



September 10, 2026

CRANE NXT

Secure, Detect, and Authenticate What Matters Most

Jefferies Global Industrials Conference

CRANE
NXT

FORWARD-LOOKING STATEMENTS – DISCLAIMER

This presentation contains forward-looking statements within the meaning of the federal securities laws. Forward-looking statements include all statements that are not historical statements of fact and those regarding the Company's intent, belief, or expectations, including statements regarding outlook for 2026 or any other period, dividend payments, or the timing of any of the foregoing. Words such as "anticipate(s)," "expect(s)," "intend(s)," "believe(s)," "plan(s)," "may," "will," "would," "could," "should," "seek(s)," and similar expressions, or the negative of these terms, are intended to identify such forward-looking statements. These statements are based on management's current expectations and beliefs and are subject to a number of risks, uncertainties and other important factors that could lead to actual results differing materially from those projected, forecasted or expected. The Company assumes no (and disclaims any) obligation to revise or update these statements to reflect future events or circumstances. Although the Company believes that the assumptions underlying the forward-looking statements are reasonable, it can give no assurance that its expectations will be attained. The Company cautions investors not to place undue reliance on any such forward-looking statements.

Risks and uncertainties that could cause actual results to differ materially from the Company's expectations include, but are not limited to: the impact of tariffs and other trade measures; changes in global economic conditions (including inflationary pressures) and geopolitical risks, including macroeconomic fluctuations; demand for its products, which is variable and subject to factors beyond its control; risks associated with conducting a substantial portion of its business outside the U.S., including the risk of tariffs and other trade measures by the U.S. and other countries; information systems and technology networks failures, breaches in data security, theft of personally identifiable and other information, and non-compliance with its contractual or other legal obligations regarding such information; being unable to identify or complete acquisitions, or to successfully integrate the businesses the Company acquires; fluctuation in the prices of, or disruption in its ability to source, components and raw materials, and delays in the distribution of its products; loss of personnel or being able to hire and retain additional personnel needed to sustain and grow its business as planned; being unable to successfully develop and introduce new products, which would limit its ability to grow and maintain its competitive position; governmental regulations and failure to comply with those regulations; the ability to protect its intellectual property; risks from litigation, claims and investigations, including those related to product liability and warranties, and employee, commercial, intellectual property and environmental matters; risks related to its ability to improve productivity, reduce costs and align manufacturing capacity with customer demand; significant competition in the Company's markets; additional tax expenses or exposures; adverse impacts from intangible asset impairment charges; inadequate or ineffective internal controls; and risks related to the separation in 2023 from Crane Company, including not obtaining the intended tax treatment of the separation transaction, failure of Crane Company to perform under the various transaction agreements and actual or potential conflicts of interest with Crane Company.

Readers should carefully review Crane NXT, Co.'s financial statements and the notes thereto, as well as the section entitled "Risk Factors" in Item 1A of Crane NXT, Co.'s Annual Report on Form 10-K for the year ended December 31, 2025, as updated by its Quarterly Reports on 10-Q and the other documents Crane NXT, Co. and its subsidiaries file from time to time with the SEC. These filings identify and address other important risks and uncertainties that could cause actual events and results to differ materially from those contained in the forward-looking statements.

This presentation contains non-GAAP financial measures. We have provided additional information regarding these non-GAAP financial measures and reconciliations of those measures to the most directly comparable GAAP measures at the end of our earnings call presentation for the second quarter of 2026, which is available in the Investor Relations section of our website. Due to rounding, numbers presented throughout this report may not add up precisely to totals we provide, and percentages may not precisely reflect the absolute figures.



OUR VALUE CREATION PRIORITIES



Accelerating organic growth

Investing in differentiated technology and capabilities to capture market tailwinds



Building on our leadership positions

Applying our disciplined capital allocation process to expand our leadership positions in authentication and traceability technologies



Driving operational excellence through CBS

Deploying the Crane Business System to drive margin expansion and strong free cash flow

A GLOBAL TECHNOLOGY LEADER

Crane NXT Overview



150+
year history



~6,000
employees



~20
countries



~30
R&D and mfg. sites



~1,500
patents



~16,000
customers

~\$1.8B
Sales¹

~24%
Adj. EBITDA Margin¹

~100%
Adj. FCF
Conversion¹



¹ Last twelve months actuals for the twelve months ended June 30, 2026. Please see Non-GAAP reconciliations and explanations at the end of the company's earnings call presentation for the second quarter of 2026.



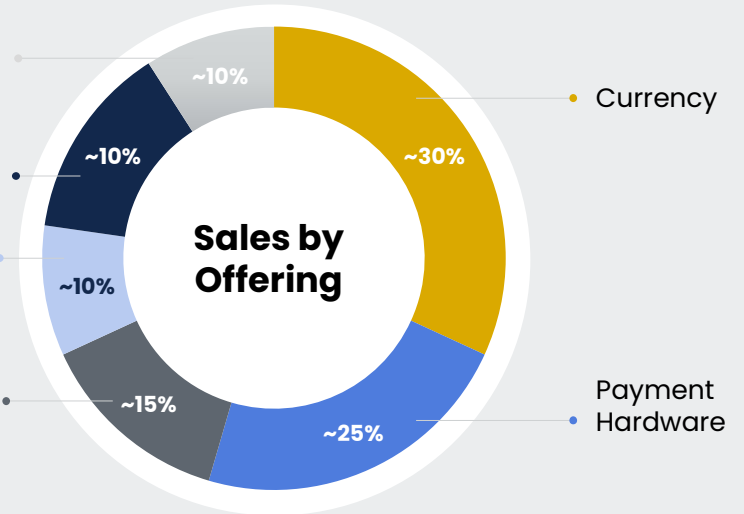
Inspection and
Detection Systems

Service

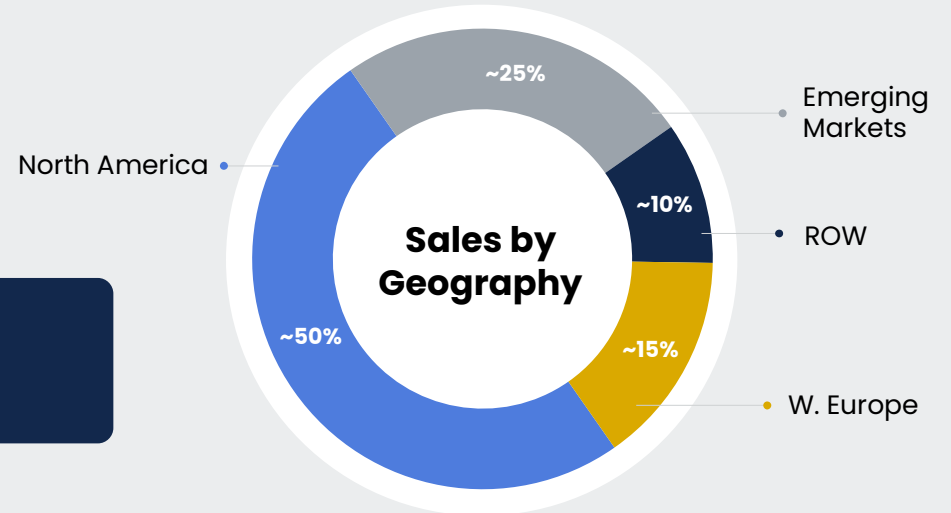
Brand and
Government
Authentication

Vending

Sales by Offering



Sales by Geography



ACCELERATING GROWTH IN THE NEXT PHASE OF CRANE NXT

PHASE 1

2018 – 2022
Pre-Separation

Developed platform as a leader in currency technology and payment equipment and services

~\$1.3B

Revenue
(2022)

~\$7B

Addressable
Market²

PHASE 2

2023–2025
Establish company, execute strategy

Expanding position in technologies that secure, detect, and authenticate

~\$1.7B

Revenue
(2025)

~\$10B

Addressable
Market²

PHASE 3

2026–2028
Positioned to accelerate growth

Creating a global leader in authentication and traceability technologies through organic investment and portfolio optimization

~\$1.8B

Revenue¹
(LTM)

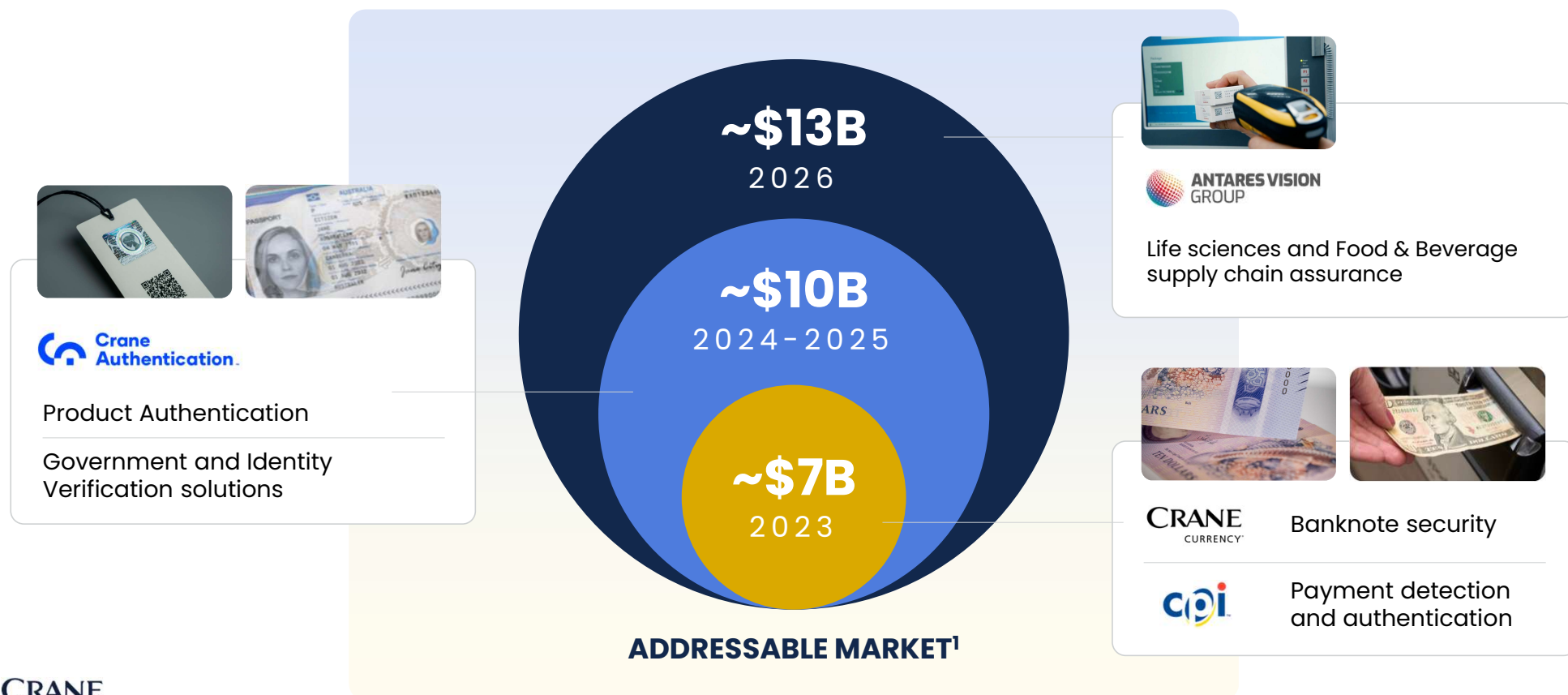
~\$13B

Addressable
Market²

ALIGNING OUR STRATEGIC PRIORITIES WITH COMPELLING SECULAR TRENDS



EXPANDING INTO HIGHER GROWTH AUTHENTICATION AND TRACEABILITY END MARKETS



THE MARKET LEADER IN AUTHENTICATION AND TRACEABILITY TECHNOLOGIES



Security & Authentication Technologies (SAT)

Detection & Traceability Technologies (DTT)

OUR VALUE ADD

Advanced, proprietary technologies that prevent the counterfeiting of products and identities

Innovative solutions that ensure the quality, authenticity, and traceability of products across the supply chain

BUSINESSES



A DIFFERENTIATED PORTFOLIO WITH INTEGRATED CAPABILITIES



**Proprietary
Security Technology**



**Track and Trace
Software**



**Detection and
Inspection Equipment**



**Field Service
Capabilities**



**Trusted Partner to
Governments**

CRANE
CURRENCY™



 **Crane
Authentication.**



 **ANTARES VISION
GROUP**



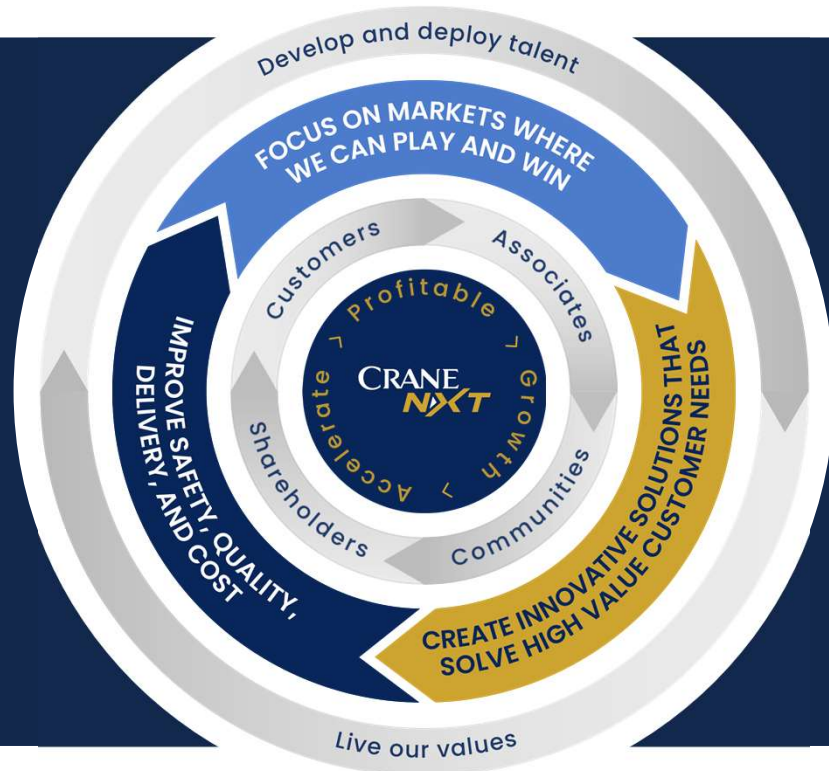




**CRANE
NXT**

CRANE BUSINESS SYSTEM (CBS)

A Culture Built On Continuous Improvement



>140

**Kaizen events
annually**

>200

**Certified CBS
tool champions**

>80K

**Training hours
annually**



DISCIPLINED CAPITAL ALLOCATION STRATEGY TO DRIVE SHAREHOLDER RETURNS

Invest to accelerate organic growth

- ▶ Currency capacity expansion
- ▶ Authentication software development

~3% to 5%
CapEx Spend

Build on our leadership positions through M&A

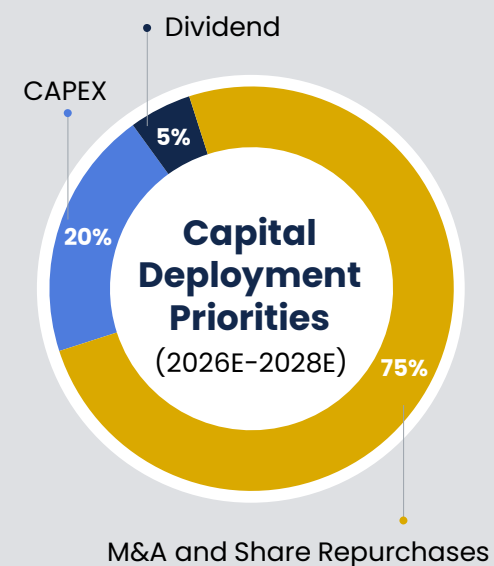
- ▶ Targeting differentiated, niche authentication and traceability markets

~\$1B
M&A Capacity²

Return cash to shareholders

- ▶ Pay competitive dividend based on strong free cash flow
- ▶ Strategic share repurchases

~15%
of Adj. FCF¹
Dividend Payout



2028 TARGETS

Positioned To Drive Shareholder Value Creation

Accelerating organic growth

Investing in differentiated technology and capabilities to capture market tailwinds

Building on our leadership positions

Applying our disciplined capital allocation process to expand our leadership positions in authentication and traceability technologies

Driving operational excellence through CBS

Deploying the Crane Business System to drive margin expansion and strong free cash flow

2028
TARGETS

~MSD
Core Growth²

~\$2.5B
Revenue^{1,2}

<3x
Net Leverage²

Mid 20's%
Adj. EBITDA
Margin^{1,2}

~100%
Adj. FCF
Conversion²

Why Crane NXT

Attractive End Markets

Approximately \$13B addressable market driven by rising counterfeiting, tightening product-safety regulations, and digitizing supply chains

Differentiated Technology

Proprietary security technologies and large installed base, protected by high switching costs and qualification barriers, with 150+ years as a trusted partner to governments and regulated industries

Strong Operating Metrics

Approximately \$2.5B revenue target with mid-single digit organic growth, mid 20's% adjusted EBITDA margin and ~100% free cash flow conversion targets, in each case, by 2028^{1,2}

Disciplined Capital Allocation

M&A capacity for programmatic, accretive acquisitions, plus high-ROI organic investment and consistent return of capital

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