

Sensient Technologies Corporation



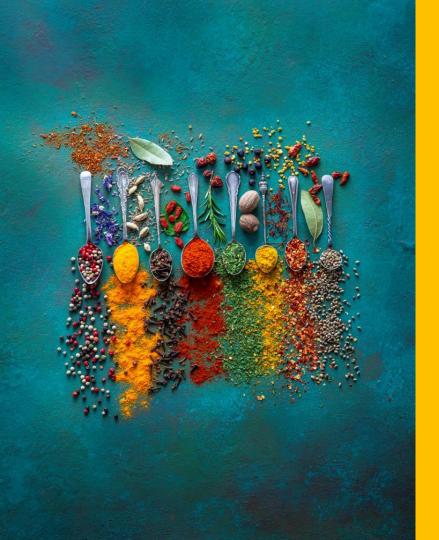


# **Forward Looking Statements**

This document contains statements that may constitute "forward-looking statements" within the meaning of Federal securities laws. Such forwardlooking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors concerning the Company's operations and business environment. Important factors that could cause actual results to differ materially from those suggested by these forward-looking statements and that could adversely affect the Company's future financial performance include the following: the Company's ability to manage economic and capital market conditions and the impact of recessions and economic downturns; the impact of macroeconomic and geopolitical volatility, including inflation and shortages impacting the availability and cost of raw materials, energy, and other supplies; the availability and cost of labor, logistics, and transportation: the impact and uncertainty created by the COVID-19 pandemic and efforts to manage it on the global economy. including, but not limited to, its effects on our employees, facilities, customers, and suppliers, governmental regulations and restrictions, and general economic conditions; the uncertain impacts of the ongoing conflict between Russia and Ukraine on our supply chain, input costs, including energy and transportation, and on general economic conditions; the pace and nature of new product introductions by the Company and the Company's customers; the Company's ability to anticipate and respond to changing consumer preferences and changing technologies; the Company's ability to successfully implement its growth strategies; the outcome of the Company's various productivity-improvement and cost-reduction efforts, acquisition and divestiture activities, and operational improvement plan; industry, regulatory, legal, and economic factors related to the Company's domestic and international business; the effects of tariffs, trade barriers, and disputes; growth in markets for products in which the Company competes; industry and customer acceptance of price increases; actions by competitors; currency exchange rate fluctuations; and other factors included in "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2022, and in other documents that the Company files with the SEC. The risks and uncertainties identified above are not the only risks the Company faces. Additional risks and uncertainties not presently known to the Company or that it currently believes to be immaterial also may adversely affect the Company. Should any known or unknown risks and uncertainties develop into actual events, these developments could have material adverse effects on our business, financial condition, and results of operations. This presentation contains time-sensitive information that reflects management's best analysis only as of the date of this presentation. Except to the extent required by applicable laws, the Company does not undertake to publicly update or revise its forward-looking statements even if experience or future changes make it clear that any projected results expressed or implied herein will not be realized.



Within this document, the Company reports certain non-GAAP financial measures, including: (1) revenue, operating income, and diluted earnings per share on an adjusted local currency basis (which eliminate the effects that result from translating its international operations into U.S. dollars. divestiture & other related costs and income, the results of the divested product lines, and restructuring and other costs, which include operational improvement plan costs and income), (2) adjusted local currency results by segment (which exclude divestiture & other related costs and income, operational improvement plan costs and income, and the results of the divested operations), (3) percentage changes in revenue, operating income, diluted earnings per share, and EBITDA on an adjusted local currency basis (which eliminate the effects that result from translating its international operations into U.S. dollars, divestiture & other related costs and income, the results of the divested product lines, and restructuring and other costs, which include operational improvement plan costs and income), and (4) adjusted EBITDA (which excludes depreciation and amortization expense, noncash share based compensation expense, the results of the divested product lines, divestiture & other related costs, and operational improvement plan costs and income). The Company has included each of these non-GAAP measures in order to provide additional information regarding the underlying operating results and comparable period-over-period performance. Such information is supplemental to information presented in accordance with GAAP and is not intended to represent a presentation in accordance with GAAP. These non-GAAP measures should not be considered in isolation. Rather, they should be considered together with GAAP measures and the rest of the information included in this presentation and the Company's SEC filings. Management internally reviews each of these non-GAAP measures to evaluate performance on a comparative period-to-period basis and to gain additional insight into underlying operating and performance trends. The Company believes this information can be beneficial to investors for these same purposes. These non-GAAP measures may not be comparable to similarly titled measures used by other companies. Refer to "Non-GAAP Financial Measures" at the end of this presentation for reconciliations and additional information.



# **Sensient Overview**



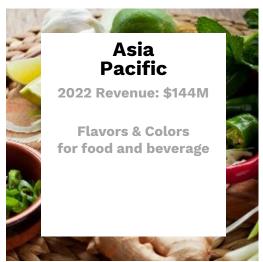


# Leading global manufacturer and marketer of colors, flavors, and other specialty ingredients

Using advanced technologies and robust global supply chain capabilities to develop specialized solutions

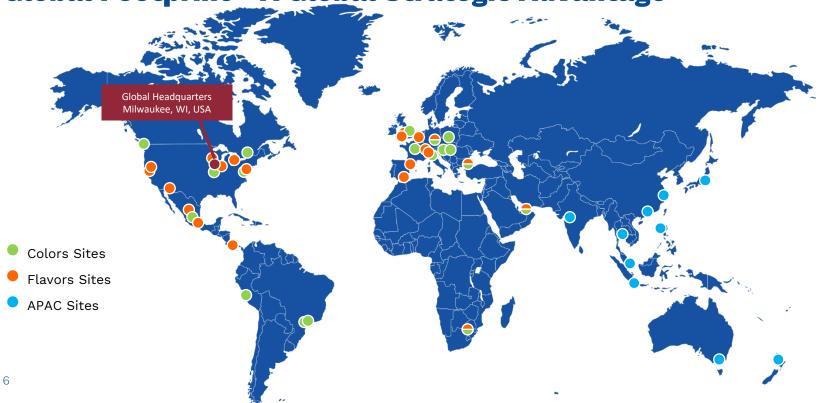








# Global Footprint - A Global Strategic Advantage





# **2022 Financial Results**

|                             | Local Currency<br>Adjusted Revenue* | Local Currency<br>Adjusted Operating<br>Income* |
|-----------------------------|-------------------------------------|---|
| Color Group                 | +15.0%                              | +15.1%  |
| Flavors & Extracts Group    | +5.8%                               | +10.3%  |
| Asia Pacific Group          | +14.4%                              | +22.5%  |
| Consolidated                | +9.7%                               | +12.5%  |
| Local Currency Adjusted EB  | +12.8%                              |   |
| Local Currency Adjusted Dil | +9.9%                               |   |



# **2023 Q2 YTD Financial Results**

|                              | Local Currency<br>Revenue* | Local Currency Operating Income* |
|------------------------------|----------------------------|----------------------------------|
| Color Group                  | +5.7%                      | (0.7%)                           |
| Flavors & Extracts Group     | (1.4%)                     | (19.3%)                          |
| Asia Pacific Group           | +6.9%                      | +9.7%                            |
| Consolidated                 | +2.6%                      | (4.4%)                           |
| Local Currency Adjusted EBIT | ΓDA*                       | (4.4%)                           |
| Local Currency Diluted EPS*  | (10.0%)                    |                                  |



# **2023 Industry Trends**



**Destocking** 



Inflation



**Pricing** 



New Wins & Product Launches

Expect volume declines related to destocking to continue to moderate as the year progresses

Energy, growing costs, and certain commodity costs remain elevated; however, the supply chain has become less volatile Adjustments to cover inflation-driven costs have been significant across the value chain; however, moving forward price adjustments are expected to be more targeted as inflationary increases lessen

New win rate remains strong and there is positive momentum in product launch activity



### **Macro Trends to Watch**

1



Approachable Indulgence

2

Speed to Market



Clean Label



Pet Category Surge



Health & Wellness

Consumers are trying new products more often. Elevated visual and taste experiences dominate their preferences while shopping and consuming the product.

The rate of new product launches suffered recently; however, long term consumer trends suggest rise in new launches by both consumer and store brand.

Natural and organic products are top decision-making criteria. Clean label message is resonating and continues to get attention.

Pet ownership is rising, and consumers continue to spend on their pets. Category humanization is leading to a push for specialization of products to meet the demands of the pets and their owners.

The importance of physical and mental health is on the rise. Consumers are seeking products with functional benefits and eliminating unhealthy ingredients such as Salt and Sugar from their diets.



# Sensient Color Group





# **Color Group End Market Segments Overview**

#### **Color Group Segment 2022 Revenue \$604M**

Food & Pharmaceutical 2022 Revenue \$439M



#### Personal Care 2022 Revenue \$165M





# Sensient Food Colors





### **Sensient Food Colors**

The leading global food color house

Customer base is across all major food market segments





# **Food Colors Strategic Pillars**

Advanced **Customer-**Leading **Key Market Natural** Centric Service **Food Safety** and Color **Application** Color **Excellence** Insights **Program** Innovation **Support** 

Sensient enables food and beverage manufacturers to benefit from the full potential of food color. We know how to refine the best color ingredients nature has to offer, make them perform well in food and beverages, and delight our customers with exceptional service.



# **Sensient Food Colors - Expertise Across the Value Chain**



**AGRONOMY** 



**Improved Cost-in-Use** 



**EXTRACTION TECHNOLOGY** 



**Supply Certainty and Improved Performance** and Stability



**CERTASURE™** 



**Food Safety** 



**INNOVATION** 



**Advanced formulation** systems and natural color refining technologies



**APPLICATION EXPERTISE** 



**Dedicated Color Support** 



# **Sensient Food Colors Natural Color Journey**

We are growing capabilities and capacity through a combination of R&D investments, acquisitions, capital investments, and agronomy development.





# **Sensient Food Colors Innovation Platforms**

























Marine Blue



**Natural** 













# Market Trends & Dynamics





# **Market Size Expected to Continue to Grow**

Natural color market is expected to grow at a mid-single digit rate

Natural color requires higher usage rate versus synthetic

Natural color adoption outside of Europe will continue to drive market growth

Consumer and regulatory trends contribute to ongoing market expansion



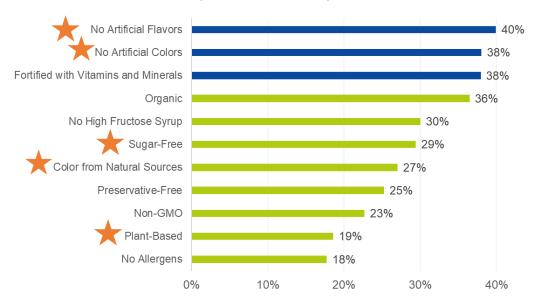
20 Source: Sensient internal estimates



# Consumer Demand For 'Less Artificial' is Evergreen Trend

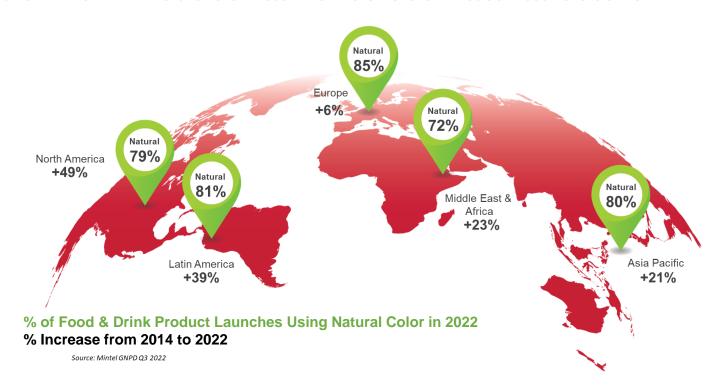
Which of these product claims are most compelling for you when purchasing beverages?

Sensient Online Consumer Research, 2023: General Population, 18+, 1500 respondents





### **80% of New Product Launches Use Natural Colors**





# **Growth Opportunities for Sensient Food & Beverage**











TiO2 is under scrutiny globally

Consumer interest in better plant-based proteins remains

Pet humanization driving conversion to natural colors

Transition to natural colors is global

Europe is undergoing a transition to coloring foods

Market potential is 2x the size of the current TiO2 market

Products require high color usage to meet expectations

Market for color in pet is expected to more than double next 5 years

Growth in natural color market is expected to grow MSD+ over next decade

Mature natural color market still should grow MSD



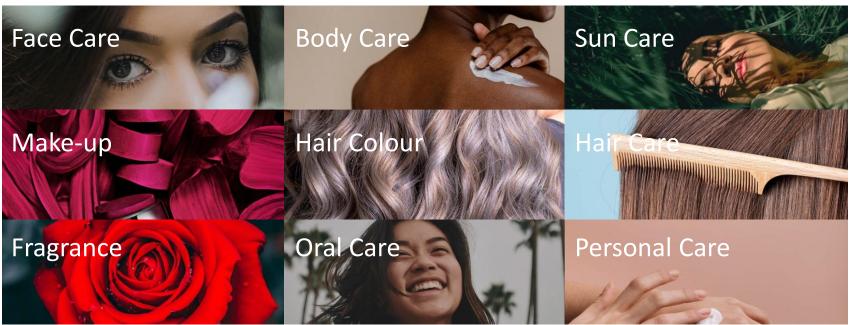
# Sensient Personal Care





# **Sensient Personal Care Applications**

Across all beauty applications





# **Sensient Personal Care Market Strategy**





# **Growth Opportunities for Sensient Personal Care**



grow



Sensient Flavors & Extracts Group





### It's a matter of TASTE

We partner with our customers to create delicious and visually appealing food and beverages with our team of experts and portfolio of solutions

### **How Sensient Wins – Our Value Proposition**

- 1. Industry leading customer service KPIs, from samples and document turnaround, to OTIF and commercialization
- 2. Fully formulate product, improving customer speed to market
- 3. Product performance with great-tasting flavors, flavor ingredients, extracts and technologies
- 4. Best in class marketing collaboration





# **Sensient Flavors & Extracts Group**

We are a supplier of **flavors**, **extracts**, **flavor** ingredients, and technologies that meets the **highest quality and service** our customers demand. We are an **agile** organization and offer **scalable** capabilities in food & beverage categories.



#### **Sweet**

- Flavors & Extracts
- Inclusions
- Sauces/Variegates
- Functional Ingredients
- Taste Technologies



#### Beverage

- Flavors & Extracts
- Functional Ingredients
- Taste
   Technologies



#### Savory

- · Flavors & Extracts
- Taste defining Hydrolyzed Vegetable Protein's (HVP)
- Yeast Extracts (YE)
- Functional Ingredients
- · Taste Technologies



#### **Natural Ingredient**

- Onion
- Garlic
- Parsley
- · Chilies Varietals
- Organic Versions
- Taste Technologies (Roasted & Toasted)



**BioNutrient** 

 Tailored nutritional blends for Human, Animal & Plant health



# **Capital Investment Strategy**











Phase I and Phase II

2020

2021

2022

2023

Restructuring Phases I & II: Consolidated and upgraded flavor production & technical sites

Created US & Singapore Innovation Hubs

Savory Flavors Capacity Expansion

Divested Fruit Prep Business

Acquisitions

- Flavor Solutions Inc.
- New Mexico Chile Products

Divested Aroma Chemical **Business** 

Expansion of US Research Center US Sweet Flavors & Inclusion Expansion

Asia Pac Flavor Production Expansion

European Flavor & Compounding Automation

European Specialty Inclusion Line

Investment in Automation



# **We Support Customers from Conception to Launch**

#### **Innovation Hub**



Multiple iterations in in just days to increase customer speed to market

- Rapid bench formulation for F&B categories
- Preliminary nutrition & ingredient statements
- Consumer Insight and Trends led ideations.

#### Getting Aroma, Sight, and Taste Right!

- Better taste and visual appeal
- Project work designed around end use product
- Complete end to end product development, from consumer insights to final prototype



Collaboration

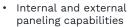
#### **R&D Lab**



# Extensive cumulative technical expertise in the Food industry

- Support with flavor matches, ingredient substitution, preference, masking
- Experts in complete color and flavor systems
- Deep knowledge of enduse markets

# Experienced team lead by IFT Certified Foods Scientist



- Fully equipped sensory laboratory
- Multiple advanced methodologies



Sensory

#### Scale Up



#### **Onsite Equipment**

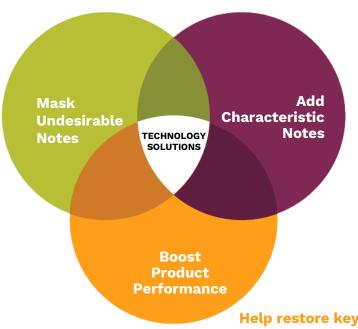
- Reactors
- Spray Dryer
- Retort
- Lab and pilot scale equipment
- Fully equipped commercial kitchen



# **Sensient Flavors & Extracts Technology Platforms**

#### **MASKING**

Technologies to help mask off notes that impact product performance.



#### **ADDING**

Taste defining technologies and ingredients bring something new to enhance product performance.

**BOOSTING** 

Help restore key aspects of product enjoyment, or enhance missing taste elements such as mouthfeel, juiciness, umami, sweetness, and salt.



### **End Market Segment and Growth Areas**

#### **Beverages**

One of the most dynamic flavor forward categories with low barrier to entry and diverse products

#### Ice Cream & Novelties

Globally, one of the largest segments with consistent growth and high product churn

#### **Bakery**

Category driven by routines and habits is looking for innovation and taste differentiation

#### Plant-Based

This product segment is the future and its success will depend on solving taste and texture likeability challenges



#### Sauces, Dips & Dressings

These products are a preferred way to bring taste variety to a meal at home or at a OSR



#### Soups

A staple comfort food with a vast variety of taste options driven by texture and ingredient choices



#### Meat

Maintaining juiciness and moisture continuously presents a challenge



#### **Salt & Sugar Reduction**

Wellness trend is driving change across entire F&B, presenting taste challenges in many of the products













# Appendix\*

\*Amounts in thousands, except percentages and per share amounts





|                          |             |              | Year Ended D | ecember 31, |              |              |
|--------------------------|-------------|--------------|--------------|-------------|--------------|--------------|
|                          |             |              | Adjusted     |             |              | Adjusted     |
| Revenue                  | 2022        | Adjustments* | 2022         | 2021        | Adjustments* | 2021         |
| Flavors & Extracts       | \$ 738,003  | \$ -         | \$ 738,003   | \$ 739,427  | \$ (27,837)  | \$ 711,590   |
| Color                    | 604,017     | -            | 604,017      | 545,270     | (2,080)      | 543,190      |
| Asia Pacific             | 143.581     | _            | 143.581      | 135.348     | (295)        | 135,053      |
| Intersegment elimination | (48,562)    |              | (48,562)     | (39,781)    | 150          | (39,631)     |
| Consolidated             | \$1,437,039 | \$ -         | \$ 1,437,039 | \$1,380,264 | \$ (30,062)  | \$ 1,350,202 |
| Operating Income         |             |              |              |             |              |              |
| Flavors & Extracts       | \$ 105,424  | \$ -         | \$ 105,424   | \$ 98,660   | \$ (2,368)   | \$ 96,292    |
| Color                    | 114,619     | -            | 114,619      | 103,575     | 575          | 104,150      |
| Asia Pacific             | 29,492      | -            | 29,492       | 26,330      | (87)         | 26,243       |
| Corporate & Other        | (52,784)    | (2,532)      | (55,316)     | (58,537)    | 12,243       | (46,294)     |
| Consolidated             | \$ 196,751  | \$ (2,532)   | \$ 194,219   | \$ 170,028  | \$ 10,363    | \$ 180,391   |

<sup>\*</sup> For Revenue, adjustments consist of revenues of the divested product lines. For Operating Income, adjustments consist of the results of the divested product lines, divestiture & other related costs and income, and 2021 operational improvement plan costs and income.



| Year Ended December 31, |        |                   |                   |   |
|-------------------------|--------|-------------------|-------------------|---|
| 2022                    |        | 2021              |                   | % Change  |
| \$                      | 3.34   | \$                | 2.81              | 18.9%   |
|                         | (0.04) |                   | 0.38              |   |
|                         | -      |                   | (0.03)            |   |
|                         | -      |                   | (0.03)            |   |
| \$                      | 3.29   | \$                | 3.13              | 5.1%  |
|                         |        | \$ 3.34<br>(0.04) | \$ 3.34 \$ (0.04) | 2022         2021           \$ 3.34         \$ 2.81           (0.04)         0.38           -         (0.03)           -         (0.03) |

| Year Ended December 31, |         |  | er 31,                                |   |
|-------------------------|---------|--|---------------------------------------|---|
|                         | 2022    |  | 2021                                  | % Change  |
| \$                      | 196,751 | \$   | 170,028                               | 15.7%   |
|                         | 52,467  |  | 52,051                                |   |
|                         | -       |  | (146)                                 |   |
|                         | 16,138  |  | 9,573                                 |   |
|                         | (2,532) |  | 14,138                                |   |
|                         | -       |  | (1,880)                               |   |
|                         | -       |  | (1,895)                               |   |
| \$                      | 262,824 | \$   | 241,869                               | 8.7%  |
|                         | \$      | 2022<br>\$ 196,751<br>52,467<br>-<br>16,138<br>(2,532)<br>-<br>- | \$ 196,751 \$ 52,467 - 16,138 (2,532) | 2022         2021           \$ 196,751         \$ 170,028           52,467         52,051           -         (146)           16,138         9,573           (2,532)         14,138           -         (1,880)           -         (1,895) |



|                            | Year Ended December 31, 2022 |          |              |          |  |
|----------------------------|------------------------------|----------|--------------|----------|--|
|                            |                              | Adjusted |              |          |  |
|                            |                              | Exchange |              | Local    |  |
| Revenue                    | Total                        | Rates    | Adjustments* | Currency |  |
| Flavors & Extracts         | (0.2%)                       | (2.2%)   | (3.8%)       | 5.8%     |  |
| Color                      | 10.8%                        | (3.8%)   | (0.4%)       | 15.0%    |  |
| Asia Pacific               | 6.1%                         | (8.0%)   | (0.3%)       | 14.4%    |  |
| Total Revenue              | 4.1%                         | (3.4%)   | (2.2%)       | 9.7%     |  |
| Operating Income           |                              |          |              |          |  |
| Flavors & Extracts         | 6.9%                         | (0.9%)   | (2.5%)       | 10.3%    |  |
| Color                      | 10.7%                        | (5.1%)   | 0.7%         | 15.1%    |  |
| Asia Pacific               | 12.0%                        | (10.1%)  | (0.4%)       | 22.5%    |  |
| Corporate & Other          | (9.8%)                       | 0.0%     | (29.4%)      | 19.6%    |  |
| Total Operating Income     | 15.7%                        | (5.2%)   | 8.4%         | 12.5%    |  |
| Diluted Earnings Per Share | 18.9%                        | (5.3%)   | 14.3%        | 9.9%     |  |
| Adjusted EBITDA            | 8.7%                         | (4.1%)   | N/A          | 12.8%    |  |

<sup>\*</sup> For Revenue, adjustments consist of revenues of the divested product lines. For Operating Income, Diluted Earnings per Share, and Adjusted EBITDA, adjustments consist of the results of the divested product lines, divestiture & other related costs and income, and 2021 operational improvement plan costs and income.



#### Operating income (GAAP)

Depreciation and amortization Share-based compensation expense **Adjusted EBITDA** 

| Six Months Ended June 30, |                                    |                                       |  |  |  |
|---------------------------|------------------------------------|---------------------------------------|--|--|--|
| 2023 2022 % Change        |                                    |                                       |  |  |  |
| 102,429                   | \$                                 | 108,033                               | (5.2%)   |  |  |
| 28,590                    |                                    | 26,180                                |  |  |  |
| 4,766                     |                                    | 8,691                                 |  |  |  |
| 135,785                   | \$                                 | 142,904                               | (5.0%)   |  |  |
|                           | 2023<br>102,429<br>28,590<br>4,766 | 2023<br>102,429 \$<br>28,590<br>4,766 | 2023         2022           102,429         \$ 108,033           28,590         26,180           4,766         8,691 |  |  |



| _                          | Six Months Ended June 30, 2023 |          |          |  |  |
|----------------------------|--------------------------------|----------|----------|--|--|
|                            | Foreign                        |          |          |  |  |
|                            |                                | Exchange | Local    |  |  |
| Revenue                    | Total                          | Rates    | Currency |  |  |
| Flavors & Extracts         | (1.3%)                         | 0.1%     | (1.4%)   |  |  |
| Color                      | 5.6%                           | (0.1%)   | 5.7%     |  |  |
| Asia Pacific               | 3.1%                           | (3.8%)   | 6.9%     |  |  |
| Total Revenue              | 2.2%                           | (0.4%)   | 2.6%     |  |  |
| Operating Income           |                                |          |          |  |  |
| Flavors & Extracts         | (19.0%)                        | 0.3%     | (19.3%)  |  |  |
| Color                      | (1.2%)                         | (0.5%)   | (0.7%)   |  |  |
| Asia Pacific               | 5.6%                           | (4.1%)   | 9.7%     |  |  |
| Corporate & Other          | (19.0%)                        | 0.0%     | (19.0%)  |  |  |
| Total Operating Income     | (5.2%)                         | (0.8%)   | (4.4%)   |  |  |
| Diluted Earnings Per Share | (11.1%)                        | (1.1%)   | (10.0%)  |  |  |
| Adjusted EBITDA            | (5.0%)                         | (0.6%)   | (4.4%)   |  |  |