

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2021

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

ORION ENGINEERED CARBONS S.A.



(Exact name of registrant as specified in its charter)

Grand Duchy of Luxembourg (State or other jurisdiction of incorporation or organization)	001-36563 (Commission file number)	00-0000000 (I.R.S. Employer Identification No.)
4501 Magnolia Cove Drive Suite 106 (Address of Principal Executive Offices)	Houston, Texas	77345 (Zip Code)
(281) 318-2959 Registrant's telephone number, including area code		

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Shares, no par value	OEC	New York Stock Exchange

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports); and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☒	Accelerated filer	☐
Non-accelerated filer	☐	Smaller reporting company	☐
		Emerging growth company	☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

The registrant had 60,633,302 shares of common stock outstanding as of November 2, 2021.

Orion Engineered Carbons S.A.

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Orion Engineered Carbons S.A.
PART I - Financial Information
Item 1. Financial Statements and Supplementary Data (Unaudited)

Condensed Consolidated Statements of Operations

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
	(In thousands, except per share amounts)			
Net sales	\$ 393,066	\$ 282,036	\$ 1,154,119	\$ 820,691
Cost of sales	294,345	202,854	842,801	617,372
Gross profit	98,721	79,182	311,318	203,319
Selling, general and administrative expenses	52,872	43,155	160,289	126,221
Research and development costs	5,677	7,352	16,379	16,757
Gain related to litigation settlement	—	—	(82,858)	—
Other (income) expenses, net	(103)	4,528	1,904	11,530
Income from operations	40,275	24,147	215,604	48,811
Interest and other financial expense, net	11,456	10,768	30,366	28,656
Reclassification of actuarial losses from AOCI	1,197	2,273	3,649	7,325
Income before earnings in affiliated companies and income taxes	27,622	11,106	181,589	12,830
Income tax expense	6,753	2,250	48,517	4,006
Equity in earnings of affiliated companies, net of tax	143	141	536	426
Net income	\$ 21,012	\$ 8,997	\$ 133,608	\$ 9,250
Weighted-average shares outstanding:				
Basic	60,740	60,487	60,680	60,408
Diluted	60,840	61,259	60,756	61,296
Earnings per share:				
Basic	\$ 0.35	\$ 0.15	\$ 2.20	\$ 0.15
Diluted	\$ 0.35	\$ 0.15	\$ 2.20	\$ 0.15

See accompanying Notes to these Condensed Consolidated Financial Statements

Orion Engineered Carbons S.A.
Condensed Consolidated Statements of Comprehensive Income (Loss)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
	(In thousands)			
Net income	\$ 21,012	\$ 8,997	\$ 133,608	\$ 9,250
Other comprehensive income (loss), net of tax				
Foreign currency translation adjustments	(10,708)	(3,619)	(8,086)	(27,060)
Unrealized net gains (losses) on hedges of a net investment in a foreign operation	364	(66)	414	(61)
Unrealized net losses on cash flow hedges	(2,103)	(1,134)	(440)	(3,399)
Gains on defined benefit plans	951	990	2,877	4,432
Other comprehensive loss	(11,496)	(3,829)	(5,235)	(26,088)
Comprehensive income (loss)	\$ 9,516	\$ 5,168	\$ 128,373	\$ (16,838)

See accompanying Notes to these Condensed Consolidated Financial Statements

Orion Engineered Carbons S.A.
Condensed Consolidated Balance Sheets

	September 30, 2021	December 31, 2020
	(In thousands, except share amounts)	
ASSETS		
Current assets		
Cash and cash equivalents	\$ 62,334	\$ 64,869
Accounts receivable, net	300,697	234,796
Other current financial assets	2,958	3,630
Inventories, net	192,898	141,461
Income tax receivables	9,946	11,249
Prepaid expenses and other current assets	38,065	44,451
Total current assets	606,898	500,456
Property, plant and equipment, net	655,185	610,530
Right-of-use assets	90,516	85,639
Goodwill	79,716	84,480
Intangible assets, net	38,794	46,772
Investment in equity method affiliates	5,252	5,637
Deferred income tax assets	59,317	52,563
Other financial assets	712	761
Other assets	2,536	2,955
Total non-current assets	932,028	889,337
Total assets	\$ 1,538,926	\$ 1,389,793
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities		
Accounts payable	\$ 150,152	\$ 131,250
Current portion of long term debt and other financial liabilities	70,597	82,618
Current portion of employee benefit plan obligation	1,055	1,118
Accrued liabilities	49,662	49,176
Income taxes payable	51,559	23,906
Other current liabilities	41,210	36,677
Total current liabilities	364,235	324,745
Long-term debt, net	639,270	655,826
Employee benefit plan obligation	78,968	83,310
Deferred income tax liabilities	44,889	38,770
Other liabilities	98,818	106,129
Total non-current liabilities	861,945	884,035
Commitments and contingencies		
Stockholders' Equity		
Common stock		
Authorized: 65,035,579 and 65,035,579 shares with no par value		
Issued – 60,992,259 and 60,992,259 shares with no par value		
Outstanding – 60,633,302 and 60,487,117 shares	85,323	85,323
Treasury stock, at cost, 358,957 and 505,142	(6,546)	(8,515)
Additional paid-in capital	69,893	68,502
Retained earnings	218,015	84,407
Accumulated other comprehensive loss	(53,939)	(48,704)
Total stockholders' equity	312,746	181,013
Total liabilities and stockholders' equity	\$ 1,538,926	\$ 1,389,793

See accompanying Notes to these Condensed Consolidated Financial Statements

Orion Engineered Carbons S.A.
Condensed Consolidated Statements of Cash Flows

	Nine Months Ended September 30,	
	2021	2020
Cash flows from operating activities:		
Net income	\$ 133,608	\$ 9,250
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Depreciation of property, plant and equipment and amortization of intangible assets and right of use assets	74,610	69,721
Amortization of debt issuance costs	3,756	1,531
Share-based incentive compensation	3,396	1,242
Deferred tax (benefit)	(2,693)	(11,224)
Foreign currency transactions	(8,979)	(1,782)
Reclassification of actuarial losses from AOCI	3,649	7,325
Other operating non-cash items, net	(2,436)	118
Changes in operating assets and liabilities, net:		
Trade receivables	(75,696)	(6,682)
Inventories	(57,967)	39,576
Trade payables	12,584	(31,662)
Other provisions	6,519	(4,899)
Income tax liabilities	30,861	16,298
Other assets and liabilities, net	57	3,540
Net cash provided by operating activities	121,269	92,352
Cash flows from investing activities:		
Acquisition of property, plant and equipment	(113,682)	(120,343)
Net cash used in investing activities	(113,682)	(120,343)
Cash flows from financing activities:		
Proceeds from long-term debt borrowings	213,427	—
Repayments of long-term debt	(212,250)	(6,077)
Payments for debt issue costs	(2,750)	—
Cash inflows related to current financial liabilities	81,367	191,041
Cash outflows related to current financial liabilities	(87,345)	(110,859)
Dividends paid to shareholders	—	(12,045)
Taxes paid for shares issued under net settlement feature	(36)	(1,202)
Net cash provided by (used in) financing activities	(7,587)	60,858
Increase in cash, cash equivalents and restricted cash	—	32,867
Cash, cash equivalents and restricted cash at the beginning of the period	67,865	68,231
Effect of exchange rate changes on cash	(2,703)	(703)
Cash, cash equivalents and restricted cash at the end of the period	65,162	100,395
Less restricted cash at the end of the period	2,828	2,859
Cash and cash equivalents at the end of the period	\$ 62,334	\$ 97,536

See accompanying Notes to these Condensed Consolidated Financial Statements

Orion Engineered Carbons S.A.
Condensed Consolidated Statements of Changes in Stockholders' Equity

(In thousands, except per share amounts)	Common stock		Treasury shares	Additional paid-in capital	Retained earnings	Accumulated other comprehensive loss	Total
	Number	Amount					
Balance at January 1, 2021	60,487,117	\$ 85,323	\$ (8,515)	\$ 68,502	\$ 84,407	\$ (48,704)	\$ 181,013
Net income	—	—	—	—	23,538	—	23,538
Other comprehensive loss, net of tax	—	—	—	—	—	(2,728)	(2,728)
Share based compensation	—	—	—	1,024	—	—	1,024
Issuance of stock under equity compensation plans	103,409	—	1,170	(1,170)	—	—	—
Balance at March 31, 2021	60,590,526	85,323	(7,345)	68,356	107,945	(51,432)	202,847
Net income	—	—	—	—	89,058	—	89,058
Other comprehensive income, net of tax	—	—	—	—	—	8,989	8,989
Share based compensation	—	—	—	1,216	—	—	1,216
Balance at June 30, 2021	60,590,526	85,323	(7,345)	69,572	197,003	(42,443)	302,110
Net income	—	—	—	—	21,012	—	21,012
Other comprehensive loss, net of tax	—	—	—	—	—	(11,496)	(11,496)
Share based compensation	—	—	—	1,120	—	—	1,120
Issuance of stock under equity compensation plans	42,776	—	799	(799)	—	—	—
Balance at September 30, 2021	60,633,302	\$ 85,323	\$ (6,546)	\$ 69,893	\$ 218,015	\$ (53,939)	\$ 312,746

(In thousands, except per share amounts)	Common stock		Treasury shares	Additional paid-in capital	Retained earnings	Accumulated other comprehensive loss	Total
	Number	Amount					
Balance at January 1, 2020	60,224,147	\$ 85,032	\$ (8,515)	\$ 65,562	\$ 78,296	\$ (34,362)	\$ 186,013
Net income	—	—	—	—	18,033	—	18,033
Other comprehensive loss, net of tax	—	—	—	—	—	(22,844)	(22,844)
Dividends paid - \$0.20 per share	—	—	—	—	(12,045)	—	(12,045)
Share based compensation	—	—	—	(2,632)	—	—	(2,632)
Issuance of stock under equity compensation plans	262,970	291	—	—	—	—	291
Balance at March 31, 2020	60,487,117	85,323	(8,515)	62,930	84,284	(57,206)	166,816
Net loss	—	—	—	—	(17,780)	—	(17,780)
Other comprehensive income, net of tax	—	—	—	—	—	585	585
Share based compensation	—	—	—	1,199	—	—	1,199
Balance at June 30, 2020	60,487,117	85,323	(8,515)	64,129	66,504	(56,621)	150,820
Net income	—	—	—	—	8,997	—	8,997
Other comprehensive loss, net of tax	—	—	—	—	—	(3,829)	(3,829)
Share based compensation	—	—	—	1,182	—	—	1,182
Balance at September 30, 2020	60,487,117	\$ 85,323	\$ (8,515)	\$ 65,311	\$ 75,501	\$ (60,450)	\$ 157,170

See accompanying Notes to these Condensed Consolidated Financial Statements

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statement (Unaudited)

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Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

Note A. Organization, Description of the Business and Summary of Significant Accounting Policies

Orion Engineered Carbons S.A.'s unaudited Condensed Consolidated Financial Information includes Orion Engineered Carbons S.A. and its subsidiaries ("Orion" or the "Company"). The unaudited Condensed Consolidated Financial Statements have been prepared in accordance with U.S. Generally Accepted Accounting Principles ("GAAP") and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for annual financial statements. These financial statements should be read in conjunction with the Consolidated Financial Statements included in our Annual Report in Form 10-K for the fiscal year ended December 31, 2020.

The accompanying unaudited Condensed Consolidated Financial Statements include all adjustments that are necessary for the fair presentation of our results for the interim periods presented. Results for interim periods are not necessarily indicative of results to be expected for the full year.

Summary of Significant Accounting Policies

Adoption of accounting standards

In January 2020, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2020-01, *Investments - Equity Method and Joint Ventures (Topic 323), and Derivatives and Hedging (Topic 815)*. The amendments in this update clarify the interaction of the accounting for equity securities under Topic 321 and investments accounted for under the equity method of accounting in Topic 323 and the accounting for certain forward contracts and purchased options accounted for under Topic 815. The amendments in this update are effective for fiscal years beginning after December 15, 2020, and interim periods within those fiscal years. We adopted this standard on January 1, 2021. The adoption of this standard did not materially impact our Consolidated Financial Statements.

Reference Rate Reform (Topic 848)—In March 2020, FASB issued ASU No. 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting (ASU 2020-04)*, a new standard. In January 2021, FASB issued ASU 2021-01, *Reference Rate Reform (Topic 848): Scope*, which refines the scope of ASC 848 and clarifies some of its guidance as part of the Board's monitoring of global reference rate reform. This guidance permits entities to elect certain optional expedients and exceptions when accounting for contract modifications for receivables, debt, and leases related to reference rate reform as well as derivative contracts and certain hedging relationships affected by reference rate reform activities under way in global financial markets.

The Company adopted this guidance prospectively from July 1, 2021. The adoption of this standard did not impact our Consolidated Financial Statements.

The adoption of this ASU will enable us to update our assessments of effectiveness, probability, and hedged risk in order to continue hedge accounting for the designated hedges that reference LIBOR, which is expected to be discontinued as a result of reference rate reform. The Company will continue to evaluate the guidance to determine the timing and extent to which we will apply other accounting relief provided by the guidance.

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

Note B. Leases

The company's right-of-use assets ("ROU") and lease liabilities related to operating and finance leases reflected in the Consolidated Balance Sheets are as follows:

	September 30, 2021	December 31, 2020
	(In thousands)	
ROU Assets		
Operating leases	\$ 24,464	\$ 25,321
Finance leases	66,052	60,318
Total	\$ 90,516	\$ 85,639
Lease Liabilities⁽¹⁾		
Operating leases		
Current	\$ 8,605	\$ 7,215
Long-term	16,096	18,999
	24,701	26,214
Finance leases		
Current	3,733	4,862
Long-term	62,912	55,527
	66,645	60,389
Total	\$ 91,346	\$ 86,603

(1) Reflected in Current and Other liabilities in the Consolidated Balance Sheets.

Note C. Inventories

Inventories, net of obsolete, unmarketable and slow-moving reserves are as follows:

	September 30, 2021	December 31, 2020
	(In thousands)	
Raw materials, consumables and supplies, net	\$ 75,708	\$ 57,011
Work in process	151	322
Finished goods, net	117,039	84,128
Total	\$ 192,898	\$ 141,461

Note D. Accounts Receivable

The company had the following accounts receivable as of September 30, 2021 and December 31, 2020:

	September 30, 2021	December 31, 2020
	(In thousands)	
Accounts receivable	\$ 302,650	\$ 240,590
Expected credit losses	(1,953)	(5,794)
Accounts receivable, net of expected credit losses	\$ 300,697	\$ 234,796

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

Note E. Debt and Other Obligations

The Company had the following debt arrangements in place as of September 30, 2021 and December 31, 2020:

	September 30, 2021	December 31, 2020
	(In thousands)	
Current		
Current portion of term loan	\$ 3,004	\$ 8,479
Deferred debt issuance costs - term loan	(850)	(1,501)
Other short-term debt and obligations	68,443	75,640
Current portion of long-term debt and other financial liabilities	70,597	82,618
Non-current		
Term loan	644,369	659,502
Deferred debt issuance costs - term loan	(5,099)	(3,676)
Long-term debt, net	639,270	655,826
Total	\$ 709,867	\$ 738,444

a. Term Loan

In 2014, Orion entered into an \$895.0 million term loan credit facility (the “Credit Agreement”), which was allocated to a term loan facility denominated in U.S. Dollars of \$358.0 million and a term loan facility denominated in Euros of €399.0 million with both having an original maturity date of July 25, 2021 (the “Prior Term Loans”). Initial interest was calculated based on three-month EURIBOR (for the Euro-denominated loan), and three-month USD-LIBOR (for the USD-denominated loan) plus a 3.75% - 4.00% margin depending on the Company’s net leverage ratio. For both EURIBOR and USD-LIBOR a floor of 1.0% applied. At least 1% of the principal amount is required to be repaid per annum.

Subsequent to 2014, Orion entered into a number of amendments, achieving a significant reduction of both interest margins to currently 2.00% for the U.S. dollar term loan and 2.25% for the Euro term loan. In addition, the interest margin was no longer linked to Orion's net leverage ratio and the EURIBOR and USD-LIBOR floors were eliminated. In 2017, the duration of the Prior Term Loans was extended to July 25, 2024.

In September 2021, Orion entered into the Ninth Amendment to the Credit Agreement, which includes an amended and restated term loan agreement (the "Term Loan"). The term loan credit facility was allocated to a term loan facility denominated in U.S. dollars of \$300 million and denominated in Euros of €300 million with both having a maturity date of September 24, 2028 (the “Term Loans”) replacing the existing term loan credit facility. Interest is calculated based on three months EURIBOR (for the Euro-denominated loan) plus a margin of 2.50%, or three-month USD-LIBOR (for the USD-denominated loan) plus a margin of 2.25%. For the U.S. dollar loan, a floor of 0.50% applies and for the Euro denominated loan a floor of 0.00% applies. 1% of the principal amount is required to be repaid per annum in respect to the Dollar Term Loans whereas there is no scheduled amortization for the Euro Term Loans. The Credit Agreement was also amended to include LIBOR replacement language in preparation for the eventual phase out of the London Interbank Offered Rate (LIBOR).

The Term Loans include a sustainability-linked margin adjustment that applies to both the Euro and U.S. dollar term loan credit facilities. The margin adjustment is based on annual SOx and NOx emission reduction targets for the Company’s North American plants between 2022 and 2028, respectively. Specifically, the credit spread on the Term Loans will decline or rise by up to 10 basis points depending on the emissions profile of the Company’s North American plants, in aggregate. Starting in 2022 and continuing through 2025, the Company will review annually whether both interim targets have been met. Only if the Company achieves both targets will it benefit from up to a 10 basis point credit spread reduction for the prospective 12 month period following the submission of the sustainability linked compliance certificate. For the period from 2026 to 2028, a margin step-up by 5 or 10 basis points would occur if Orion does not maintain the reduced emissions profile of one or both targets.

Other provisions of the Credit Agreement relating to the Term Loans remained unchanged.

In connection with the September 2021 modification of the term loan, Orion incurred approximately \$7.8 million of refinancing costs of which \$2.8 million of loan origination costs were capitalized and \$5.0 million of other fees were directly expensed.

In September 2021, the Company restructured its previously existing cross-currency swaps in the amount of \$197 million, to align them with the new U.S. dollar denominated term loan credit facility. Specifically for changes in the loan interest margin of 2.25% (formerly 2.0%) and the three-month USD-LIBOR floor of 0.50% (formerly 0.00%). The cross-currency swap became effective on September 30, 2021 and will expire on September 30, 2028, in line with the maturity of the term loan. This cross-currency swap was determined to be highly effective, continues to qualify for hedge accounting and was cost-neutral.

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

b. Revolving credit facility

To fund operating activities and generally safeguard the Company's liquidity, the Company has entered into a revolving credit facility ("RCF") of €250 million (\$289 million). As of September 30, 2021, the total commitment of \$289 million was split between a \$93 million RCF tranche and \$197 million of bilateral ancillary facilities established directly with several banks under the RCF. As of September 30, 2021, and December 31, 2020, no RCF borrowings, as defined in the Credit Agreement, had been drawn. However, as of September 30, 2021 and December 31, 2020, \$50.7 million and \$70.3 million, respectively, of drawings under ancillary facilities reduced the overall amount available under the RCF to \$238.8 million and \$236.5 million, respectively.

c. Local bank loans and other short-term borrowings

As of September 30, 2021, the Company had partially drawn its uncommitted local credit line in Korea by \$4.2 million and in Brazil by \$1.8 million (December 31, 2020: \$4.6 million and \$0.8 million), respectively.

Repurchase Agreement—On March 3, 2021 we entered in to a repurchase agreement to sell European Emission Allowance ("EUA") certificates. Under the agreement, we sold 260 thousand EUA certificates for €10.04 million cash to a counterparty. The counterparty has an obligation to resell, and we have the obligation to purchase, the same or substantially the same EUA certificates at December 22, 2021 for €10.06 million. The difference between the consideration received and the amount of consideration to be paid is recognized as interest expense. At September 30, 2021, the amount outstanding was \$11.7 million. Due to the short maturity, the carrying value approximates the fair value.

For additional information relating to our debt, see Note H. *Debt and Other Obligations*, included in our Annual Report in Form 10-K for the year ended December 31, 2020.

Note F. Financial Instruments and Fair Value Measurement

The Company measures financial instruments, such as derivatives, at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the following fair value hierarchy based on the lowest level input that is significant to the fair value measurement as a whole:

- *Level 1*—Unadjusted quoted market prices in active markets for identical assets or liabilities that the entity can access at the measurement date.
- *Level 2*—Inputs other than quoted prices within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices such as quoted prices for similar items in active markets, quoted prices for identical or similar items in markets that are not active, inputs other than quoted prices that are observable such as interest rate and yield curves), and market-corroborated inputs.
- *Level 3*—Unobservable inputs for the asset or liability.

For financial assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization at the end of each reporting period.

The following table shows the fair value measurement at September 30, 2021 and December 31, 2020. All measurements are based on observable inputs such as interest rates and are classified as Level 2 within the fair value hierarchy:

	Fair Value Hierarchy	September 30, 2021	December 31, 2020
		(In thousands)	
Receivables from hedges/derivatives		\$ 4	\$ 195
Prepaid expenses and other current assets	Level 2	4	195
Liabilities from derivatives		\$ 13,377	\$ 23,127
Other current liabilities	Level 2	1,322	296
Other liabilities (non-current)	Level 2	12,055	22,831
Term loan	Level 2	\$ 647,923	\$ 667,980
Local bank loans	Level 2	\$ 68,443	\$ 75,640

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

See Note L. *Accounting for Derivative Instruments and Hedging Activities*, included in our Annual Report in Form 10-K for the year ended December 31, 2020, for additional information relating to our derivatives instruments.

Note G. Employee Benefit Plans

Provisions for pensions are established to cover benefit plans for retirement, disability and surviving dependents' pensions. The benefit obligations vary depending on the legal, tax and economic circumstances in various countries in which the Company operates. Generally, level of benefit depends on the length of service and the remuneration.

Net periodic defined benefit pension benefit costs include the following:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
(In thousands)				
Service cost	\$ 304	\$ 287	\$ 937	\$ 856
Interest cost	256	297	776	875
Amortization of actuarial loss	1,197	2,273	3,649	7,325
Net periodic pension cost	\$ 1,757	\$ 2,857	\$ 5,362	\$ 9,056

Service costs were recorded within Income from operations in Selling, general and administrative expenses, and interest cost in Interest and other financial expense, net.

The amortization of actuarial losses, associated with the pension obligations recorded in prior years, in accumulated other comprehensive income exceeding 10% of the defined benefit obligation are recorded ratably in the Condensed Consolidated Statements of Operations.

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

Note H. Restructuring Expenses

During 2016, the Company ceased operations at its plant in Ambes, France as part of the restructuring of its Rubber business segment. Restructuring reserves related to this facility, in the Condensed Consolidated Balance Sheets, are included in Accrued Liabilities. Details of the reserves were as follows:

	Personnel Expenses	Demolition and Removal Costs	Ground Remediation Costs	Other	Total
(In thousands)					
Provision at January 1, 2021	\$ 3,559	\$ 229	\$ 4,251	\$ —	\$ 8,039
Charges	(322)	—	—	—	(322)
Cash paid	(43)	—	—	—	(43)
Foreign currency translation adjustment	(153)	(10)	(189)	—	(352)
Provision at March 31, 2021	3,041	219	4,062	—	7,322
Charges	(323)	—	1,043	—	720
Cash paid	(49)	(225)	—	—	(274)
Foreign currency translation adjustment	46	6	41	—	93
Provision at June 30, 2021	2,715	—	5,146	—	7,861
Charges	(1)	—	620	—	619
Cash paid	—	—	(66)	—	(66)
Foreign currency translation adjustment	(69)	—	(142)	—	(211)
Provision at September 30, 2021	\$ 2,645	\$ —	\$ 5,558	\$ —	\$ 8,203

	Personnel Expenses	Demolition and Removal Costs	Ground Remediation Costs	Other	Total
(In thousands)					
Provision at January 1, 2020	\$ 3,400	\$ 561	\$ 488	\$ 317	\$ 4,766
Cash paid	(514)	(402)	(252)	(263)	(1,431)
Foreign currency translation adjustment	(81)	(11)	(14)	(6)	(112)
Provision at March 31, 2020	2,805	148	222	48	3,223
Cash paid	(486)	(74)	(148)	—	(708)
Foreign currency translation adjustment	53	2	2	1	58
Provision at June 30, 2020	2,372	76	76	49	2,573
Cash paid	(814)	—	(48)	—	(862)
Foreign currency translation adjustment	108	3	2	2	115
Provision at September 30, 2020	\$ 1,666	\$ 79	\$ 30	\$ 51	\$ 1,826

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

Note I. Accumulated Other Comprehensive Income/(Loss)

Changes in each component of Accumulated other comprehensive income (loss) (“AOCI”), net of tax, are as follows:

	Currency Translation Adjustments	Hedging Activities Adjustments	Pension and Other Postretirement Benefit Liability Adjustment	Total
	(In thousands)			
Balance at January 1, 2021	\$ (26,543)	\$ (13,485)	\$ (8,676)	\$ (48,704)
Other comprehensive loss before reclassifications	(4,693)	803	—	(3,890)
Income tax effects before reclassifications	(402)	(277)	—	(679)
Amounts reclassified from AOCI	—	—	1,228	1,228
Income tax effects on reclassifications	—	—	(394)	(394)
Currency translation AOCI	—	632	375	1,007
Balance at March 31, 2021	(31,638)	(12,327)	(7,467)	(51,432)
Other comprehensive income before reclassifications	7,195	1,057	—	8,252
Income tax effects before reclassifications	522	(347)	—	175
Amounts reclassified from AOCI	—	—	1,224	1,224
Income tax effects on reclassifications	—	—	(398)	(398)
Currency translation AOCI	—	(155)	(109)	(264)
Balance at June 30, 2021	(23,921)	(11,772)	(6,750)	(42,443)
Other comprehensive income (loss) before reclassifications	(10,383)	(3,218)	—	(13,601)
Income tax effects before reclassifications	(325)	1,145	—	820
Amounts reclassified from AOCI	—	—	1,197	1,197
Income tax effects on reclassifications	—	—	(390)	(390)
Currency translation AOCI	—	334	144	478
Balance at September 30, 2021	\$ (34,629)	\$ (13,511)	\$ (5,799)	\$ (53,939)

	Currency Translation Adjustments	Hedging Activities Adjustments	Pension and Other Postretirement Benefit Liability Adjustment	Total
	(In thousands)			
Balance at January 1, 2020	\$ (12,282)	\$ (10,891)	\$ (11,189)	\$ (34,362)
Other comprehensive loss before reclassifications	(22,735)	(1,241)	—	(23,976)
Income tax effects before reclassifications	(1,336)	426	—	(910)
Amounts reclassified from AOCI	—	—	2,398	2,398
Income tax effects on reclassifications	—	—	(776)	(776)
Currency translation AOCI	—	195	225	420
Balance at March 31, 2020	(36,353)	(11,511)	(9,342)	(57,206)
Other comprehensive income (loss) before reclassifications	799	(2,224)	—	(1,425)
Income tax effects before reclassifications	(169)	708	—	539
Amounts reclassified from AOCI	—	—	2,654	2,654
Income tax effects on reclassifications	—	—	(904)	(904)
Currency translation AOCI	—	(124)	(155)	(279)
Balance at June 30, 2020	(35,723)	(13,151)	(7,747)	(56,621)
Other comprehensive income (loss) before reclassifications	(3,503)	(1,284)	—	(4,787)
Income tax effects before reclassifications	(116)	294	—	178
Amounts reclassified from AOCI	—	—	2,272	2,272
Income tax effects on reclassifications	—	—	(919)	(919)
Currency translation AOCI	—	(209)	(364)	(573)
Balance at September 30, 2020	\$ (39,342)	\$ (14,350)	\$ (6,758)	\$ (60,450)

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

Note J. Earnings Per Share

Basic earnings per share (“EPS”) is computed by dividing net income attributable to Orion by the weighted average number of common stock outstanding during the period. Diluted EPS equals net income attributable to Orion divided by the weighted average number of common stock outstanding during the period, adjusted for the dilutive effect of our stock-based and other equity compensation awards.

The following table reflects the income and share data used in the basic and diluted EPS computations:

	Three Months Ended September 30, 2021		Nine Months Ended September 30, 2021		2020	
	2021	2020	2021	2020	2021	2020
(In thousands, except per share amounts)						
Net income attributable to ordinary equity holders	\$	21,012	\$	8,997	\$	133,608
Weighted average number of ordinary shares		60,740		60,487		60,680
Basic EPS	\$	0.35	\$	0.15	\$	2.20
Dilutive effect of share based payments		100		772		76
Weighted average number of diluted ordinary shares		60,840		61,259		60,756
Diluted EPS	\$	0.35	\$	0.15	\$	2.20

Note K. Income Taxes

The Company records its tax provision or benefit on an interim basis using an estimated annual effective tax rate. This rate is applied to the current period ordinary income to determine the income tax provision or benefit allocated to the interim period. Losses from jurisdictions for which no benefit can be recognized, and the income tax effects of unusual and infrequent items are excluded from the estimated annual effective tax rate and are recognized in the impacted interim period as discrete items. Valuation allowances are provided against the future tax benefits that arise from the losses in jurisdictions for which no benefit can be recognized. The estimated annual effective tax rate may be significantly impacted by nondeductible expenses and the Company’s projected earnings mix by tax jurisdiction. Adjustments to the estimated annual effective income tax rate are recognized in the period when such estimates are revised.

Income tax expense for the three months ended September 30, 2021 and 2020 were \$6.8 million and \$2.3 million, respectively.

Income tax expense for the nine months ended September 30, 2021 and 2020 were \$48.5 million and \$4.0 million, respectively.

Our effective income tax rates were as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
Effective income tax rates	24.3 %	20.0 %	26.6 %	30.2 %

The decrease in our effective tax rate for the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020, was primarily attributable to the impact of a discrete deferred tax gain impacting the valuation allowance on deferred tax assets.

The increase in our effective tax rate for the three months ended September 30, 2021 as compared to the three-months ended September 30, 2020, was primarily attributable to the reassessment of the recoverability of deferred tax assets and its projected earnings mix by geography and tax jurisdiction as compared to the prior period.

Note L. Commitments and Contingencies

Environmental Matters

EPA Action

During 2008 and 2009, the U.S. Environmental Protection Agency (“EPA”) contacted all U.S. carbon black producers as part of an industry-wide EPA initiative, requesting extensive and comprehensive information under Section 114 of the U.S. Clean Air Act. The EPA used that information to determine, for each facility, that either: (i) the facility has been in compliance with the Clean Air Act; (ii) violations have occurred and enforcement litigation may be undertaken; or (iii) violations have occurred and a settlement of an enforcement case is appropriate. In response to information requests received by the Company’s U.S. facilities, the Company furnished information to

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

the EPA on each of its U.S. facilities. EPA subsequently sent notices under Section 113(a) of the Clean Air Act in 2010 alleging violations of Prevention of Significant Deterioration (“PSD”) and Title V permitting requirements under the Clean Air Act at the Company’s Belpre (Ohio) facility. In October 2012, the Company received a corresponding notice and finding of violation (a “NOV”) alleging the failure to obtain PSD and Title V permits reflecting Best Available Control Technology (“BACT”) at several units of the Company’s Ivanhoe (Louisiana) facility, and in January 2013 the Company also received a NOV issued by the EPA for its facility in Borger (Texas) alleging the failure to obtain PSD and Title V permits reflecting BACT during the years 1996 to 2008. A comparable NOV for the Company’s U.S. facility in Orange (Texas) was issued by the EPA in February 2013; and EPA issued an additional NOV in March 2016 alleging more recent non-PSD air emissions violations primarily at the dryers and the incinerator of the Orange facility.

In 2013, Orion began discussions with the EPA and the U.S. Department of Justice (“DOJ”) about a potential settlement to resolve the NOV’s received, which ultimately led to a consent decree executed between Orion Engineered Carbons LLC (for purpose of this note M. “Orion”) and the United States (on behalf of the EPA), as well as the Louisiana Department of Environmental Quality. The consent decree (the “EPA CD”) became effective on June 7, 2018. The EPA CD resolves and settles the EPA’s claims of noncompliance set forth in the NOV’s and in a respective complaint filed in court against Orion by the United States immediately prior to the filing of the consent decree.

All five U.S. carbon black producers have settled with the U.S. government.

Under Orion’s EPA CD, Orion is installing certain pollution control technology in order to further reduce emissions at its four U.S. manufacturing facilities in Ivanhoe (Louisiana), Belpre (Ohio), Borger (Texas), and Orange (Texas) over approximately five years. The EPA CD also requires the continuous monitoring of emissions reductions that Orion will need to comply with over a number of years. Orion has commenced the installation works for its Ivanhoe and Orange facilities. While the construction at Orange has been completed according to schedule, the construction at the Ivanhoe facility has been subject to COVID-19 and hurricane Ida-related delays. As a result, we have declared force majeure with respect to the EPA CD and requested an extension of the timeline for completion of installations. Orion is negotiating the extension of the EPA CD deadlines, but that extension has not yet been approved by the government as of this date, and, when it is, it must also be submitted to the court for approval. In line with EPA’s respective request, Orion continues to provide regular updates to the EPA on the Ivanhoe installation works timeline and respective COVID-19 related impacts and mitigation measures.

Under the EPA CD, Orion can choose either its Belpre or Borger facilities as the next site for installation of pollution control equipment with comparable effectiveness. We estimate the installations of monitoring and pollution control equipment at all four Orion plants in the U.S. will require capital expenditures in an approximate range between \$270 million to \$290 million of which approximately \$181 million has been spent to date. However, factors, such as timing, locations, target levels, changing scope or cost estimates as well as local regulations or unforeseen necessities could cause actual capital expenditures to exceed or be lower than current expectations or could affect Orion’s ability to meet the agreed target emission levels or target dates for installing required equipment as anticipated or at all. Under the EPA CD, Orion also agreed to and paid a civil penalty of \$0.8 million and agreed to perform environmental mitigation projects totaling \$0.6 million. Noncompliance with applicable emissions limits could lead to further penalty payments to the EPA.

As part of Orion’s compliance plan under the EPA CD, in April 2018 Orion signed a contract with Haldor Topsoe group to install its SNOX™ emissions control technology to remove SO₂, NO_x and dust particles from tail gases at Orion’s Ivanhoe, Louisiana Carbon Black production plant. The SNOX™ technology has not been used previously in the carbon black industry.

Orion’s Share Purchase Agreement with Evonik in connection with the acquisition of the carbon black business line from Evonik Industries AG, completed on July 29, 2011 (“Acquisition”), provided for a partial indemnity from Evonik against various exposures, including, but not limited to, capital investments, fines and costs arising in connection with Clean Air Act violations that occurred prior to July 29, 2011. In June 2019, Orion initiated arbitration proceedings to enforce its rights against Evonik. In June 2021, Orion and Evonik agreed to settle all claims made under this partial indemnity as well as certain other claims and counterclaims Orion and Evonik asserted against each other. Evonik made a one-time cash payment of €66.55 million (\$79.5 million) to Orion which resolved all pending claims as well as counterclaims of \$3.4 million. In the Condensed Consolidated Financial Statements, Orion recorded a gain aggregating \$82.9 million.

Pledges and guarantees

The Company has pledged the majority of its assets (amongst others shares in affiliates, bank accounts and receivables) within the different regions excluding China as collateral under the Credit Agreement. As of September 30, 2021, the Company had guarantees totaling \$16.4 million issued by various financial institutions.

Note M. Financial Information by Segment

Segment information

We disclose the results of each of our operating segments in accordance with ASC 280, *Segment Reporting*. We manage our business in two operating segments, Rubber Carbon Black and Specialty Carbon Black.

- *Rubber carbon black*—Used in the reinforcement of rubber in tires and mechanical rubber goods.
- *Specialties*—Used as pigments and performance additives in coatings, polymers, printing and special applications.

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

The CEO, CFO and certain other senior management members, together, are the chief operating decision maker (“CODM”). Discrete financial information is available for each of the segments, and the CODM uses operating results of each operating segments for performance evaluation and resource allocation.

Our CODM uses Adjusted EBITDA as the primary measure for reviewing our segment profitability. We define segment Adjusted EBITDA as Income from operations before depreciation and amortization, adjusted for acquisition related expenses, restructuring expenses, consulting fees related to Company strategy, share of profit or loss of joint venture and certain other items.

The CODM does not review reportable segment asset or liability information for purposes of assessing performance or allocating resources.

The following table shows the percent of revenue recognized in each of the Company's reportable segment:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
Rubber	62 %	63 %	61 %	61 %
Specialty	38 %	37 %	39 %	39 %

Adjustment items are not allocated to the individual segments as they are managed on a group basis.

Segment reconciliation for the three months ended September 30, 2021 and 2020:

	Rubber	Specialties	Corporate	Total Segments
	(In thousands)			
2021				
Net sales from external customers	\$ 242,848	\$ 150,218	\$ —	\$ 393,066
Adjusted EBITDA	\$ 27,386	\$ 39,030	\$ —	\$ 66,416
Corporate charges	—	—	(2,188)	(2,188)
Depreciation and amortization of intangible assets, right of use assets, and property, plant and equipment	(13,333)	(10,477)	—	(23,810)
Excluding equity in earnings of affiliated companies, net of tax	(143)	—	—	(143)
Interest and other financial expense, net			(11,456)	(11,456)
Reclassification of actuarial losses from AOCI			(1,197)	(1,197)
Income before earnings in affiliated companies and income taxes				\$ 27,622
2020				
Net sales from external customers	\$ 178,406	\$ 103,630	\$ —	\$ 282,036
Adjusted EBITDA	\$ 28,525	\$ 26,477	\$ —	\$ 55,002
Corporate charges	—	—	(6,715)	(6,715)
Depreciation and amortization of intangible assets, right of use assets, and property, plant and equipment	(13,828)	(10,171)	—	(23,999)
Excluding equity in earnings of affiliated companies, net of tax	(141)	—	—	(141)
Interest and other financial expense, net			(10,768)	(10,768)
Reclassification of actuarial losses from AOCI			(2,273)	(2,273)
Income before earnings in affiliated companies and income taxes				\$ 11,106

Orion Engineered Carbons S.A
Notes to the Condensed Consolidated Financial Statements—(continued)

Segment reconciliation for the nine months ended September 30, 2021 and 2020:

	Rubber	Specialties	Corporate	Total Segments
	(In thousands)			
2021				
Net sales from external customers	\$ 703,499	\$ 450,620	\$ —	\$ 1,154,119
Adjusted EBITDA	\$ 98,016	\$ 118,066	\$ —	\$ 216,082
Corporate charges	—	—	(8,190)	(8,190)
Depreciation and amortization of intangible assets, right of use assets, and property, plant and equipment	(41,726)	(32,884)	—	(74,610)
Gain related to litigation settlement			82,858	82,858
Excluding equity in earnings of affiliated companies, net of tax	(536)	—	—	(536)
Interest and other financial expense, net			(30,366)	(30,366)
Reclassification of actuarial losses from AOCI			(3,649)	(3,649)
Income before earnings in affiliated companies and income taxes			<u>\$</u>	<u>\$ 181,589</u>
2020				
Net sales from external customers	\$ 502,895	\$ 317,796	\$ —	\$ 820,691
Adjusted EBITDA	\$ 63,060	\$ 71,024	\$ —	\$ 134,084
Corporate charges	—	—	(15,126)	(15,126)
Depreciation and amortization of intangible assets, right of use assets, and property, plant and equipment	(41,382)	(28,339)	—	(69,721)
Excluding equity in earnings of affiliated companies, net of tax	(426)	—	—	(426)
Interest and other financial expense, net			(28,656)	(28,656)
Reclassification of actuarial losses from AOCI			(7,325)	(7,325)
Income before earnings in affiliated companies and income taxes			<u>\$</u>	<u>\$ 12,830</u>

The sales information noted above relates to external customers only. “*Corporate*” includes income and expense that cannot be directly allocated to the business segments or are managed on corporate level and includes finance income and expenses, taxes and items with less bearing on the underlying core business. In the Consolidated Statements of Operations, shipping and handling costs of \$23.3 million and \$17.9 million for the three months ended September 30, 2021 and 2020, respectively, and \$69.8 million and \$48.7 million for the nine months ended September 30, 2021 and 2020, respectively, were reflected in Selling, general and administrative expenses.

Note N. Subsequent Events

On October 29, 2021, the Company’s Board of Directors declared interim dividend in the aggregate amount of \$1.25 million, which is equivalent to approximately \$0.02 per common stock of the company. The interim dividend will be paid on January 12, 2022, to holders of record as of the close of business on January 5, 2022.

Orion Engineered Carbons S.A.
Management's Discussion and Analysis of Financial Condition and Results of Operation

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis summarizes the significant factors affecting our results of operations and financial condition during the three and nine months ended September 30, 2021 and 2020 and should be read in conjunction with the information included under *Item 1. Financial Statements and Supplementary Data (Unaudited)* elsewhere in this report. We prepare our financial statements in accordance with accounting principles generally accepted in the United States ("GAAP").

PRESENTATION OF CERTAIN FINANCIAL AND OTHER INFORMATION

Non-GAAP Financial Measures

We present certain financial measures that are not prepared in accordance with GAAP or the accounting standards of any other jurisdiction and may not be comparable to other similarly titled measures of other companies. For a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures, see section *Reconciliation of Non-GAAP Financial Measures* below.

These non-GAAP measure are — but are not limited to — Contribution Margin, Contribution Margin per metric ton (collectively, "Contribution Margins"), Adjusted EBITDA, Net Working Capital and Capital Expenditures. We define Contribution Margin as revenue less variable costs (such as raw materials, packaging, utilities and distribution costs). We define Contribution Margin per Metric Ton as Contribution Margin divided by volume measured in metric tons. We define Adjusted EBITDA as income from operations before depreciation and amortization, restructuring expenses, consulting fees related to Company strategy, gain related to legal settlement, share of profit or loss of joint venture and certain other items. Adjusted EBITDA is defined similarly in the Credit Agreement. Adjusted EBITDA is used by our management to evaluate our operating performance and make decisions regarding allocation of capital because it excludes the effects of items that have less bearing on the performance of our underlying core business. We define Net Working Capital as inventories plus current trade receivables minus trade payables. We define Capital Expenditures as cash paid for the acquisition of intangible assets and property, plant and equipment as shown in the Condensed Consolidated Financial Statements.

We also use Segment Adjusted EBITDA Margin, which we define as Adjusted EBITDA for the relevant segment divided by the revenue for that segment.

We use Adjusted EBITDA, Contribution Margins and Net Working Capital, as well as Adjusted EBITDA by segment and Segment Adjusted EBITDA Margin, as internal measures of performance to benchmark and compare performance among our own operations. We use these measures, together with other measures of performance under GAAP, to compare the relative performance of operations in planning, budgeting and reviewing the performance of our business. We believe these measures are useful measures of financial performance in addition to consolidated net income for the period, income from operations and other profitability measures under GAAP because they facilitate operating performance comparisons from period to period and company to company and, with respect to Contribution Margin, eliminate volatility in feedstock prices. By eliminating potential differences in results of operations between periods or companies caused by factors such as depreciation and amortization methods, historic cost and age of assets, financing and capital structures and taxation positions or regimes, we believe that Adjusted EBITDA can provide a useful additional basis for comparing the current performance of the underlying operations being evaluated. For these reasons, we believe EBITDA-based measures are often used by the investment community as a means of comparison of companies in our industry. By deducting variable costs (such as raw materials, packaging, utilities and distribution costs) from revenue, we believe that Contribution Margins can provide a useful basis for comparing the current performance of the underlying operations being evaluated by indicating the portion of revenue that is not consumed by these variable costs and therefore contributes to the coverage of all costs and profits.

Different companies and analysts may calculate measures based on EBITDA, contribution margins and working capital differently, so making comparisons among companies on this basis should be done carefully. Adjusted EBITDA, Contribution Margins and Net Working Capital are not measures of performance under GAAP and should not be considered in isolation or construed as substitutes for revenue, consolidated net income for the period, income from operations, gross profit and other GAAP measures as an indicator of our operations in accordance with GAAP.

Orion Engineered Carbons S.A.
Management's Discussion and Analysis of Financial Condition and Results of Operation

Reconciliation of Non-GAAP Financial Measures

Contribution Margin and Contribution Margin per Metric Ton (A Non-GAAP Financial Measures)

Reconciliation of Contribution Margin and Contribution Margin per Metric Ton to gross profit is as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
	(In millions, unless otherwise indicated)			
Revenue	\$ 393.1	\$ 282.0	\$ 1,154.1	\$ 820.7
Variable costs	252.6	163.8	712.9	496.4
Contribution margin	140.5	118.2	441.2	324.3
Freight	23.3	17.9	69.8	48.7
Fixed costs	(65.1)	(56.9)	(199.7)	(169.7)
Gross profit	\$ 98.7	\$ 79.2	\$ 311.3	\$ 203.3
Volume (in kmt)	236.9	237.0	741.2	629.1
Contribution margin per metric ton	\$ 593.1	\$ 498.6	\$ 595.3	\$ 515.6
Gross profit per metric ton	\$ 416.8	\$ 334.1	\$ 420.0	\$ 323.2

Adjusted EBITDA (A Non-GAAP Financial Measure)

Reconciliation of Adjusted EBITDA to consolidated net income is as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
	(In millions)			
Net income	\$ 21.0	\$ 9.0	\$ 133.6	\$ 9.3
Add back income tax expense	6.7	2.2	48.5	3.9
Add back equity in earnings of affiliated companies, net of tax	(0.1)	(0.1)	(0.5)	(0.4)
Income before earnings in affiliated companies and income taxes	27.6	11.1	181.6	12.8
Add back interest and other financial expense, net	11.5	10.7	30.4	28.7
Add back reclassification of actuarial losses from AOCI	1.2	2.3	3.6	7.3
Income from operations	40.3	24.1	215.6	48.8
Add back depreciation and amortization of intangible assets, right of use assets, and property, plant and equipment	23.8	24.0	74.6	69.7
EBITDA	64.1	48.1	290.2	118.5
Equity in earnings of affiliated companies, net of tax	0.1	0.1	0.5	0.4
Extraordinary expense items related to COVID-19	—	0.8	—	3.5
Evonik legal settlement:				
Cash settlement	—	—	(79.5)	—
Release of legal reserve, net	—	—	(3.4)	—
Long term incentive plan	1.1	1.2	3.4	1.2
EPA-related expenses	0.1	1.5	2.3	5.1
Other adjustments	1.0	3.3	2.6	5.4
Adjusted EBITDA	\$ 66.4	\$ 55.0	\$ 216.1	\$ 134.1
<i>Adjusted EBITDA Specialty Carbon Black</i>	<i>\$ 39.0</i>	<i>\$ 26.5</i>	<i>\$ 118.1</i>	<i>\$ 71.0</i>
<i>Adjusted EBITDA Rubber Carbon Black</i>	<i>\$ 27.4</i>	<i>\$ 28.5</i>	<i>\$ 98.0</i>	<i>\$ 63.1</i>

Orion Engineered Carbons S.A.
Management's Discussion and Analysis of Financial Condition and Results of Operation

Operating Results

For the three and nine months ended September 30, 2021 compared to three and nine months ended September 30, 2020

The table below presents our historical results derived from our Condensed Consolidated Financial Statements for the periods indicated.

Condensed Consolidated Statement of Operations Data	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
	(In millions)			
Net sales	\$ 393.1	\$ 282.0	\$ 1,154.1	\$ 820.7
Cost of sales	294.4	202.8	842.8	617.4
Gross profit	98.7	79.2	311.3	203.3
Selling, general and administrative expenses	52.9	43.2	160.3	126.2
Research and development costs	5.7	7.4	16.4	16.8
Gain related to litigation settlement	—	—	(82.9)	—
Other (income) expenses, net	(0.2)	4.5	1.9	11.5
Income from operations	40.3	24.1	215.6	48.8
Interest and other financial expense, net	11.5	10.7	30.4	28.7
Reclassification of actuarial losses from AOCI	1.2	2.3	3.6	7.3
Income before earnings in affiliated companies and income taxes	27.6	11.1	181.6	12.8
Income tax expense	6.7	2.2	48.5	3.9
Equity in earnings of affiliated companies, net of tax	0.1	0.1	0.5	0.4
Net income	\$ 21.0	\$ 9.0	\$ 133.6	\$ 9.3

Net sales

Net sales increased by \$111.1 million, or 39.4%, in the third quarter of 2021 to \$393.1 million compared to the third quarter of 2020 primarily driven by passing through of higher feedstock costs, favorable product mix, and higher volume due to global recovery from COVID-19 across all regions in our Specialty Carbon Black segment.

Volume decreased by 0.1 kmt, in the third quarter of 2021 to 236.9 kmt compared to the third quarter of 2020, primarily due to lower volume in the Rubber Carbon Black segment, partially offset by with higher demand in our Specialty Carbon Black segment.

Net sales increased by \$333.4 million, or 40.6%, in the nine months ended September 30, 2021 to \$1,154.1 million, year over year, driven primarily by higher sales volume across all regions and segments, impact of passing through of higher feedstock costs, favorable impact of foreign currency translation, and favorable product mix.

Volume increased by 112.2 kmt, or 17.8%, to 741.2 kmt compared to the nine months ended September 30, 2020, with higher demand in both segments, across all application and geographies, driven by a sharp global economic recovery from the COVID-19 induced economic downturn.

Cost of sales

Cost of sales increased by \$91.6 million, or 45.1%, to \$294.4 million in the third quarter of 2021 compared to the third quarter of 2020. Cost of sales increased by \$225.4 million, or 36.5%, to \$842.8 million in the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020.

The increase in both comparative periods were primarily due to higher production and associated costs.

Selling, general and administrative expenses

Selling, general and administrative expenses increased by \$9.7 million, or 22.5%, to \$52.9 million in the third quarter of 2021 compared to the third quarter of 2020. Selling, general and administrative expenses increased by \$34.1 million, or 27.0%, to \$160.3 million in the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020.

The increase in both comparative periods were primarily driven by higher freight costs due to increase in sales volumes and higher incentive compensation.

Gain related to litigation settlement

During the second quarter of 2021, Evonik agreed to make a one-time cash payment of €66.55 million (\$79.5 million) to settle dispute

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which originated from the acquisition of the carbon black business by Rhône Capital and Triton Partners in 2011. The 2011 acquisition agreement provided for a partial indemnity from Evonik against various exposures, including capital investments, fines and costs arising in connection with U.S. Clean Air Act violations that occurred prior to the closing of the 2011 acquisition (i.e., under Evonik's control). In addition, we released \$3.4 million of legal reserves, net, related to this dispute.

Income from operations

Income from operations increased by \$16.2 million to \$40.3 million in the third quarter of 2021, year over year, driven primarily by passing through higher feedstock costs, favorable product mix, and favorable operating leverage associated with higher sales volume in our Specialty Carbon Black segment, partially offset by higher selling, general and administrative costs.

Income from operations increased by \$166.8 million to \$215.6 million in the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020. The increase was primarily driven by higher sales due to sharp global recovery from COVID-19 across all regions, passing through of higher feedstock costs, favorable product mix, and the Evonik legal settlement related gain, partially offset by higher, selling and general and administrative costs.

Reclassification of actuarial losses from AOCI

The actuarial losses associated with our pension obligations recorded in prior years in accumulated other comprehensive income exceeding 10% of the defined benefit obligation are recorded ratably in the Condensed Consolidated Statements of Operations.

Income before earnings in affiliated companies and income taxes

Income from operations before income taxes and equity in earnings of affiliated companies in the third quarter of 2021 increased by \$16.5 million, year over year, driven primarily by favorable operating leverage associated with higher sales volume in our Specialty Carbon Black segment, favorable product mix and the impact of passing through higher feedstock costs, partially offset by higher selling, general and administrative costs.

Income from operations before income tax expense and equity in earnings of affiliated companies increased by \$168.8 million from \$12.8 million in the nine months ended September 30, 2020 to \$181.6 million in the nine months ended September 30, 2021, primarily driven by higher sales due to sharp global recovery from COVID-19 across all regions, passing through of higher feedstock costs, impact of favorable product mix, and the Evonik legal settlement related gain, partially offset by higher, selling and general and administrative costs.

Provision for income taxes

For the three months ended September 30, 2021, the Company recognized income before provision for income taxes of \$27.7 million, compared to \$11.2 million in the three months ended September 30, 2020. The provision for income taxes was an expense of \$6.7 million for the three months ended September 30, 2021, and \$2.2 million for the three months ended September 30, 2020. The effective tax rate for the three months ended September 30, 2021, was 24%, as compared to 20% for the three months ended September 30, 2020. The increase in our effective tax rate for the three months ended September 30, 2021 as compared to the three-months ended September 30, 2020, was primarily attributable to the reassessment of the recoverability of deferred tax assets and its projected earnings mix by geography and tax jurisdiction as compared to the prior period.

For the nine months ended September 30, 2021, the Company recognized income before provision for income taxes of \$182.1 million, compared to \$13.2 million in the nine months ended September 30, 2020. The provision for income taxes was an expense of \$48.5 million for the nine months ended September 30, 2021, and \$3.9 million for the nine months ended September 30, 2020. The effective tax rate for the nine months ended September 30, 2021, was 27%, as compared to 30% for the nine months ended September 30, 2020. The decrease in our effective tax rate for the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020, was primarily attributable to the impact of a discrete deferred tax gain impacting the valuation allowance on deferred tax assets.

Net income

Net income, in the third quarter of 2021, increased by \$12.0 million, year over year, primarily driven by passing through of higher feedstock costs, favorable product mix, and higher sales in our Specialty Carbon Black segment, partially offset by higher, selling and general and administrative costs and income tax expense.

Our net income in the nine months ended September 30, 2021 amounted to \$133.6 million, an increase of \$124.3 million, primarily due to higher sales due to sharp global recovery from COVID-19 across all regions, passing through of higher feedstock costs, favorable product mix, and the Evonik legal settlement related gain, partially offset by higher, selling and general and administrative costs and income tax expense.

Contribution Margin and Contribution Margin per Metric Ton (Non-GAAP Financial Measures)

Contribution margin increased in the third quarter of 2021 by \$22.3 million, or 18.9%, to \$140.5 million, year over year. Contribution margin per metric ton increased by 19.0%, to \$593.1 per metric ton in the three months ended September 30, 2021

Contribution Margin increased by \$116.9 million, or 36.0%, to \$441.2 million in the nine months ended September 30, 2021 compared to

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the nine months ended September 30, 2020. Contribution margin per metric ton increased by 15.4%, to \$595.3 per metric ton in the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020.

The increase in both comparative periods was primarily driven by higher sales due to sharp global recovery from COVID-19 across all regions and segments, passing through of higher feedstock costs, and impact of favorable product mix, partially offset by higher, selling and general and administrative costs.

Adjusted EBITDA (A Non-GAAP Financial Measure)

Adjusted EBITDA increased in the third quarter of 2021 by \$11.4 million, or 20.8%, to \$66.4 million, year over year.

Adjusted EBITDA increased by \$82.0 million, or 61.2%, from \$134.1 million in the nine months ended September 30, 2020 to \$216.1 million in the nine months ended September 30, 2021.

The increase in both comparative periods was primarily driven by higher sales due to sharp global recovery from COVID-19 across all regions, passing through of higher feedstock costs, and impact of favorable product mix, partially offset by higher, selling and general and administrative costs.

Segment Discussion

Our business operations are divided into two operating segments—the Specialty Carbon Black segment and the Rubber Carbon Black segment. We use segment revenue, segment gross profit, segment volume, Segment Adjusted EBITDA and Segment Adjusted EBITDA Margin as measures of segment performance and profitability.

The table below presents our segment results derived from our unaudited Condensed Consolidated Financial Statements for the periods indicated.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
(In millions, unless otherwise indicated)				
Specialty Carbon Black				
Net sales	\$ 150.2	\$ 103.6	\$ 450.6	\$ 317.8
Cost of sales	(98.6)	(66.5)	(292.6)	(216.7)
Gross profit	\$ 51.6	\$ 37.1	\$ 158.0	\$ 101.1
Volume (kmt)	63.9	58.8	203.4	166.6
Adjusted EBITDA	\$ 39.0	\$ 26.5	\$ 118.1	\$ 71.0
Adjusted EBITDA Margin (%)	26.0	25.5	26.2	22.3
Rubber Carbon Black				
Net sales	\$ 242.9	\$ 178.4	\$ 703.5	\$ 502.9
Cost of sales	(195.8)	(136.3)	(550.2)	(400.7)
Gross profit	\$ 47.1	\$ 42.1	\$ 153.3	\$ 102.2
Volume (kmt)	173.0	178.2	537.8	462.5
Adjusted EBITDA	\$ 27.4	\$ 28.5	\$ 98.0	\$ 63.1
Adjusted EBITDA Margin (%)	11.3	16.0	13.9	12.5

Specialty Carbon Black

Three months ended September 30, 2021 compared to three months ended September 30, 2020

Net sales of the Specialty Carbon Black segment increased by \$46.6 million, or 45.0% to \$150.2 million, year over year, primarily driven by passing through of higher feedstock costs, favorable product mix, and higher sales due to global recovery from COVID-19 induced economic downturn reflecting a broad-based demand increase across nearly all applications.

Specialty Carbon Black segment volumes increased by 5.1 kmt, or 8.7%, to 63.9 kmt, year over year.

Gross profit of the Specialty Carbon Black segment increased by \$14.5 million, or 39.0%, to \$51.6 million, year over year, primarily driven by passing through of higher feedstock costs, favorable product mix, and higher sales due to global recovery from COVID-19 induced economic downturn reflecting a broad-based demand increase across nearly all applications.

Adjusted EBITDA of the Specialty Carbon Black segment increased by \$12.5 million, or 47.4% to \$39.0 million, year over year, primarily driven by passing through of higher feedstock costs, favorable product mix, and higher sales due to global recovery from COVID-19 induced economic downturn reflecting a broad-based demand increase across nearly all applications, partially offset by higher, selling and

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general and administrative costs.

Year over year, Adjusted EBITDA margin rose 50 basis points to 26.0%.

Nine months ended September 30, 2021 compared to nine months ended September 30, 2020

Net sales of the Specialty Carbon Black segment increased by \$132.8 million, or 41.8% to \$450.6 million, year over year, primarily driven by higher sales due to sharp global recovery from COVID-19 induced economic downturn reflecting a broad-based demand increase across nearly all applications, passing through of higher feedstock costs, favorable product mix, and favorable impact of foreign currency translation.

Specialty Carbon Black segment volumes increased by 36.8 kmt, or 22.1%, to 203.4 kmt, year over year.

Gross profit of the Specialty Carbon Black segment increased by \$56.9 million, or 56.4%, to \$158.0 million, year over year, primarily driven by favorable operating leverage associated with higher sales due to sharp global recovery from the COVID-19 induced economic downturn, impact of favorable price, and impact of favorable product mix.

Adjusted EBITDA of the Specialty Carbon Black segment increased by \$47.1 million, or 66.2% to \$118.1 million, year over year, primarily driven by favorable operating leverage associated with higher sales due to sharp global recovery from the COVID-19 induced economic downturn, impact of favorable price, and impact of favorable product mix.

Year over year, Adjusted EBITDA margin increased 390 basis points to 26.2%.

Rubber Carbon Black

Three months ended September 30, 2021 compared to three months ended September 30, 2020

Net sales increased by \$64.5 million, or 36.1% to \$242.9 million, year over year, primarily due to passing through of higher feedstock costs, and impact of favorable product mix.

Rubber Carbon Black segment volumes decreased by 5.2 kmt, or (3.0)%, to 173.0 kmt, year over year.

Gross profit of the Rubber Carbon Black segment increased by \$5.0 million, or 12.0% to \$47.1 million, year over year, primarily driven by passing through of higher feedstock costs, partially offset by lower volume.

Rubber Adjusted EBITDA increased by \$1.1 million, to \$27.4 million, year over year, primarily due to passing through higher feedstock costs, partially offset by lower volume and higher selling, general and administrative costs.

Adjusted EBITDA margin decreased (470) basis points to 11.3%, year over year.

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Nine months ended September 30, 2021 compared to nine months ended September 30, 2020

Net sales increased by \$200.6 million, or 39.9% to \$703.5 million, year over year, primarily driven by passing through of higher feedstock costs, higher sales due to sharp global recovery from COVID-19 induced economic downturn, favorable impact of foreign currency translation, and impact of favorable product mix.

Rubber Carbon Black segment volumes increased by 75.3 kmt, or 16.3%, to 537.8 kmt, year over year, reflecting higher demand.

Gross profit of the Rubber Carbon Black segment increased by \$51.1 million, or 49.9% to \$153.3 million, year over year, primarily reflecting higher sales volume, the pass through of higher feedstock costs and favorable product mix.

Rubber Adjusted EBITDA increased by \$34.9 million, or 55.4%, to \$98.0 million, year over year, primarily due to passing-through higher feedstock costs, favorable operating leverage associated with substantially higher sales volume, and favorable product mix, partially offset by higher general and administrative expenses and the one-time impact related to Winter Storm Uri.

Adjusted EBITDA margin increased 140 basis points to 13.9%, year over year.

Liquidity and Capital Resources

Historical Cash Flows

The tables below present our historical cash flows derived from our unaudited Condensed Consolidated Financial Statements for the periods indicated.

	Nine Months Ended September 30,	
	2021	2020
	(In millions)	
Net cash provided by operating activities	\$ 121.3	\$ 92.4
Net cash used in investing activities	(113.7)	(120.3)
Net cash provided by (used in) financing activities	(7.6)	60.9

2021

Net cash provided by operating activities during the nine months ended September 30, 2021, was \$121.3 million. The cash provided by operating activities primarily reflected our net income, adjusted for non-cash items and changes in working capital and \$82.9 million related to Evonik legal settlement gain. See *Note L. Commitments and Contingencies* for further discussion on Evonik legal settlement.

Net cash used in investing activities in the nine months ended September 30, 2021, amounted to \$113.7 million, net. These expenditures were comprised of a combination of safety, sustainability and growth investments as well as expenditures associated with our ongoing efforts to install emissions reduction technology to meet EPA requirements in the U.S.

Net cash used in financing activities during the nine months ended September 30, 2021, amounted to \$7.6 million. Cash outflows during the nine months of \$6.0 million were primarily related to repayments under our senior secured revolving credit facilities ("RCF"). Our financing activity included refinancing of our Term-loan and associated costs. See *Note E. Debt and Other Obligations* for further discussion on Term-loan refinancing.

2020

Net cash provided by operating activities for the nine months ended September 30, 2020, amounted to \$92.4 million. The cash provided by operating activities primarily reflected our net income, adjusted for non-cash items and changes in the components of our working capital.

Net cash used in investing activities for the nine months ended September 30, 2020, amounted to 120.3 million. These expenditures were comprised of a combination of safety, sustainability and growth investments as well as expenditures associated with our ongoing efforts to install emissions reduction technology to meet EPA requirements in the U.S.

Net cash provided by financing activities for the nine months ended September 30, 2020, amounted to \$60.9 million, primarily reflecting the company drawing under its revolver to bolster its cash position and enhance financial flexibility to successfully manage through the pandemic.

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Sources of Liquidity

Our principal sources of liquidity are (i) cash on hand, (ii) net cash generated from operating activities, primarily driven by our operating results and changes in working capital requirements, and (iii) cash available through from financing activities, primarily driven by borrowing amounts available under our committed multicurrency, senior secured RCF, and related ancillary facilities, various uncommitted local credit lines and, from time to time, term loan borrowings.

We expect cash on hand and cash provided by operating activities and borrowings will be sufficient to pay our operating expenses, satisfy debt service obligations and fund capital expenditures for the foreseeable future.

As of September 30, 2021, the company had total liquidity of \$337.0 million, including cash and equivalents of \$62.3 million, \$238.8 million under our revolving credit facility capacity, including ancillary lines, and \$35.9 million of capacity under other available credit lines. Net debt was \$653.5 million and net leverage was 2.32x.

Net Working Capital (A Non-GAAP Financial Measure)

We define Net Working Capital as the total of inventories and current trade receivables, less trade payables. Net Working Capital is a non-GAAP financial measure, and other companies may use a similarly titled financial measure that is calculated differently from the way we calculate Net Working Capital. The following tables set forth the principal components of our Net Working Capital as of the dates indicated.

	September 30, 2021	December 31, 2020
	(In millions)	
Inventories	\$ 192.9	\$ 141.5
Trade receivables	300.7	234.8
Trade payables	(150.2)	(131.3)
Net working capital	\$ 343.4	\$ 245.0

Our Net Working Capital position can vary significantly from month to month, mainly due to fluctuations in oil prices and receipts of carbon black oil shipments. In general, increases in the cost of raw materials lead to an increase in our Net Working Capital requirements, as our inventories and trade receivables increase as a result of higher carbon black oil prices and related sales levels. These increases are partially offset by related increases in trade payables. Due to the quantity of carbon black oil that we typically keep in stock, such increases in Net Working Capital occur gradually over a period of two to three months. Conversely, decreases in the cost of raw materials lead to a decrease in our Net Working Capital requirements over the same period of time.

Our Net Working Capital increased from \$245.0 million as of December 31, 2020, to \$343.4 million as of September 30, 2021. The components of working capital that used or provided cash were:

- Inventories—due to higher oil prices and increase in production to meet forecasted demand resulted in raw material and finished goods inventory increases; and
- Trade receivables—increase was driven by higher sales due to higher product demand.

Those increases were partially offset by:

- Accounts payable—higher production and higher oil prices resulted in increased accounts payable.

Capital Expenditures (A Non-GAAP Financial Measure)

We define Capital Expenditures as cash paid for the acquisition of intangible assets and property, plant and equipment as shown in the unaudited Condensed Consolidated Financial Statements.

We plan to finance our Capital Expenditures with cash generated by our operating activities. With the exception of required expenditures in association with our settlement with the EPA we currently do not have any material obligatory commitments to make Capital Expenditures outside the ordinary course of our business. For further discussion on EPA settlement, see “*Note L. Commitments and Contingencies*”.

Capital Expenditures during the nine months ended September 30, 2021, amounted to \$113.7 million were primarily associated with safety, sustainability and growth investments as well as expenditures associated with our ongoing efforts to install emissions reduction technology to meet EPA requirements in the U.S.

Capital Expenditures in the nine months ended September 30, 2020 amounted to \$120.3 million and were mainly comprised of preservation and overhaul projects and in expenditures related to investments required to address the EPA requirements in the United States.

Off-Balance Sheet Arrangements

As of September 30, 2021, we did not have any off-balance sheet arrangements.

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Note Regarding Forward-Looking Statements

This report contains and refers to certain forward-looking statements with respect to our financial condition, results of operations and business. These statements constitute forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Forward-looking statements are statements of future expectations that are based on management's current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among others, statements concerning the potential exposure to market risks, statements expressing management's expectations, beliefs, estimates, forecasts, projections and assumptions and statements that are not limited to statements of historical or present facts or conditions.

Forward-looking statements are typically identified by words such as "anticipate," "assume," "assure," "believe," "confident," "could," "estimate," "expect," "intend," "may," "plan," "objectives," "outlook," "probably," "project," "will," "seek," "target," "to be," and other words of similar meaning. These forward-looking statements include, without limitation, statements about the following matters:

- our strategies for (i) mitigating the impacts of the global outbreak of the Coronavirus, (ii) strengthening our position in specialty carbon blacks and rubber carbon blacks, (iii) increasing our rubber carbon black margins and (iv) strengthening the competitiveness of our operations;
- the ability to pay dividends at historical dividend levels or at all;
- cash flow projections;
- the installation of pollution control technology in our U.S. manufacturing facilities pursuant to the EPA consent decree described herein;
- the outcome of any in-progress, pending or possible litigation or regulatory proceedings; and
- our expectation that the markets we serve will continue to grow.

All these forward-looking statements are based on estimates and assumptions that, although believed to be reasonable, are inherently uncertain. Therefore, undue reliance should not be placed upon any forward-looking statements. There are important factors that could cause actual results to differ materially from those contemplated by such forward-looking statements. These factors include, among others:

- the effects of the COVID-19 pandemic on our business and results of operations;
- negative or uncertain worldwide economic conditions;
- volatility and cyclicity in the industries in which we operate;
- operational risks inherent in chemicals manufacturing, including disruptions as a result of severe weather conditions and natural disasters;
- our dependence on major customers and suppliers;
- our ability to compete in the industries and markets in which we operate;
- our ability to address changes in the nature of future transportation and mobility concepts which may impact our customers and our business;
- our ability to develop new products and technologies successfully and the availability of substitutes for our products;
- our ability to implement our business strategies;
- volatility in the costs and availability of raw materials and energy;
- our ability to respond to changes in feedstock prices and quality;
- our ability to realize benefits from investments, joint ventures, acquisitions or alliances;
- our ability to realize benefits from planned plant capacity expansions and site development projects and the potential delays to such expansions and projects;
- information technology systems failures, network disruptions and breaches of data security;
- our relationships with our workforce, including negotiations with labor unions, strikes and work stoppages;
- our ability to recruit or retain key management and personnel;
- our exposure to political or country risks inherent in doing business in some countries;
- geopolitical events in the European Union ("EU"), and in particular the ultimate future relations between the EU and the United Kingdom;
- environmental, health and safety regulations, including nanomaterial and greenhouse gas emissions regulations, and the related costs of maintaining compliance and addressing liabilities;
- possible future investigations and enforcement actions by governmental or supranational agencies;

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- our operations as a company in the chemical sector, including the related risks of leaks, fires and toxic releases;
- market and regulatory changes that may affect our ability to sell or otherwise benefit from co-generated energy;
- litigation or legal proceedings, including product liability and environmental claims;
- our ability to protect our intellectual property rights and know-how;
- our ability to generate the funds required to service our debt and finance our operations;
- fluctuations in foreign currency exchange and interest rates;
- the availability and efficiency of hedging;
- changes in international and local economic conditions, including with regard to the Euro, dislocations in credit and capital markets and inflation or deflation;
- potential impairments or write-offs of certain assets;
- required increases in our pension fund contributions;
- the adequacy of our insurance coverage;
- changes in our jurisdictional earnings mix or in the tax laws or accepted interpretations of tax laws in those jurisdictions;
- challenges to our decisions and assumptions in assessing and complying with our tax obligations; and
- potential difficulty in obtaining or enforcing judgments or bringing legal actions against Orion Engineered Carbons SA (a Luxembourg incorporated entity) in the United States ("U.S.").

Factors that could cause our actual results to differ materially from those expressed or implied in such forward-looking statements include those factors detailed under the captions "Note Regarding Forward-Looking Statements" and "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2020 and in Note S, *Commitments and Contingencies*, to our audited Consolidated Financial Statements regarding contingent liabilities, including litigation. It is not possible for our management to predict all risk factors and uncertainties, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. We undertake no obligation to publicly update or revise any forward-looking statement - including those in the "2021 Outlook" and "Quarterly Business Segment Results" sections above - as a result of new information, future events or other information, other than as required by applicable law.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Information about market risks for the period ended September 30, 2021 does not differ materially from that discussed under Item 7A in our 2020 Form 10-K.

Item 4. Controls and Procedures

As of September 30, 2021, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, of the effectiveness of our disclosure controls and procedures pursuant to Rule 13a-15 under the Securities Exchange Act of 1934, as amended. Based upon that evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective as of that date.

There were no changes in our internal control over financial reporting that occurred during the quarter ended September 30, 2021 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II

Item 1. Legal Proceedings

We become involved from time to time in various claims and lawsuits arising in the ordinary course of our business, such as employment related claims and asbestos litigation, against some of which we have limited indemnification from Evonik under the agreements relating to the Acquisition. Some matters involve claims for large amounts of damages as well as other relief. With respect to our settlement of the EPA's enforcement initiative and the arbitration proceedings with Evonik see "*Item 1. Business—Environmental, Health and Safety Matters—Environmental—Environmental Proceedings.*" and "*Item 1A. Risk Factors—Legal and Regulatory Matter—Litigation or legal proceedings could expose us to significant liabilities and thus adversely affect our business, financial condition, results of operations and cash flows.*" as well as "*Item 1A. Risk Factors—Legal and Regulatory Matter—We may not be able to protect our intellectual property rights successfully*" included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2020, and is incorporated herein by reference. We believe, based on currently available information, that the results of the proceedings referenced above, in the aggregate, will not have a material adverse effect on our financial condition, but may be material to our operating results and cash flow for any particular period when the relevant costs are incurred. We note that the outcome of legal proceedings is inherently uncertain, and we offer no assurances as to the outcome of any of these matters or their effect on the Company.

Orion Engineered Carbons S.A.

Item 1A. Risk Factors

There have been no material changes to risk factors associated with our business in “Item A. Risk Factors in our Annual Report in Form 10-K for the year ended December 31, 2020

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None

Item 3. Defaults Upon Senior Securities

None

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None

Item 6. Exhibits

<u>Exhibit Number</u>	<u>Description</u>
10.1	<u>Ninth Amendment, dated as of September 30, 2021, by and among Orion Engineered Carbons GmbH, a limited liability company (Gesellschaft mit beschränkter Haftung) organized under the laws of Germany, the other Loan Parties party thereto, the New Term Lenders party thereto, Goldman Sachs Bank USA, in its capacity as administrative agent for the Lenders, Goldman Sachs Bank USA as sole book runner and Deutsche Bank Securities Inc., ING Bank, a branch of ING-DiBa AG and UniCredit Bank AG in their capacities as exclusive mandated lead arrangers (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on October 5, 2021).</u>
31.1	* <u>Certification of Principal Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Exchange Act.</u>
31.2	* <u>Certification of Principal Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Exchange Act.</u>
32.1	** <u>Certification of the Principal Executive Officer pursuant to 18 U.S.C. Section 1350.</u>
32.2	** <u>Certification of the Principal Financial Officer pursuant to 18 U.S.C. Section 1350.</u>
101.0	* XBRL
	* Filed herewith
	** Furnished herewith

Orion Engineered Carbons S.A.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ORION ENGINEERED CARBONS S.A.

November 4, 2021

By /s/ Bob Hrivnak

Name: Bob Hrivnak

Title: Interim Chief Financial Officer



Exhibit 31.1 Certification by Corning F. Painter pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934.

I, Corning Painter, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Orion Engineered Carbons S.A.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 4, 2021

/s/ Corning Painter
Chief Executive Officer

Exhibit 31.2 Certification by Bob Hrivnak pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934.

I, Bob Hrivnak, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Orion Engineered Carbons S.A.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 4, 2021

/s/ Bob Hrivnak
Interim Chief Financial Officer

Exhibit 32.1 Certification by Corning F. Painter pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

CERTIFICATION

In connection with the Quarterly Report of Orion Engineered Carbons S.A. on Form 10-Q for the quarterly period ended September 30, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Corning Painter, Chief Executive Officer, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 4, 2021

/s/ Corning Painter
Chief Executive Officer

Exhibit 32.2 Certification by Bob Hrivnak pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

CERTIFICATION

In connection with the Quarterly Report of Orion Engineered Carbons S.A. on Form 10-Q for the quarterly period ended September 30, 2021 as filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, Bob Hrivnak, Interim Chief Financial Officer, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 4, 2021

/s/ Bob Hrivnak
Interim Chief Financial Officer