

# **Maximizing Returns for Investors**

CIBC 2012 Whistler Institutional Investor Conference

January 20, 2012





TSX: IMG NYSE: IAG

#### **Cautionary Statement**

This presentation contains forward-looking statements. All statements, other than of historical fact, that address activities, events or developments that the Company believes, expects or anticipates will or may occur in the future (including, without limitation, statements regarding expected, estimated or planned gold and niobium production, cash costs, margin expansion, capital expenditures and exploration expenditures and statements regarding the estimation of mineral resources, exploration results, potential mineralization, potential mineral resources and mineral reserves) are forward-looking statements. Forward-looking statements are generally identifiable by use of the words "may", "will", "should", "continue", "expect", "anticipate", "estimate", "believe", "intend", "plan" or "project" or the negative of these words or other variations on these words or comparable terminology. Forward-looking statements are subject to a number of risks and uncertainties, many of which are beyond the Company's ability to control or predict, that may cause the actual results of the Company to differ materially from those discussed in the forward-looking statements. Factors that could cause actual results or events to differ materially from current expectations include, among other things, without limitation, failure to meet expected, estimated or planned gold and niobium production, cash costs, margin expansion, capital expenditures and exploration expenditures and failure to establish estimated mineral resources, the possibility that future exploration results will not be consistent with the Company's expectations, changes in world gold markets and other risks disclosed in IAMGOLD's most recent Form 40-F/Annual Information Form on file with the United States Securities and Exchange Commission and Canadian provincial securities regulatory authorities. Any forward-looking statement speaks only as of the date on which it is made and, except as may be required by applicable securities laws, the Company disclaims any intent or obligation to update any forward-looking statement.

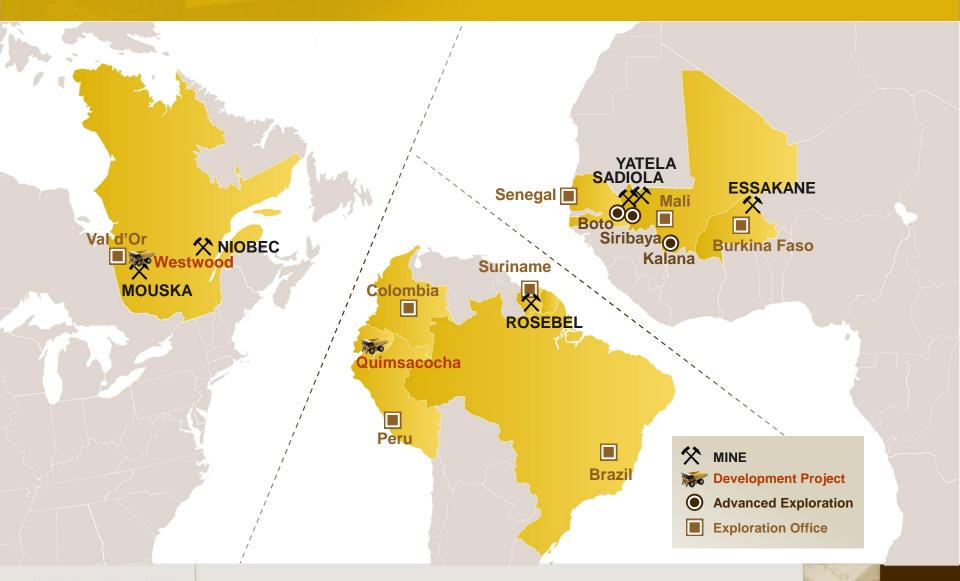
The United States Securities and Exchange Commission (the "SEC") permits mining companies, in their filings with the SEC, to disclose only those mineral deposits that a company can economically and legally extract or produce. We use certain terms in this presentation, such as "mineral resources", that the SEC guidelines strictly prohibit us from including in our filings with the SEC. U.S. investors are urged to consider closely the disclosure in the IAMGOLD Annual Report on Form 40-F. A copy of the 2010 Form 40-F is available to shareholders, free of charge, upon written request addressed to the Investor Relations Department.

Total Resources includes all categories of resources unless indicated otherwise.

All currency numbers are in US\$ unless otherwise stated.



#### IAMGOLD's Platform – High Quality, Long-Life Assets

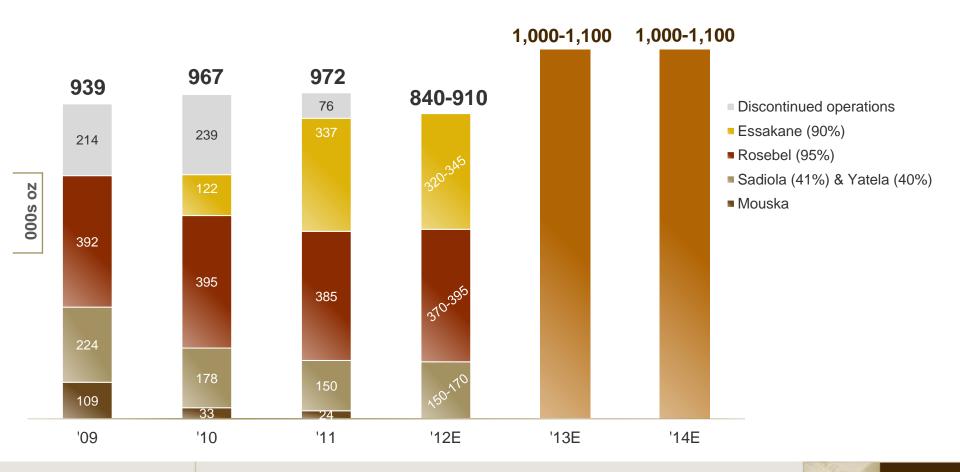




Natural extensions with significant expansion potential

#### **Gold Production Forecast**

#### Gold production attributable to IAMGOLD

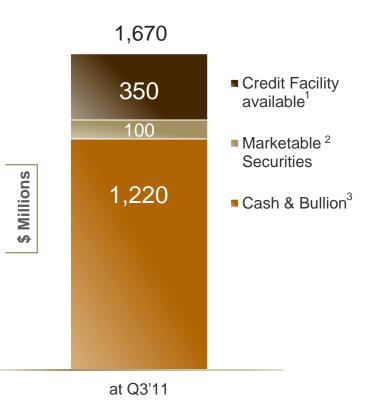




Sustaining annual production of ~1 million ounces of gold

## **Considerable Financial Flexibility**

- \$1.7B available at end of Q3
- Significant positive cash flow
- \$1B shelf prospectus
- Zero debt



<sup>1</sup> Available undrawn portion, credit facility expiring April 2013

<sup>2</sup> Includes \$16.8M in shares of Galane Gold from the sale of Mupane in August 2011

<sup>3</sup> Bullion at market value



#### Well positioned to invest in our future

### **Dividends have increased 317% since December 2010**



#### **Growth Strategy**



Expand and optimize existing mines



Increase productivity



Pursue exploration plays



Evaluate acquisition opportunities



Surface full value of Niobec

Exploit rare earth potential



Focused on maximizing return on capital



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## **Current Rosebel Expansion Focused on Optimizing Open Pit Mine**

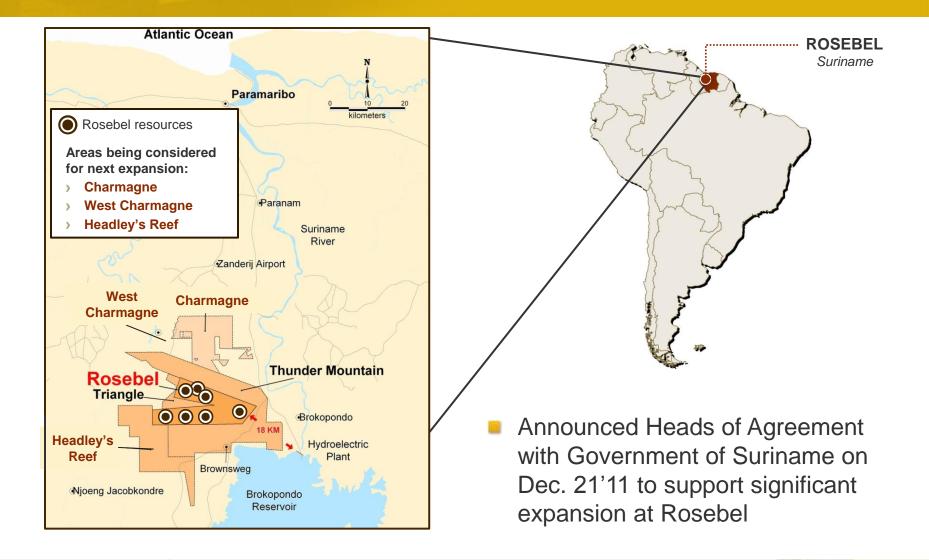
#### 4<sup>th</sup> expansion in 7 years

Based on 2010 SRDP	Base Case	Expansion	Accelerated
Mine Life	18 years	11 years	production reduces costs
Processing Rate	12 Mtpa declining to 6 Mtpa	12-14 Mtpa	and brings cash flow forward
Nominal Mining Rate	55 Mtpa declining to 35 Mtpa	70-75 Mtpa	IOIWAIQ
Strip Ratio (Waste:Ore)	4.0	4.0	
Annual Gold Production	400 koz declining to 200-250 koz	400-450 koz	



**Reserves continue to outpace depletion** 

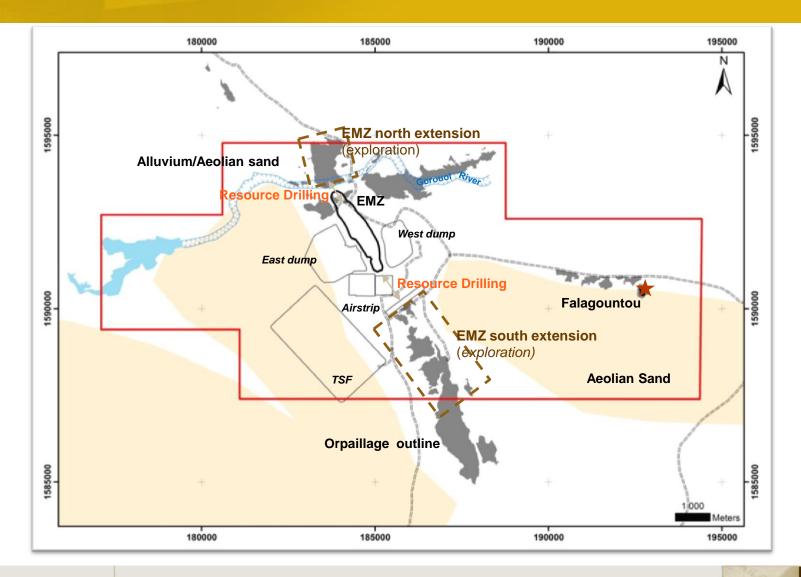
#### **Future Expansion potential at Rosebel is Significant**





Agreement in principle with Surinamese Government

#### Mine Lease – Essakane Main Zone (EMZ)





#### Significant exploration potential at Essakane

## **Current Essakane Expansion will Double Hard Rock Processing**

Based on 2010 SRDP	Base Case	Expansion	Accelerated
Processing Rate	Soft rock: 9 Mtpa first 3 yrs, then Hard rock: 5.4 Mtpa	Soft rock: 9 Mtpa first 3 yrs, then Hard rock: 10.8 Mtpa	production reduces
Nominal Mining Rate	30 Mtpa declining to 14 Mtpa	40 Mtpa declining to 20 Mtpa	costs and brings cash
Strip Ratio (Waste:Ore)	3.3	3.0	flow forward
Annual Gold Production	Up to 425 koz declining to 200-250 koz	Up to 450 koz averaging 350 koz	
% Tonnes Meas. & Ind.	73%	70%	_
% Tonnes Inferred	22%	25%	
% Tonnes Blue Sky	5%	5%	
IAMGOLD*	Completion of Feasibility st	udy & construction start Q1	' <b>12</b> 11

CORPORATION

#### **Sadiola Sulphides Expansion Plan**

Based on Interim FS	Base Case	Expansion
Mine Life	8 years	15 years
Processing Rate	4.6-5.0 Mtpa	7.5-8.5 Mtpa
Nominal Mining Rate	25-30 Mtpa	50-60 Mtpa declining to 20 Mtpa
Strip Ratio (Waste:Ore)	4.5	3.4
Annual Gold Production	300-325 koz declining to 250-275 koz	350-450 koz

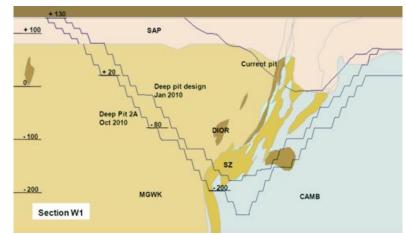
#### Interim Feasibility Study (Dec. 2010)

- Power rates resolved
- Agreement on power line construction
- Same fiscal treatment as a "new mine"

#### On-going Development

- Commenced detailed engineering
- > Project permit received from Government
- > Long-lead equipment ordered
- Feasibility study in final stage

Sadiola Sulphide Project

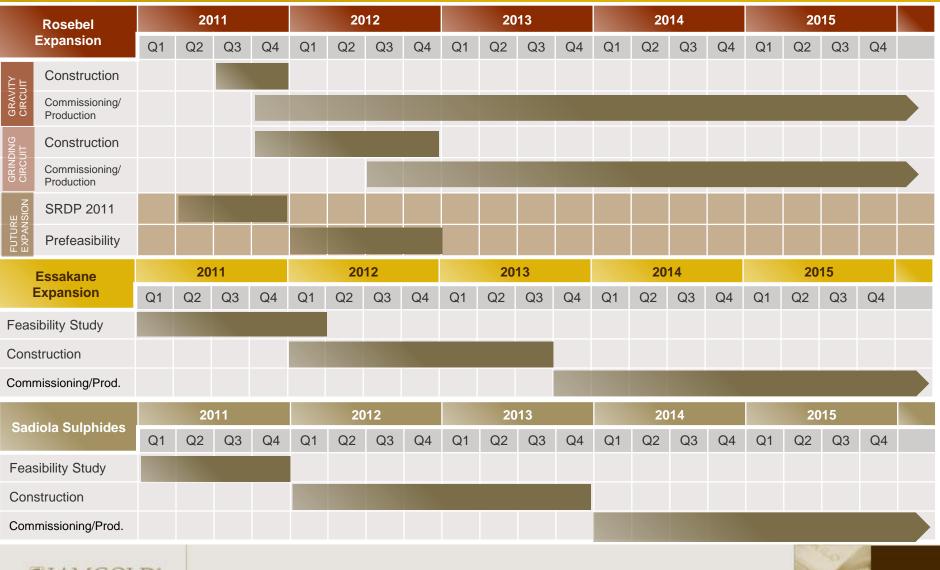




IAMGOLD initiated the sulphide project which will increase the throughput, annual production and extend mine life

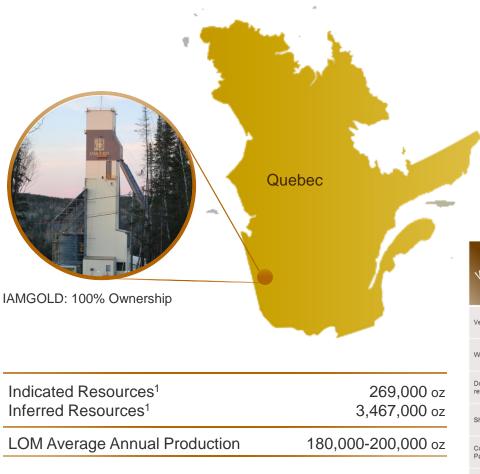
## **Project Development Timelines**

ORATION



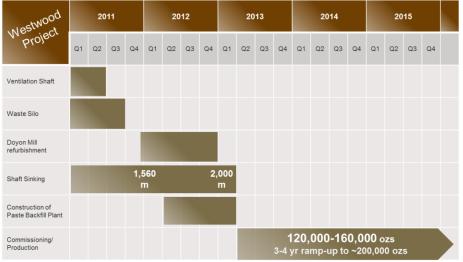
#### Multiple brownfield expansion projects underway

#### **Westwood Development Project**



## 2012 Expenditures \$220M

- > Deepening the shaft
- Developing drift levels for future mining
- Building up an ore stockpile

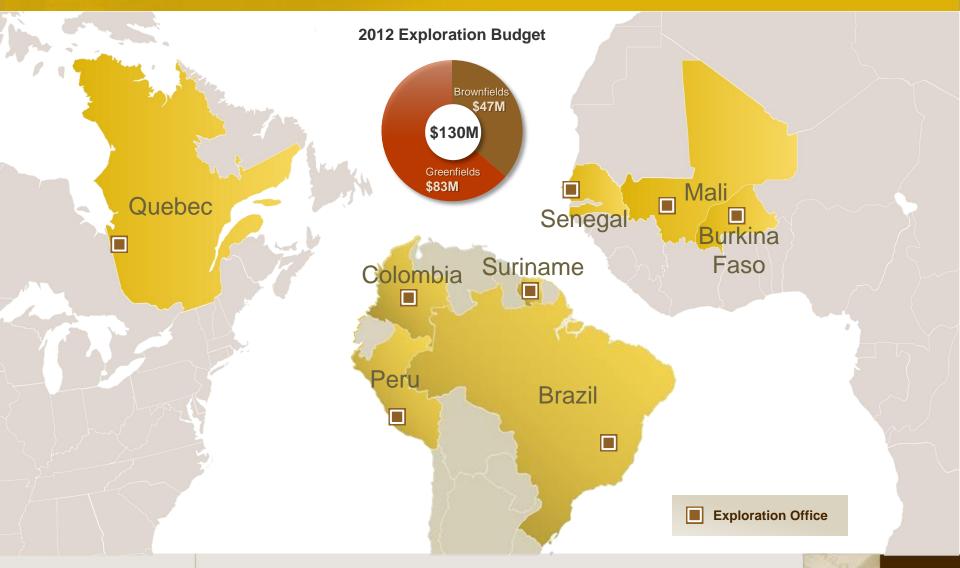


<sup>1</sup>Indicated and Inferred Resources as at Dec. 31, 2010



#### On schedule for 2013 start-up

## **Active Exploration Areas**





### **Proven Acquisition Strategy**

Cost of Acquisitions \$1.9BCapital Spend \$1.1B		Capital Spend	g Value <ul> <li>Acquisitions from 2003-2009</li> <li>Essakane</li> <li>Rosebel</li> <li>Doyon/Mouska/Westwood</li> <li>Niobec</li> <li>Mupane</li> <li>Tarkwa &amp; Damang</li> </ul> Prospective exploration lands	
Asset Sales	Operating Cash Flow		Analyst Consensus NAV of Assets acquired by IAMGOLD Sept.'11)	
\$0.9B	\$1.3B	~ \$7.5E	З	
Asset sales include Mupane, Tarkwa & Damang	Operating cash flow generated from acquired assets up to Dec. 31, 2010			

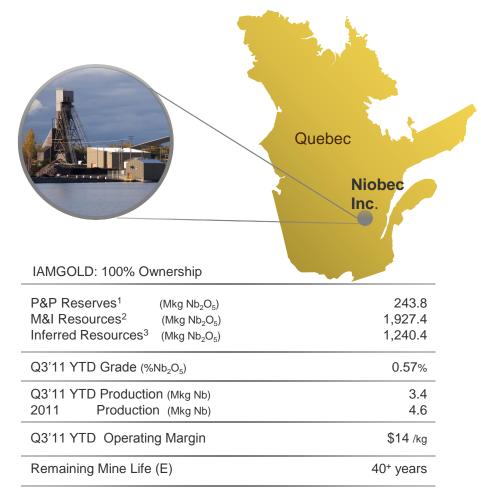
#### **Acquisition Criteria**

ESTABLISHED PRESENCE	150,000+ oz of gold/yr	VARIOUS STAGE PROJECTS
<ul> <li>&gt; Regional continuity</li> <li>&gt; Social and fiscal stability</li> <li>&gt; Long-term prospectivity and opportunities</li> </ul>	2,000,000 <sup>+</sup> oz Reserves	<ul> <li>&gt; Operating Mine</li> <li>&gt; Development Project</li> <li>&gt; Exploration</li> </ul>



#### Focused on increasing shareholder value

#### **Niobium Mine has Significant Expansion Potential**



- Strong industrial base, sound infrastructure
- Operating for 30+ years
- PEA (NI 43-101) confirmed ~700% increase in resources and potential tripling of production
  - Remaining mine life 40+ years
  - > Employment and economic benefits
  - Self funding
  - Pre-feasibility study assessing alternate bulk mining methods – completed Q1'12
  - > After-tax NAV \$1.6-\$2.0B

<sup>1</sup>Reserves as at Dec. 31, 2010

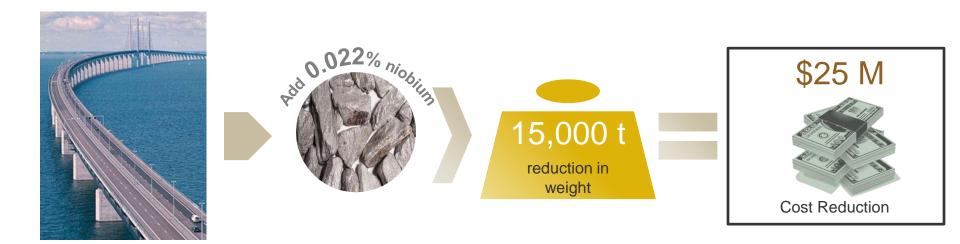
<sup>2</sup>M&I Resources includes Reserves as confirmed in the Independent Technical Report by Rosco Postle Associates filed on June 20, 2011 <sup>3</sup>Inferred Resources as confirmed in the Independent Technical Report by Rosco Postle Associates filed on June 20, 2011



#### Only major producer in North America; 1 of 3 globally

## **Niobium Provides Significant Benefits to Steel Industry**





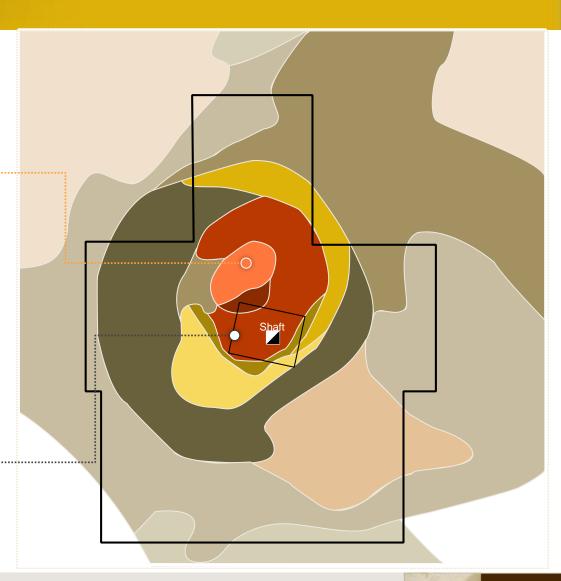


#### **Rare Earth Element Potential Near Niobec**

#### Rare earth elements

- Results from 4 hole drill program completed Mar.'11 confirmed historic results
- Assay results from 18 additional holes expected mid-late February

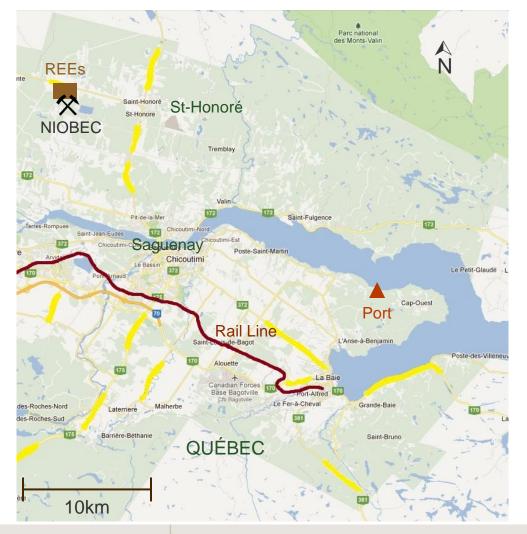
Existing block model and shaft





Mineralization begins very near surface

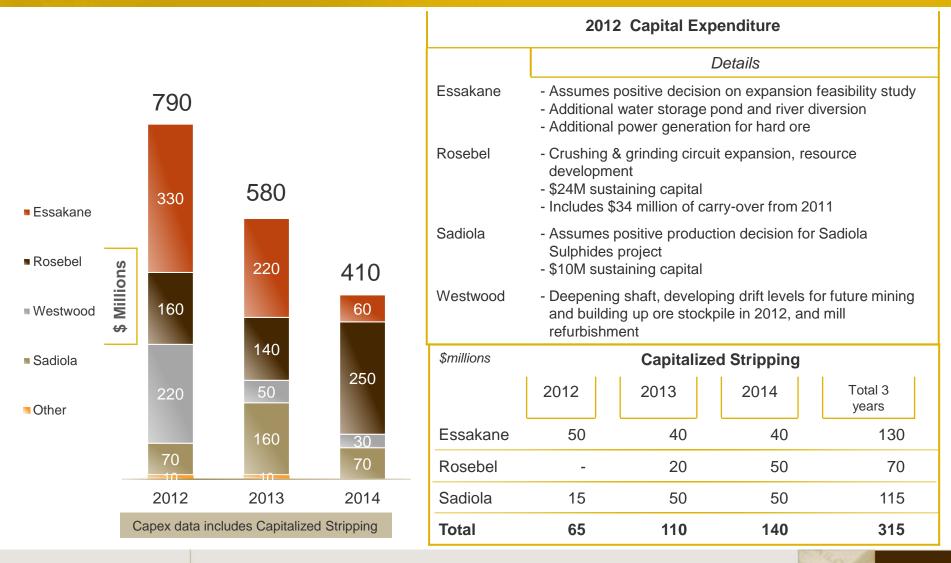
## **Excellent Infrastructure Surrounding Potential REE Project**



- Hydro power in Quebec is at very competitive rates (~\$0.045 per kWh)
- Niobec expansion will require a new substation with extension of the 161 kV line by Hydro Quebec and the installation of two new 60/80 MVA transformers
- Sufficient capacity to handle the 80 MW required by the new plant

Source on Power: Technical Report on Expansion Options at the Niobec Mine, June 17, 2011, compiled by Roscoe Postle Associates Inc.

### **Planned Capital Expenditures for Gold Operations**

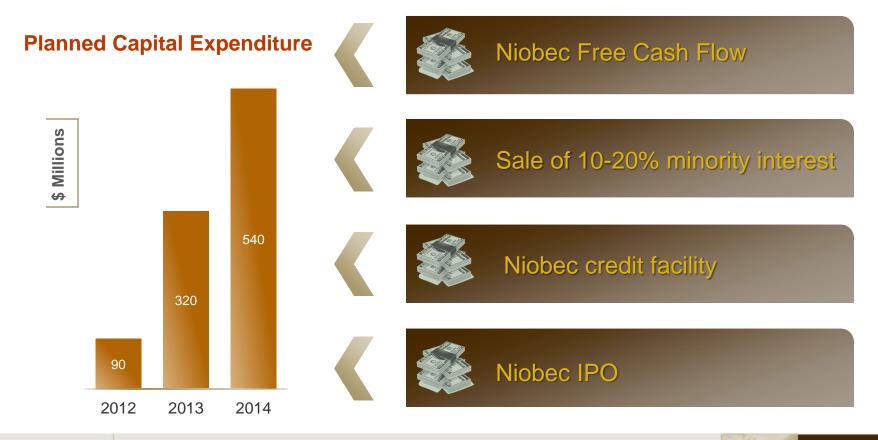


# LAMGOLD\*

#### Significant investment in brownfield growth

## **Planned Capital and Potential Funding Sources for Niobec**



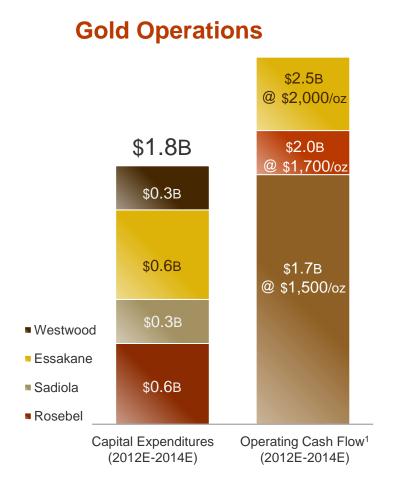




Niobec expansion will be self-funding

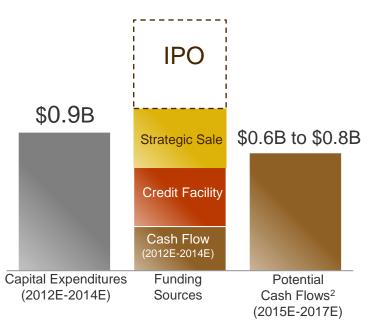


## **Funding for Growth Initiatives**



<sup>1</sup>Operating Cash Flow net of Corporate G&A and Exploration

#### **Niobium Operation**



 $^2 Operating \ cash flow, based on preliminary scoping study and assuming a niobium price of $45/kg , a CDN$1.05 value of the U.S. dollar and 100% ownership by IAMGOLD.$ 





#### **Conduct Governed by Zero Harm Framework**





Highest standards of corporate social responsibility



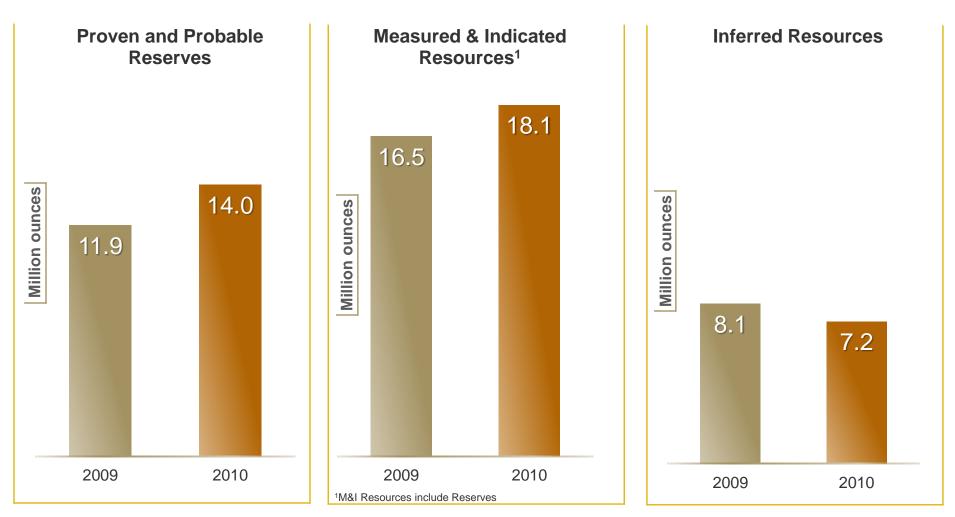
# **Appendix**





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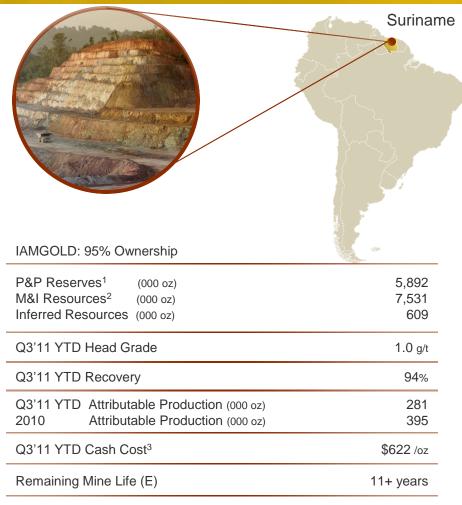
#### **Attributable Gold Reserves and Resources**



Reserves and Resources (contained ounces) for continuing operations. Mupane, Tarkwa & Damang sold in 2011.



#### **Rosebel Gold Mine**



<sup>1</sup> Reserves as at Dec. 31, 2010

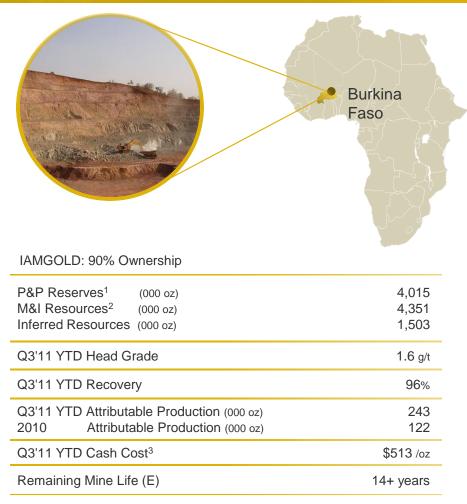
<sup>2</sup> M&I Resources include Reserves, as at Dec. 31, 2010

<sup>3</sup> Cash cost includes royalties





#### **Essakane Gold Mine**



<sup>1</sup> Reserves as at Dec. 31, 2010

<sup>2</sup> M&I Resources include Reserves, as at Dec. 31, 2010

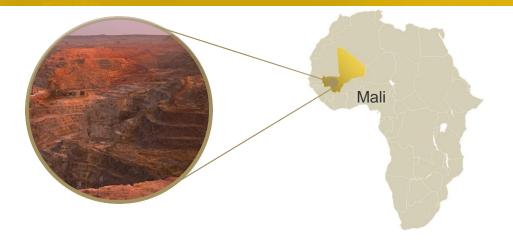
<sup>3</sup> Cash cost includes royalties







#### **Sadiola Gold Mine**



#### IAMGOLD: 41% Ownership

P&P Reserves1(000 oz)M&I Resources2(000 oz)Inferred Resources(000 oz)	2,297 3,481 991
Q3'11 YTD Head Grade	<b>1.9</b> g/t
Q3'11 YTD Recovery	95%
Q3'11 YTD Attributable Production (000 oz)2010Attributable Production (000 oz)	93 118
Q3'11 YTD Cash Cost <sup>3</sup>	<b>\$755</b> /oz
Remaining Mine Life (with sulphides) (E)	8+ years

<sup>1</sup> Reserves as at Dec. 31, 2010

<sup>2</sup>M&I Resources include Reserves, as at Dec. 31, 2010

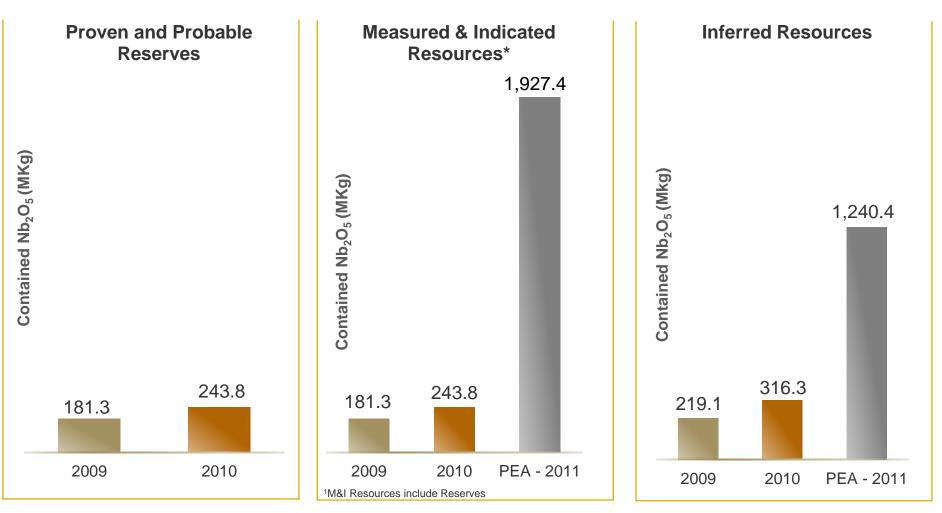
<sup>3</sup> Cash cost includes royalties







#### **Niobium Reserves and Resources**



NI 43-101 Compliant Preliminary Economic Assessment – June 2011





## 2012 Guidance

	<b>2012 Guidance</b> (000s ounces)
Rosebel Essakane	370-395 320-345
Mines owned and operated by IAMGOLD	690-740
Sadiola and Yatela	150-170
Total Production	840-910
Cash Costs (\$/oz)	\$670-695
Niobium Production (MKg)	4.6-5.1
Niobium Operating Margin (\$/kg)	<b>\$15-17</b> /kg



#### **Management Team**



#### Steve Letwin President & Chief Executive Officer

Bob Carreau Senior Vice President, Health, Safety & Sustainability

Michael Donnelly Senior Vice President, Exploration



# Gordon Stothart

Executive Vice President & Chief Operating Officer

Benjamin Little Senior Vice President, Corporate Affairs

Denis Miville-Deschênes Senior Vice President, Project Development

Paul Olmsted Senior Vice President, Corporate Development



## **Carol Banducci**

Executive Vice President & Chief Financial Officer

Jeffery Snow Senior Vice President & General Counsel

Lisa Zangari Senior Vice President, Human Resources







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