

# SECOND QUARTER EARNINGS PRESENTATION

August 14, 2023









# CAUTIONARY NOTE ON FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements concerning our business operations, and financial performance and conditions, as well as our plans, objectives, and expectations for our business operations and financial performance and conditions that are subject to risks and uncertainties. All statements other than those of historical fact are forward-looking statements.

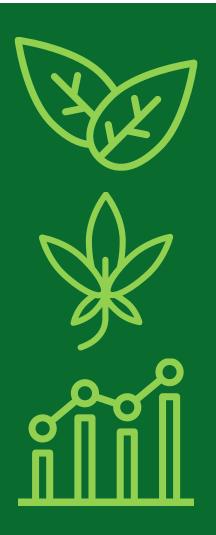
These types of statements typically contain words such as "aim," "anticipate," "assume," "believe," "could," "due," "estimate," "expect," "goal," "intend," "may," "objective," "plan," "potential," "positioned," "predict," "should," "target," "will," "would" and other similar expressions that are predictions of or indicate future events and future trends. Forward-looking statements are based on current expectations, estimates, forecasts, and projections about our business, the industry in which we operate, and our management's beliefs and assumptions.

These statements are not guarantees of future performance or development and involve known and unknown risks, uncertainties, and other factors that are in some cases beyond our control. All forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those estimated. The contents of this presentation should be considered in conjunction with the risk factors, warnings, and cautionary statements contained in the Company's annual, quarterly, and other reports filed with the U.S. Securities and Exchange Commission. We undertake no obligation to publicly update or revise any forward-looking statement as a result of new information, future events, or otherwise, except as required by law.



## **2Q 2023: CONTINUED COMMERCIAL PROGRESS**

Full Focus on Commercializing Tobacco Harm Reduction and Consumer Health and Wellness Products



### VLN® advancing commercial launch program

- Rapid expansion of state/ store count now 2,775+ locations, 14+ States
- Surpass 4,000+ stores, 16 states with first drug store partner in September,
   additional c-stores and others in funnel for rest of 2023
- Revising go-to-market strategy to better maximize brand potential

### **GVB** expanding ingredient, manufacturing and distribution roles

- Delivered record ingredient volumes: 1H 2023 > FY 2022
- Commencing exclusive distribution agreements with two major brands
- Resuming production of extract and distillate to restore gross margins

#### **Revised 2023 revenue guidance**

- Now expecting \$80 \$90 million in sales: reflects changes in commercial launch timeline and focusing on depth within footprint and key retail chains
- Improving 2H margins: GVB resumes production, tobacco product mix
- \$15M cost reduction program to improve operating results in 2H 2023

# FDA Authorized VLN®

Cannabinoid Ingredients,

**APIs and CDMO** 

Corporate/Financial





### VLN®: EXPANDING COMMERCIAL ACCESS

Increased Retail Footprint, Refining Marketing Focus

Now in 2,775+ locations across 14 states with clear path for continued rollout at major chains – Adding first drug store chain crosses 4,000 stores, 16 states

Strong funnel of regional and national chains interested in VLN® as launch continues to expand

New marketing plan to engage adult smokers looking for new solutions to reduce smoking rates

Federal and state mandates drive increasing awareness of smoking harm reduction, but off-ramp solutions are needed to achieve the desired results



VLN allows consumers to literally stare smoke in the face and say, "I don't need you."



### VLN® LAUNCH: NOW 14 KEY MARKETS AND GROWING

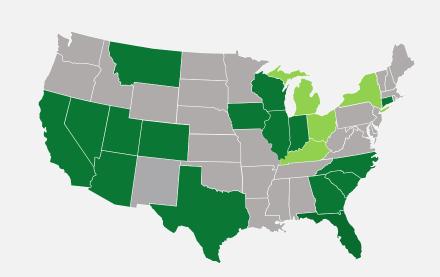
Rapid Increase in Store Count 2Q and July 2023, Booking Additional Launches



#### **Example VLN® Distribution: MRTP States + Adjacent States**

**Prospective Expansion State** 

Selling / Announced State



**Source:** CDC; Current Cigarette Use Among Adults (Behavior Risk Factor Surveillance System) 2019; World Population Review Cigarette Prices by State; Internal Documents

## Expanded Commercial Rollout

- Secured extensive national and regional distribution resources
- Adapted commercial rollout to changes in retail partner timelines
- Launched national and regional c-store chains in key states, including top three state markets - CA, TX, FL
- Announced drug store expansion will advance total to 16 states and 4,000+ stores
- Now focused on adding density in key markets with retail brands from more than 100 chains in pipeline

### **Key State Markets Provide Access** to Majority of Total U.S. Cigarette Sales

State	% of Adult Smokers	Pack Volume	Retail Sales
TX	15%	736M	\$5.6B
CA	10%	514M	\$4.9B
FL	15%	513M	\$3.9B
NC*	19%	500M	\$3.3B
ОН	21%	467M	\$3.7B
GA	16%	398M	\$2.5B
MI*	19%	351M	\$2.9B
IN	19%	328M	\$2.3B
KY*	24%	295M	\$2.0B
IL	15%	253M	\$2.6B
SC	18%	215M	\$1.5B
WI	15%	184M	\$1.6B
NY	13%	180M	\$2.2B
AZ	15%	160M	\$1.4B
CO*	14%	130M	\$1.0B
IA	16%%	117M	\$0.9B
NV	16%%	95M	\$0.8B
CT*	12%	65M	\$0.8B
UT*	8%	45M	\$0.4B
MT	17%%	34M	\$0.3B
Total		6,839M	\$51.1B
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\*State with MRTP Tax Benefit

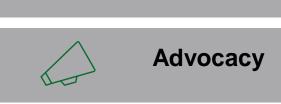


### **VLN®: CLEAR DRIVERS TO SUCCESS**

Commercial Efforts Focused Across Key Areas

**Trial / Repeat** 





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### **UPDATED VLN® MARKETING TO DRIVE AWARENESS**

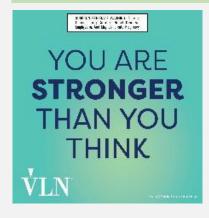
Traditional Media, Digital, Social, Influencer and Other Tools Driving Adult Smoker Engagement

Our recent research showed that **VLN was the preferred method for smoking reduction** because it doesn't force smokers to quit the behavior "cold turkey."

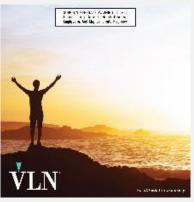
Our new campaign is designed to establish this **VLN Advantage**:

- Reinforce the fact that they don't have to quit "cold turkey"
- Inspire confidence and competence
- Optimistically encourage them to try VLN

4 Entice them to learn more about VLN and how it can help them













### PINNACLE EXPANDS RETAILER REACH, IMPROVES MIX

Store Brand Offers Economic Value to Customers, Pathway to Launch VLN®

The economic harms of smoking are also a serious problem for adult smokers. By working with a top national retail chain, we offer a lower cost conventional product while paving the way to introduce VLN®.

- Pinnacle is a conventional store brand cigarette for current adult smokers seeking lower cost alternatives
- Manufactured for a top 5 retail C-store chain in 20+ states
- Successful retail launch with steadily growing sales strong initial share per industry standards and high clerk engagement, even ahead of promotion and incentive programs
- Readying promotion across multi-state store base with combined consumer and clerk incentives to drive increased volumes and market share
- Paves pathway to add VLN® to shelves in future



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### **GVB: CONSOLIDATING AN INDUSTRY LEADING POSITION**

Ramping Ingredient Volumes, New Production Facilities, New License and Distribution Agreements



22nd Century's GVB Biopharma ("GVB") is shipping record ingredient volumes as manufacturing comes back online for 2H 23.

New exclusive distribution agreements offer further growth opportunity.

**GVB Profile:** Leading market share in North America plus broad global footprint in geographic markets targeted for growth

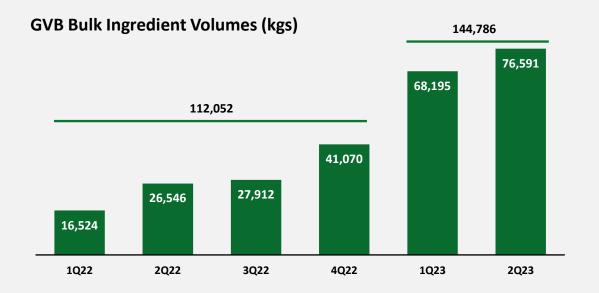
- Record ingredient sales volume in 2Q
- New CDMO+D model expands revenue, offers new value to customers
- New extraction unit, production facilities restore gross margin capability and improve efficiency
- Contract farming increases biomass availability and stabilizes costs



## RECORD INGREDIENT VOLUMES, PRODUCTION UPSIDE

Return to In-House Production Enables Margin Restoration; Incremental Gross Profit Directly Reduces Cash Use

- GVB bulk ingredient volumes rising rapidly based on reputation as reliable supplier of consistent, quality extracts
- New campus expected to target initial capacity of 5 million pounds hemp biomass, 400,000 kg of extract, 250,000 kg of isolate annually
- New isolate production expected online in 1Q 2024







### TRANSFORMATIVE NEW LICENSE & DISTRIBUTION DEALS

Commencing Shipments Under Three-Year Agreements with Two Top Brands

# Working with the largest and best-known consumer CBD brands

- Initial agreements with brand leaders like Cookies, Old Pal and others in process
- License covers broad range of hemp derived cannabinoid consumer packaged goods at each brand

# New, single-source model provides complete solution

- Ingredient Supply
- White-label manufacturing
- Retail category management and distribution

# Enhances GVB revenue and margin opportunities with distribution services

 Initial roll-out underway from July 2023, targeting retailers seeking innovative, high velocity, high margin, small footprint consumer CBD products FDA Authorized VLN®

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### **SECOND QUARTER 2023 FINANCIAL HIGHLIGHTS**

	Net Revenues	Gross Profit <sup>1</sup>	Gross Margin <sup>1</sup>	Operating Loss	Adjusted EBITDA <sup>2</sup>
2Q 2023	\$23.4M	\$(2.3)M	(10.0)%	\$(19.4)M	\$(16.0)M
2Q 2022	\$14.5M	\$892K	6.2%	\$(10.5)M	\$(7.1)M
+61.8% YoY increase in Net Revenues primarily due to GVB acquisition.					

### Improved 2H 2023 operating performance expected to be driven by:

- Improving product margin mix for tobacco products, reflecting reduced filtered cigar volume
- New in-house GVB crude extraction and distillate production capabilities, in-house biomass production
- New GVB license and distribution contracts to begin shipping product
- Implementation of \$15M+ operating cost reduction initiative

Revised 2023 revenue outlook: \$80 million to \$90 million, reflecting changes in the launch timeline and scope of VLN® at certain key chains in 2023 and the operating expense reduction plan.

<sup>1.</sup> Gross profit margin is calculated by dividing gross profit by net revenues.

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### **TOBACCO REVENUE & PROFIT BREAKDOWN**

	Tobacco	
	2Q 2023	2Q 2022
Unit sales <sup>1</sup>	.8M	1.5M
Net revenue	\$8.1M	\$10.0M
Gross profit	\$(1.0)M	\$0.9M

- Net revenues decreased QoQ reflecting a planned reallocation in production resources at the Company's NASCO facilities away from lower margin filtered cigars to higher margin VLN® and conventional cigarette products
- Gross profit declines QoQ reflecting the transition.

# Opportunity in 2023 for additional tobacconet revenue growth and margin expansion:

- Expanding sales under new Pinnacle brand in conjunction with retail c-store chain promotions
- Increased sales volume of higher margin cigarette products in place of lower margin filtered cigar volumes
- VLN® launch with new retail chains within the targeted geographic footprint

Tobacco unit sales volume is measure in cartons

Contract manufacturing operations (CMO)



## **HEMP/CANNABIS REVENUE & PROFIT BREAKDOWN**

	Hemp/Cannabis	
	2Q 2023	2Q 2022 <sup>2</sup>
Unit sales <sup>1</sup>	76,591	26,546
Net revenue	\$15.4M	\$4.5M
Gross profit	\$(1.4M)	\$(36)K

### Net revenue growth QoQ primarily driven by:

- Addition of acquired GVB revenue contribution
- Significant GVB organic revenue volume growth
- Strong consumer demand for GVB bulk ingredients and new CDMO opportunities

# Additional 2023 hemp/cannabis opportunity driven by:

- Organic growth reflecting continued high customer demand for ingredient volumes and manufacturing support
- Contracted farming to produce internally-sponsored biomass at lower cost
- Commencing greater activity under new exclusive license and distribution agreements
- Profit margin expansion from the restoration of GVB extraction capabilities and vertical integration with new Prineville crude extraction facility

<sup>1.</sup> Hemp/cannabis unit sales volume is measured as kilograms.

<sup>2.</sup> GVB acquisition occurred on May 13, 2022.



### **SUMMARY BALANCE SHEET ITEMS**

	Balance sheet date as of:		
(in millions)	Q2 2023	YE 2022	
Cash and cash equivalents <sup>1</sup>	\$11.9	\$21.2	
Total assets	\$125.0	\$114.7	
Total liabilities	\$52.4	\$18.7	
Total shareholders' equity	\$72.6	\$96.0	

<sup>1.</sup> Cash, cash equivalents, short-term investment securities and restricted cash.

Raised approximately \$14.7 million in additional gross proceeds in equity transactions in July 2023

Additional casualty loss insurance proceeds from the Grass Valley fire can further strengthen balance sheet assets

Recent \$14.7 million in additional capital plus expected insurance proceeds help fund working capital needs for increased VLN® product shipments as well as strong customer demand for hemp/cannabis bulk ingredients.



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# Questions & Answers

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