

# **Corporate Presentation**

July 2021

TSX: IMG | NYSE: IAG www.iamgold.com

# **Cautionary Statement**

#### CAUTIONARY STATEMENT ON FORWARD-LOOKING INFORMATION

All information included in this presentation whether in narrative or chart form, including any information as to the Company's future financial or operating performance, and other statements that express management's expectations or estimates of future performance, including statements in respect of the prospects of the Company's projects, other than statements of historical fact, constitute forward-looking information or forward-looking statements and are based on expectations, estimates and projections as of the date of this presentation. For example, forward-looking statements contained in this presentation include, without limitation, statements with respect to: the Company's guidance for production, cost of sales, total cash costs, all-in sustaining costs, depreciation expense, effective tax rate, capital expenditures, operations outlook, development and expansion projects, exploration, the future price of gold, the estimation of mineral reserves and mineral resources, the realization of mineral resource stimates, the timing and amount of estimated future production, costs of production, estimated amount of throughput, grade, estimated average life of mine strip ratio, recovery rates, recovered gold, gold production, productions, initial capital, sustaining capital, gold price assumption, requirements for additional capital, setimated abour requirements, fluctuations in cash reserves, estimated wage forecast and gob creation, generation of economic activity, estimates with respect to key project metrics, requirements for additional capital, government regulation of mining operations, environmental risks, unanticipated reclamation expenses, tile disputes or claims and limitations on insurance coverage, as well as Project metrics and estimations of value including "net present value", "NPV", "internal rate of return ","RR" and "payback". Forward-looking statements are provided for the purpose of providing information, "aref, "sublabel", "would", "sound", "sound", "sound", "sound", "sound", "sound", "substan

The Company cautions the reader that reliance on such forward-looking statements involves known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of IAMGOLD to be materially different from the Company's estimated future results, performance or achievements expressed or implied by those forward-looking statements. These risks, uncertainties and other factors include, but are not limited to, changes in the global prices for gold, copper, silver or certain other commodities (such as diesel and electricity); changes in U.S. dollar and other currency exchange rates, risks arising from holding derivative institutions in which the level of liquidity and capital resources; access to capital markets, and financing; mining tax regimes; ability to successfully integrate acquired assets; legal, litigation, legislative, political or economic risks and new developments in the jurisdictions in which the Company carries on business; the failure to obtain in a timely manner from authorities key permits, authorizations or approvals necessary for exploration, development or operating, operating or technical difficulties in connection with mining or development failure, such as a conveyor belt breakdown; and seismicity, such as the seismic event that occurred at Westwood mine on October 30, 2020; laws and regulations governing the protection of the environment; employee relations; attraction and retention of key employees; availability and increasing costs, susceit and undevelopment, including the risks of diminishing quantities or grades of reserves; illegal mining; adverse changes in the Company's credit rating; contests over title to properties, particularly title to undeveloped properties; the inability to participate in any gold price increase above the cap in any collar transaction entered into in conjunction with a forward gold sale arrangement; the potential direct or indirect operating impacts resulting performance or achievements expressed or ineplied by the

Although the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking statements, there may be other factors that cause results not to be as anticipated, estimated or intended. There can be no assurance that such statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements.

The Company disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise except as required by applicable law.

All amounts in this presentation are expressed in U.S. dollars except as otherwise noted.

# **Technical Information and Qualified Persons**

#### CAUTIONARY NON-GAAP PERFORMANCE MEASURES

This presentation includes certain non-International Financial Reporting Standards ("IFRS") measures such as life of mine total cash costs and life of mine average AISC. These measures are not defined under IFRS and should not be considered in isolation. The Company believes that these measures, together with other measures determined in accordance with IFRS, provide investors with an improved ability to evaluate the operating and financial performance of the Company. The inclusion of these measures is meant to provide additional information and should not be used as a substitute for performance measures prepared in accordance with IFRS. These measures are not necessarily standard and therefore may not be comparable to other issuers. For a reconciliation of these measures to the most directly comparable financial information reported in the consolidated financial statements prepared in accordance with IFRS and for an explanation of how management uses these measures, see "Non-GAAP Performance Measures" in the MD&A filed on SEDAR at www.sedar.com.

#### QUALIFIED PERSON AND TECHNICAL INFORMATION

The technical and scientific information relating to exploration activities disclosed in this document was prepared under the supervision of and verified and reviewed by Craig MacDougall, P.Geo., Executive Vice President, Growth, IAMGOLD. Mr. MacDougall is a Qualified Person as defined by National Instrument 43-101.

The Mineral Resource and Reserve Estimates contained in this presentation have been prepared in accordance with National Instrument 43-101 Standards of Disclosure for Mineral Projects ("NI 43-101"). The Qualified Person ("QP") responsible for the review and approval of all year-end Mineral Resource and Reserve Estimates for IAMGOLD contained herein is Lisa Ragsdale, Eng., Director, Mining Geology. Lisa has worked in the mining industry for more than 15 years, mainly in operations, project development and consulting. Lisa joined IAMGOLD in January 2018 and acquired her knowledge of the Company's operations and projects through site visits, information reviews, and ongoing communication and oversight of mine site technical service teams or consultants responsible for mineral resource estimates. Lisa is considered a QP for the purposes of NI 43-101 with respect to the mineralization being reported on. The technical information has been included herein with the consent and prior review of the above noted QP. The QP has verified the data disclosed, and data underlying the information or opinions contained herein.

Drilling results in this presentation have been prepared in accordance with NI 43-101 Standards of Disclosure for Mineral Projects. The sampling of, and assay data from, drill core is monitored through the implementation of a quality assurance - quality control ("QA-QC") program designed to follow industry best practice. The QP responsible for the supervision of the preparation, verification, and review of these results is Craig MacDougall, P.Geo., Executive Vice President, Growth for IAMGOLD. Mr. MacDougall is a QP as defined by NI 43-101.

For readers to fully understand the information in this presentation, they should read the relevant Technical Report in their entirety, including all qualifications, assumptions and exclusions that relate to the information set out in the Technical Report which qualifies the technical information contained in the Technical Report. The Technical Report is intended to be read as a whole, and sections should not be read or relied upon out of context. The Technical Report describes the Mineral Resource and Reserve estimation methodologies and the assumptions used, and to which those estimates are subject. INV Metals' AIF includes details of certain risk factors that could materially affect the potential development of the Mineral Resources and Mineral Reserves and should be considered carefully. A discussion of these and other factors is contained in "Risk Factors" and elsewhere in the Company's AIF, which was filed on SEDAR on February 17, 2021.

Exploration Target Potential: The potential quantity and grade of the exploration targets referred to are conceptual in nature and insufficient exploration work has been completed to define a Mineral Resource. The property will require significant future exploration to advance to a resource stage and there can be no certainty that the exploration target will result in a Mineral Resource being delineated. The exploration targets are consistent with similar deposits in the area, deposit models or derived from initial drilling results.

#### Cautionary Note to Investors Concerning Estimates of Measured and Indicated Resources

This presentation uses the terms "measured resources" and "indicated resources". We advise investors that while that term is recognized and required by Canadian regulations, the United States Securities and Exchange Commission (the "SEC") does not recognize them. Investors are cautioned not to assume that any part or all of mineral deposits in these categories will ever be converted into reserves.

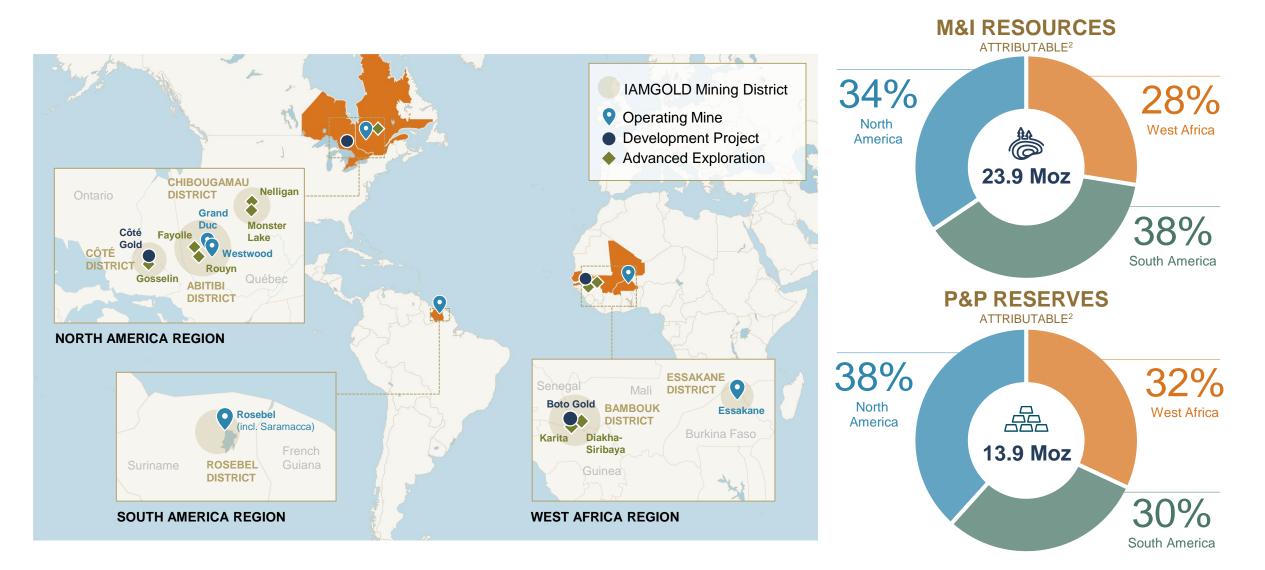
#### Cautionary Note to Investors Concerning Estimates of Inferred Resources

This presentation also uses the term "inferred resources". We advise investors that while this term is recognized and required by Canadian regulations, the SEC does not recognize it. "Inferred resources" have a great amount of uncertainty as to their existence and great uncertainty as to their economic and legal feasibility. It cannot be assumed that all or any part of an inferred Mineral Resource will ever be upgraded to a higher category. Under Canadian rules, estimates of Inferred Mineral Resources may not form the basis of feasibility or pre-feasibility studies, except in rare cases. Investors are cautioned not to assume that part or all of an inferred resource exists, or is economically or legally mineable.

# IAMGOLD – Positioned for Profitable Growth

| I  | Diversified Operating<br>Portfolio   | <ul> <li>Operating in three regions (North/South America, W. Africa) with 2021 guidance of 630-700koz<sup>1</sup></li> <li>Disciplined approach to realizing value – targeting a self-funding model at each operation</li> <li>Operating improvements: Essakane optimization, Saramacca ramp-up, Westwood 'hub-and-spoke'</li> </ul> |
|----|--------------------------------------|--|
| Ш  | Culture of<br>Accountable Mining     | <ul> <li>Zero Harm<sup>®</sup> commitment and focus on safety, while building strong community partnerships</li> <li>Rapid COVID-19 response with extensive steps taken to protect the health &amp; safety of employees, contractors and host communities</li> </ul>   |
| ш  | Compelling Value & Production Growth | <ul> <li>Peer-leading organic growth profile targeting gold production to &gt;1 Mozpa by 2024 as Côté Gold brought online with a long-term AISC target of &lt;\$900/oz<sup>2,3</sup></li> <li>Attractive value opportunity relative to peers on P/CF, EV/EBITDA and P/NAV metrics</li> </ul>   |
| IV | Strong Financial<br>Position         | <ul> <li>Strong liquidity position of close to \$1.5B, including \$968M in cash &amp; cash equivalents, and improving operating margins at existing operations<sup>4</sup></li> <li>Fully funded growth pipeline</li> </ul>  |
| V  | Robust Pipeline<br>of Projects       | <ul> <li>Industry leading Reserve growth exceeding 75% since 2016 to 13.9Moz<sup>5</sup> as at YE20</li> <li>Near-site district growth: Saramacca (Rosebel), Gosselin (Côté), Fayolle / Rouyn (Westwood)</li> <li>Re-seeding the pipeline with long-term growth: Bambouk and Chibougamau Districts</li> </ul>                        |

# Developing High Potential Mining Districts in Key Regions





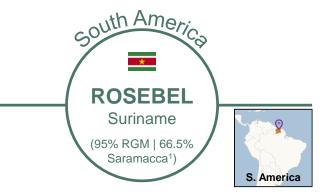
## Mining Regions: Key Operating Assets



#### Stable Producer of ~400kozpa on a 100% Basis

| Start-up                      | • 2010   |
|-------------------------------|--|
| Mine Type                     | Open Pit                                       |
| Mine Life                     | • CIL to 2026                                  |
|                               | <ul> <li>HL 2027-2031</li> </ul>               |
| 2020<br>Results               | • 364 koz at \$1,098/oz AISC                   |
| 2021<br>Guidance <sup>2</sup> | • 365 – 390 koz                                |
| Reserves &                    | <ul> <li>P&amp;P: 3.0 Moz @ 0.9 g/t</li> </ul> |
| <b>Resources</b> <sup>3</sup> | • M&I: 3.8 Moz @ 0.9 g/t                       |
|                               |  |

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#### O Long Operating History with Attractive District Upside

| Start-up                             | • | 2004<br>Saramacca H2 2020                        |
|--------------------------------------|---|--|
| Mine Type                            | • | Open Pit   |
| Mine Life                            | • | ~2033, with Saramacca                            |
| 2020<br>Results                      | • | 210 koz at \$1,224/oz AISC                       |
| 2021<br>Guidance <sup>2</sup>        | • | 220 – 245 koz                                    |
| Reserves &<br>Resources <sup>3</sup> | • | P&P: 4.1 Moz @ 1.0 g/t<br>M&I: 8.6 Moz @ 1.0 g/t |



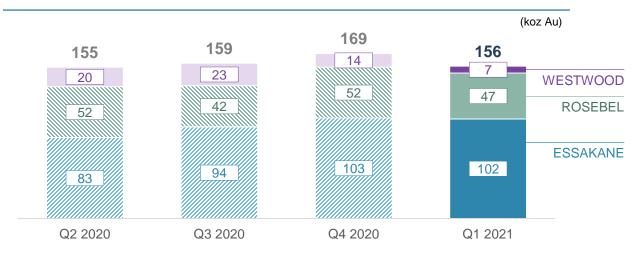
# • Established Base in the Prolific Abitibi Gold Mining Camp

| Start-up                      | • 2014  |
|-------------------------------|---|
| Mine Type                     | <ul><li>Underground / Satellite OP</li><li>Regional hub-and-spoke model</li></ul> |
| Mine Life                     | • 2033+   |
| 2020<br>Results               | • 79 koz at \$1,286/oz AISC   |
| 2021<br>Guidance <sup>2</sup> | • 45 – 65 koz   |
| Reserves &                    | • P&P: 0.6 Moz @ 4.9 g/t  |
| <b>Resources</b> <sup>3</sup> | <ul> <li>M&amp;I: 1.6 Moz @ 7.0 g/t</li> </ul>                                    |

1. 70/30 Saramacca UJV (RGM / Staatsolie) and 95% Rosebel ownership (70% x 95% = 66.5%). 2. Refer to IAMGOLD news release dated January 19, 2021. 3. On an attributable basis. M&I resources inclusive of reserves. Refer to IAMGOLD news release dated February 17, 2021.

# Q1 Results and 2021 Outlook: Stronger Production Expected in H2

#### **Attributable Gold Production**



### **Operating Costs: AISC & TCC<sup>1</sup>**



#### **Q1 RESULTS AND 2021 OUTLOOK**

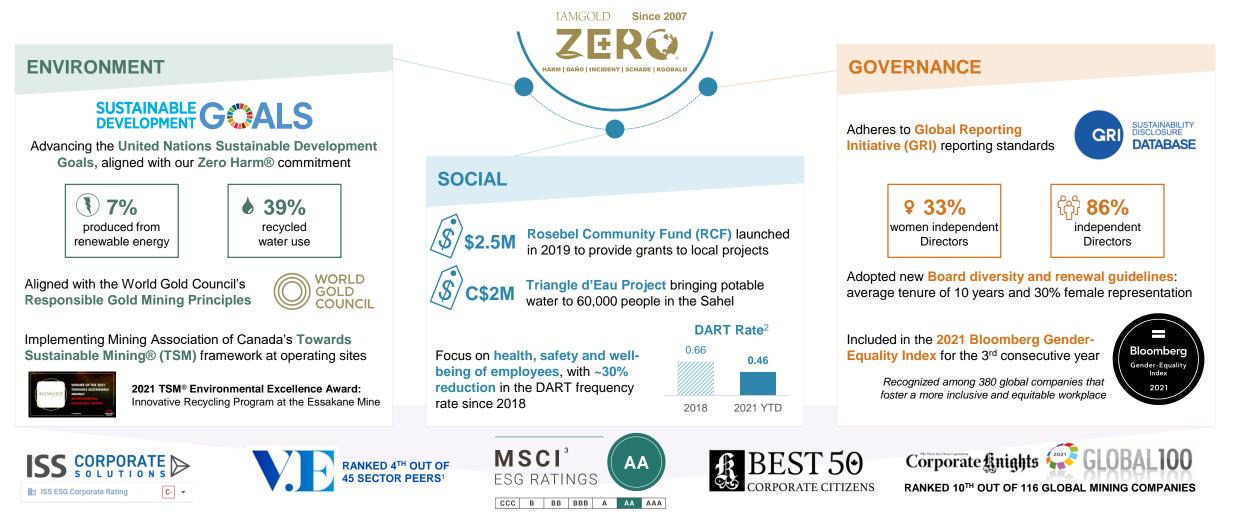
|  | unit    | Q1<br>2021 | 2021<br>Guidance  |
|--|---------|------------|-------------------|
| Essakane (90%)                         | koz     | 102        | 365 – 390         |
| Rosebel (95%)                          | koz     | 47         | 220 – 245         |
| Westwood (100%)                        | koz     | 7          | 45 – 65           |
| Total Attributable Production          | koz     | 156        | 630 – 700         |
|  |         |            |                   |
| Total Cash Costs <sup>1</sup>          | US\$/oz | \$1,052    | \$980 - \$1,030   |
| All-in Sustaining Costs <sup>1</sup>   | US\$/oz | \$1,238    | \$1,230 - \$1,280 |
|  |         |            |                   |
| Capex – operating sites <sup>2,3</sup> | US\$M   | \$39.3     | \$295             |
| Capex – total <sup>3</sup>             | US\$M   | \$102.5    | \$710             |
| Mine-site free cash flow <sup>4</sup>  | US\$M   | \$89.5     | _                 |

### **IAMGOLD**

1. On an attributable basis. This is a non-GAAP measure. Refer to the non-GAAP performance measures section of the MD&A. 2. On a 100% basis. Includes sustaining and expansion capital expenditures for operating sites only. 3. Capital expenditures guidance ±5%. 4. This is a non-GAAP measure. Refer to the non-GAAP performance measures section of the MD&A.

# Environmental, Social and Governance (ESG)

Zero Harm® is our commitment to continually strive to reach the highest standards in human health & safety, minimize our environmental footprint, and work co-operatively with our host communities





Fore more information, see our 2019 Sustainability report at https://www.iamgold.com

1. Vigeo Eiris, an affiliate of Moody's. 2. DART frequency rates (days away, restricted, transferred duty) per 200,000 hours worked. 3. MSCI ESG Rating disclaimer here on the IAMGOLD website.

# **Community Support and Engagement**

#### ONGOING & PAST INITIATIVES



Essakane solar/thermal facility commissioned in 2018 consisting of ~130,000 photovoltaic panels

- Commissioned the world's largest hybrid solar/thermal plant at Essakane
- Public-Private Partnership with Canada's Gov't, One Drop Foundation, and Cowater on Triangle d'Eau project: Completed Phase I bringing potable water to 60,000 people near Essakane; Advancing Phase II (75,000 people)
- Rosebel Community Fund (RCF) initial funding of \$2.5 million to provide grants to local projects with positive economic and/or social impacts
- Signing of an Impact & Benefit Agreement with Mattagami First Nation and Flying Post First Nation in Northern Ontario
- Investment of \$1.35 million to improve community access to quality medical care in Suriname



Triangle d'Eau Project, bringing potable water to 60,000 people near Essakane<sup>1</sup>



COVID-19 community support in 2020



invested with partners in building and upgrading water infrastructure and promoting water management practices in Africa's Sahel Our People: Salamata Kagambega, the first Forewoman in Mill Operations at Essakane



- RCF: funded \$400,000 for solar LED street lights for public security, electrification and potable water supply in communities around Rosebel and Saramacca
- Investing \$950,000 in a 4-year Giants of Africa program, aimed at encouraging the development of youth through sports in Burkina Faso, Senegal and Mali
- Sponsor of the Artemis Project, which aims to promote female business owners and entrepreneurs in the mining sector
- Received Mining Association of Canada's prestigious **Towards Sustainable Mining**® (TSM) Excellence Award in the Environmental category for **innovative recycling of plastic** at Essakane
- Named by Corporate Knights to Canada's list of 2021 Best 50 Corporate Citizens<sup>2</sup>

# COVID-19: Q1 2021 Update

#### Health & Safety Protocols Embedded in our Operations and Projects

- Essakane implemented additional measures including thermal screening of all personnel and visitors entering site and Ouagadougou office; 20-bed field hospital and medical confinement house established in Ouagadougou in 2020 remain to accommodate any future COVID-19 cases.
- Westwood in addition to existing protocols, random antigen testing on site to further protect workforce against COVID-19.
- Rosebel increased COVID-19 cases in Suriname and site led to a temporary suspension of daily commuting by employees during the quarter; offsite employees required to remain at site during their work cycle; to enable mining capacity to increase to full complement, added 150 beds in Q1; addition of further 210 beds in the second quarter.
- Côté in addition to existing protocols, combination of PCR and antigen testing of all personnel and visitors entering site; mandatory antigen testing at Sudbury and Timmins bus terminals to detect COVID-19 cases before individuals board buses.

#### **Community Support and Engagement**

- Donations to local communities in response to the COVID-19 pandemic, allocating US\$1.5M globally in 2020, including: Cleaning equipment and supplies / PPE / Life support equipment.
- RCF and SEMiF finance new BOG cooling system of the Central Laboratory which provides critical testing capacity for HIV, Malaria, Influenza, Tuberculosis and more recently COVID-19.
- Contributing \$250,000 to UNICEF to support the International ACT-A / COVAX Emergency Response.



RCF and SEMiF finance new cooling system for public health laboratory in Suriname



Medical equipment donations to the Dori Hospital in Burkina Faso



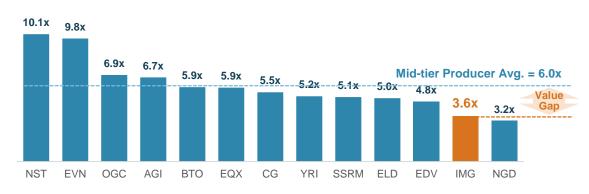
Rosebel Community Fund (RCF) contributes \$250,000 to the fight against COVID-19

# Attractive Upside Relative to Mid-tier Producer Peer Group

(P/CF, x)

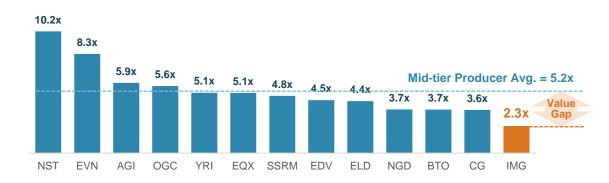
#### **Financial Metrics**<sup>1</sup>

#### PRICE / 2021E OPERATING CF



EV / 2021E EBITDA

(EV/EBITDA, x)

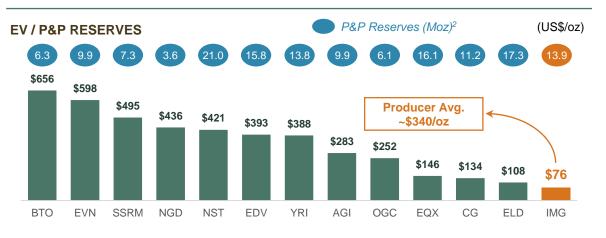


Source: Company disclosures. S&P Global Market Intelligence. Market data as at July 2, 2021.



1. 2021E Operating Cash Flow and EBITDA based on consensus estimates. 2. Mineral reserves on an attributable basis. 3. NAV based on analyst consensus estimates.

#### Mineral Reserves & Net Asset Value<sup>2</sup>

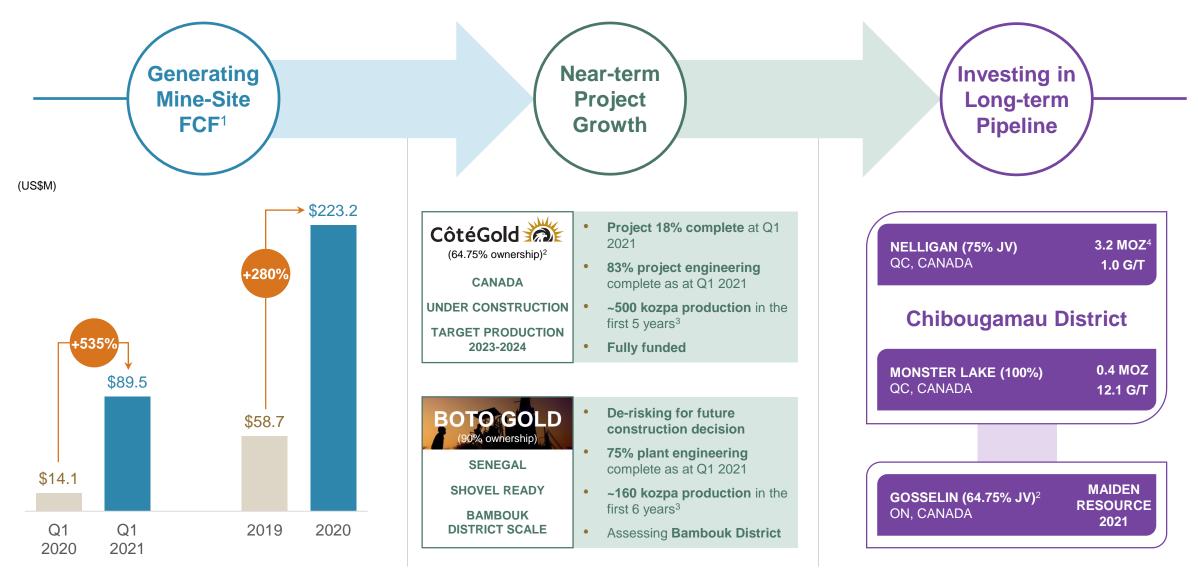


PRICE / NAV<sup>3</sup>

(P/NAV, x)



# Building Long Term Value

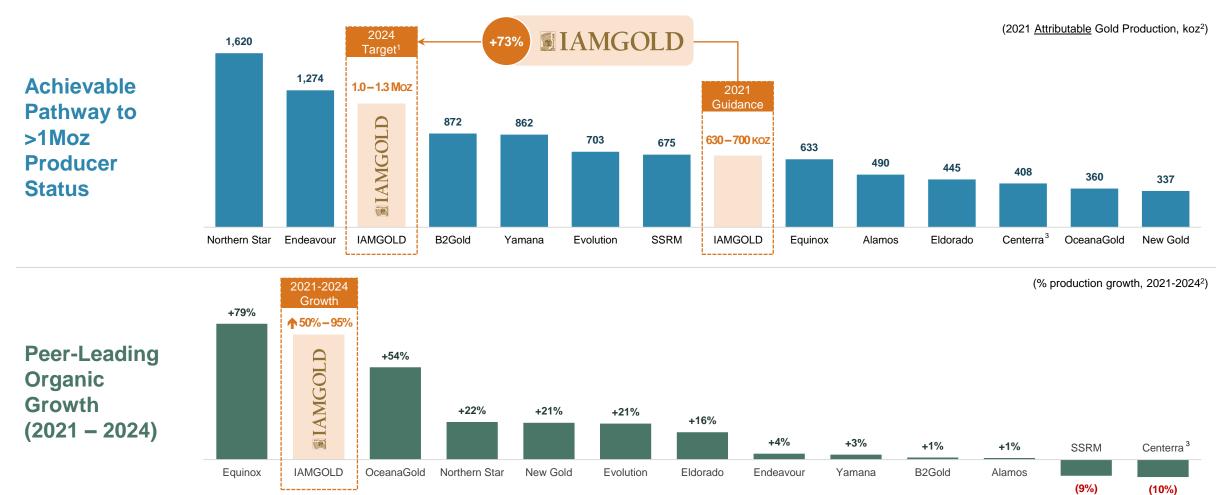


### **IAMGOLD**

1. This is a non-GAAP measure. Refer to the non-GAAP performance measures section of IAMGOLD's most recent MD&A for more information. 2. 92.5% JV (70:30 IAMGOLD / SMM); 7.5% 3rd party. 3. On a 100% basis. 4. Inferred resources on a 100% basis.

# Meaningful Production Growth

### FULLY FUNDED PEER-LEADING ORGANIC GROWTH PROFILE SUPPORTED BY SOLID OPERATING BASE



Source: Company disclosures. Broker research.



Target range, not intended to be guidance. Includes development projects, with 2020 construction start for Côté and assuming 2023 for Boto, subject to capital review.
 Production estimates based on company guidance and consensus estimates, where available.
 Based on consensus estimates, excluding production from Kumtor.

# Côté Gold – Transformational Value in Canada

### **CONSTRUCTION PROGRESS**

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- Major earthworks commenced ahead of schedule, focused on road widening and overburden stripping
- Commenced water management infrastructure for the tailings management facility
- Temporary camp complete with construction of permanent camp underway
- Procurement and expediting of major equipment contracts are progressing with the contract for the mining fleet being awarded in Q1
- 2021 Focus areas: earthwork construction, haul road construction, initial open pit pre-stripping and water management infrastructure around pit site
  - Commission portion of permanent camp in Q2 (fully commission in Q3)
  - Civil works underway at plant site, concrete activities expected to start in Q2

ECTTOM Permanent Campo Construction Construc

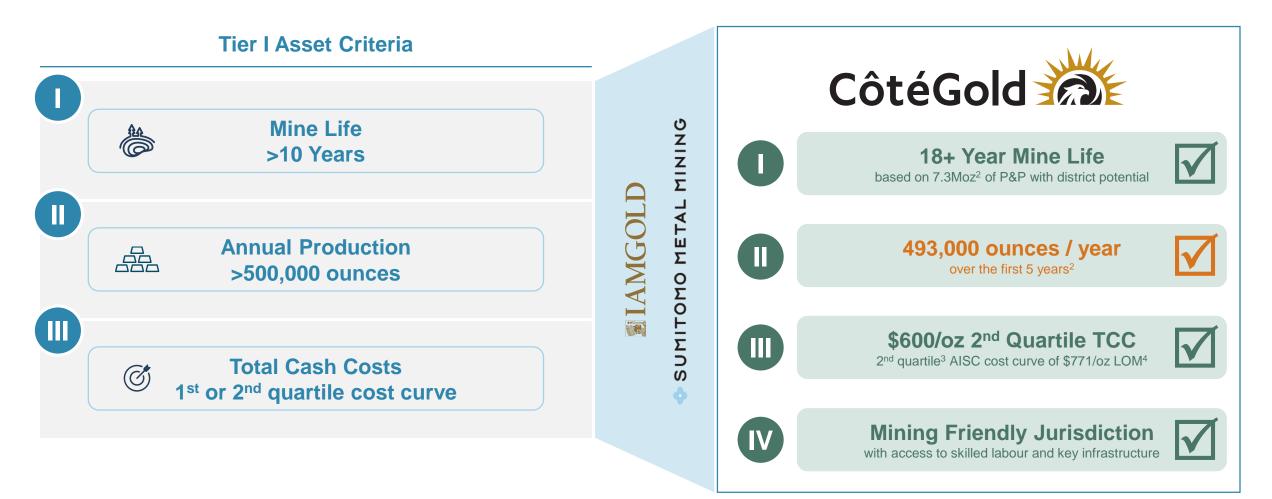


- Ownership: 92.5% JV (70:30 IAMGOLD/SMM); 7.5% 3<sup>rd</sup> party
- Mining friendly jurisdiction near Gogama, ON, Canada
  - 130 km SW of Timmins, and 200 km NW of Sudbury
- Skilled local labour pool
- Close to infrastructure:
  - 6km west of Highway 144
  - Close to two main rail lines
  - Existing power supply 45 km from site

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# Côté Gold – Global Tier I Asset

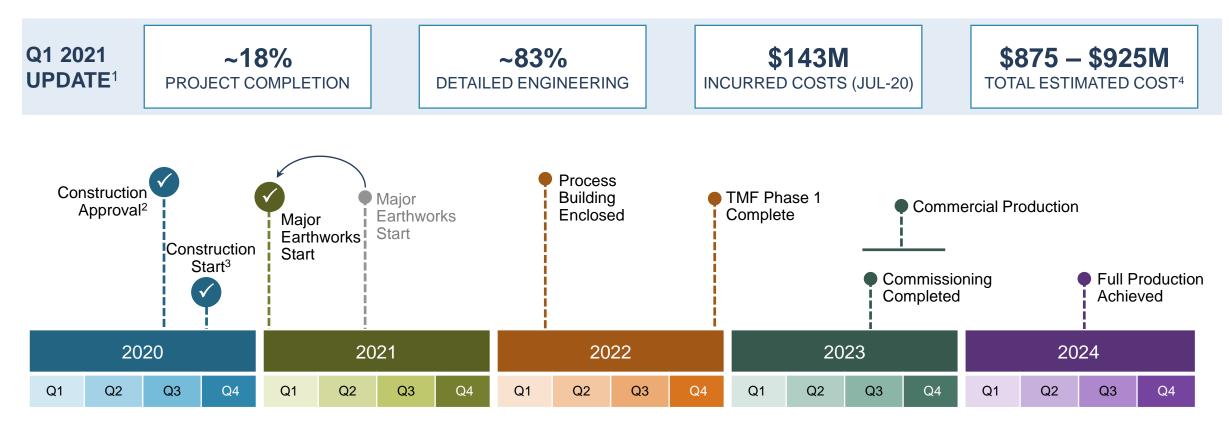
Ontario, Canada (64.75% ownership<sup>1</sup>)



Source: Company disclosures. S&P Global Market Intelligence.



# Côté Project Timeline – Key Milestones



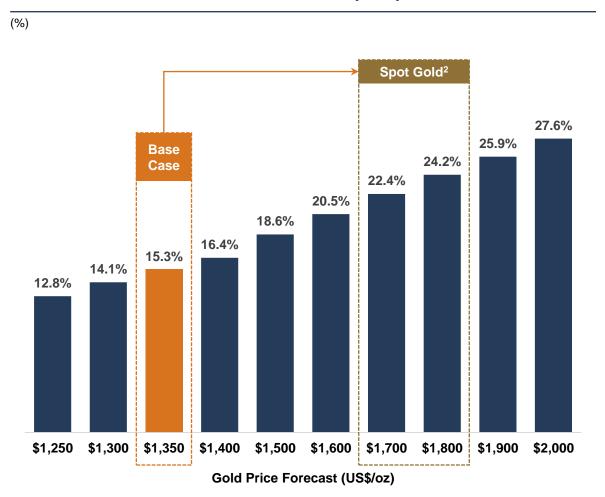
| Actual  |       | Remainir | ng Estimated Allocation of Tot | al Expenditures |
|---|-------|----------|--------------------------------|-----------------|
| <b>\$51M</b><br>(from Jul 1, 2020 – Dec 31, 2020) | \$50M | \$319M   | \$380 – \$420M                 | \$75 – \$85M    |

# Côté Gold – Significant Leverage to Gold Price

| S\$B)   |         |              |         |         |         | (Accruing | to 70:30 J'       | V between | IMG & SI |
|---------|---------|--------------|---------|---------|---------|-----------|-------------------|-----------|----------|
|         |         |              |         |         |         | Spot      | Gold <sup>2</sup> |           |          |
|         |         |              | I       |         |         |           | \$2.3             | \$2.5     | \$2.8    |
|         |         | Base<br>Case |         | \$1.5   | \$1.8   | \$2.0     |                   |           |          |
| \$0.8   | \$1.0   | \$1.1        | \$1.3   |         |         |           |                   |           |          |
| \$1,250 | \$1,300 | \$1,350      | \$1,400 | \$1,500 | \$1,600 | \$1,700   | \$1,800           | \$1,900   | \$2,000  |

After-Tax Net Present Value (NPV<sub>cov</sub>) – 100% Basis<sup>1</sup>

#### After-Tax Internal Rate of Return (IRR) – 100% Basis<sup>1</sup>



### **IAMGOI**

1. 100% basis accruing to 70:30 JV between IMG & SMM, after allocation to minority share. Including equipment financing 2. As at July 2, 2021 spot gold price of ~US\$1,785/oz.

# **Strong Financial Position**



# Q1 Q4 (In \$ Millions) 2021 2020

| (In \$ Millions)          | 2021    | 2020    | 2020    |
|---------------------------|---------|---------|---------|
| Cash, equivalents & STI   | \$967.8 | \$947.5 | \$802.2 |
| Lease liabilities         | \$63.8  | \$66.8  | \$64.1  |
| Long term debt            | \$466.7 | \$466.6 | \$419.1 |
| Revolving credit facility | \$1.8   | \$1.7   | \$0.4   |
| Net cash                  | \$435.5 | \$412.4 | \$318.6 |
|                           |         |         |         |

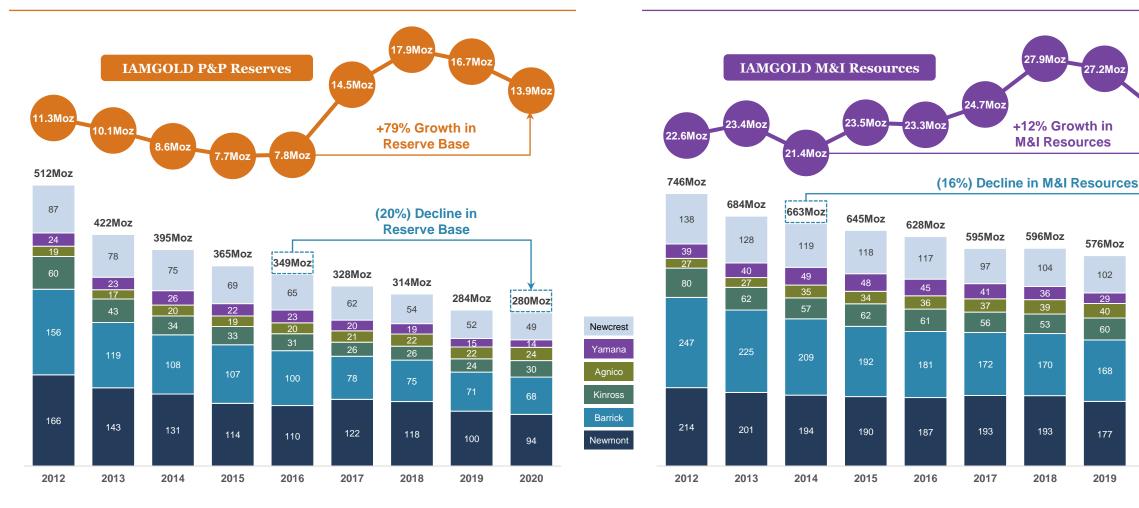
| \$450 M                     | OCT. 15, 2028<br>MATURITY DATE | 5.75%<br>COUPON RATE |
|-----------------------------|--------------------------------|----------------------|
| SENIOR NOTES<br>OUTSTANDING | B1 (Moody's<br>CORPORATE       |                      |



Q1

# Industry Leading R&R Growth

### **INDUSTRY RESERVES**



**INDUSTRY M&I RESOURCES** 

Source: Company filings. Reserves and M&I Resources (inclusive of reserves) are presented on an attributable basis. Newmont (Goldcorp) and Barrick (Randgold) pre-merger data is presented on a consolidated basis.

**IAMGOLD** 

1. IAMGOLD reserves pre-2017 do not include reduction as part of 2017 JV agreement with SMM (30% or 1.8 Moz).

23.9Moz

554Moz

\_\_\_\_\_

97

28

62

164

2020

# **Robust Exploration Pipeline**



# 2021 Catalysts<sup>1</sup>

|  |  | Target         | Progress          |
|--|--|----------------|-------------------|
| Essakane   | Completion of mill optimization project                | Q1 2021        | Completed         |
| Deschol  | Return to full mining rates                            | End of Q2 2021 | Ongoing           |
| Rosebel<br>Completion of Saramacca non-critical infrastructure | Q4 2021  | Ongoing        |                   |
| Westwood   | Westwood underground re-start and ramp-up <sup>2</sup> | H2 2021        | On track          |
| Côté   | Start of major earthworks                              | Q2 2021        | Early start in Q1 |
| Construction   | Construction camp                                      | Mid-2021       | Completed         |
| Boto Project   | Access road & other project infrastructure             | End of 2021    | Ongoing           |
| Evaloration  | Gosselin maiden resource                               | H2 2021        | Ongoing           |
| Exploration  | Resource delineation: Abitibi, Chibougamau, Bambouk    | 2021           | Ongoing           |



# Operations

#### Hybrid Solar/Thermal Plant at Essakane Gold Mine

- Commissioned in 2018
- 15 MWp solar plant produces ~27 MWh of carbon-free electricity per year
- ~130,000 photovoltaic panels
- Supplements an existing 57 MW thermal plant
- One of the largest solar facilities in sub-Saharan Africa

Photo: Wärtsilä, Essakane Mine

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# Rosebel Gold Mine, Suriname

CATERPILLAR

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# Rosebel – Long Operating History with Attractive District Upside

#### **OVERVIEW**

| Ownership        | <ul> <li>Gross Rosebel Concession<br/>(RGM): 95% IAMGOLD, 5%<br/>Government of Suriname</li> </ul>       |
|------------------|--|
|                  | <ul> <li>Saramacca UJV: 70% RGM, 30%<br/>Staatsolie (66.5% IAMGOLD<br/>effective<sup>1</sup>)</li> </ul> |
| Mining<br>Method | Conventional open pit  |
| Start-up         | • 2004   |
|                  | Saramacca H2 2020  |
| LOM              | <ul> <li>To 2033, with Saramacca<br/>Source: NI 43-101 (Q3/2018)</li> </ul>                              |
| 2020<br>Results  | • 210 koz at \$1,224/oz AISC   |
| 2021             | <ul> <li>220 – 245 koz<sup>2</sup></li> </ul>  |
| Guidance         | <ul> <li>\$50M sustaining capex</li> </ul>   |
|                  | <ul> <li>\$75M expansion capex</li> </ul>  |

### **KEY NOTES**

#### Saramacca Satellite Deposit

- Production ramp-up complete in 2020
- Non-critical infrastructure to be completed in 2021
- Future potential reserve extension and underground potential assessment

#### **Extensive Regional Land Package**

- Building on exploration success at Saramacca
- Ongoing assessment of district targets

#### **Rosebel Community Fund**

 Launched in 2019 with a US\$2.5M endowment, supporting socioeconomic development, health and well-being of local communities

#### Brokopondo district in north-eastern Suriname



### **RESERVES AND RESOURCES**<sup>3</sup> (IMG Attributable)

|                    | <b>Tonnes</b><br>(000) | Grade<br>(g/t) | Contained<br>Ounces<br>(000 Au) |
|--------------------|------------------------|----------------|---------------------------------|
| P&P Reserves       | 123,961                | 1.0            | 4,146                           |
| M&I Resources*     | 277,193                | 1.0            | 8,621                           |
| Inferred Resources | 67,112                 | 0.9            | 1,850                           |
| ** * * * *         |                        |                |                                 |

\* Inclusive of mineral reserves

# Essakane Gold Mine, Burkina Faso

# Essakane – Stable Producer of ~400kozpa on a 100% basis

### **OVERVIEW**

| Ownership                        | <ul> <li>90% IAMGOLD, 10%</li> <li>Government of Burkina Faso</li> </ul>   |
|----------------------------------|--|
| Mining<br>Method                 | Conventional open pit  |
| Start-up                         | • 2010   |
| Mill<br>Expansion<br>(Hard Rock) | <ul> <li>2013/14: Hard rock plant<br/>expansion from 5.4 Mtpa to 10.8<br/>Mtpa completed on time and<br/>under budget</li> </ul> |
|                                  | <ul> <li>2021: Expanded plant nameplate<br/>capacity on 100% hard rock from<br/>10.8 Mtpa to 11.7 Mtpa</li> </ul>                |
| LOM                              | • CIL to 2026  |
|                                  | <ul> <li>HL 2027-2031</li> </ul>   |
|                                  | Source: NI 43-101 (Q4/2019)  |
| 2020<br>Results                  | • 364 koz at \$1,098/oz AISC   |
| 2021                             | • 365 – 390 koz  |
| Guidance <sup>1</sup>            | <ul> <li>\$60M sustaining capex</li> </ul>   |
|                                  | <ul> <li>\$90M expansion capex</li> </ul>  |
|                                  |  |

### **KEY NOTES**

#### CIL (carbon-in-leach) Debottlenecking

- Mill upgrade project completed in Q1 2021
- Equipment optimization ongoing to increase hard rock processing from 10.8 Mtpa to 11.7 Mtpa
- Expected to be achieved by Q4 2021

#### **Satellite Prospects**

- Evaluating resource potential of satellite prospects and identified targets within 1-15 km of mill
- Gossey initial resource<sup>2</sup>, comprising 291 koz Indicated and 85 koz Inferred

#### Heap Leaching<sup>3</sup>

 Potential method to process lower grade material at end of mine life

#### North-eastern Burkina Faso, West Africa



### **RESERVES AND RESOURCES**<sup>4</sup>

(IMG Attributable)

|  | <b>Tonnes</b><br>(000) | Grade<br>(g/t) | Contained<br>Ounces<br>(000 Au) |
|--|------------------------|----------------|---------------------------------|
| P&P Reserves   | 101,838                | 0.9            | 3,014                           |
| M&I Resources*   | 126,410                | 0.9            | 3,829                           |
| Inferred Resources   | 9,236                  | 1.1            | 317                             |
| • Local contract of contract of a second | _                      |                |                                 |

\* Inclusive of mineral reserves

### **IAMGOLD**

Refer to IAMGOLD news release dated January 19, 2021. 2. Refer to IAMGOLD news release dated February 18, 2020.
 Refer to IAMGOLD news release dated November 6, 2019. 4. Refer to IAMGOLD news release dated February 17, 2021.

# Westwood Gold Mine, Canada

### **IAMGOLD**

And all store

# Westwood – Established Base in Prolific Abitibi Gold Camp

### **OVERVIEW**

| Ownership                     | 100% IAMGOLD   |
|-------------------------------|--|
| Mining<br>Method              | <ul><li>Underground</li><li>Grand Duc satellite open pit</li></ul> |
| Start-up                      | • 2014   |
| LOM                           | • To 2033  |
| 2020<br>Results               | • 79 koz at \$1,286/oz AISC  |
| 2021<br>Guidance <sup>1</sup> | <ul><li>45 – 65 koz</li><li>\$10M sustaining capex</li></ul>       |

\$10M expansion capex

#### BOTTOM: Grand Duc Open Pit Operations

**SIAMGOI** 



### **KEY NOTES**

#### **Current Status**

- Assessing business continuity following seismic event in the west part of the mine in Q4 2020
- Staged recall commenced in Q2 2021, with activities focused on training and rehabilitation work<sup>4</sup>

#### **Progressing Development**

- Targeting safe, profitable, long life mine
- Potential to focus on near term mining in the East Zone of the mine

#### **Resource Conversion**

- Delineation drilling to target conversion of resources into reserves
- Focus on upgrading resources at the satellite Grand Duc open pit

#### Northwestern Québec, Canada



### **RESERVES AND RESOURCES**<sup>2</sup>

(IMG Attributable)

|  | <b>Tonnes</b><br>(000) | Grade<br>(g/t) | Contained<br>Ounces<br>(000 Au) |
|--|------------------------|----------------|---------------------------------|
| P&P Reserves                                 | 3,953                  | 4.9            | 626                             |
| M&I Resources*                               | 7,206                  | 7.0            | 1,624                           |
| Inferred Resources                           | 7,071                  | 8.0            | 1,809                           |
| • In all only on the state and an end of the |                        |                |                                 |

\* Inclusive of mineral reserves

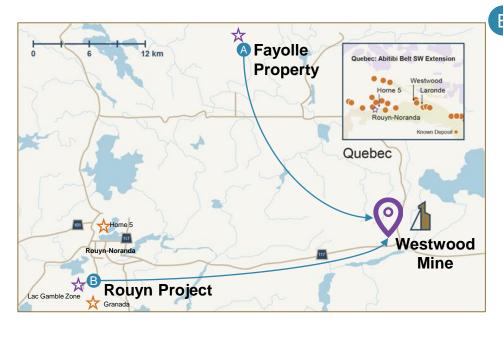
1. Refer to IAMGOLD news release dated January 19, 2021. 2. Refer to IAMGOLD news release dated February 17, 2021. 3. Subject to assessment of business continuity plan. 4. Refer to IAMGOLD news release dated May 3, 2021.

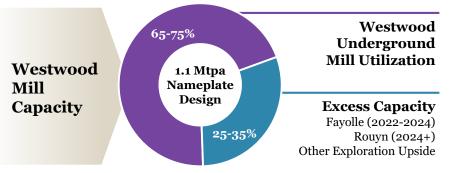
# Westwood – "Hub-and-Spoke" Model

ATTRACTIVE DISTRICT EXPLORATION POTENTIAL<sup>1</sup> THAT COULD SUPPLEMENT EXCESS MILL CAPACITY

#### FAYOLLE PROPERTY (OP) A 100% ACQUIRED FROM MONARCH GOLD IN JUNE 2020

- ~35 km northeast of Rouyn-Noranda and ~29 km northwest from Westwood
- 39 mineral claims covering an area of 1,373 hectares (14 km<sup>2</sup>)
- Resource estimate work ongoing with focus on high-grade near-surface mineralization
- Target production 20-25koz over 2 years, commencing Q4 2022, pending permitting<sup>1</sup>
- Historical 2019 drill highlights<sup>2</sup>:
  - 6.1m grading 8.37 g/t
  - 2.7m grading 50.94 g/t
  - 3.0m grading 37.97 g/t
  - 4.0m grading 15.79 g/t





### **B** ROUYN GOLD PROJECT (UG)

OPTION TO ACQUIRE 100% FROM YORBEAU RESOURCES

- 4 km south of Rouyn-Noranda and ~40 km west from Westwood
- 4 known gold deposits on a 2,700 hectare property covering a 12 km stretch of the prolific Cadillac-Larder Lake Break
- Exploration Target Potential<sup>1</sup> of 400-600koz at 6-8 g/t Au at underground Lac Gamble zone
- Anticipated 3-4 year permitting timeline<sup>1</sup>
- Recent drill highlights<sup>3</sup>:
  - 9.8 m grading 27.8 g/t
  - 9.8 m grading 10.4 g/t
  - 29.7 m grading 9.0 g/t
  - 7.6 m grading 9.7 g/t

# Construction Review

# CôtéGold A

# Côté Gold: Key Project Metrics

| (100% basis, average LOM)   | <b>GO-FORWARD UPDATE</b> <sup>1,2</sup> |            |  |
|-----------------------------|---|------------|--|
| Mine Life                   | 18 years                                |            |  |
| Open Pit Mining             | 70 Mtpa                                 |            |  |
| Mill Capacity               | 13.1 Mtpa (36,000 tpd)                  |            |  |
| Strip Ratio (w:o)           | 2.7 : 1                                 |            |  |
| Gold Head Grade             | 0.96 g/t                                |            |  |
| Gold Recovery               | 91.8%                                   |            |  |
| Total Recovered Gold        | 6.61 Moz                                |            |  |
| Average Annual Production   | 367 koz                                 |            |  |
| Initial Capex               | \$1.30B <sup>3</sup>                    |            |  |
| Sustaining Capex            | \$1.07B                                 |            |  |
| Gold Price Assumption       | \$1,350/oz                              | \$1,700/oz |  |
| Total Cash Costs            | \$600/oz                                | \$663/oz   |  |
| AISC                        | \$771/oz                                | \$835/oz   |  |
| After-Tax NPV <sub>5%</sub> | \$1.1B                                  | \$2.0B     |  |
| After-Tax IRR               | 15.3%                                   | 22.4%      |  |

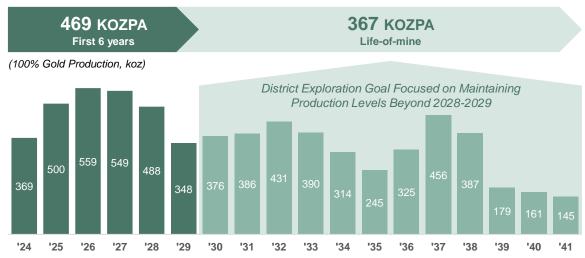


Full time, well paying jobs anticipatedIAMGOLD Iduring operations and over 1,000 localIndigenousconstruction jobsbuild

Indigenous and Northern communities to build and operate the project

\* Figures referenced (C\$10B in estimated economic activity during the mine's operations and C\$5B in wages) from independent report conducted by RIAS July 13, 2018.

#### **MEANINGFUL SCALE & MINE LIFE**<sup>4,5</sup>



**IAMGOLD** 

Refer to IAMGOLD news release dated July 21, 2020.
 Based on the FS Extended Case, which is subject to receipt of permitting.
 Net of equipment financing.
 Production profile based on June 2020 update.
 Forward-looking statement.
 Please refer to the Cautionary Statement.

# Côté Gold – Mineral Reserves and Resources (100% Basis)

### UNLOCKED SIGNIFICANT EXPLORATION VALUE SINCE 2012 ACQUISITION

(100% basis, Moz Au) **MEASURED & INDICATED INFERRED** 10.2 10.2 **Mineral** 10.0 Resources 0.9 8.4 8.4 8.0 7.7 7.6 7.6 5.9 3.8 3.8 1.2 1.2 1.2 1.0 1.0 Acquisition<sup>1</sup> 2012 2013 2014 2015 2016 2017 2018 2019 2020



|                                   | ral Reserves &    | Resources (1   | L20)                     |
|-----------------------------------|-------------------|----------------|--------------------------|
| Category                          | Tonnes<br>(000's) | Grade<br>(g/t) | <b>Ounces</b><br>(000's) |
| Proven & Probable                 | 233,000           | 0.97           | 7,284                    |
| Measured & Indicated <sup>3</sup> | 365,500           | 0.87           | 10,200                   |
| Inferred                          | 189,600           | 0.63           | 3,820                    |

+200% increase in Mineral Resources since acquisition
73% of the deposit has been classified as M&I Resources
71% of M&I Resources converted to 2P Reserves

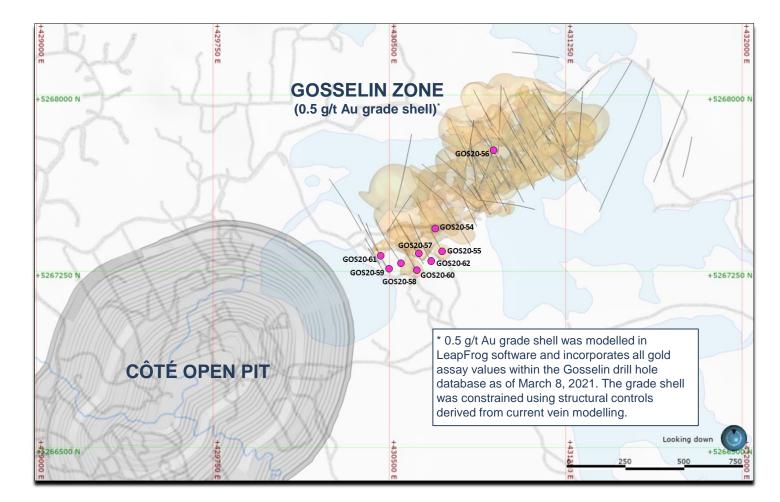
### **IAMGOLD**

Refer to IAMGOLD news release dated April 27, 2012.
 Refer to IAMGOLD news release dated February 17, 2021.
 M&I resources inclusive of P&P reserves.

# **Development and Exploration Projects**

# Gosselin Zone: Exploration Target Potential\* of 3-5 Moz Near Côté

Ontario, Canada (64.75% ownership<sup>1</sup>)



#### 2021 OUTLOOK

- Côté district greenfield budget of \$2.8 million
- ~13,000-16,000 metres of planned diamond drilling,
   including 12,000-14,000 metres of delineation drilling
- <u>Targeting maiden resource estimate in H2 2021</u>

### DRILL HIGHLIGHTS (2019/2020)<sup>2</sup>

- 342.5 metres at 0.98 g/t Au
  - incl. 225.0 metres at 1.34 g/t Au
- 412.0 metres at 1.28 g/t Au
  - incl. 221.4 metres at 1.47 g/t Au
- 353.0 metres at 1.04 g/t Au
  - incl. 46.0 metres at 3.39 g/t Au
- 202.0 metres at 1.22 g/t Au
  - incl. 151.0 metres at 1.50 g/t Au
- 86.0 metres at 5.57 g/t Au
  - incl. 30.4 metres at 14.70 g/t Au

\* Refer to Exploration Target Potential cautionary language on slide 3



# Boto Gold – High Margin Investment in Prospective District

### **OVERVIEW**

| Location         | Senegal, West Africa                                       |
|------------------|--|
| Ownership        | <ul> <li>90% IAMGOLD / 10% Gov't of<br/>Senegal</li> </ul> |
| Mining<br>Method | Conventional open pit                                      |
| Highlights       | Along same trend as B2Gold's                               |

- Fekola Mine in Mali
- Mining permit received in 2019 for an initial period of 20 years<sup>1</sup>
- De-risking for future construction decision: advancing early works (access road, plant engineering, camp, sustainability)

RIGHT: Baitilaye Bridge Construction



**IAMGOLD** 

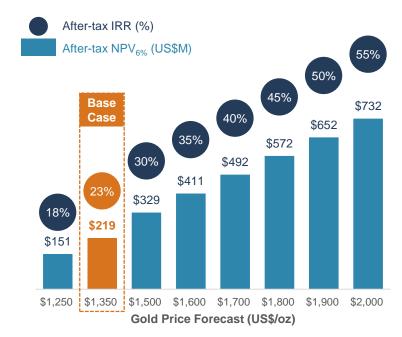


LEFT: Permanent Camp Earthworks

(100% basis, LOM Average)

| Mine Life   | 11 years                    |  |
|---|-----------------------------|--|
| Mining Capacity: open pit   | 38 Mtpa                     |  |
| <b>Processing:</b> crush, grind, gravity, leach, CIP (hard rock equivalent) | 2.7 Mtpa<br>(HR equivalent) |  |
| Strip Ratio (waste:ore)   | 7.5 : 1                     |  |
| Head Grade  | 1.71 g/t Au                 |  |
| Recovery Rate   | 89.4%                       |  |
| Annual Gold Production  | 130,000 oz                  |  |
| Annual Gold Production<br>(years 1-6)                                       | 160,000 oz                  |  |
| Total Cash Costs (TCC)  | \$778/oz                    |  |
| All-in Sustaining Costs (AISC)  | \$842/oz                    |  |
| Initial Capital Expenditures  | \$271 million               |  |
| Sustaining Capital Expenditures   | \$68 million                |  |

### **PROJECT ECONOMICS (100%)**<sup>1</sup>



### **RESERVES AND RESOURCES**<sup>2</sup> (IMG Attributable)

|                                 | <b>Tonnes</b><br>(000) | Grade<br>(g/t) | Contained<br>Ounces<br>(000 Au) |
|---------------------------------|------------------------|----------------|---------------------------------|
| P&P Reserves                    | 26,136                 | 1.7            | 1,434                           |
| M&I Resources*                  | 36,510                 | 1.6            | 1,830                           |
| Inferred Resources              | 7,376                  | 1.8            | 422                             |
| * Inclusive of minoral recorded |                        |                |                                 |

\* Inclusive of mineral reserves

#### 1. Refer to Optimized Feasibility Study news release dated February 18, 2020.

# Bambouk District: Boto – Karita – Diakha-Siribaya

Boto

Deposit

Senegal

Guinea

Karita

Discoverv

Diakha

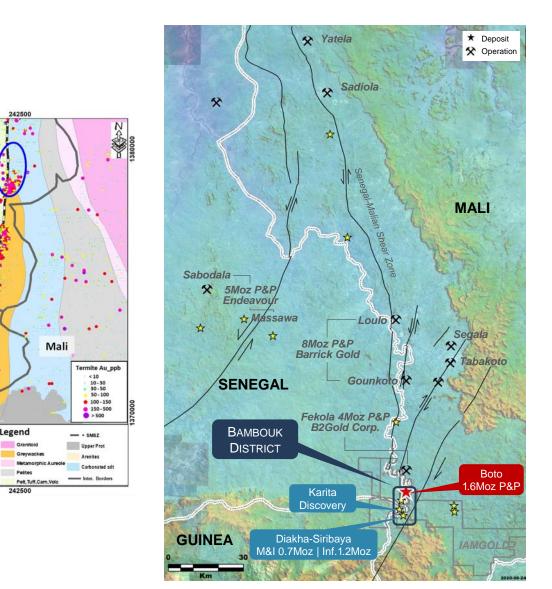
Deposit

#### **KARITA DISCOVERY (100% INTEREST)**

- Located in north-eastern Guinea covering an area of 100 km<sup>2</sup>
- Acquired 100% in 2017 as a granted exploration permit
- Initial resource estimate expected in 2022
- Reported results from 2019 drilling program, comprising 16 reverse circulation (RC) drill holes totaling 1,839 metres. Highlights included<sup>1</sup>:
  - 29.0 m grading 2.96 g/t Au
  - 16.0 m grading 3.17 g/t Au
  - 21.0 m grading 9.01 g/t Au

#### **DIAKHA DEPOSIT (90% INTEREST)**

- Located less than 1 km south of Karita across the border of western Mali
- 8 contiguous exploration permits covering 596.5 km<sup>2</sup>
- Hosts an indicated resource of 18.0 million tonnes grading 1.28 g/t for 0.7 Moz and inferred resources of 23.2 million tonnes grading 1.58 g/t for 1.2 Moz<sup>2</sup>
- ~28,000 metres of infill drilling is planned in 2021 to upgrade inferred resources



### I. See IAMGOLD news release dated October 2, 20

# Chibougamau: Emerging Prospective District in Québec, Canada

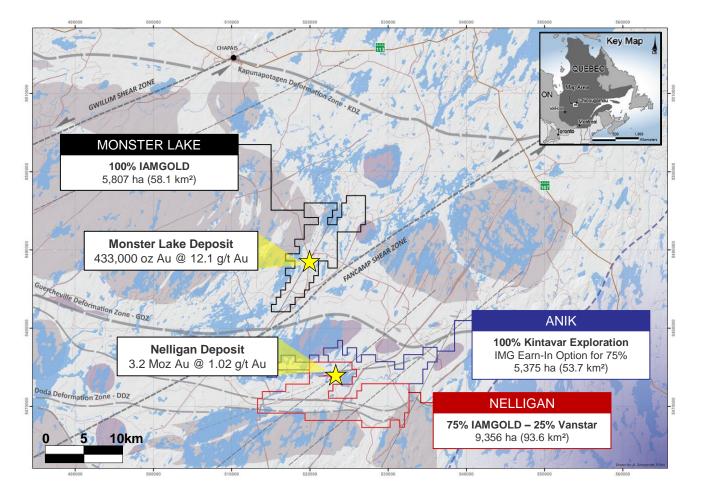
#### **NELLIGAN (75% JV INTEREST)**

- Located 60 kilometres southwest of Chibougamau, Québec
- Exercised option to increase undivided interest to 75% (from 51%), following completion of NI 43-101 Technical Report
- Completed initial resource estimate, comprising 97 million tonnes grading 1.02 g/t Au for 3.2 Moz<sup>1</sup>
- Awarded 2019 AEMQ Discovery of the Year
- Recent drill highlights<sup>2</sup>:
  - 39.1 metres @ 2.14 g/t Au
  - 17.3 metres @ 7.62 g/t Au

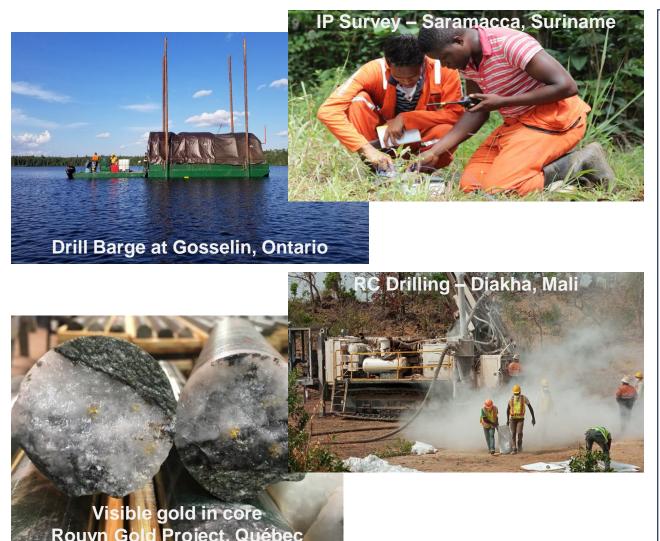
#### **MONSTER LAKE (100% INTEREST)**

- 15 kilometres north of Nelligan
- Consolidated 100% ownership in 2020
- Hosts an inferred resource of 1.1 million tonnes grading 12.1 g/t for 433,000 oz<sup>1</sup>
- Recent drill highlights<sup>3</sup>:

- 3.8 metres @ 16.9 g/t Au
- 2.82 metres @ 5.63 g/t Au
- 12.3 metres @ 2.09 g/t Au



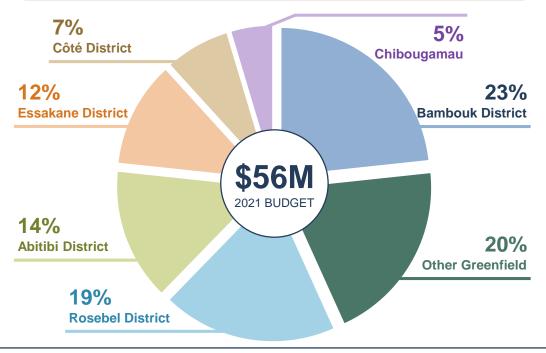
# Advancing Exploration Activities in Key Districts



**IAMGOLD** 

#### 2021 EXPLORATION BUDGET

| (US\$ millions)                       | Q1<br>2021 | 2021<br>Guidance |
|---------------------------------------|------------|------------------|
| Exploration – Greenfield              | \$5.5      | \$33             |
| Exploration – Brownfield <sup>1</sup> | \$4.9      | \$23             |
| Total Exploration Expenditures        | \$10.4     | \$56             |





# Appendix

## 2021 $Outlook^1$

### **PRODUCTION & COST GUIDANCE**

#### **CAPITAL EXPENDITURE GUIDANCE**

Sustaining<sup>1</sup>

\$60

\$50

\$10

\$120

\$120

Expansion<sup>2</sup>

\$90

\$75

\$10

\$175

\$355

\$60

\$590

Total<sup>3</sup>

\$150

\$125

\$20

\$295

\$355

\$60

\$710

| (000s oz)                                    | 2021 GUIDANCE <sup>1</sup> |
|--|----------------------------|
| Essakane (90%)                               | 365 – 390                  |
| Rosebel (95%)                                | 220 - 245                  |
| Westwood (100%)                              | 45 - 65                    |
| Total Attributable Production                | 630 - 700                  |
| Cost of sales <sup>2</sup> (\$/oz)           | \$980 - \$1,030            |
| Total cash costs <sup>3</sup> (\$/oz)        | <b>\$930 – \$980</b>       |
| All-in sustaining costs <sup>3</sup> (\$/oz) | \$1,230 - \$1,280          |

1. 2021 Guidance is based on full year assumptions with an average realized gold price of \$1,750 per ounce, USDCAD exchange rate of 1.30, EURUSD exchange rate of 1.19 and average crude oil price of \$47 per barrel.

2. Cost of sales, excluding depreciation, is on an attributable ounce sold basis (excluding the non-controlling interest of 10% at Essakane and 5% at Rosebel).

3. On an attributable basis. This is a non-GAAP measure. Refer to the non-GAAP performance measures section of IAMGOLD's most recent MD&A.

1. Sustaining capital includes capitalized stripping of \$10 million for Essakane.

2. Expansion capital includes capitalized stripping of \$65 million for Essakane and \$45 million for Rosebel.

Includes \$13 million of capitalized exploration and evaluation expenditures.

4. Capitalized borrowing costs are not included.

(\$ millions)

Essakane

Westwood

Operating

Côté Gold Project

**Boto Gold Project** 

Total (±5%) <sup>3,4,5</sup>

Rosebel

5. In addition to the above capital expenditures, \$23 million in total principal lease payments are expected.

### I. Refer to IAMGOLD news release dated January 19, 2021.

# Q1 2021 Operating Highlights

|  | Attributable<br>Production<br>(000s oz) | <b>Total Cash Costs</b> <sup>1</sup><br>(\$/oz produced) | AISC <sup>1</sup><br>(\$/oz sold) | Capital<br>Expenditures <sup>2</sup><br>(\$ millions, 100%) |
|--|---|--|-----------------------------------|---|
| Essakane (90%)                                 | 102                                     | \$934  | \$1,061                           | \$19.9  |
| Rosebel (95%)                                  | 47                                      | \$1,288  | \$1,450                           | \$18.4  |
| Westwood (100%)                                | 7                                       | \$1,186  | \$1,187                           | \$1.0   |
| Project Expansion<br>(Côté, Boto) <sup>3</sup> | _                                       | _  | _                                 | \$63.2  |
| Total: Q1 2021                                 | 156                                     | \$1,052  | \$1,238                           | \$102.5   |
| 2021 Guidance                                  | 630 – 700                               | \$930 – \$980  | \$1,230 – \$1,280                 | \$710   |



# Reducing Input Exposure Through Hedging

|   | 2021          | 2022          | 2023          | 2024    |
|---|---------------|---------------|---------------|---------|
| Foreign Currency <sup>1</sup>                 |               |               |               |         |
| Canadian dollar contracts (millions of C\$)   | 234           | 210           | 185           | _       |
| Rate range <sup>2</sup> (\$/C\$)              | 1.28 – 1.47   | 1.30 – 1.48   | 1.30 – 1.46   | -       |
| Hedge ratio                                   | 40%           | 29%           | 33%           | -       |
| Commodities <sup>1,3,4</sup>                  |               |               |               |         |
| Brent oil contracts (barrels)                 | 441           | 520           | 428           | 270     |
| Contract price range (\$/barrel of crude oil) | 54 – 65       | 50 – 65       | 41 – 65       | 41 – 55 |
| Hedge ratio                                   | 77%           | 69%           | 57%           | 37%     |
| WTI oil contracts (barrels, 000s)             | 447           | 573           | 473           | 270     |
| Contract price range (\$/barrel of crude oil) | 31 – 62       | 38 – 62       | 36 - 60       | 38 – 50 |
| Hedge ratio                                   | 89%           | 92%           | 71%           | 40%     |
| Gold bullion option contracts (ounces, 000s)  | 145           | 18            | 24            | _       |
| Contract price range (\$/ounce)               | 1,600 – 3,000 | 1,800 – 3,000 | 1,700 – 2,700 | -       |
| Hedge ratio <sup>5</sup>                      | 21% – 23%     | -             | -             | -       |

In Q2 2021, the Company entered into prepayment forward sale contracts at a cost of 4.44% per annum in respect of 50,000 gold ounces at an average price of \$1,753 per ounce, which will result in a total prepayment to the Company of \$80.3 million over the course of 2022 and the requirement on the part of the Company to physically deliver such ounces to the counterparties over the course of 2024. These transactions have the effect of rolling one-third of the 2019 prepayment arrangement from 2022 to 2024, with the new gold deliveries occurring after the completion of the Construction of the Côté Gold Project.

1. The Company executed currency and fuel hedges due to favourable market conditions relative to internal planning rates.

2. The Company executed Canadian dollar collar options, which consist of Canadian dollar call and put options within the given range in 2021 through 2023. The Company will recognize a gain from the difference between a lower market price and the Canadian dollar call strike price. The Company will incur a loss from the difference between a higher market price and the Canadian dollar put strike price.

3. The Company executed Brent and WTI collar options, which consist of Brent and WTI put and call options with strike prices within the given range in 2021 through 2024. The Company will incur a loss from the difference between a lower market price and the put strike price. The Company will recognize a gain from the difference between a higher market price and the call strike price.

4. The Company executed gold collar options, which consist of gold put and call options with strike prices within the given range in 2021 and 2023. The Company will incur a loss from the difference between a higher market price and the call strike price. The Company will recognize a gain from the difference between a lower market price and the put strike price. Gold hedges in 2022 do not include the 150,000 ounces which the Company has committed to deliver to its counterparties under the 2019 prepayment arrangement. The 2019 prepayment arrangement established hedge prices of \$1,300 - \$1,500/oz and was funded at \$1,300/oz.

5. Gold hedge ratio based upon 2021 production guidance range of 630-700koz.

## COVID-19 Measures Across Operations in 2020

#### Essakane, Burkina Faso



Drone Equipped with speaker used to communicate COVID awareness

rooms



handwashing stations





Right: Respirator donations to the Burkina Faso Ministry of Health



#### Rosebel, Suriname



Left: Bus pick up point incorporates social distancing and reduced numbers in each shuttle



facilities - lineups incorporate social distancing, while lunch times are staggered



Left: Kitchen



Physical distancing at





Left: Successful first attempt to bring workers underground under new protocol, including maintaining personal distance, reducing the number of people in the cage and increasing cage runs

Westwood, Canada

Left: Supervisors' booths show integration of dividers and protective screens.

Markers on floor indicate flow of movement to support social distancing

Left: GM Meetings -Physical Distancing Observed

## 2020 Attributable Reserves & Resources

### **R&R REFLECTS SALE OF SADIOLA, WESTWOOD UPDATE IN MID-2020, AND MINE DEPLETION**

| As at December 31, 2020<br>(000s ounces)                | 2020   | %▲    | 2019   |
|---|--------|-------|--------|
| Proven and Probable Mineral Reserves <sup>1</sup>       | 13,937 | (17%) | 16,706 |
| Measured and Indicated Mineral Resources <sup>2,3</sup> | 23,910 | (12%) | 27,164 |
| Inferred Resources                                      | 11,268 | (6%)  | 11,965 |

- Sadiola reserves and resources have been estimated by our joint venture partner using \$1,200 per ounce and \$1,400 per ounce, respectively and are included in 2019 figures. 2020 figures exclude Sadiola, following completion of its sale<sup>4</sup>.
- Mineral Reserves have been estimated at December 31, 2020, using a gold price of \$1,200 per ounce for Essakane, Rosebel, Saramacca, Westwood, and the Boto Gold Project, and a gold price of \$1,350 per ounce for the Grand Duc satellite pit at Westwood.
- Mineral resources have been estimated at December 31, 2020 using a gold price of \$1,500 per ounce for Essakane, Rosebel, and resource-stage projects and \$1,200 per ounce for Westwood.

1 Detail behind the gold price assumptions used to determine reserves and resources can be found in the Reserves and Resources section of IAMGOLD's MD&A.

3 In mining operations, measured and indicated resources that are not mineral reserves are considered uneconomic at the price used for reserves estimations, but are deemed to

<sup>4</sup> See IAMGOLD news release dated December 30, 2020.



<sup>2</sup> Measured and indicated gold resources are inclusive of reserves.

have a reasonable prospect of economic extraction.

## Gold Mineral Reserves – 100% Basis

| As at December 31, 2020     |       |                 |                          | PROVEN         |                       | PROBABLE                 |                |                       | E TOTAL RESERVES         |                |                       |
|-----------------------------|-------|-----------------|--------------------------|----------------|-----------------------|--------------------------|----------------|-----------------------|--------------------------|----------------|-----------------------|
| DEPOSIT                     | Type* | Location        | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b> (000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b> (000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b> (000's) |
| Rosebel <sup>1</sup>        | OP    | Suriname        | 25,355                   | 0.6            | 504                   | 88,439                   | 1.0            | 2,852                 | 113,794                  | 0.9            | 3,356                 |
| Saramacca <sup>1</sup>      | OP    | Suriname        | 627                      | 0.5            | 11                    | 23,217                   | 1.9            | 1,430                 | 23,844                   | 1.9            | 1,441                 |
| Essakane <sup>1</sup>       | OP    | Burkina<br>Faso | 30,083                   | 0.5            | 473                   | 83,071                   | 1.1            | 2,876                 | 113,153                  | 0.9            | 3,349                 |
| Westwood <sup>1,2</sup>     | UG/OP | Canada          | 426                      | 8.0            | 109                   | 3,527                    | 4.6            | 517                   | 3,953                    | 4.9            | 626                   |
| Côté Gold <sup>1</sup>      | OP    | Canada          | 139,253                  | 1.0            | 4,640                 | 93,747                   | 0.9            | 2,644                 | 233,000                  | 1.0            | 7,284                 |
| Boto Gold <sup>1</sup>      | OP    | Senegal         | -                        | -              | -                     | 29,040                   | 1.7            | 1,593                 | 29,040                   | 1.7            | 1,593                 |
| TOTAL RESERVES <sup>3</sup> |       |                 | 195,744                  | 0.9            | 5,737                 | 321,041                  | 1.2            | 11,912                | 516,785                  | 1.1            | 17,650                |

1 Rosebel, Saramacca, Essakane, Westwood, Côté Gold and Boto Gold Mineral Reserves have been estimated using a \$1,200/oz gold price as of December 31, 2020.

2 The Grand Duc Mineral Reserve estimate is included in the Westwood Mineral Reserve estimate. The Grand Duc Mineral Reserves have been estimated using a 0.42 g/t Au cut-off grade and a gold price of \$1,350/oz. 3 Due to rounding, numbers presented throughout this document may not add up precisely to the totals.

## Gold Mineral Reserves – Attributable

| As at December 31, 2020     |                        |                 |                          | PROVEN PROBABLE TOTAL RESERVES |                          |                          | 5              |                          |                          |                |                          |
|-----------------------------|------------------------|-----------------|--------------------------|--------------------------------|--------------------------|--------------------------|----------------|--------------------------|--------------------------|----------------|--------------------------|
| DEPOSIT                     | Effective<br>Ownership | Location        | <b>Tonnes</b><br>(000's) | Grade<br>(g/t)                 | <b>Ounces</b><br>(000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b><br>(000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b><br>(000's) |
| Rosebel <sup>1</sup>        | 95%                    | Suriname        | 24,087                   | 0.6                            | 479                      | 84,017                   | 1.0            | 2,709                    | 108,105                  | 0.9            | 3,188                    |
| Saramacca <sup>1</sup>      | 66.5%                  | Suriname        | 417                      | 0.5                            | 7                        | 15,439                   | 1.9            | 951                      | 15,856                   | 1.9            | 958                      |
| Essakane <sup>1</sup>       | 90%                    | Burkina<br>Faso | 27,074                   | 0.5                            | 426                      | 74,764                   | 1.1            | 2,589                    | 101,838                  | 0.9            | 3,014                    |
| Westwood <sup>1,2</sup>     | 100%                   | Canada          | 426                      | 8.0                            | 109                      | 3,527                    | 4.6            | 517                      | 3,953                    | 4.9            | 626                      |
| Côté Gold <sup>1</sup>      | 64.75%                 | Canada          | 90,166                   | 1.0                            | 3,004                    | 60,701                   | 0.9            | 1,712                    | 150,868                  | 1.0            | 4,716                    |
| Boto Gold <sup>1</sup>      | 90%                    | Senegal         | -                        | -                              | -                        | 26,136                   | 1.7            | 1,434                    | 26,136                   | 1.7            | 1,434                    |
| TOTAL RESERVES <sup>3</sup> |                        |                 | 142,171                  | 0.9                            | 4,026                    | 264,585                  | 1.2            | 9,912                    | 406,755                  | 1.1            | 13,937                   |

1 Rosebel, Saramacca, Essakane, Westwood, Côté Gold and Boto Gold Mineral Reserves have been estimated using a \$1,200/oz gold price as of December 31, 2020.

2 The Grand Duc Mineral Reserve estimate is included in the Westwood Mineral Reserve estimate. The Grand Duc Mineral Reserves have been estimated using a 0.42 g/t Au cut-off grade and a gold price of \$1,350/oz. 3 Due to rounding, numbers presented throughout this document may not add up precisely to the totals.

# Gold Mineral Resources<sup>1,2</sup> – 100% Basis

(Measured & Indicated Resources are inclusive of Proven & Probable Reserves)

| As at December 31, 2020      |       | MEASURED        |                          |                | 11                    | INDICATED                |                |                          | RED + INDIC              | ATED           | INFERRED                 |                          |                |                       |
|------------------------------|-------|-----------------|--------------------------|----------------|-----------------------|--------------------------|----------------|--------------------------|--------------------------|----------------|--------------------------|--------------------------|----------------|-----------------------|
| DEPOSIT                      | Type* | Location        | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b> (000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b><br>(000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b><br>(000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b> (000's) |
| Rosebel <sup>3</sup>         | OP    | Suriname        | 30,979                   | 0.6            | 626                   | 242,789                  | 0.9            | 7,278                    | 273,768                  | 0.9            | 7,904                    | 62,889                   | 0.9            | 1,766                 |
| Saramacca <sup>3</sup>       | OP    | Suriname        | 627                      | 0.5            | 11                    | 25,108                   | 2.1            | 1,664                    | 25,735                   | 2.0            | 1,675                    | 11,079                   | 0.7            | 259                   |
| Essakane <sup>3</sup>        | OP    | Burkina<br>Faso | 30,023                   | 0.5            | 473                   | 110,433                  | 1.1            | 3,781                    | 140,456                  | 0.9            | 4,254                    | 10,262                   | 1.1            | 352                   |
| Westwood <sup>4</sup>        | UG/OP | Canada          | 907                      | 13.2           | 384                   | 6,299                    | 6.1            | 1,240                    | 7,206                    | 7.0            | 1,624                    | 7,071                    | 8.0            | 1,809                 |
| Côté Gold <sup>3</sup>       | OP    | Canada          | 152,100                  | 1.0            | 4,720                 | 213,400                  | 0.8            | 5,480                    | 365,500                  | 0.9            | 10,200                   | 189,600                  | 0.6            | 3,820                 |
| Boto Gold <sup>3</sup>       | OP    | Senegal         | -                        | _              | -                     | 40,567                   | 1.6            | 2,033                    | 40,567                   | 1.6            | 2,033                    | 8,196                    | 1.8            | 469                   |
| Gossey <sup>3</sup>          | OP    | Burkina<br>Faso | _                        | -              | _                     | 10,454                   | 0.9            | 291                      | 10,454                   | 0.9            | 291                      | 2,939                    | 0.9            | 85                    |
| Nelligan <sup>3</sup>        | OP    | Canada          | -                        | _              | -                     | -                        | _              | -                        | -                        | _              | -                        | 96,990                   | 1.0            | 3,194                 |
| Monster Lake <sup>3</sup>    | UG    | Canada          | _                        | _              | _                     | -                        | _              | -                        | -                        | -              | _                        | 1,110                    | 12.1           | 433                   |
| Pitangui <sup>3</sup>        | UG    | Brazil          | _                        | -              | _                     | 3,330                    | 4.4            | 470                      | 3,330                    | 4.4            | 470                      | 3,559                    | 3.8            | 433                   |
| Diakha-Siribaya <sup>3</sup> | OP    | Mali            | _                        | _              | -                     | 18,031                   | 1.3            | 744                      | 18,031                   | 1.3            | 744                      | 23,179                   | 1.6            | 1,176                 |
| TOTAL RESOURCES <sup>5</sup> |       | 214,636         | 0.9                      | 6,214          | 670,412               | 1.1                      | 22,980         | 885,047                  | 1.0                      | 29,194         | 416,874                  | 1.0                      | 13,796         |                       |

For notes accompanying Gold Mineral Resources, please refer to slide 50.

# Gold Mineral Resources<sup>1,2</sup> – Attributable

(Measured & Indicated Resources are inclusive of Proven & Probable Reserves)

| As at December 31, 2020      |                        | MEASURED        |                          |                | INDICATED             |                          |                | MEASUR                | ED + INDIC               | ATED           | INFERRED                 |                          |                |                       |
|------------------------------|------------------------|-----------------|--------------------------|----------------|-----------------------|--------------------------|----------------|-----------------------|--------------------------|----------------|--------------------------|--------------------------|----------------|-----------------------|
| DEPOSIT                      | Effective<br>Ownership | Location        | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b> (000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b> (000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b><br>(000's) | <b>Tonnes</b><br>(000's) | Grade<br>(g/t) | <b>Ounces</b> (000's) |
| Rosebel <sup>3</sup>         | 95%                    | Suriname        | 29,430                   | 0.6            | 594                   | 230,649                  | 0.9            | 6,914                 | 260,079                  | 0.9            | 7,508                    | 59,745                   | 0.9            | 1,678                 |
| Saramacca <sup>3</sup>       | 66.5%                  | Suriname        | 417                      | 0.5            | 7                     | 16,697                   | 2.1            | 1,106                 | 17,114                   | 2.0            | 1,113                    | 7,368                    | 0.7            | 172                   |
| Essakane <sup>3</sup>        | 90%                    | Burkina<br>Faso | 27,021                   | 0.5            | 426                   | 99,390                   | 1.1            | 3,403                 | 126,411                  | 0.9            | 3,829                    | 9,236                    | 1.1            | 317                   |
| Westwood <sup>4</sup>        | 100%                   | Canada          | 907                      | 13.2           | 384                   | 6,299                    | 6.1            | 1,240                 | 7,206                    | 7.0            | 1,624                    | 7,071                    | 8.0            | 1,809                 |
| Côté Gold <sup>3</sup>       | 64.75%                 | Canada          | 98,485                   | 1.0            | 3,056                 | 138,177                  | 0.8            | 3,548                 | 236,662                  | 0.9            | 6,604                    | 122,766                  | 0.6            | 2,473                 |
| Boto Gold <sup>3</sup>       | 90%                    | Senegal         | _                        | _              | -                     | 36,510                   | 1.6            | 1,830                 | 36,510                   | 1.6            | 1,830                    | 7,376                    | 1.8            | 422                   |
| Gossey <sup>3</sup>          | 90%                    | Burkina<br>Faso | _                        | -              | -                     | 9,409                    | 0.9            | 262                   | 9,409                    | 0.9            | 262                      | 2,645                    | 0.9            | 77                    |
| Nelligan <sup>3</sup>        | 75%                    | Canada          | -                        | _              | -                     | -                        | -              | -                     | -                        | -              | -                        | 72,743                   | 1.0            | 2,396                 |
| Monster Lake <sup>3</sup>    | 100%                   | Canada          | _                        | -              | -                     | -                        | _              | -                     | -                        | _              | _                        | 1,110                    | 12.1           | 433                   |
| Pitangui 3                   | 100%                   | Brazil          | -                        | _              | -                     | 3,330                    | 4.4            | 470                   | 3,330                    | 4.4            | 470                      | 3,559                    | 3.8            | 433                   |
| Diakha-Siribaya <sup>3</sup> | 90%                    | Mali            | _                        | _              | _                     | 16,228                   | 1.3            | 669                   | 16,228                   | 1.3            | 669                      | 20,861                   | 1.6            | 1,058                 |
| TOTAL RESOURCES <sup>5</sup> |                        | 156,259         | 0.9                      | 4,468          | 556,689               | 1.1                      | 19,442         | 712,948               | 1.0                      | 23,910         | 314,479                  | 1.1                      | 11,268         |                       |

For notes accompanying Gold Mineral Resources, please refer to the following slide.

## Notes to the Gold Mineral Resources Statement

1 In mining operations, Measured Mineral Resources and Indicated Mineral Resources that are not Mineral Reserves are considered uneconomic at the price used for Mineral Reserve estimations but are deemed to have a reasonable prospect of economic extraction.

2 Although "measured resources", "indicated resources" and "inferred resources" are categories of mineralization that are recognized and required to be disclosed under Canadian regulations, SEC Industry Guide 7 does not recognize them. Disclosure of contained ounces is permitted under Canadian regulations; however, SEC Industry Guide 7 generally permits resources to be reported only as in place tonnage and grade. See "Cautionary Note to U.S. Investors Regarding Disclosure of Mineral Reserve and Mineral Resource Estimates".

3 Rosebel, Saramacca, Essakane, Côté Gold, Boto Gold, Nelligan, Gossey, Monster Lake, and Diakha-Siribaya and Pitangui Mineral Resources have been estimated as of December 31, 2020 using a \$1,500/oz gold price and have been estimated in accordance with NI 43-101.

4 Westwood Mineral Resources have been estimated as of December 31, 2020 using a 5.5 g/t gold cut-off over a minimum width of 2.4 metres and have been estimated in accordance with NI 43-101. The Grand Duc Mineral Resource estimate is included in the Westwood Mineral Resources. Grand Duc Mineral Resources have been estimated using a 0.39 g/t Au cut-off grade and a gold price of \$1,500/oz

5 Due to rounding, numbers presented throughout this document may not add up precisely to the totals.



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