, and to make further comments on the Draft Closure Plan, or the Côté Gold Project at any time.

For greater certainty and recognizing that IAMGold is solely responsible for instructing its consultants, any use, re-use or reliance by IAMGold on these comments, including but not limited to any advice or recommendations, for the purposes of project design, engineering, planning, management, construction, operation, environmental protection, rehabilitation or for any other purpose whatsoever is at the sole discretion and risk of IAMGold. The First Nations, their consultants and advisors have assumed and accept no responsibility or liability for actions taken or not taken by IAMGold with respect to these comments.

Technical review of the Reports was undertaken by Neil Hutchinson and Brent Parsons of Hutchinson Environmental Sciences Ltd. (HESL), and Rick Hendriks of Camerado Energy Consulting Inc. (CECI).

Specific Comments

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#1.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL / CECI
Subject:	Consultation on Draft Closure Plan
References:	Closure Plan
Quotations:	NA
Issue / Concern or Information Deficiency and Rationale:	<p>There is no evidence that the Draft Closure Plan reflects any consultation with, or input from, the Mattagami and Flying Post First Nations. This is important at the start to establish closure expectations and objectives, and the results of such consultation must be made clear in the Closure Plan.</p> <p>Presenting a draft to the First Nations for comment does not constitute adequate consultation.</p>
Information Request:	<p>Please document:</p> <ul style="list-style-type: none"> a) the consultation activities undertaken to date by IAMGold in relation to mine closure and the Draft Closure Plan; and b) indicate how and where the Draft Closure Plan reflects input from the MFN and the FPFN.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#2.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	CECI / HESL
Subject:	Potential exploration-related environmental liabilities
References:	3.2 Boundaries of the Project Site and Land Tenure Figure 3-3 Site Plan 4.1 Land Use
Quotations:	<p><i>Trelawney had been exploring the Project property since 2009 with the objective of developing an open pit gold mine and process plant.</i></p> <p><i>While mineral exploration activities in the area have been ongoing for over a century, no major mine development has occurred in the regional area, although interest in mineral development is evident due to a number of mineral developers active in the area.</i></p>
Issue / Concern or Information Deficiency and Rationale:	The extensive previous exploration activities at the site raise the potential for unidentified environmental liabilities. While the Draft Closure Plan indicates the location of the prior Young-Shannon and Chester facilities, further information on long-term exploration activities is necessary in order to identify and evaluate the implications of these potential liabilities for mine closure.
Information Request:	<p>Please:</p> <ul style="list-style-type: none"> a) provide a site plan illustrating the location of previous known drilling locations within the project boundary shown in Figure 3-3; b) describe how drill cuttings were typically handled by Trelawney and subsequently by IAMGold (e.g. disposed in individual sumps, in collective sumps, hauled off-site, etc.); and c) indicate whether any soil or water quality sampling of sump contents has occurred since 2009, and provide any results of this sampling.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#3.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	CECI / HESL
Subject:	Climate change
References:	4.3 Climate 9.13 Stabilization of Tailings Areas
Quotations:	<p><i>Mean annual precipitation for the region is approximately 800 mm to 900 mm, of which approximately 30 to 40% falls as snow (EC, 2013). Mean annual evaporation is in the range of 400 mm to 600 mm (MNR 1984).</i></p> <p><i>Approximately 2 years prior to implementing final closure of the tailings management area IAMGOLD will undertake a review of climate change scenarios to confirm or modify anticipated future hydrological conditions and inform the closure approach.</i></p>
Issue / Concern or Information Deficiency and Rationale:	<p>Some of the climate-related information used for design of the project features may now be out of date. We are also concerned that waiting until two years prior to final closure before undertaking a review of climate change scenarios will be too late to implement meaningful changes to address these scenarios. Recent climate change projections for Ontario are available through the MNRF:</p> <ul style="list-style-type: none"> ▪ McDermid, J., S. Fera and A. Hogg. 2015. Climate change projections for Ontario: An updated synthesis for policymakers and planners. Ontario Ministry of Natural Resources and Forestry, Science and Research Branch, Peterborough, Ontario. Climate Change Research Report CCRR-44.
Information Request:	<p>For the project region, please:</p> <ol style="list-style-type: none"> a) obtain recent climate related information (e.g. precipitation, evaporation, extreme events); b) conduct a review of current climate change scenarios; c) confirm or modify hydrological conditions; and d) indicate any updates to the closure approach in the Draft Closure Plan.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#4.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Adaptive management
References:	4.4.3 Changes to Surface Water Flow and Quality
Quotations:	<i>Monitoring programs pertinent to water quality will be implemented during the Construction, Operations, and Closure phases of the Project to confirm the results of the effects predictions, and to provide a basis for future decision making regarding the environmental management of the Project.</i>
Issue / Concern or Information Deficiency and Rationale:	Monitoring as described in the Draft Closure Plan is not tied to adaptive management.
Information Request:	Will closure phase monitoring be coupled with a formal adaptive management plan including targets, triggers and a response framework?

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#5.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Water balance
References:	4.4.3 Changes to Surface Water Flow and Quality Table 9-1: Water Balance – Base Case Pit Flooding and Contingency Scenario
Quotations:	<i>Average concentrations were calculated with the water quality model for average, 1:25-year dry and 1:25-year wet climate conditions.</i>
Issue / Concern or Information Deficiency and Rationale:	Given the 30+ year flood time for the open pit, a more conservative modelling approach is warranted, such as 1:50 year wet and dry conditions.
Information Request:	Please apply a more conservative modelling approach in the water balance model.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#6.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Water quality predictions
References:	4.4.3: Changes to Surface Water Flow and Quantity 5.11.3 Closure Phase
Quotations:	<p><i>In general, monthly average concentrations during the Closure phase are predicted to be below the Canadian Water Quality Guidelines. According to the water quality modelling results, no effluent treatment will be required other than sediment control.</i></p> <p>Similarly,</p> <p><i>Water quality is expected to meet background conditions or PWQO guidelines during the passive Closure phase.</i></p>
Issue / Concern or Information Deficiency and Rationale:	<p>As the Closure Plan is developed we will also need to see how background is defined, how compliance with background or PWQO will be assessed and how IAMGOLD will determine which target to use. We will also need to see proposed potential mitigation measures should a divergence from those targets become likely in the long term (i.e. a divergence from modelled water quality predictions).</p> <p>We will also need to review the water quality and load balance modelling for operations and closure conditions to provide detailed comment and assume that these will be provided in the EER.</p> <p>Future iterations of the Closure Plan should include proposed potential mitigation measures should a divergence from passive closure water quality targets become likely in the long term (i.e. a divergence from modelled water quality predictions).</p>
Information Request:	<p>Please:</p> <ul style="list-style-type: none"> a) clarify whether monthly average concentrations will be stated for individual water bodies or for the “regional baseline” b) clarify whether closure objectives will consider return to baseline water quality or only meeting water quality

	<p>objectives as a target; and</p> <p>c) provide the water quality and load balance model for operations and closure conditions.</p>
--	--

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#7.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Groundwater impact distance threshold
References:	4.5.5 Groundwater Users
Quotations:	<i>A search of the Ministry of the Environment and Climate Change (MOECC) Water Well Record database was conducted to determine if there are any registered water wells in the vicinity of the Project site. The results of the search indicate that there are six water wells located within a radius of approximately 15 km of the Project site. The 15 km distance is considered to be well beyond the distance within which potential Project related groundwater effects would be expected to occur.</i>
Issue / Concern or Information Deficiency and Rationale:	This statement leaves out key information that is required to assess any impacts.
Information Request:	How and why was the threshold of 15 km chosen? What distance is the closest well to the project? What are the distances of individual wells within the 15 km?

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#8.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	CECI
Subject:	Bald eagle's nest
References:	4.6.2.2 Raptors UTM Terrestrial Biology
Quotations:	<i>In 2017 one active Bald Eagle nest was observed during aerial surveys with two adults present. The nest was located between Three Duck Lake (Upper) and Côté Lake just outside (east) of the study area.</i>
Issue / Concern or Information Deficiency and Rationale:	<p>The Terrestrial Biology UTM for the Environmental Effects Review indicates that (p.14):</p> <p><i>This nest is in close proximity to the proposed mine site footprint, and consultation with the Ministry of Natural Resources and Forestry (MNRF) is needed to mitigate and manage effects to this nest site.</i></p> <p>The Draft Closure Plan does not discuss any plans to relocate this active nest or any mitigation measures planned to promote its continued use.</p>
Information Request:	<p>Please:</p> <ul style="list-style-type: none"> a) indicate whether discussions have occurred to date with MNRF concerning mitigation measures; b) describe any planned mitigation measures to protect the eagle's nest during project construction and operations; and c) indicate any planned measures at closure to promote the use of the site by bald eagles.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#9.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Species at risk
References:	4.6.2.6 Species at Risk
Quotations:	<i>According to an updated secondary source review, nine upland breeding bird species with the potential to occur in the vicinity of the Project site are currently listed under Provincial or Federal legislation... Chimney Swift and Eastern Whip-poor-will are both listed as Threatened provincially under the Endangered Species Act (ESA, 2007) and federally under Schedule 1 of the Species at Risk Act (SARA, 2012). Canada Warbler, Common Nighthawk and Wood Thrush are listed as Special Concern provincially under the ESA and as Threatened under Schedule 1 of SARA. Rusty blackbirds are listed as Special Concern under Schedule 1 of SARA but are not listed under the ESA. Bald Eagles are listed as Special Concern under the ESA but are not listed under SARA.</i>
Issue / Concern or Information Deficiency and Rationale:	<p>Numerous Species at Risk have been identified on the project site. The Closure objectives for vegetation are focused on long-term physical stability of the site (e.g. erosion control) and improvement of site aesthetics (p. 108). p. 112 indicates areas of revegetation but these are not related to natural heritage features.</p> <p>We would like to see additional consideration of how the revegetation plans affect SAR habitat or that of other wildlife. For example, the fisheries component speaks to the need for considering individual species and habitat for specific life stages.</p>
Information Request:	Please explain how the proposed revegetation plans were designed to address species habitat restoration of specific SAR species and other wildlife species.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#10.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	CECI – RMH
Subject:	Lake elevations
References:	Table 5-7: Lake Elevations
Quotations:	
Issue / Concern or Information Deficiency and Rationale:	The closure elevations of the various water bodies are presented as a single number. It would also be useful to have an updated map of the expected inundation areas.
Information Request:	<p>Please:</p> <ul style="list-style-type: none"> a) provide (or estimate) the expected ranges in the elevations at closure of the water bodies listed in Table 5-7; and b) provide an updated map of the expected maximum inundation areas associated with project development.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#11.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Pit filling timeline
References:	5.11 Proposed Schedule Table 9-1: Water Balance – Base Case Pit Flooding and Contingency Scenario
Quotations:	<i>Closure: Active (Stage I) - infrastructure removal (excluding pumping) 2 years, pit filling approximately 30 years. Passive (Stage II) breach of water retention dams to establish pre-mining conditions, ongoing monitoring.</i>
Issue / Concern or Information Deficiency and Rationale:	It will take at least 30 years for the pit to refill and we are concerned with the need for contingency options in the event of changes in runoff over the refilling period. Contingencies and additional potential alternative filling scenarios to those presented in the Draft Closure Plan need to be discussed with the First Nations.
Information Request:	Recognizing that the project is in a headwaters area and that there is not a lot of available runoff, please: <ul style="list-style-type: none"> a) clarify whether it would be feasible to increase the rate of pit refilling using water from Mesomikenda Lake; b) determine the maximum water taking potential (percentage and flow) available from Mesomikenda Lake for the purposes of pit refilling; and c) indicate the effect of drawing water from Mesomikenda Lake on the time to fill the open pit.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#12.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	CECI / HESL
Subject:	Revegetation of the TMF and MRA
References:	6.1.2 Tailings Management Facility 9.13 Stabilization of Tailings Areas 9.14 Stabilization of Stockpiles 10.3 Biological Monitoring
Quotations:	<p><i>Tailings beach re-vegetation will comprise placement and tilling of approximately 0.2 m of growth medium and seeding with native species. Test plots will be carried out prior to closure to determine optimum seed mixture and fertilizers required to promote sustainable plant growth. Pending results of the test plots alternative measures may be taken into consideration to establish successful sustainable vegetation. Perimeter ditches will be left in place and protected from erosion, as needed. It is expected that the majority of the tailings surface will be revegetated ultimately. Of this, approximately 25% is expected to be completed during the operating period.</i></p> <p><i>Approximately 25% of the total MRA surface area (i.e. the flat areas) of the MRA will be covered with 0.2 m of growth medium and re-vegetated to expedite the colonization of indigenous plants and trees. The intent of the 25% re-vegetation criterion is that planting “islands” will encourage infilling between islands, or natural re-vegetation, to return the area to a more natural state over time.</i></p> <p><i>Revegetated areas will be inspected near the start and end of each growing season during the active rehabilitation phases (2 years) and annually for a period up to ten years, or until a self-sustaining vegetative cover is established. Should revegetation be demonstrated to be successful in a shorter period of time, IAMGOLD may contact MNM for a relaxation of this monitoring period.</i></p>
Issue / Concern or Information Deficiency and	Insufficient information is provided to demonstrate whether this is a feasible closure strategy for the tailings beach.

Rationale:	<p>Any success at natural revegetation within the MRA will depend on the substrate available for colonization.</p> <p>The project appears to be designed such that there is insufficient overburden to properly rehabilitate the site.</p>
Information Request:	<p>Please:</p> <ul style="list-style-type: none"> a) provide an updated overburden budget indicating the quantities available for rehabilitation of project facilities; b) provide examples of successful establishment of sustainable vegetation on gold mining TMFs to establish whether “the majority of the surface will be revegetated ultimately” and how long this might take; c) provide examples of successful establishment of sustainable vegetation on gold mining MRAs to establish how realistic it is that “planting islands will encourage infilling between islands, or natural revegetation” and how long this might take; d) describe the surface characteristics of the remaining 75% of the MRA, including whether the waste rock be capped with a granular material more likely to allow vegetation growth than larger substrate; e) describe any contingencies available to add overburden to areas within which active revegetation is not planned; and f) indicate how the selected vegetation that may be suitable for recolonizing the TMF and MRA specifically supports the habitat requirements of resident species.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#13.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Limiting wildlife access to mine infrastructure during non-active mining periods
References:	7.1: Restriction of Access and Site Security 7.6 Stabilization of Tailings, Water and Impoundment Structures
Quotations:	<p><i>The security system established for the Construction and Operations phases will be maintained to prevent inadvertent access to the mine openings. The entrance ramp to the open pit would be fenced using boulders or other means, to prevent inadvertent access. A boulder fence and signage will be placed around the perimeter of the open pit.</i></p> <p>And</p> <p><i>The berms, swales, decants and culverts associated with the mine water pond, seepage collection ponds, TMF pond, reclaim pond and polishing pond will be inspected on a daily basis, cleared of debris and maintained as necessary. Areas with evidence of erosion, sedimentation or slope failure will be repaired by grading, soil placement and reseeded, as necessary.</i></p> <p><i>The TMF dams will be visually inspected by a qualified professional engineer once a year in accordance with all relevant codes and regulations. Other water impoundment structures will be monitored in accordance with provincial permit requirements.</i></p> <p><i>The TMF pond, polishing pond and the reclaim pond will have emergency overflow spillways for discharge volumes exceeding design capacity. The TMF pond and reclaim pond would discharge to Bagsverd Lake and the polishing pond would discharge to Three Duck Lake (Upper).</i></p>
Issue / Concern or Information Deficiency and Rationale:	No specific plans to limit wildlife and waterfowl access to the TMF or other mine infrastructures appear in the plan during non-active mining periods.
Information Request:	Please:

	<ul style="list-style-type: none"> a) include some form of progressive capping of the TMF during a temporary closure period to minimize exposure to contaminants; and b) specifically outline measures to limit wildlife and waterfowl access to mine infrastructure during non-active mining periods.
--	--

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#14.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Meromixis in flooded pit
References:	9.4.1 Open Pit
Quotations:	<i>Issues with regards to the chemistry of the flooded open pit water are not anticipated. However a contingency for treatment will be provided if pit lake water quality is not as predicted. The watercourse re-alignment channels will be left in place for as long as required, which will ensure flows could bypass the open pit and continue to Three Duck Lake (Upper). This contingency would also be applied in the event that vertical transport of contaminants from the monimolimnion in the pit lake causes shallow pit water chemistry to not meet water quality guidelines and regulatory requirements for direct discharge to environment.</i>
Issue / Concern or Information Deficiency and Rationale:	<p>This text alludes to meromixis in the flooded pit.</p> <p>We expect that IAMGOLD will provide for review of an updated hydrodynamic model based on the current mine plan, including the necessary details on volumes, sources and quality of water used for the pit refilling. This is particularly important given the apparent potential for meromixis in the pit; variances in incoming water chemistry can affect the formation and stability of a monimolimnion.</p>
Information Request:	Is meromixis a closure objective? How will the development and maintenance of meromixis be established and maintained? Has this status been predicted in post closure modelling of the pit lake filling?

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#15.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Water quality in the flooded pit and potential treatment options
References:	9.13 Stabilization of Tailings Areas 9.14 Stabilization of Stockpiles 9.14.1 Mine Rock Area:
Quotations:	<p><i>If the water quality is deemed suitable for discharge to the environment, pumping from the reclaim pond to the pit would cease. The Reclaim Pond would be drained.... If the water quality from the reclaim pond is not deemed suitable for direct discharge to the environment, pumping or gravity drainage of the reclaim pond water into the pit would continue; and closing of the transmission line would only be carried out at the end of this stage.</i></p> <p>And</p> <p><i>Should water quality not be as predicted, a contingency for treatment will be provided if required.</i></p> <p>And</p> <p><i>If the water quality of the MRA seepage collection ponds is not deemed suitable for direct discharge to the environment, pumping of this water into the pit would continue.</i></p>
Issue / Concern or Information Deficiency and Rationale:	<p>These statements imply that pit water quality would include substandard water, potentially from the tailings facility.</p> <p>IAMGOLD should provide some options for potential treatment of pit water prior to discharge to the environment or the pit.</p>
Information Request:	What treatment is available for the flooded pit and what discharge criteria are intended for use when reconnecting it to the environment?

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#16.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Emergency responses during permanent closure
References:	10.1.3 Permanent Closure
Quotations:	<i>Following any extreme events, such as significant flood events or a major earthquake, a thorough inspection will be carried out immediately. This inspection will include the items normally monitored, as well as a detailed inspection of all structures, embankments, roads, etc., that may have been impacted. Any detected damage to these structures will be assessed and necessary remedial measures will be undertaken immediately to restore the structures to their original design conditions.</i>
Issue / Concern or Information Deficiency and Rationale:	We would expect that, once the site is permanently closed, IAMGOLD would not have a site presence and would have no financial obligations.
Information Request:	Please clarify: <ul style="list-style-type: none"> a) how this emergency inspection would be funded if the site is permanently closed; and b) whether IAMGOLD retains security in perpetuity.

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#17.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	Closure Plan objectives
References:	Section 11.1 Land Use
Quotations:	<i>The primary objective of the Closure Plan is to rehabilitate the Project site area to as near a natural state as practical, promoting vegetation communities that support habitat for local species diversity and aquatic habitat that supports healthy fish populations. Once the open pit is flooded the open pit lake will be reincorporated into the existing water systems to return the subwatersheds to their pre-mining conditions, as much as practicable. Access will be maintained or re-established for traditional and non-traditional land users.</i>
Issue / Concern or Information Deficiency and Rationale:	<p>This appears to be a reasonable objective but the statement “as near a natural state as practical” provides considerable latitude for interpretation, and the criteria for success in this objective will need to be developed as the plan proceeds.</p> <p>It is not clear whether this objective aligns with the objectives of the First Nations for mine closure, and makes no mention of First Nation uses and definitions of significance. Additional consultation is required to develop the closure objectives.</p>
Information Request:	<p>Please comment on the potential to implement the following closure plan objective:</p> <p><i>to restore the affected sites and the natural resources of the affected area to conditions suitable for sustainable use for traditional purposes by indigenous peoples.</i></p>

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#18.
Project:	IAMGold Côté Gold Project
Information Request To:	IAMGold
Reviewer:	HESL
Subject:	>10% change to surface water flow
References:	11.3 Local Surface Water and Receiving Waters
Quotations:	<i>Greater than 10% surface water flow changes are predicted at Clam Lake and Little Clam Lake, and are a result of watershed area change and seepage at the rehabilitated TMF and rehabilitation and resulting runoff from the rehabilitated Overburden Stockpile area.</i>
Issue / Concern or Information Deficiency and Rationale:	10% is a DFO threshold for detailed investigations of habitat loss.
Information Request:	Will these long-term changes be significant and can they be mitigated?

Information Request Source:	Mattagami First Nation and Flying Post First Nation
Information Number:	IR#19.
Project:	Côté Gold Project
Information Request To:	IAMGold
Reviewer:	CECI – RMH
Subject:	Closure costs and financial assurance
References:	Section 12.0 and Table 12-1
Quotations:	
Issue / Concern or Information Deficiency and Rationale:	<p>The First Nations require the estimate of closure costs and the amount of financial assurance in order to complete review of the Draft Closure Plan.</p> <p>The First Nations would prefer to reach consensus on the cost table and any outstanding issues on the Closure Plan in advance of IAMGOLD submitting it to MNM.</p>
Information Request:	Please provide a complete copy of Section 12.0, including Table 12-1 for review by the First Nations.

Christian Naponse

From: Maydew, Krista <krista.maydew@woodplc.com>
Sent: September 6, 2018 10:48 AM
To: Christian Naponse
Subject: FW: Draft Cote Gold Closure Plan for Review - please enter correspondence below between Dave and Tim
Attachments: image001.jpg
Follow Up Flag: Follow up
Due By: September 7, 2018 8:30 AM
Flag Status: Flagged

-----Original Message-----

From: David Brown <David_Brown@iamgold.com>
Sent: Thursday, September 06, 2018 10:46 AM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Cc: Maydew, Krista <krista.maydew@woodplc.com>
Subject: FW: Draft Cote Gold Closure Plan for Review

-----Original Message-----

From: Tim Harvey [mailto:tim.harvey@mattagami.com]
Sent: August 21, 2018 3:37 PM
To: David Brown <David_Brown@iamgold.com>
Cc: Chad Boissoneau <c.boissoneau@mattagami.com>
Subject: Re: Draft Cote Gold Closure Plan for Review

Hi Dave,

I can print a few copies. I am away at a workshop this week though, but will do that Monday.

Cheers,

Tim Harvey

Sent from my iPhone

> On Aug 17, 2018, at 11:42 AM, David Brown <David_Brown@iamgold.com> wrote:
>
> Hi Tim,
>
> Would it be possible to print the draft closure plan and have it available at the band office for community members to look at and comment?
>
> Let me know if this is possible if not I will bring a copy or 2 up next week.
>
> Dave
>
> From: David Brown
> Sent: July 23, 2018 4:37 PM
> To: Caroline Burgess <cburgess@odonaterra.com>; Chad Boissoneau <c.boissoneau@mattagami.com>; Murray Ray <murrayray@hotmail.com>; 'tim.harvey@mattagami.com' <tim.harvey@mattagami.com>; Neil Hutchinson

<Neil.Hutchinson@environmentalsciences.ca>; Brent Parsons <Brent.Parsons@environmentalsciences.ca>; Rick Hendriks <rmhendriks@cameradoenergy.com>
> Cc: 'christian_naponse@iamgold.com' <christian_naponse@iamgold.com>; 'Carr, Don' <don.carr@woodplc.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Fiona Christiansen <fchristiansen@slrconsulting.com>; 'Maydew, Krista' <krista.maydew@woodplc.com>; 'imgsiims@amecfw.com' <imgsiims@amecfw.com>
> Subject: Draft Cote Gold Closure Plan for Review
>
> Hi Caroline,
>
> Please find attached Draft Cote Gold Closure Plan for review. As discussed on the biweekly call last week the Closure Plan is considered a "Major" permit and the timeframe for consultation is considered as 40 Business Days after receipt.
>
> Please let me know once received.
>
> Regards,
>
> Dave Brown
> Manager of Environment and Community Relations, COTE GOLD JV
> Mobile: + 1-705-923-3369
> Email: David_Brown@iamgold.com<mailto:David_Brown@iamgold.com>
> [Description: cid:image001.jpg@01CB33F5.2D053070]
>
> <image001.jpg>
> <Draft Cote Gold Project Closure Plan.pdf>

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Christian Naponse

From: Rick Hendriks <rmhendriks@cameradoenergy.com>
Sent: August 21, 2018 8:58 AM
To: David Brown
Cc: Carr, Don; Naveau Cheryl; Burgess Caroline; Maydew, Krista; Harvey Tim; Steven Woolfenden; Stephan Theben; Hutchinson Neil; Parsons Brent; Cara Rockwood; Christian Naponse
Subject: Re: August 17 2018 Meeting Follow-up

Good morning Dave,

Just following up on a few items from our meeting last Friday.

- IAMGold indicated that a revised First Nation Review and Approvals Schedule would be distributed on Monday (yesterday) and we look forward to receiving that update today
- pls send along the project development video from the May consultation sessions as we would like to review it before the August 30 meetings; if necessary, we can set up an upload link
- pls send along a pdf or ppt showing the posters that were used at the May consultation sessions as we would also like to review those materials prior to the August 30 meetings

Regards,

Rick

Rick Hendriks
Director
Camerado Energy Consulting Inc.
p: 905-525-1874
c: 289-439-9513
e: rmhendriks@cameradoenergy.com
www.cameradoenergy.com

Christian Naponse

From: David Brown <David_Brown@iamgold.com>
Sent: August 21, 2018 12:25 PM
To: Rick Hendriks
Cc: Carr, Don; Naveau Cheryl; Burgess Caroline; Maydew, Krista; Harvey Tim; Steven Woolfenden; Stephan Theben; Hutchinson Neil; Parsons Brent; Cara Rockwood; LaBelle Stephanie; Christian Naponse; Projectmail - IMGsiims
Subject: RE: August 17 2018 Meeting Follow-up
Attachments: 1_Cote Gold Project - Open House Overview Presentation_boards for print.pdf; 2_EER_Results_PosterBoards_for print.pdf

Okay I will send in a few separate emails.

Dave

-----Original Message-----

From: Rick Hendriks [mailto:rmhendriks@cameradoenergy.com]
Sent: August 21, 2018 12:19 PM
To: David Brown <David_Brown@iamgold.com>
Cc: Carr, Don <don.carr@woodplc.com>; Naveau Cheryl <cheryl@live.com>; Burgess Caroline <cburgess@odonaterra.com>; Maydew, Krista <krista.maydew@woodplc.com>; Harvey Tim <tim.harvey@mattagami.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent <Brent.Parsons@environmentalsciences.ca>; Cara Rockwood <Cara_Rockwood@iamgold.com>; LaBelle Stephanie <mdadvisor@wabun.on.ca>; Christian Naponse <christian_NAPONSE@iamgold.com>; imgsims@amecfw.com
Subject: Re: August 17 2018 Meeting Follow-up

Yes, please.

Regards,

Rick

Rick Hendriks
Director
Camerado Energy Consulting Inc.
p: 905-525-1874
c: 289-439-9513
e: rmhendriks@cameradoenergy.com
www.cameradoenergy.com

> On Aug 21, 2018, at 12:18 PM, David Brown <David_Brown@iamgold.com> wrote:
>
> Thanks Rick,
>
> That is great.
>
> As for the posters I attached the pdf ones in regards to closure, do you want all the posters for each topic?
>
>
> Dave
> -----Original Message-----

> From: Rick Hendriks [mailto:rmhendriks@cameradoenergy.com]
> Sent: August 21, 2018 12:14 PM
> To: David Brown <David_Brown@iamgold.com>
> Cc: Carr, Don <don.carr@woodplc.com>; Naveau Cheryl <cheryl@live.com>; Burgess Caroline <cburgess@odonaterra.com>; Maydew, Krista <krista.maydew@woodplc.com>; Harvey Tim <tim.harvey@mattagami.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent <Brent.Parsons@environmentalsciences.ca>; Cara Rockwood <Cara_Rockwood@iamgold.com>; LaBelle Stephanie <mdadvisor@wabun.on.ca>; Christian Naponse <christian_NAPONSE@iamgold.com>; imgsiims@amecfw.com
> Subject: Re: August 17 2018 Meeting Follow-up
>
> Thanks, Dave.
>
> As per our meeting last week, we are preparing our preliminary comments which we committed to providing by this coming Friday, though there is a chance we can get them to you by end of day today.
>
> My last message was not as clear as it could have been. What I was wondering was whether the series of posters that were around the room at the last meeting could be sent to us as a pdf or a ppt file. We were not asking IAMGold to make a new presentation unless you wish to do so.
>
> An agenda is still being developed but will be shared as soon as practicable.
>
> Regards,
>
> Rick
>
> Rick Hendriks
> Director
> Camerado Energy Consulting Inc.
> p: 905-525-1874
> c: 289-439-9513
> e: rmhendriks@cameradoenergy.com
> www.cameradoenergy.com
>
>
>
>
>> On Aug 21, 2018, at 12:08 PM, David Brown <David_Brown@iamgold.com> wrote:
>>
>> Hi Rick,
>>
>> Please find attached Closure posters presented at the last open house.
>>
>> We would also like to review content of what the FNP plans to present at the MFN Open House prior to the meeting on the 30th. Can you let me know when that information can be sent to us so we are ready to quickly turn around with any comments if any.
>>
>> Also if details of the planned agenda can be sent that would be great. IAMGOLD plans to show the closure video simulation and speak to what is proposed, and answer any community questions. There is no plan for IAMGOLD to have a slide presentation.
>>
>> Thanks,
>>
>> Dave
>>
>> -----Original Message-----
>> From: David Brown
>> Sent: August 21, 2018 10:57 AM
>> To: Rick Hendriks <rmhendriks@cameradoenergy.com>
>> Cc: Carr, Don <don.carr@woodplc.com>; Naveau Cheryl <cheryl@live.com>; Burgess Caroline <cburgess@odonaterra.com>; Maydew, Krista <krista.maydew@woodplc.com>; Harvey Tim

<tim.harvey@mattagami.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent <Brent.Parsons@environmentalsciences.ca>; Cara Rockwood <Cara_Rockwood@iamgold.com>; Stephanie LaBelle <mdadvisor@wabun.on.ca>; Christian Naponse <christian_naponse@iamgold.com>

>> Subject: RE: August 17 2018 Meeting Follow-up

>>

>> Hi Rick,

>>

>> Please find attached revised schedule with column added for finish date as requested, submission dates were pushed out due to the 4 week mine scenario delay and actual submission date of the Closure Plan to FN reviewers.

>>

>> I will send a follow up email with closure slides.

>>

>> If you can send me a link I will try and upload.

>>

>>

>> Thanks,

>>

>> Dave

>>

>>

>> -----Original Message-----

>> From: Christian Naponse

>> Sent: August 21, 2018 10:07 AM

>> To: Rick Hendriks <rmhendriks@cameradoenergy.com>; David Brown <David_Brown@iamgold.com>

>> Cc: Carr, Don <don.carr@woodplc.com>; Naveau Cheryl <cheryl@live.com>; Burgess Caroline

>> <cburgess@odonaterra.com>; Maydew, Krista <krista.maydew@woodplc.com>; Harvey Tim

>> <tim.harvey@mattagami.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben

>> <stheben@slrconsulting.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent

>> <Brent.Parsons@environmentalsciences.ca>; Cara Rockwood <Cara_Rockwood@iamgold.com>

>> Subject: RE: August 17 2018 Meeting Follow-up

>>

>> Good Morning Rick,

>>

>> My apologies for the delay, I was out of the office unexpectedly yesterday afternoon and Dave was unavailable, I will be forwarding you the review schedule shortly and will get the other items requested together and send to you by end of day today.

>>

>>

>> Christian Naponse

>> Community Affairs Coordinator, Côté Gold

>> Email: Christian_Naponse@iamgold.com

>>

>>

>>

>>

>> -----Original Message-----

>> From: Rick Hendriks [mailto:rmhendriks@cameradoenergy.com]

>> Sent: August 21, 2018 8:58 AM

>> To: David Brown <David_Brown@iamgold.com>

>> Cc: Carr, Don <don.carr@woodplc.com>; Naveau Cheryl <cheryl@live.com>; Burgess Caroline

>> <cburgess@odonaterra.com>; Maydew, Krista <krista.maydew@woodplc.com>; Harvey Tim

>> <tim.harvey@mattagami.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben

>> <stheben@slrconsulting.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent

>> <Brent.Parsons@environmentalsciences.ca>; Cara Rockwood <Cara_Rockwood@iamgold.com>; Christian Naponse

>> <christian_NAPONSE@iamgold.com>

>> Subject: Re: August 17 2018 Meeting Follow-up

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>> Good morning Dave,

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>> Just following up on a few items from our meeting last Friday.

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>> - IAMGold indicated that a revised First Nation Review and Approvals Schedule would be distributed on Monday (yesterday) and we look forward to receiving that update today
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>> Rick
>>
>> Rick Hendriks
>> Director
>> Camerado Energy Consulting Inc.
>> p: 905-525-1874
>> c: 289-439-9513
>> e: rmhendriks@cameradoenergy.com
>> www.cameradoenergy.com
>>
>>
>> <3_Cote_closure boards_for print.pdf><1_Cote Gold Project - Open House Overview Presentation_boards for print_2Site.pdf>
>
>
>

Christian Naponse

From: David Brown <David_Brown@iamgold.com>
Sent: August 21, 2018 12:08 PM
To: Rick Hendriks
Cc: Carr, Don; Naveau Cheryl; Burgess Caroline; Maydew, Krista; Harvey Tim; Steven Woolfenden; Stephan Theben; Hutchinson Neil; Parsons Brent; Cara Rockwood; Stephanie LaBelle; Christian Naponse; Projectmail - IMGsiims
Subject: RE: August 17 2018 Meeting Follow-up
Attachments: 3_Cote_closure boards_for print.pdf; 1_Cote Gold Project - Open House Overview Presentation_boards for print_2Site.pdf

Hi Rick,

Please find attached Closure posters presented at the last open house.

We would also like to review content of what the FNP plans to present at the MFN Open House prior to the meeting on the 30th. Can you let me know when that information can be sent to us so we are ready to quickly turn around with any comments if any.

Also if details of the planned agenda can be sent that would be great. IAMGOLD plans to show the closure video simulation and speak to what is proposed, and answer any community questions. There is no plan for IAMGOLD to have a slide presentation.

Thanks,

Dave

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From: David Brown
Sent: August 21, 2018 10:57 AM
To: Rick Hendriks <rmhendriks@cameradoenergy.com>
Cc: Carr, Don <don.carr@woodplc.com>; Naveau Cheryl <cheryl@live.com>; Burgess Caroline <cburgess@odonaterra.com>; Maydew, Krista <krista.maydew@woodplc.com>; Harvey Tim <tim.harvey@mattagami.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent <Brent.Parsons@environmentalsciences.ca>; Cara Rockwood <Cara_Rockwood@iamgold.com>; Stephanie LaBelle <mdadvisor@wabun.on.ca>; Christian Naponse <christian_naponse@iamgold.com>
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Hi Rick,

Please find attached revised schedule with column added for finish date as requested, submission dates were pushed out due to the 4 week mine scenario delay and actual submission date of the Closure Plan to FN reviewers.

I will send a follow up email with closure slides.

If you can send me a link I will try and upload.

Thanks,

Dave

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From: Christian Naponse

Sent: August 21, 2018 10:07 AM

To: Rick Hendriks <rmhendriks@cameradoenergy.com>; David Brown <David_Brown@iamgold.com>
Cc: Carr, Don <don.carr@woodplc.com>; Naveau Cheryl <cheryl@live.com>; Burgess Caroline <cburgess@odonaterra.com>; Maydew, Krista <krista.maydew@woodplc.com>; Harvey Tim <tim.harvey@mattagami.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent <Brent.Parsons@environmentalsciences.ca>; Cara Rockwood <Cara_Rockwood@iamgold.com>
Subject: RE: August 17 2018 Meeting Follow-up

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Christian Naponse
Community Affairs Coordinator, Côté Gold
Email: Christian_Naponse@iamgold.com

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Sent: August 21, 2018 8:58 AM
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Regards,

Rick

Rick Hendriks
Director
Camerado Energy Consulting Inc.
p: 905-525-1874
c: 289-439-9513
e: rmhendriks@cameradoenergy.com
www.cameradoenergy.com

Christian Naponse

From: Rick Hendriks <rmhendriks@cameradoenergy.com>
Sent: August 21, 2018 12:19 PM
To: David Brown
Cc: Carr, Don; Naveau Cheryl; Burgess Caroline; Maydew, Krista; Harvey Tim; Steven Woolfenden; Stephan Theben; Hutchinson Neil; Parsons Brent; Cara Rockwood; LaBelle Stephanie; Christian Naponse; Projectmail - IMGsiims
Subject: Re: August 17 2018 Meeting Follow-up

Yes, please.

Regards,

Rick

Rick Hendriks
Director
Camerado Energy Consulting Inc.
p: 905-525-1874
c: 289-439-9513
e: rmhendriks@cameradoenergy.com
www.cameradoenergy.com

> On Aug 21, 2018, at 12:18 PM, David Brown <David_Brown@iamgold.com> wrote:

>

> Thanks Rick,

>

> That is great.

>

> As for the posters I attached the pdf ones in regards to closure, do you want all the posters for each topic?

>

>

> Dave

> -----Original Message-----

> From: Rick Hendriks [mailto:rmhendriks@cameradoenergy.com]

> Sent: August 21, 2018 12:14 PM

> To: David Brown <David_Brown@iamgold.com>

> Cc: Carr, Don <don.carr@woodplc.com>; Naveau Cheryl <cheryl@live.com>; Burgess Caroline

<cburgess@odonaterra.com>; Maydew, Krista <krista.maydew@woodplc.com>; Harvey Tim

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<sstheben@slrconsulting.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent

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<mdadvisor@wabun.on.ca>; Christian Naponse <christian_NAPONSE@iamgold.com>; imgsims@amecfw.com

> Subject: Re: August 17 2018 Meeting Follow-up

>

> Thanks, Dave.

>

> As per our meeting last week, we are preparing our preliminary comments which we committed to providing by this coming Friday, though there is a chance we can get them to you by end of day today.

>

> My last message was not as clear as it could have been. What I was wondering was whether the series of posters that were around the room at the last meeting could be sent to us as a pdf or a ppt file. We were not asking IAMGold to make a new presentation unless you wish to do so.

>
> An agenda is still being developed but will be shared as soon as practicable.
>
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> Director
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> p: 905-525-1874
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>> Cc: Carr, Don <don.carr@woodplc.com>; Naveau Cheryl <cheryl@live.com>; Burgess Caroline
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>>
>> <3_Cote_closure boards_for print.pdf><1_Cote Gold Project - Open House Overview Presentation_boards for
print_2Site.pdf>
>
>
>
```


Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: September 5, 2018 11:08 AM
To: Christian Naponse
Subject: FW: Site Visit Participants for August 30th - for entry into SIIMS
Attachments: 180830 MFN_Cote Site Tour Details(02).docx

Categories: SIIMS task

From: David Brown <David_Brown@iamgold.com>
Sent: Tuesday, August 28, 2018 1:17 PM
To: Tim Harvey <tim.harvey@mattagami.com>; Caroline Burgess <cburgess@odonaterra.com>; Amanda Pontorno <amanda.pontorno@mattagami.com>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; Projectmail - IMGsiims <IMGsiims@amecfw.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Amanda Pontorno <amanda.pontorno@mattagami.com>; Janelle Golinowski <janelle.golinowski@mattagami.com>; Christian Naponse <christian_NAPONSE@iamgold.com>; Maydew, Krista <krista.maydew@woodplc.com>
Subject: RE: Site Visit Participants for August 30th

Thanks Tim and Amanda,

I have updated the list of attendees.

IAMGOLD will have 2 full size trucks available onsite to accommodate 6 people. I have confirmed with Chief Chad MFN will bring suitable trucks to travel on the site.

Safe travels and see everyone Thursday at 10:00 at the Exploration Building on Mesomikenda Lake Road.

Dave Brown

Manager of Environment and Community Relations, **COTE GOLD JV**

Mobile: + 1-705-923-3369

Email: David_Brown@iamgold.com



From: Tim Harvey [<mailto:tim.harvey@mattagami.com>]
Sent: August 27, 2018 3:05 PM
To: Caroline Burgess <cburgess@odonaterra.com>; David Brown <David_Brown@iamgold.com>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; imgsiims@amecfw.com; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Amanda Pontorno <amanda.pontorno@mattagami.com>; Janelle Golinowski <janelle.golinowski@mattagami.com>
Subject: RE: Site Visit Participants for August 30th

Good day all,

Just confirming I will be attending the site tour on Aug 30th.

cheers,

Tim Harvey
Lands and Resources Coordinator
Mattagami First Nation
w) 705/894-2072
c) 705/845-8760
f) 705/894-2887

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: August 26, 2018 4:13 PM
To: David Brown <David_Brown@iamgold.com>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; imgsiims@amecfw.com; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Amanda Pontorno <amanda.pontorno@mattagami.com>; Tim Harvey <tim.harvey@mattagami.com>; Janelle Golinowski <janelle.golinowski@mattagami.com>
Subject: Re: Site Visit Participants for August 30th

Hi Dave,

Just confirming the participants for the site tour next Thursday morning - see attached for names and proposed arrival times. I've copied Janelle Golinowski at Mattagami who will be helping organize details. I understand there is no need for additional rental vehicles to transport people to the site.

I've copied Amanda Pontorno, MFN's Land Code Coordinator in case there were late confirmations from the Land Code Committee members.

I've also copied Tim Harvey - I believe he may also be attending, but did not get a firm confirmation on that!

See you next week,

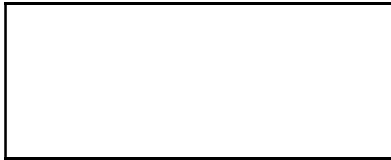
Caroline

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

www.odonaterra.com



This e-mail message and any attachments may be privileged, confidential and subject to copyright. Any unauthorized review, copying, transmittal, use or disclosure is prohibited. If you are not the intended recipient, you have received this message in error. Please immediately notify us by reply or collect telephone call to 613-894-5296 and destroy this message and any attachments.

From: David Brown <David_Brown@iamgold.com>

Sent: Tuesday, August 21, 2018 2:35:44 PM

To: Caroline Burgess

Cc: Rick Hendriks; Neil Hutchinson; imgsiims@amecfw.com; Steven Woolfenden; Stephan Theben

Subject: RE: Site Visit Participants for August 30th

Please see directions to the Cote Site we can meet at the camp located on 3 Mesomikenda Lake Road.

My cell number is below if needed.

Please let me know once you have a final number of people for the tour and if you can propose an arrival time that would be great.

Dave Brown

Manager of Environment and Community Relations, **COTE GOLD JV**

Mobile: + 1-705-923-3369

Email: David_Brown@iamgold.com



From: David Brown

Sent: August 21, 2018 11:12 AM

To: 'Caroline Burgess' <cburgess@odonaterra.com>

Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <neil.hutchinson@environmentalsciences.ca>; 'imgsiims@amecfw.com' <imgsiims@amecfw.com>

Subject: RE: Site Visit Participants for August 30th

Hi Caroline,

Sounds good please let me know by the end of the week on how many people will attend the site visit. I will rent another truck or 2 depending on the number.

Thanks,

Dave

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: August 20, 2018 9:40 AM
To: David Brown <David_Brown@iamgold.com>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <neil.hutchinson@environmentalsciences.ca>
Subject: Site Visit Participants for August 30th

Hi Dave,

Just a quick note to let you know I've reached out to Mattagami to ask that they provide a list of Councillors, interested Elders and Land Code Committee members who may want to participate in the site tour. Tim Harvey may also attend.

I'll get a list to you at the end of this week.

C

Caroline M. Burgess, MA, RPP, MCIP
Managing Director
Tel. +1 613.894.5296
www.odonaterra.com



This e-mail message and any attachments may be privileged, confidential and subject to copyright. Any unauthorized review, copying, transmittal, use or disclosure is prohibited. If you are not the intended recipient, you have received this message in error. Please immediately notify us by reply or collect telephone call to 613-894-5296 and destroy this message and any attachments.

Mattagami First Nation
Site Tour of Cote Gold Project Site

Date: Thursday, August 30, 2018

Start Time: 9:30 a.m. at the MFN Band office, 10 a.m. at the Project site

End Time: 12 p.m. (Noon)

Confirmed participants:

Chief Chad Boissoneau,

Cllr Gary Naveau,

Cllr Larry Naveau,

Cllr Leonard Naveau,

Cllr Wendy Debastos

Elder Lawrence Naveau

Tim Harvey

Land Advisory Committee:

Amanda Pontorno

Eileen Boissoneau

Dorothy Naveau

Tina Minarik

Chelsea Debastos

MFN Enviro Advisors:

Rick Hendriks

Neil Hutchison

Caroline Burgess

IAMGOLD:

Dave Brown

Steve Woolfenden

Christian Naponse

Stephan Theban

Other details:

Lunch to be served at the MFN complex after the tour and prior to 1 p.m. afternoon meetings with C&C and LCC.

Christian Naponse

From: David Brown
Sent: August 29, 2018 12:28 PM
To: Ken Petersen; Ray Murray; Chad Boissoneau
Cc: Christian Naponse; Stephen Crozier
Subject: Chester #1 - 250 Person Temporary Camp
Attachments: MFN FPFN Letter of Support for Chester #1 Temporary Camp.docx

Categories: SIIMS task

Hi Ken, Murray, and Chad,

Please see attached suggestion for a support letter.

We have submitted a Chester #1 Advanced Exploration Notice of Material Change to MENDM in regards to the proposed temporary 250 person camp. We are currently in the process of waiting the 45 days for a response from MENDM Director on instructions to proceed. Permits will be required but it is anticipated that the instructions from MENDM will request consultation with First Nations stakeholders.

Please see attached draft letter for review and feel free to modify as you see fit.

Thanks in advance for your support.

Regards,

Dave Brown

Manager of Environment and Community Relations, COTE GOLD JV

Mobile: + 1-705-923-3369

Email: David_Brown@iamgold.com



August 29, 2018

Mr. Dave Brown

IAMGOLD Corporation

Côté Gold Project,

3 Mesomikenda Lake Rd

PO Box 100, Gogama, ON.

P0M 1W0

RE: Letter of Support- 250 Person Temporary Camp Setup within Chester #1 Mine Site

Dear Mr. Brown,

Please accept this letter of support for a 250 person temporary camp setup within Chester #1 Mine Site footprint in Chester Township in "Good Faith". We have also reviewed our cultural database and have concluded that there will be no impact to any known cultural values. We are also willing to provide support in the development of the camp and maintenance.

We are pleased to work with you on developing a mutually beneficial agreement for your current properties in our territory.

Yours Truly,

Chief Chad Boissoneau

Mattagami First Nation

Chief Murray Ray

Flying Post First Nation

Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: September 5, 2018 11:09 AM
To: Christian Naponse
Subject: FW: Site Visit Participants for August 30th - for entry into SIIMS

Categories: SIIMS task

From: Amanda Pontorno <amanda.pontorno@mattagami.com>
Sent: Monday, August 27, 2018 9:10 AM
To: Caroline Burgess <cburgess@odonaterra.com>; David Brown <David_Brown@iamgold.com>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; Projectmail - IMGsiims <IMGsiims@amecfw.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Tim Harvey <tim.harvey@mattagami.com>; Janelle Golinowski <janelle.golinowski@mattagami.com>
Subject: RE: Site Visit Participants for August 30th

Good Morning,

I have confirmed from the Land Advisory Committee whom will be attending as follows;

Amanda Pontorno
Eileen Boissoneau
Dorothy Naveau
Tina Minarik
Chelsea Debastos

Meegwetch

Amanda Pontorno
Land Code Coordinator



Mattagami First Nation
75 Helen Street
Box 99, Gogama, Ontario
PoM 1W0
Phone (705)894-2072 ext 240
Cell: (705)262-5241
Fax (705)894-2887
www.mattagami.com

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: August-26-18 4:13 PM
To: David Brown <David_Brown@iamgold.com>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; imgsiims@amecfw.com; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Amanda Pontorno <amanda.pontorno@mattagami.com>; Tim Harvey <tim.harvey@mattagami.com>; Janelle Golinowski <janelle.golinowski@mattagami.com>
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From: David Brown <David_Brown@iamgold.com>
Sent: Tuesday, August 21, 2018 2:35:44 PM
To: Caroline Burgess
Cc: Rick Hendriks; Neil Hutchinson; imgsiims@amecfw.com; Steven Woolfenden; Stephan Theben
Subject: RE: Site Visit Participants for August 30th

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My cell number is below if needed.

Please let me know once you have a final number of people for the tour and if you can propose an arrival time that would be great.

Dave Brown
Manager of Environment and Community Relations, **COTE GOLD JV**
Mobile: + 1-705-923-3369
Email: David_Brown@iamgold.com



From: David Brown
Sent: August 21, 2018 11:12 AM
To: 'Caroline Burgess' <cburgess@odonaterra.com>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <neil.hutchinson@environmentalsciences.ca>; 'imgsiims@amecfw.com' <imgsiims@amecfw.com>
Subject: RE: Site Visit Participants for August 30th

Hi Caroline,

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Thanks,

Dave

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]
Sent: August 20, 2018 9:40 AM
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Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <neil.hutchinson@environmentalsciences.ca>
Subject: Site Visit Participants for August 30th

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I'll get a list to you at the end of this week.

C

Caroline M. Burgess, MA, RPP, MCIP

Managing Director

Tel. +1 613.894.5296

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Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: September 5, 2018 11:09 AM
To: Christian Naponse
Subject: FW: Site Visit Participants for August 30th - for entry into SIIMS

From: Caroline Burgess <cburgess@odonaterra.com>
Sent: Monday, August 27, 2018 2:51 PM
To: David Brown <David_Brown@iamgold.com>
Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; Projectmail - IMGsiims <IMGsiims@amecfw.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Amanda.pontorno@mattagami.com; Tim Harvey <tim.harvey@mattagami.com>; Janelle Golinowski <janelle.golinowski@mattagami.com>
Subject: Re: Site Visit Participants for August 30th

Thanks Dave - Yes, I discussed having a lunch with Tianna and Janelle at Mattagami - as there won't be much time between the end of the tour and the start of the Council and LCC meeting.

C

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From: David Brown <David_Brown@iamgold.com>

Sent: Monday, August 27, 2018 2:48:12 PM

To: Caroline Burgess

Cc: Rick Hendriks; Neil Hutchinson; imgsiims@amecfw.com; Steven Woolfenden; Stephan Theben; Amanda.pontorno@mattagami.com; Tim Harvey; Janelle Golinowski

Subject: RE: Site Visit Participants for August 30th

Thanks Caroline,

Sounds good to me. I will have a full size truck and Steve will have a full size truck. I also spoke with Chief Chad we should be covered for around site.

Was there a meal or lunch planned in Mattagami after the tour ?

Thanks,

Dave

From: Caroline Burgess [<mailto:cburgess@odonaterra.com>]

Sent: August 26, 2018 4:13 PM

To: David Brown <David_Brown@iamgold.com>

Cc: Rick Hendriks <rmhendriks@cameradoenergy.com>; Neil Hutchinson <Neil.Hutchinson@environmentalsciences.ca>; imgsiims@amecfw.com; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Amanda.pontorno@mattagami.com; Tim Harvey <tim.harvey@mattagami.com>; Janelle Golinowski <janelle.golinowski@mattagami.com>

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I've copied Amanda Pontorno, MFN's Land Code Coordinator in case there were late confirmations from the Land Code Committee members.

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See you next week,

Caroline

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Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: September 5, 2018 11:09 AM
To: Christian Naponse
Subject: FW: Site Visit Participants for August 30th - for entry into SIIMS

Categories: SIIMS task

-----Original Message-----

From: David Brown <David_Brown@iamgold.com>
Sent: Monday, August 27, 2018 3:02 PM
To: Rick Hendriks <rmhendriks@cameradoenergy.com>; Burgess Caroline <cburgess@odonaterra.com>
Cc: Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Projectmail - IMGsiims <IMGsiims@amecfw.com>; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Amanda.pontorno@mattagami.com; Harvey Tim <tim.harvey@mattagami.com>; Janelle Golinowski <janelle.golinowski@mattagami.com>
Subject: RE: Site Visit Participants for August 30th

Hi Rick,

We are for the most part able to drive to most of the proposed site locations. Seeing that this is a tour everyone will be accompanied by IAMGOLD personnel. For this tour we can accommodate and waive the hard hats, vests, and safety boots. For work related activities all PPE is required.

Please advise participants to wear sturdy foot wear as we may step out of the vehicle at a few different locations.

Regards,

Dave

-----Original Message-----

From: Rick Hendriks [mailto:rmhendriks@cameradoenergy.com]
Sent: August 26, 2018 4:22 PM
To: Burgess Caroline <cburgess@odonaterra.com>; David Brown <David_Brown@iamgold.com>
Cc: Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; imgsiiims@amecfw.com; Steven Woolfenden <Steven_Woolfenden@iamgold.com>; Stephan Theben <stheben@slrconsulting.com>; Amanda.pontorno@mattagami.com; Harvey Tim <tim.harvey@mattagami.com>; Janelle Golinowski <janelle.golinowski@mattagami.com>
Subject: Re: Site Visit Participants for August 30th

Thanks, Caroline.

Dave can you please confirm safety apparel and equipment requirements (e.g. safety boots, hard hat, vests, etc.)?

Regards,

Rick

Rick Hendriks
Director
Camerado Energy Consulting Inc.
p: 905-525-1874
c: 289-439-9513

e: rmhendriks@cameradoenergy.com
www.cameradoenergy.com

> On Aug 26, 2018, at 4:12 PM, Caroline Burgess <cburgess@odonaterra.com> wrote:
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>
> <180830 MFN_Cote Site Tour Details.docx>



August 29, 2018

Mr. Dave Brown

IAMGOLD Corporation

Côté Gold Project,

3 Mesomikenda Lake Rd

PO Box 100, Gogama, ON.

P0M 1W0

RE: Letter of Support- 250 Person Temporary Camp Setup within Chester #1 Mine Site

Dear Mr. Brown,

Please accept this letter of support for a 250 person temporary camp setup within Chester #1 Mine Site footprint in Chester Township. We are also willing to provide support in the development of the camp and maintenance.

Yours Truly,

Chief Chad Boissoneau

Mattagami First Nation

Chief Murray Ray

Flying Post First Nation

Mattagami First Nation – Community Meeting on Closure Plan Review SUMMARY REPORT

August 30, 2018

Mattagami First Nation Community Hall

Site Visit

10am-12:30pm

Members of IAMGOLD met with Chief, councillors and community members as well as the FN consultants at the Cote Gold project site and went on a tour of the project area. IMG explained where project elements would be including the TMF and the open pit.

Participants:

Chief Chad Boissoneau,
Cllr Gary Naveau,
Cllr Larry Naveau,
Cllr Leonard Naveau,
Cllr Wendy Debastos
Elder Lawrence Naveau
Tim Harvey

Land Advisory Committee:

Amanda Pontorno
Eileen Boissoneau
Dorothy Naveau
Tina Minarik
Chelsea Debastos

MFN Enviro Advisors:

Rick Hendriks
Neil Hutchison
Caroline Burgess

IAMGOLD:

Dave Brown
Steve Woolfenden
Christian Naponse
Stephan Theban

Chief & Council and Land Code Committee Meeting

1-4pm

A formal agenda was not provided to IMG prior to the meetings. Upon arrival at the hall IMG read the agendas provided on the tables set for community members which stated that the presentation on the Closure plan would be done by IMG and when asked for clarification on this, were informed that they would be making the presentation. During previous teleconferences with the FNP, IMG was clear that they would be there to participate in answering questions after the Closure plan review was presented by the consultants but would not be making a presentation. However, IMG brought presentation items in the event that they were needed as details of the meeting were unclear and set up numerous display boards and ran a visual presentation as well as providing the August 2018 Let's Talk newsletter.

Presentation highlights

- IAMGOLD explained what a closure plan was and why it is required and assured those in attendance that IAMGOLD is a company with experience with safety and closure of mine sites. IAMGOLD is continuously working on improving standards across the board including external auditing
- Closure activities are done as the project is live and as mine activity progresses, this is considered good practice in mining.
- The closure plan is a living document, over the years of the life of the mine the plan is updated based on changes e.g. New technology and methodology
- Every 5 years there is a requirement to review the Closure Plan. It is IAMGOLD's practice to include the community in this process
- IAMGOLD is looking to hear from the community and their interest in the outcomes of closure, these are important to IMG to know as interests and ideas can change over the years
- The rock found in the Project area is aggregate grade material and of a large volume, this could be a potential business opportunity for the community. Testing has indicated that the rock is Non Acid Generating with low metal leaching potential.
- Objectives for land use post mine are included in Closure Plan updates and can be on going during the life of the mine

Participant Questions and Answers – Afternoon Session

Q. Does the first nation have a say? When will you come back to update?

A. Yes, input is appreciated. Community input on what they want to see at the end of the mine life is very important to IAMGOLD

Q. How do you recover traditional medicines?

A. Using seeds from species targeted to replant the area, preferable by harvesting seeds from plants on site. The tailings are tested to determine if the target vegetation will take. Even after closure the vegetation put there is monitored and if it found to not be thriving adjustments are made to ensure vegetation takes – dependent on the objective of closure whether it is to make the area green or to hold onto plants that are currently there naturally

It's important to have a study done to determine what plant species are there, to be documented as part of the priority species to ensure they are included in the revegetation plan. Some traditional plants are only harvested once a year so if it doesn't take maybe it never will

Q. Where is the best place to document updates?

A. Updates to closure plans are formally filed with the Ministry

A. Consultation summaries are given to MNM which include comments from the community on the closure plan and this is filed as well

Q. What examples can you give to show that a closure plan of this detail having succeeded?

A. Although this is not something that IAMGOLD has done, we believe your independent consultants could provide this to you

Q. If we are going to sporadically vegetate, what outcome can we expect to see and if we are already aware that there is not enough overburden to put back how can you ensure vegetation will take?

A. keeping in mind that this area does already contain much rock outcropping naturally, IAMGOLD is committed to returning the area to its previous state as closely as possible

Q. What is overburden?

A. Overburden are the layers of soil about a foot deep. Some can be gravel/rock and other areas are soil good for plants

Q. What we need to understand is this is what is here now and this is what will be here due to the mine. To be able to understand a visual of the changes

A. This information is all available in the Closure Plan which your consultants have and it is within their scope of work to provide this information to you in a way that is suitable and understandable

Q. How do you ensure future use of the site and get feedback from the community on this?

A. Future generations will have their input and knowledge included with updates to the Closure Plan which will be done consistently throughout the life of the mine

Q. How long does closure take and how do we know you won't just walk away like so many other mining companies have in the past

A. The first 2 years of closure is the removal of infrastructure. Further closure involved the company monitoring the reclamation efforts, which are contracted out to a company who specializes in this activity, until the site is returned to as near original as possible. Monitoring then continues for as long as necessary, in perpetuity if need be.

Q. Can we go and get the medicines now and have an area to put them in?

A. If this is something the community would like to do then we can help with that

Q. Can it be stated that if the plants get moved and don't take that the company doesn't say it's the community's fault if they are caring for them?

A. This issue is addressed at the IBA table but yes, this can be noted

Q. Will the plants be contaminated?

A. It will be okay to collect plants in and around the operation, monitoring will be done to ensure the health of the plants

Q. What if we have questions as things move forward?

A. This is what your consultants are here for, they are your first point of contact for issues, comments, concerns regarding the Project. IAMGOLD is also committed to ongoing consultation and engagement and have always stated that we are open to communications and community members can contact us

Q. If there was an opportunity to make a profit off of research (referring to plant revegetation), will the communities get a part of it?

A. This is not something that is done by IAMGOLD as we don't specialize in reclamation work but this would be a good business idea for the community to look at

Q. We need to do an inventory on species that are already there so we can determine what to regrow

A. This information is contained in the Vegetation Baseline document which is included in the EER and EA (original) and can be provided to you by your consultants

Participant Questions and Answers – Evening Session

Q. How far is Cote from Jerome?

A. 35 kms

Q. Where is the project location?

A. 9 km in off Sultan Road, turn off from Highway 144 onto Sultan to access is 5km

Q. Why only 25% of the site will be covered and revegetated?

A. Only the Mine Rock Area is planned to have 25% revegetated and overtime it is anticipated to fill in naturally. The remaining areas where infrastructure is removed is planned to be reclaimed and revegetated to the best achievable outcome.

Q. How much damage will there be to the waterways?

* Community members were walked through the visual presentation step by step to have the dewatering and realignment process explained

Q. Will construction and stripping not affect archaeological work being done?

A. No because there has been extensive work completed since 2010 on the site and areas have been cleared. As construction and stripping is done, if anything is found work stops so the archaeologists can come in to recover any artifacts

Q. But how will the equipment operators know to stop if they uncover something

A. There will be a training program included in the orientation to be able to help identify potential objects or areas of concern. An archaeologist will be available to the project as needed

Q. What is done with these things that are found? They are the property of our community, we don't want things to go missing, they are pieces of our history

A. To date every artifact that has been found has been properly catalogued and is currently in storage.

Q. I would feel better if there is a band member on site to have another pair of eyes to make sure nothing is overlooked or destroyed

A. There will be monitoring of the site during all phases of the mine, these details are in IBA negotiations and include a community member being present as well

Q. I think we would need to see the area before we can just openly say yes, go ahead and make your mine and change the area

A. There was a site visit today with Chief and Council and the Land Code committee. Future site visits can be arranged at any time with MFN staff or Chief and Council

Q. How will navigating in the area be managed during the project?

A. Navigation would not be interfered with. People could continue to use waterways with the exception of overnight camping within the project boundary.

Q. How is Mattagami involved in permitting?

A. Under the current agreement, the permits come to the community's technical team and there is a review period for the First Nation during which comments can be submitted. This has been discussed between IAMGOLD and your consultants and the information is to be posted in the administration building

Q. We should have a joint environmental working group to have the community involved in the process with our people in key positions throughout the life of the mine

A. IAMGOLD has envisioned this model for a committee already and has included it in IBA negotiations

Q. When is the environmental information available? (referring to the EER)

A. It will be available and submitted to the consultants on September 10th

Q. Can we see it?

A. Yes, the package will be available to the community

Q. You're putting in a transmission line for this mine, is it always going to be there?

A. Until the mine site no longer needs power the transmission line will be live and once this is no longer needed IAMGOLD will have the infrastructure removed. Unless there is an alternate use for the powerline.

Q. I don't like where you are putting the waste, how can all that rock that comes out of the hole fit in that little waste rock pile

A. The material that is in the waste rock pile is what is left over from removal of the gold so there is part of the material that is extracted that is refined, the amount left over is less than the original material removed

Q. How are you going to guarantee that no wild game can enter the tailings pond and get hurt or contaminated

A. There is no tailings pond with this design. The tailings are thickened and the water is recycled back into the facility

Q. What happens if you sell the mine?

A. Any mine who purchases it has to follow the Closure Plan submitted by IAMGOLD. They buy the mine and all the required processes for proper closure. Also the government holds financial assurity so if the company went bankrupt the government would cover the costs for closure

Q. You're saying the pit will take 30 years to fill up, will it be monitored to ensure wildlife is safe while it is filling up?

A. The pit will be fenced in so wildlife can't fall in. The site and water will be monitored regularly.

Q. How are we protected if something happens, a spill or some kind of event like that?

A. Within the Closure Plan there is an Accidents & Malfunctions which accounts what to do in the event of failure of a system or problems of that nature

Q. Why isn't anyone here from Flying Post?

A. The membership was not available for this date but there is a tentative session with them later in September

Q. What happens if we have more questions past the deadlines you're talking about?

A. At any time your questions can be brought to Chief & Council or your consultant and they can address your concerns and Christian and Dave (IAMGOLD) are always available to listen to concerns and feedback.

Q. How do you ensure that the tailings facility can withstand years of weather considering how climate change has been?

A. The design considers future models with climate change being a factor. This is also monitored and changes are made if need be

Q. Why is the Closure Plan reviewed only every 5 years? This seems like a long time to be watching if changes are needed

A. This timeline is necessary because there are numerous studies done and it takes time to update the information accordingly. For example, this current Closure Plan took one year to complete

Q. When you are doing updates on the Closure Plan will it be the same process as we are sitting here going through right now?

A. The process to communicate any changes and address concerns you may have can be done in a way that the community finds suitable there will be ongoing dialog.

Q. What are we going to see with these piles when it's done? What will the area look like?

A. The tailings area will be 70m high and the mine rock waste pile could be up to 150m high and will be vegetated so you will see hills with vegetation on them

Q. Will traditional medicines be preserved or relocated?

A. Yes IAMGOLD would like to partner on this with the community. This would be a great business opportunity for the community to establish and supply seeds for reclamation not only for the closure of our site but other projects as well.

Q. Access to the (Cote) Site for traditional purposes and to study plant species?

A. Yes access would be allowed with consent from IAMGOLD on location and purpose to ensure safety.

Additional Comments from the community during the open forum

- It's important to have a study done to determine what plant species are there, to be documented as part of the priority species to ensure they are included in the revegetation plan. Some traditional plants are only harvested once a year so if it doesn't take maybe it never will
- We need to do ceremonies to respect the water before any work is done on Cote Lake
- When picking traditional medicines, the distance I have to go to do this has already increased and with the mine it will be even further

Additional comments from the community – one on one

- IAMGOLD had some positive feedback from a land code committee member
MFN - Good information but this is the first time we are hearing any of this so that's a bit frustrating, more information would be good
IMG – I'm glad you came and thank you for your input. The details of this event were not clear, we were unaware we would be doing the presentation until we arrived today and saw the agenda for the first time, we were invited by the consultants to be here to answer questions if need be but luckily we came prepared with some materials just in case
MFN – well in that case I'd say you did a good job

Christian Naponse

From: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Sent: September 5, 2018 11:10 AM
To: Christian Naponse
Subject: FW: Draft Cote Gold Closure Plan for Review - FN Preliminary and Revised Comments - for SIIMS

-----Original Message-----

From: Rick Hendriks <rmhendriks@cameradoenergy.com>
Sent: Tuesday, September 04, 2018 1:39 PM
To: Woolfenden Steven <Steven_Woolfenden@iamgold.com>; Brown David <David_Brown@iamgold.com>; Christian Naponse <christian_NAPONSE@iamgold.com>
Cc: Burgess Caroline <cburgess@odonaterra.com>; Boissoneau Chad <c.boissoneau@mattagami.com>; Ray Murray <murrayray@hotmail.com>; Harvey Tim <tim.harvey@mattagami.com>; Hutchinson Neil <Neil.Hutchinson@environmentalsciences.ca>; Parsons Brent <Brent.Parsons@environmentalsciences.ca>; Carr, Don <don.carr@woodplc.com>; Stephan Theben <sstheben@slrconsulting.com>; Fiona Christiansen <fchristiansen@slrconsulting.com>; Maydew, Krista <krista.maydew@woodplc.com>; Projectmail - IMGsiims <IMGsiims@amecfw.com>; Stephen Crozier <Stephen_Crozier@iamgold.com>; Kleer Nancy <nkleer@oktlaw.com>; Samuel Aisha <aisha.samuel@ontario.ca>; Petersen Ken <pcmanage@ntl.sympatico.ca>; Naveau Cheryl <cheryl@live.com>
Subject: Re: Draft Cote Gold Closure Plan for Review - FN Preliminary and Revised Comments

Greetings,

Hope everyone had an enjoyable end of summer long weekend.

Thanks again to IAMGold for arranging the site visit last week, which I think many found quite informative.

Further to last week's meetings to discuss the Closure Plan in Mattagami First Nation, we are preparing revisions to our preliminary comments on the Draft Closure Plan based on the input from MFN council, the lands committee and members. Our revised comments will address the following:

- IAMGold responses to our preliminary comments submitted on August 21 (responses not yet received)
- comments received during the MFN meetings of August 30
- comments received during the FPFN meetings (to be scheduled)
- new information in the form of sections 12 and 13 of the Draft Closure Plan (provided by IAMGold on August 28)
- new information in the environmental effects review (EER) report (document not yet received)

We are continuing to try to arrange a meeting with FPFN as soon as practicable, and will notify IAMGold once dates are available.

We are requesting an update from IAMGold as to when written responses to our preliminary comments will be provided, as well as an update on the timing for provision of the EER. We anticipate that we can turn around revised comments within a week of receipt of the EER and written responses to our preliminary comments.

We look forward to hearing from you.

Regards,

Rick

Rick Hendriks
Director

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Christian Naponse

From: Maydew, Krista <krista.maydew@woodplc.com>
Sent: September 6, 2018 11:50 AM
To: Christian Naponse
Subject: FW: Draft Closure Plan - please enter into SIIMS

From: David Brown <David_Brown@iamgold.com>
Sent: Thursday, September 06, 2018 11:48 AM
To: Projectmail - IMGsiims <IMGsiims@amecfw.com>
Cc: Maydew, Krista <krista.maydew@woodplc.com>
Subject: FW: Draft Closure Plan

From: David Brown
Sent: September 6, 2018 11:35 AM
To: Naveau Cheryl <cheryl@live.com>
Subject: Draft Closure Plan

Hi Cheryl,

I hope you are well.

Following-up on last week's meeting in Mattagami for the Closure Plan, we shared hard copies of the Closure Plan document with Tim Harvey and he has it available at reception at the front of the band office for interested Mattagami members. Are you able to share information via Mattagami's Facebook site to let people know it is available there for review?

The review period for the draft Closure Plan ends on September 18th, and will be followed by a 45 day public review period with the ENDM.

Thanks,

Dave Brown
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